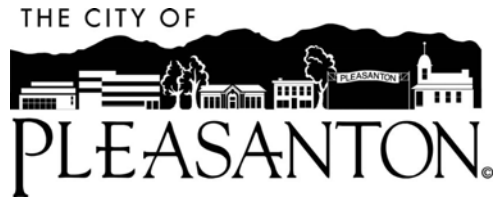


# CITY OF PLEASANTON

## FY 2016/17 Mid-Term Update

### Operating Budget and Capital Improvement Program





## **FY 2016/17 Mid-Term Update**

# **Operating Budget and Capital Improvement Program**

### **Pleasanton City Council**

*Jerry Thorne, Mayor*

*Kathy Narum, Vice Mayor*

*Karla Brown, Councilmember*

*Arne Olson, Councilmember*

*Jerry Pentin, Councilmember*

### **Staff**

*Nelson Fialho, City Manager*

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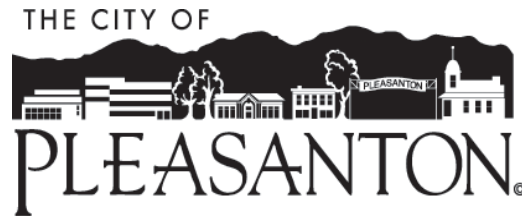
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## MEMORANDUM

**Date:** June 21, 2016

**To:** Honorable Mayor and City Council

**From:** Nelson Fialho, City Manager

**Subject:** FY 2016/17 Mid-Term Budget Update – Operating Budget & Capital Improvement Program

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This document provides updated budget estimates for FY 2016/17 which is the second year of the FY 2015/16 & FY 2016/17 Two-Year Budget originally adopted by City Council in June 2015. Updated estimates are based on staff's assessment of current financial conditions as we are about to enter the second year of the two-year budget. The Mid-Term Budget Update document is intended to provide the Council with the information necessary to ensure that the second year of the budget adequately addresses the City Council's priorities and the needs of the community. This document also reflects previously approved and updated performance measures. The measures are an important step in organizational management and ongoing community planning.

### **BUDGET APPROACH AND STRATEGY**

A goal of the City Council and City Manager continues to be maintaining fiscal sustainability. Staff's approach to the Mid-Term Budget Update was to ensure that on-going operating revenues will be sufficient to cover operating expenses as well as providing allocations to the Repair and Replacement Program (R&R), Capital Improvement Program (CIP), and prefunding the City's pension related liabilities. To that end, the proposed FY 2016/17 Mid-Term General Fund budget includes \$4.5 million to R&R funds, \$5 million to the CIP and \$2 million to prefund the City's pension liability at CalPERS. In addition, the City's General Fund 10% Reserve for Uncertainty and Undesignated Reserve total \$20.1 million which is the highest level of General Fund reserves the City's General Fund has had to date.

The following is a summary of the City's FY 2016/17 General Fund Mid-Term Budget as compared to the original FY 2016/17 budget:

**FY 2016/17 General Fund Mid-Term Budget**

	Original FY 2016/17 Budget	Proposed FY 2016/17 Mid-Term Budget	Difference	Percent Difference
Total Revenues	\$110,244,990	\$113,889,099	\$3,644,109	3%
Total Expenditures	(104,483,679)	(105,372,491)	(888,812)	1%
Transfer Out to CIP	(3,240,000)	(5,004,589)	(1,764,589)	54%
Transfer out to Prefund Pension Liabilities	(2,122,688)	(2,122,688)	-	0%
Remaining Net Transfers	(892,834)	(1,014,264)	(121,430)	14%
<b>Surplus/(Deficit)</b>	<b>(\$494,211)</b>	<b>\$375,067</b>	<b>\$869,278</b>	

As described in the table above, revenues are expected to be \$3.6 million or 3% greater than originally estimated and expenditures are expected to be \$888,812 or 1% greater than projected. Of the remaining increased revenues, \$1.8 million is allocated to the CIP, \$121,430 is allocated for additional transfers out primarily to the Cemetery Fund and to make payments on the state loan for LED lights, and the balance of \$869,278 is allocated to the General Fund reserve.

**OPERATING BUDGET**

The recommended adjustments included in this FY 2016/17 Mid-Term Budget Update (Section I of this report) keep the budget in balance, maintain strong reserves, and are in conformance with all of the City Council's adopted financial policies. This budget update responds appropriately to current economic realities, and positions the City to provide public services as needed in the next year and beyond. The budget update continues the City's philosophy of fiscal discipline, attention to the Council's priorities, established performance measures, and living within our means.

**CAPITAL IMPROVEMENT PROGRAM**

The FY 2016/17 Mid-Term Capital Improvement Program (CIP) includes augmenting funding required to complete several projects already in the CIP as well as proposing new projects to the CIP. As a result, the Mid-Term budget for the FY 2016/17 includes \$28.8 million in project expenditures as compared to the originally adopted budget of \$19.7 million. A majority of the increase is related to allocating funds from CIP fund balances to cover water and sewer system repair and maintenance projects, the Automated Metering Infrastructure (AMI) project, as well as providing additional funding to the Bernal Phase II and Recycled Water projects to help cover costs not anticipated when the CIP was adopted in June of 2015. In addition, the proposed CIP includes increased funding for a Kottinger Park emergency and maintenance access path.

The new projects proposed to be added to the CIP include a storm drain trash management assessment study and a storm drain trash capture device, provide matching funds to federally funded bridge improvements, bocce ball courts, an Americans Disabilities Act (ADA) transition plan, a recycled water advanced treatment study, as well as trails and sewer system master plans.

In addition to the analysis included in the CIP (Section II of this report), the Mid-Term Update also includes summary and detailed financial tables.

## **PERFORMANCE MEASURES**

Performance measures help the City acknowledge successes and help make resource allocation decisions to address the needs of the community that current services may not meet. It is helpful to utilize this data in making decisions in the budget process. The performance measures have been updated through the Mid-Term Budget and are included in Section III of this report. This information is interesting, informative and provides an additional perspective on how resources are allocated and measured organizationally. In gathering the attached data, the focus of the City's executive team was to ensure the City is "measuring what matters" and that through constant reinforcement, these measures will work to improve the delivery of services and management of City resources.

## **EAST BAY AND THE LOCAL ECONOMY**

Financial recovery continues for the City and the local economy. Pleasanton has benefitted financially from growth opportunities that exist for businesses located in the East Bay, as well as those who want to relocate to the East Bay to take advantage of a highly educated workforce. Pleasanton's residential real estate recovery since the recession has been particularly strong. The median home prices increased to \$925,700 in May 2016 up 9.7% from May 2015. Pleasanton's unemployment rate is 3.2% which is slightly reduced from 3.5% in April of 2015.

## **SPECIAL THANKS**

Special thanks go to all of the outstanding staff that had a role in the budget update process. It was truly a collaborative effort among operating departments. This budget enables the City to continue to support City services in a fiscally responsible manner.

That said, it is also important to note that each and every day, City of Pleasanton employees work to deliver exceptional value and quality of life to our community regardless of resource allocation. Simply put, the work standards of the organization are very high. Combined with the commitment of our elected officials, boards and commissions, volunteers and engaged community, I am confident that – whatever the future holds – Pleasanton will be up to the challenge.

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**SECTION I  
OPERATING BUDGET  
FY 2016/17 Mid-Term Budget Update**

**Operating Budget Fiscal Overview and Executive Summary**

This is an update to the adopted FY 2015/16 & 2016/17 Two-Year Budget (adopted by City Council on June 16, 2015) and makes recommended adjustments to the second year (FY 2016/17) of the budget based on a review of current financial conditions. The operating budget (Operating Budget) is comprised of a number of funds that are summarized in the following four categories:

**Table 1  
Total Budgeted Expenditures  
(In Millions)**

Fund Categories	FY 2013/14 Actual	FY 2014/15 Actual	FY 2015/16 Midyear	FY 2016/17		
				Original Budget	Adjustments (Decreases)	Mid-Term Budget
General Fund	\$92.2	\$94.6	\$101.6	\$104.5	\$0.9	\$105.4
Enterprise Funds	34.8	32.0	36.5	37.1	0.0	37.1
Internal Service Funds	31.4	46.5	40.5	40.7	1.0	41.8
Special Revenue Funds	3.0	2.7	13.5	1.7	0.8	2.5
<b>Total Expenditures</b>	<b>\$161.4</b>	<b>\$175.8</b>	<b>\$192.1</b>	<b>\$184.0</b>	<b>\$2.8</b>	<b>\$186.8</b>

The only funds that are not included in the Operating Budget are the capital improvement funds. The update to the FY 2016/17 of the Capital Improvement Program (CIP) is contained in Section II of this document.

**General Fund**

Recommended adjustments to the General Fund include an increase in estimated revenues of \$3,644,109 million, increases to net transfers of (\$1,886,019), and an increase in planned expenditures of \$888,812 as shown in Table 2 with more detailed descriptions of the proposed changes below.

**Table 2  
General Fund FY 2016/17 Mid-Term Budget**

Revenues	FY 2016/17		
	Original Budget	Recommended Adjustments	Mid-Term Budget
Revenues	\$110,244,990	\$3,644,109	\$113,889,099
Net Transfers	(6,255,522)	(1,886,019)	(8,141,541)
Expenditures	(104,483,679)	(888,812)	(105,372,491)
Difference	(\$494,211)	\$869,278	\$375,067

## General Fund Revenues

The FY 2016/17 revised revenue estimates for the General Fund are \$113,889,099 or \$3,644,109 greater than the original budget approved in June 2015. This increase from the original budget estimate is mainly due to the following revised projections as further highlighted in Table 3:

- increase in Property taxes of \$515,000 mainly attributable to the increase in commercial and residential property assessed values plus the addition to the tax roll of Carmax, Stoneridge Chrysler, Dodge, Jeep, Ram, BRE Properties and tenant improvements at Koll Center;
- increase in Hotel/Motel taxes of approximately \$1.5 million due to the improvement in these sectors of the economy; and
- increase in Development Services fees of \$1.6 million primarily related to the fee increases adopted by City Council in June of 2015.

**Table 3**  
**General Fund Revenues**

Revenues	FY 2013/14 Actual	FY 2014/15 Actual	FY 2015/16 Midyear	FY 2016/17		
				Original Budget	Mid-Term Budget	Adjustments (Decrease)
Property Taxes	\$50,366,776	\$53,744,273	\$57,100,000	\$58,600,000	\$59,115,000	\$515,000
Sales & Use Taxes	20,993,123	22,410,654	24,100,000	25,600,000	25,300,000	(300,000)
Development Services Fees	4,465,201	5,273,221	5,675,050	4,426,900	5,983,650	1,556,750
Hotel/Motel Tax	4,298,581	5,057,080	5,800,000	4,550,000	6,000,000	1,450,000
Business License Tax	3,150,104	3,376,592	3,400,000	3,450,000	3,580,000	130,000
Recreation Fees	3,772,869	4,063,001	4,139,170	3,957,820	4,173,410	215,590
Other Revenues	9,459,483	10,192,663	9,591,141	9,660,270	9,737,039	76,769
<b>Total</b>	<b>\$96,506,138</b>	<b>\$104,117,484</b>	<b>\$109,805,361</b>	<b>\$110,244,990</b>	<b>\$113,889,099</b>	<b>\$3,644,109</b>

### Property Tax

As shown in Table 4, secured property tax for FY 2016/17 was originally projected to increase by \$1.8 million or 3.8% as compared to the FY 2015/16 budget estimates. In anticipation of an increase in residential and commercial property values the revised estimate for FY 2016/17 reflects a \$250,000 increase over the previous projection for secured property taxes. Property tax in lieu of Vehicle License Fees is a function of the amount of secured property tax and is, therefore, also estimated to increase by \$140,000 as a result of the anticipated increase in residential and commercial property values. In addition, Delinquent Taxes are expected to increase by \$125,000 based on estimates provided by the County Assessor's Office.

**Table 4  
Property Tax Revenues**

Property Tax Categories	FY 2013/14 Actual	FY 2014/15 Actual	FY 2015/16 Midyear	FY 2016/17		
				Original Budget	Adjustments (Decreases)	Mid-Term Budget
Secured Property	\$40,867,339	\$43,544,529	\$47,140,000	\$48,500,000	\$250,000	\$48,750,000
Unsecured Property	2,340,091	2,465,775	2,450,000	2,500,000	0	2,500,000
Delinquent Taxes	1,001,164	971,138	850,000	850,000	125,000	975,000
Property Tax in Lieu of VLF	5,060,700	5,350,678	5,660,000	5,750,000	140,000	5,890,000
Supplemental Assessment	1,097,483	1,412,154	1,000,000	1,000,000	0	1,000,000
<b>Total Property Taxes</b>	<b>\$50,366,777</b>	<b>\$53,744,273</b>	<b>\$57,100,000</b>	<b>\$58,600,000</b>	<b>\$515,000</b>	<b>\$59,115,000</b>

**Development Services Fees**

Development Services fees are comprised of the various building permit fees (building, electrical, plumbing, HVAC), planning & zoning fees, plan check fees, and public works fees.

The initial projection for these permit fees for FY 2016/17 was \$4.4 million. Based on current building activity and the fee increase adopted by City Council in June 2015, they have been revised upward to \$6 million.

The 10 year history of property taxes, sales taxes, and development services fees is shown in Table 5.

**Table 5  
10 Year History – Property Tax, Sales Tax & Development Fees**

	Property Taxes	% chg	Sales Taxes	% chg	Development Fees	% chg
2007/08	47,973,474	5.8%	21,130,683	-3.9%	3,094,562	-14.8%
2008/09	50,414,366	5.1%	17,535,783	-17.0%	1,620,737	-47.6%
2009/10	49,724,024	-1.4%	15,420,066	-12.1%	1,475,282	-9.0%
2010/11	48,569,008	-2.3%	18,503,316	20.0%	2,426,078	64.4%
2011/12	47,923,691	-1.3%	19,107,418	3.3%	3,789,477	56.2%
2012/13	48,648,688	1.5%	19,102,977	0.0%	3,695,615	-2.5%
2013/14	50,366,776	3.5%	20,993,123	9.9%	4,465,201	20.8%
2014/15	53,744,273	6.7%	22,410,654	6.8%	5,273,221	18.1%
2015/16*	57,100,000	6.2%	24,100,000	7.5%	5,675,050	7.6%
2016/17*	59,115,000	3.5%	25,300,000	5.0%	5,983,650	5.4%

\*Projected

**General Fund Expenditures**

General Fund expenditures are estimated to be approximately \$105.4 million in the FY 2016/17 Mid-Term Budget, an increase of \$0.9 million or 1% from the original FY 2016/17 Budget adopted in June 2015. Table 6 summarizes the FY 2016/17 Mid-Term Budget changes in each expenditure category.

**Table 6  
General Fund Expenditures by Category**

Expenditure Categories	FY 2013/14 Actual	FY 2014/15 Actual	FY 2015/16 Midyear	FY 2016/17		
				Original Budget	Mid-Term Budget	Adjustments (Decreases)
Personnel	\$70,799,920	\$71,513,631	\$74,003,511	\$77,970,788	\$78,053,967	\$83,179
Transportation & Training	1,999,174	2,208,855	2,957,635	2,443,371	2,535,213	91,842
Repairs & Maintenance	3,453,541	4,217,884	5,498,362	4,293,792	4,481,790	187,998
Materials & Supplies	15,411,953	16,221,576	18,635,024	19,169,778	19,701,071	531,293
Capital Outlay	508,814	454,312	509,950	605,950	600,450	(5,500)
<b>Total Expenditures</b>	<b>\$92,173,402</b>	<b>\$94,616,258</b>	<b>\$101,604,482</b>	<b>\$104,483,679</b>	<b>\$105,372,491</b>	<b>\$888,812</b>

Personnel

Personnel costs represent 74% of the General Fund Budget and are estimated to increase by \$83,179 from their original projection mainly due to a combination of the following: (1) Pleasanton City Employees Association (PCEA) wage increase of 3% included in the recently adopted Memorandum of Understanding (MOU), (2) reduced CalPERS contributions of \$761,000 related to the June 2015 prefunding of the City's pension liability, (3) reduced increase in medical insurance premiums rather than the 6% included in the original FY 2016/17 budget (5.26% increase for a savings of \$250,000), (4) new and reclassified positions approved during the FY 2015/16 Mid-Year Budget, and (5) savings related to directly charging staff to the City's Housing Fund.

The following are the expiration dates for the memorandum of understandings (MOU) for the City's labor groups:

<u>Bargaining Group</u>	<u>Expiration Date</u>
POA	May 31, 2017
IAFF	June 30, 2017
PCEA	April 30, 2019

The POA is the only contract that will expire in FY 2016/17 albeit one month before the end of FY 2016/17. Staff expects there to be sufficient salary and fringe benefit savings from attrition in FY 2016/17 to cover one-month of increases to the POA contract.

Transportation & Training

Transportation & Training costs are estimated to increase \$91,842 over the original FY 2016/17 Budget. These costs include training, fuel, maintaining and operating vehicles, patrol cars, and fire units along with annual depreciation cost for scheduled replacement of all rolling stock. The increase is mainly due to increases for travel and training related to sending several staff members to the California Specialized Training Institute (CSTI) in the fall of 2016 to receive intensive emergency management and disaster recovery training.

### Repairs & Maintenance

Repairs & Maintenance costs are estimated to increase by \$187,998 over the original FY 2016/17 Budget. The Repairs and Maintenance category includes a variety of expenditure accounts including computer hardware maintenance, equipment parts, various repair contracts and replacement and renovation charges. The majority of the costs in this category is replacement and renovation charges and includes funding for replacement and/or renovation of parks and medians, computer equipment, city buildings and other equipment. The increase is mainly due to increased maintenance operating expenses associated with Bernal Park Phase II opening in FY 2016/17. These funds are transferred to the Internal Services Fund and used to repair and replace the equipment and facilities on an as needed basis.

### Materials & Supplies

Materials & Supplies costs are estimated to increase \$531,293 over the original FY 2016/17 Budget. The Materials & Supplies category includes a variety of expenditures including professional service contracts, water and sewer charges for City facilities, street light electricity costs, annual contribution to the self-insurance liability reserve of \$1,000,000, community program grants, and contingency funds. The majority of the increase in materials and supplies is due to the following:

- \$251,910 for Software License/Maintenance for new software associated with recently implemented systems including the new Financial/Payroll/Human Resources system, Tyler Munis.
- \$57,411 for County Animal Care and Control cost increases.
- \$30,000 for Human Resources recruitment costs for increased hiring due to retirements.
- \$58,000 for PG&E rate increases.
- \$70,000 for the street light repair contract.
- \$50,000 for the HVAC repair contract.
- \$25,000 to redesign and automate the production of the City's budget book.
- (\$11,028) in miscellaneous cost decreases.

### Operating Transfers

Table 7 presents the Operating Transfers history and the recommended amendments to the FY 2016/17 Budget:

**Table 7  
General Fund Transfers**

	FY 2013/14 Actual	FY 2014/15 Actual	FY 2015/16 Midyear	FY 2016/17		
				Original Budget	Adjustments (Decreases)	Mid-Term Budget
<b>Operating Transfers</b>						
<b>OPERATING TRANSFERS IN - From:</b>						
Urban Forestry Fund (1/2 of Landscape Arch Assist)	\$ 31,227	\$ 20,798	\$ 7,500	\$ -	\$ 7,500	\$ 7,500
Retiree Medical Fund (Implied Subsidy)	574,000	588,870	681,000	776,000		776,000
Happy Valley Infrastructure Loan Repayment	174,181	32,076				-
Golf Loan Repayment	267,167	201,073	312,475	355,701	(14,400)	341,301
<b>OPERATING TRANSFERS OUT - To:</b>						
CIPR	(1,000,000)	(1,300,000)	(5,368,218)	(3,240,000)	(1,764,589)	(5,004,589)
Senior & Low Income Water & Sewer Discounts						
Water Fund	(207,314)	(202,509)	(230,000)	(237,000)		(237,000)
Sewer Fund	(87,697)	(100,805)	(100,000)	(103,000)		(103,000)
Transit Fund (Subsidy)	(413,275)	(386,713)	(439,160)	(448,535)	(9,202)	(457,737)
Storm Drain Fund (Subsidy)	(330,000)	(330,000)	(330,000)	(330,000)		(330,000)
Cemetery Fund (Subsidy)	(30,000)	(30,000)	(30,000)	(30,000)	(14,700)	(44,700)
Debt Service 2004 COP's	(382,441)					-
Repayment to Retiree Med Fund for Golf Debt		(588,870)	(681,000)	(776,000)		(776,000)
PERS Rate Stabilization	(928,584)	(1,708,218)	(2,791,951)	(2,122,688)		(2,122,688)
Downtown Parking Fund		(67,500)				-
LED CEC Loan Repayment		(95,000)	(100,000)	(100,000)	(90,628)	(190,628)
<b>NET OPERATING TRANSFERS</b>	<b>\$ (2,332,736)</b>	<b>\$ (3,966,798)</b>	<b>\$ (9,069,354)</b>	<b>\$ (6,255,522)</b>	<b>\$ (1,886,019)</b>	<b>\$ (8,141,541)</b>

Operating transfers to the General Fund include a transfer from the Urban Forestry Fund to fund 50% of the Landscape Architect Assistant and operating subsidies to the Transit Fund, Storm Drain Fund, Cemetery Fund, and Golf Course Fund. There are also transfers from the General Fund to the Water and Sewer Funds to fund the senior and low income water and sewer discounts. Under Proposition 218, one classification of water customers can not subsidize another. Therefore, if a City desires to provide senior and low income discounts to its customers it must fund the discounts through the General Fund of the City.

The majority of the increase in net transfers is due to:

- \$90,628 for repayment of the California Energy Commission (CEC) loan for the LED lights.
- \$1,764,589 increase to CIP reserves to be available to fund future capital projects.

**General Fund Reserves**

The General Fund reserves are projected to be a total of \$20 million or an increase of \$375,067. The recommended change in allocation of the General Fund Reserves is due to maintaining the 10% Reserve for Economic Uncertainties equal to 10% of the FY 2016/17 projected revenues as shown in Table 8:

**Table 8**  
**Changes to Reserves in FY 2016/17**

General Fund Fund Balance Reserve Designations	Recommended Balances as of June 30, 2016	FY 2016/17 Adjustments	FY 2016/17 Mid-Term Budget
10% Reserve for Economic Uncertainties	\$10,980,536	\$408,374	\$11,388,910
Undesignated Reserve	8,726,999	(33,307)	8,693,692
<b>TOTAL</b>	<b>\$19,707,535</b>	<b>\$375,067</b>	<b>\$20,082,602</b>

**Enterprise Funds**

Water Fund

Revenues are projected to decrease by \$1 million in FY 2016/17 due to reduced water consumption required as a result of the drought. Expenses are projected to decrease by almost \$1 million related to purchasing less water from Zone 7 than originally expected. Table 9 summarizes the Water Operations and Maintenance Fund for the three years ending June 30, 2017 and presents the FY 2016/17 Mid-Term Budget.

**Table 9**  
**Water Operations and Maintenance (O&M)**

Water (O&M)	FY 2014/15 Actual	FY 2015/16 Midyear	FY 2016/17		
			Original Budget	Adjustments	Mid-Term Budget
Beginning Balance, July 1	\$7,320,211	\$7,976,521	\$8,150,007		\$8,150,007
Revenues	16,822,340	18,007,850	18,839,500	(\$1,018,800)	17,820,700
Net Transfers	(1,442,949)	(1,555,616)	(1,510,702)		(1,510,702)
Expenses					
Zone 7 Purchased Water	8,849,619	10,000,000	11,000,000	(1,250,000)	9,750,000
All other expenses	5,873,462	6,278,748	6,152,893	290,162	6,443,055
Total Expenses	14,723,081	16,278,748	17,152,893	(959,838)	16,193,055
Net Income	\$656,310	\$173,486	\$175,905	(\$58,962)	\$116,943
Ending Balance, June 30	\$7,976,521	\$8,150,007	\$8,325,912		\$8,266,950

Sewer Fund

Sewer Fund revenues are projected to increase by \$150,000 due to the sewer rate increases approved by City Council in October of 2015. Expenses are expected to decrease by \$19,262 primarily as a result of a combination of PCEA wage increases that are off-set by reduced CalPERS contributions and health benefit costs both of which are less than projected when the budget was adopted in June of 2015. Table 10 summarizes the Sewer Operations and Maintenance Fund for the three years ending June 30, 2017 and presents the FY 2016/17 Mid-Term Budget.

**Table 10  
Sewer Operations and Maintenance (O&M)**

Sewer (O&M)	FY 2014/15 Actual	FY 2015/16 Midyear	FY 2016/17		
			Original Budget	Adjustments	Mid-Term Budget
Beginning Balance, July 1	\$4,180,740	\$4,687,872	\$4,586,039		\$4,586,039
Revenues	13,730,592	13,593,000	13,987,000	\$150,000	14,137,000
Net Transfers	(1,103,095)	(1,135,400)	(1,118,700)	-	(1,118,700)
Expenses					
DSRSD	9,540,757	9,750,000	10,050,000	-	10,050,000
All other expenses	2,579,608	2,809,433	2,823,614	(19,262)	2,804,352
Total Expenses	12,120,365	12,559,433	12,873,614	(19,262)	12,854,352
Net Income	\$507,132	(\$101,833)	(\$5,314)	\$169,262	\$163,948
Ending Balance, June 30	\$4,687,872	\$4,586,039	\$4,580,725		\$4,749,987

*Golf Fund*

Golf revenues from green fees are projected based on 56,917 rounds of play for FY 2016/17. Expenses are projected to increase by \$14,400 due to health benefit expenses that had been under-budgeted in the original budget. Table 11 summarizes the Golf Fund for the three years ending June 30, 2017 and presents the Mid-Term Budget for FY 2016/17.

**Table 11  
Golf Course Operating Fund**

Golf Operations	FY 2014/15 Actual	FY 2015/16 Midyear	FY 2016/17		
			Original Budget	Adjustments	Mid-Term Budget
Beginning Balance, July 1	\$1,090	\$115,453	\$115,453		\$115,453
Revenues	3,621,617	4,048,080	4,169,522		4,169,522
Expenses	3,228,240	3,533,605	3,605,821	14,400	3,620,221
Net	393,377	514,475	563,701	(14,400)	549,301
Transfer Out -					
Golf Replacement	(80,000)	(202,000)	(208,000)		(208,000)
General Fund Loan Repaymt	(199,014)	(312,475)	(355,701)	14,400	(341,301)
Net Income	\$114,363	\$0	\$0	\$0	\$0
Ending Balance, June 30	\$115,453	\$115,453	\$115,453		\$115,453

*Cemetery Fund*

The Pleasanton Pioneer Cemetery was acquired by the City of Pleasanton in 2007 and represents an important piece of Pleasanton history for the community. The City has invested time and resources to repair and improve the site and in 2014 adopted a Master Plan and Implementation Plan to further guide these efforts. Since the Master Plan's adoption, the City Council has approved the Veteran's Memorial Project to be sited at the Pleasanton Pioneer Cemetery and staff have been working to complete Priority 1 tasks and other additional tasks outlined in the Master Plan.

For FY 2016/17, the Cemetery Services contracts have been restructured and are reflected in the \$738,239 expenses as well as a variety of equipment that will be purchased along with a new Cemetery Management Software system. A \$500,000 loan from the General Fund for a reserve for Cemetery Master Plan Implementation efforts is also included in FY 2016/17 which is reflected in expenses. The \$500,000 loan is causing the negative \$345,993 fund balance in the Cemetery Fund.



**Table 12  
Cemetery Operating Fund**

Cemetery Operations	FY 2014/15	FY 2015/16	FY 2016/17		
	Actual	Midyear	Original Budget	Adjustments	Mid-Term Budget
Beginning Balance, July 1	\$448,457	\$488,777	\$353,378		\$353,378
Revenues	60,741	27,254	26,754		26,754
Expenses	50,421	192,653	32,586	738,239	770,825
Net	10,320	(165,399)	(5,832)	(738,239)	(744,071)
Transfer In - General Fund subsidy	30,000	30,000	30,000	14,700	44,700
Net Income	\$40,320	(\$135,399)	\$24,168	(\$723,539)	(\$699,371)
Ending Balance, June 30	\$488,777	\$353,378	\$377,546		(\$345,993)

**Internal Service Funds**

Internal Service Funds are used as a method to allocate certain internal costs to operating departments. The City has eighteen Internal Service Funds. They include:

- Risk Management (1)
- Workers Compensation (2)
- Employee Benefits (1)
- Retiree Medical Reserve (2)
- Public Art Acquisition & Maintenance (2)
- Replacement & Renovation (10)

In accordance with adopted financial policies and the General Plan, the City maintains ten Replacement and Renovation Funds. The purpose of these Funds is to provide ongoing replacement of City assets -- equipment, vehicles, street lights and traffic lights -- and to make major repairs and renovations to facilities, parks, medians, and city wide tree trimming in order to extend the lives of these assets. Adopted financial policies call for the establishment and maintenance of reserves including major maintenance and renovations of buildings, parks, and medians. This is accomplished by charging operating programs an annual charge pursuant to a 20 to 30 year funding plan based on the asset replacement cost and estimated life of the capital asset.

The Internal Services Funds expenditures increased a total of \$1 million. Of that, there is a \$1 million decrease in the Employee Benefits Fund related to reduced CalPERS contributions and health benefit premium savings. In addition, the Public Art Acquisition, Vehicle Replacement and Equipment Replacement Funds' budget decreased by \$212,100 to reflect planned activities in FY 2016/17. These decreases are off-set by \$2.2 million in increased Repair and Replacement Funds' expenditures from fund balances to fund projects and equipment replacements programmed in prior years but not implemented including:

- Replacing aging playground equipment
- Renovating median islands
- Replacing HVAC systems at Pleasanton Fire stations
- Remodeling Sports Park Fieldhouse
- Converting turf to drought resistant plantings

## **All Other Operating Funds**

Projected revenues and expenditures for all other Operating Funds, including Trust Fund, are contained in the body of the budget document.

### **Attachments to Section I:**

- A. FY 2016/17 Housing and Human Services Grant (HHSB) Funding Allocation
- B. FY 2016/17 Community Grant (CG) Funding Allocation

**ATTACHMENT A**

**FY 2016/17 Housing and Human Services Grant (HHSG) Funding Appropriations (Approved by City Council on 4/19/16)**

Agency Name	Project Title	Total	CDBG Cap/Reh	CDBG Pub Svc	CDBG Admin	City Gen Fund	HOME	LIHF
<b>1) CAPITAL / REHAB</b>								
Axis Community Health	Capital Project for Dental Services	\$ 100,000	\$ 100,000					
City of Pleasanton	Section 108 Loan Repayment	\$ 20,062	\$ 20,062					
Tri-Valley Haven	Telephone System Replacement	\$ 25,000	\$ 25,000					
		\$ 145,062	\$ 145,062	\$ -	\$ -	\$ -	\$ -	\$ -
<b>2) HOUSING PROGRAMS</b>								
Abode Services	Tri-Valley Rapid Re-Housing Program (Rent Subsidies)	\$ 52,544					\$ 52,544	
	Tri-Valley Rapid Re-Housing (Case Management)	\$ 36,000						\$ 36,000
Comm. Resources for Indep. Living	Housing and Indep Living Services for People with Disabilities	\$ 15,617						\$ 15,617
Neighborhood Solutions	Housing Rehabilitation Program for City of Pleasanton	\$ -						
Housing Rehabilitation Program	Appropriation for Future Contract through Joint RFP	\$ 156,000					\$ 30,000	\$ 126,000
Eden Council for Hope and Opportunity	Housing Counseling Services	\$ 40,000						\$ 40,000
		\$ 300,161					\$ 82,544	\$ 217,617
<b>3) SERVICES - MEDICAL / HEALTH</b>								
Hope Hospice	Grief Support Center	\$ 5,000				\$ 5,000		
Pleasanton Unified School District	Student Health Services	\$ 5,000						
Tri-Valley YMCA	Behavioral Health Care Services for Families	\$ 16,095				\$ 16,095		
		\$ 26,095	\$ -	\$ -	\$ -	\$ 26,095	\$ -	\$ -
<b>4) SERVICES - FOOD</b>								
Open Heart Kitchen	Pleasanton Hot Meal and Weekend Box Lunch Program	\$ 10,000				\$ 10,000		
Open Heart Kitchen	Senior Meal Programs	\$ 40,905	\$ 40,905					
Spectrum Community Services	Meals On Wheels for Homebound Elders	\$ 7,000				\$ 7,000		
Tri-Valley Haven	Tri-Valley Haven's Food Pantry	\$ 15,000				\$ 15,000		
		\$ 72,905	\$ -	\$ 40,905	\$ -	\$ 32,000	\$ -	\$ -
<b>5) SERVICES - HOMELESS</b>								
Abode Services	HOPE Street Outreach	\$ 58,719				\$ 10,000		\$ 48,719
Tri-Valley Haven	Shihb Domestic Violence Shelter and Services	\$ 14,000				\$ 14,000		
Tri-Valley Haven	Sojourner House Homeless Shelter	\$ 20,000				\$ 20,000		
		\$ 92,719	\$ -	\$ -	\$ -	\$ 44,000	\$ -	\$ 48,719
<b>6) SERVICES - FINANCIAL / LEGAL</b>								
CALICO Center	Pleasanton Child Abuse Intervention	\$ 7,000				\$ 7,000		
Legal Assistance for Seniors	Free Legal Services for Low-Income Seniors	\$ 8,281				\$ 8,281		
Tri-Valley Haven	Counseling and Temp Restraining Order Clinic	\$ 11,000				\$ 11,000		
		\$ 26,281	\$ -	\$ -	\$ -	\$ 26,281	\$ -	\$ -
<b>7) SERVICES - DISABLED / SPECIAL NEEDS</b>								
East Bay Innovations	Ramping Up for Independent Living	\$ 5,000				\$ 5,000		
Easter Seals Bay Area	Easter Seals Kaleidoscope Teen Group	\$ 10,000				\$ 10,000		
Santra J. Wing Healing Therapies Fdn.	Healing Therapy Funds to Assist Cancer Patients	\$ -						
		\$ 15,000	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -
<b>8) SERVICES - OTHER</b>								
Chabot Las Positas CCC District	Pleasanton Job Initiative	\$ 7,000				\$ 7,000		
Chabot Las Positas CCC District	Tri-Valley Volunteer Income Tax Assistance	\$ -						
CityServe of the Tri-Valley	CityServe of the Tri-Valley	\$ 5,000				\$ 5,000		
Eden I&R, Inc.	2-1-1 Alameda County Communication System	\$ 14,000				\$ 14,000		
Hope Hospice	The Volunteer Program	\$ 5,000				\$ 5,000		
Pleasanton Unified School District	College Preparation and Readiness	\$ 6,250				\$ 6,250		
Tri-Valley YMCA	Community Outreach to Those in Need	\$ 5,000				\$ 5,000		
		\$ 42,250	\$ -	\$ -	\$ -	\$ 42,250	\$ -	\$ -
<b>9) ADMINISTRATION</b>								
City of Pleasanton	Administration of CDBG Program	\$ 54,539			\$ 54,539			
		\$ 54,539	\$ -	\$ -	\$ 54,539	\$ -	\$ -	\$ -
		\$ 775,012	\$ 145,062	\$ 40,905	\$ 54,539	\$ 185,626	\$ 82,544	\$ 266,336
		\$ 177,255	\$ 40,905	\$ 54,539	\$ 185,626	\$ 82,544	\$ 266,336	

Subtotal HHSG Funding Appropriations 16/17 \$ 775,012 \$ 145,062 \$ 40,905 \$ 54,539 \$ 185,626 \$ 82,544 \$ 266,336  
 Available Funding FY 2016/17 \$ 177,255 \$ 40,905 \$ 54,539 \$ 185,626 \$ 82,544 \$ 266,336

**ATTACHMENT B**  
**FY 2016/17 Community Grant (CG) Funding Allocations (Approved by CC on 4/19/16)**

	Agency	Grant Project	Approved Funding
	<b>1) ARTS/CULTURAL PROJECTS (\$45,011.81 available)</b>		
1	Cheza Nami Foundation	Tast of Africa- Festival	7,046
2	Livermore Valley Opera	Pleasanton Student Outreach	4,200
3	Livermore Valley Performing Arts Center	Arts in the Schools with Cheza Nami	5,413
4	Livermore Valley Performing Arts Center	Arts in the Schools w/ Livermore Amador Symphony	2,800
5	Pacific Chamber Symphony	Assembly Program for PUSD Elementary Schools	4,913
6	Pacific Chamber Symphony	Middle/High School Clinics	2,613
7	Pacific Chamber Symphony	Symphony Matinee Concert	5,113
8	Pleasanton Community Concert Band	Audience and Participants Outreach and Enhancement	6,400
9	YMCA of the East Bay, Tri Valley YMCA	Y-Kids Art Fair for Pleasanton	6,513.81
		<b>TOTAL</b>	<b>\$ 45,011.81</b>

**(NOTE AVAILABLE FUNDING COMPRISED OF: - \$40,000 (FY 2016/17) + \$5,011.81 (FY 2015/16)= \$45,011.81)**

	Agency	Grant Project	Recommended Funding
	<b>2) YOUTH PROJECTS (\$43,140.09 available)</b>		
1	Cheza Nami Foundation, Inc	Diversity & Culture Summer Camp-Pleasanton 2016	1,600
2	Child Care Links	Youth Education and Services	4,300
3	Livermore Valley Performing Arts Center	Arts in the Schools with Cheza Nami	2,000
4	Livermore Performing Arts Center	Arts in the Schools w/ Livermore Amador Symphony	395.09
5	Pleasanton Unified School District (PUSD)	College Preparation & Readiness (CPR) Program	5,273
6	The Gatehouse Academy for Gifted Education, Inc	enGAGE Summer Enrichment Camp 2016	2,900
7	Tri Valley Haven	Anti-Bullying Project	6,672
8	Tri Valley Haven	Healthy Relationships Program	6,672
9	YMCA of the East Bay, Tri-Valley YMCA	Allowing Kids with Special Needs to Thrive at Y Camp	5,000
10	YMCA of the East Bay, Tri-Valley YMCA	The "Whole" Child-Social/Emotional Learning	3,955
11	YMCA of the East Bay, Tri-Valley YMCA	Inspiring Future Careers with STEM Activities	4,373
		<b>TOTAL</b>	<b>\$ 43,140.09</b>

**(NOTE AVAILABLE FUNDING COMPRISED OF: - \$40,000 (FY 2016/17) + \$3,140.09 (FY 2015/16) = \$43,140.09)**

**TOTAL Funding Appropriated FY2016-17 \$ 88,151.90**

# **FY 2016/17 Mid-Term Update**

## **Operating Budget**

### **Estimated Changes in Fund Balances**



# FY 2016/17 OPERATING BUDGET MIDTERM REVIEW ESTIMATED CHANGES IN FUND BALANCES

	Actual June 30, 2015 Balance	Projected FY2015/16 Revenue	Projected FY2015/16 Net Transfers	Proposed FY2015/16 Expenditures	Projected FY2015/16 Net Income	Projected June 30, 2016 Balance	Projected FY2016/17 Revenue	Projected FY2016/17 Net Transfers	Proposed FY2016/17	Projected FY2016/17 Net Income	Projected June 30, 2017 Balance
<b>GENERAL FUND</b>	\$ 20,576,009	\$ 109,805,361	\$ (9,069,354)	\$ (101,604,482)	\$ (868,475)	\$ 19,707,534	\$ 113,889,099	\$ (8,141,541)	\$ (105,372,491)	\$ 375,067	\$ 20,082,601
<b>ENTERPRISE FUNDS</b>											
Transit	32,590	442,605	439,160	(830,587)	51,178	83,768	401,718	457,737	(818,519)	40,936	124,704
Electric Vehicle Charging Stations	6,349	3,000	-	(2,500)	500	6,849	3,000	-	-	3,000	9,849
Cemetery	488,777	27,254	30,000	(192,653)	(135,399)	353,378	26,754	44,700	(770,825)	(699,371)	(345,993)
Golf	115,454	4,048,080	(514,475)	(3,533,605)	-	115,454	4,169,522	(549,301)	(3,620,221)	-	115,454
Storm Drain	1,279,233	689,440	312,200	(1,028,383)	(26,743)	1,252,490	691,520	317,700	(1,047,779)	(38,559)	1,213,931
Water	7,976,521	18,007,850	(1,555,616)	(16,278,747)	173,487	8,150,008	17,820,700	(1,510,702)	(16,193,055)	116,943	8,266,951
Recycled Water	1,644,960	720,000	-	(1,152,218)	(432,218)	1,212,742	1,450,000	-	(1,814,195)	(364,195)	848,547
Sewer	4,687,871	13,593,000	(1,135,400)	(12,559,433)	(101,833)	4,586,038	14,137,000	(1,118,700)	(12,854,352)	163,948	4,749,986
<b>Enterprise Funds</b>	\$ 16,231,755	\$ 37,531,229	\$ (2,424,131)	\$ (35,578,126)	\$ (471,028)	\$ 15,760,727	\$ 38,700,214	\$ (2,358,566)	\$ (37,118,946)	\$ (777,298)	\$ 14,983,429
<b>INTERNAL SERVICE FUNDS</b>											
Employee Benefits Fund*	(4,425,396)	18,255,180	-	(17,351,592)	903,588	(3,521,808)	19,486,983	-	(18,560,877)	926,106	(2,595,702)
LPFD Replacement	252,486	84,000	-	(94,000)	(10,000)	242,486	83,000	-	(75,600)	7,400	249,886
Public Art Acquisition Fund	239,609	2,000	-	(25,000)	(23,000)	216,609	1,500	-	(32,500)	(30,500)	186,109
Public Art Maintenance Fund	30,564	15,400	-	(45,964)	(30,564)	-	15,400	-	(63,500)	(48,100)	(48,100)
Vehicle Replacement Fund	2,568,967	745,624	-	(388,318)	357,306	2,926,273	518,308	-	(472,700)	45,608	2,971,881
Equipment Replacement Fund	2,498,765	450,850	-	(1,327,402)	(876,552)	1,622,213	372,217	-	(1,658,000)	(1,285,783)	336,430
Facilities Renovation Fund	2,892,552	1,748,035	-	(1,517,036)	230,999	3,123,551	1,143,814	-	(2,318,134)	(1,174,320)	1,949,231
IT Replacement Fund	2,681,890	564,088	-	(2,450,417)	(1,886,329)	795,561	457,653	-	(676,625)	(218,972)	576,589
Pleas Fire Apparatus Replacement	2,835,935	334,629	-	(1,275,523)	(940,894)	1,895,041	236,448	-	(1,350,000)	(1,113,552)	781,489
Police Vehicle Replacement Fund	494,332	681,556	-	(145,000)	536,556	1,030,888	470,465	-	(109,800)	360,665	1,391,553
Park & Median Renovation Fund	5,190,678	1,283,500	-	(856,400)	427,100	5,617,778	1,062,400	-	(1,633,116)	(570,716)	5,047,062
Street Light Replacement Fund	1,771,790	58,324	-	(225,000)	(166,676)	1,605,114	58,324	-	(320,000)	(261,676)	1,343,438
Traffic Signal Replacement Fund	690,244	347,554	-	(350,000)	(2,446)	687,798	279,325	-	(350,000)	(70,675)	617,123
Golf Replacement Fund	1,099	-	202,000	(48,500)	153,500	154,599	-	208,000	(269,800)	(61,800)	92,799
PERS Rate Stabilization Fund	-	-	2,590,700	(2,590,700)	-	-	-	2,140,500	(2,140,500)	-	-
LPFD Retirees Medical Reserve	1,571,493	1,160,000	-	(2,130,000)	(970,000)	601,493	1,154,000	-	(2,147,000)	(993,000)	(391,507)
Workers Compensation Fund	1,013,164	1,025,000	-	(1,228,000)	(203,000)	810,164	1,025,000	-	(1,235,000)	(210,000)	600,164
Self-Insurance Retention Fund	5,245,428	1,140,000	-	(1,200,000)	(60,000)	5,185,428	1,140,000	-	(1,260,000)	(120,000)	5,065,428
LPFD Workers Comp Fund	(1,909,752)	1,510,000	-	(1,876,000)	(366,000)	(2,275,752)	1,610,000	-	(1,953,000)	(343,000)	(2,618,752)
Retirees Medical Reserve Fund	18,102,550	5,845,000	340,067	(5,354,067)	831,000	18,933,550	6,013,000	63,890	(5,150,890)	926,000	19,859,550
<b>Internal Service Funds</b>	\$ 41,746,398	\$ 35,250,740	\$ 3,132,767	\$ (40,478,919)	\$ (2,095,412)	\$ 39,650,986	\$ 35,127,837	\$ 2,412,390	\$ (41,776,542)	\$ (4,236,315)	\$ 35,414,671
<b>SPECIAL REVENUE FUNDS</b>											
Landscape Maintenance Fund	850,678	120,437	-	(6,090)	114,347	965,025	-	-	-	-	965,025
DARE Fund	24,744	1,900	-	(10,000)	(8,100)	16,644	1,200	-	(6,000)	(4,800)	11,844
Asset Forfeiture Fund	26,678	35,700	-	(35,600)	100	26,778	100	-	-	100	26,878
Downtown Parking Fund	100,193	14,500	-	-	14,500	114,693	14,900	-	-	14,900	129,593
Recycling Funds	771,365	202,000	-	(290,000)	(88,000)	683,365	204,000	-	(290,000)	(86,000)	597,365
Community Services Donations Fund	59,017	120,300	-	(127,100)	(6,800)	52,217	1,000	-	-	1,000	53,217



## FY 2016/17 OPERATING BUDGET MIDTERM REVIEW ESTIMATED CHANGES IN FUND BALANCES

	Actual June 30, 2015 Balance	Projected FY2015/16 Revenue	Projected FY2015/16 Net Transfers	Proposed FY2015/16 Expenditures	Projected FY2015/16 Net Income	Projected June 30, 2016 Balance	Projected FY2016/17 Revenue	Projected FY2016/17 Net Transfers	Proposed FY2016/17	Projected FY2016/17 Net Income	Projected June 30, 2017 Balance	
<b>SPECIAL REVENUE FUNDS (continued)</b>												
Miscellaneous Donations Fund	31,612	4,050	-	(2,000)	2,050	33,662	200	-	(2,000)	(1,800)	31,862	
Youth Master Plan Fund	26,501	200	-	-	200	26,701	200	-	-	200	26,901	
Asset Forfeiture - Federal	15,462	7,300	-	(6,000)	1,300	16,762	1,300	-	(6,000)	(4,700)	12,062	
H.A.P.Y. Public Art Donations	19,171	40,200	-	(40,000)	200	19,371	-	-	-	-	19,371	
Misc Operating Grants Fund	-	24,050	-	(24,050)	-	-	-	-	-	-	-	
Community Access TV Fund	676,615	243,000	-	(89,035)	153,965	830,580	244,000	-	(89,035)	154,965	985,545	
Downtown Economic Devel Loan Fund	26,924	200	-	-	200	27,124	200	-	-	200	27,324	
Lower Income Housing Fund	117,163,734	1,105,000	-	(10,448,156)	(9,343,156)	7,820,578	480,000	(100,000)	(1,129,515)	(749,515)	7,071,063	
Used Oil Grant Fund	226	-	-	-	-	226	20,679	-	(20,679)	-	226	
Law Enforcement	219,480	1,000	-	(128,992)	(127,992)	91,488	1,000	-	-	1,000	92,488	
Lemoine Geologic Hazard District	67,456	8,205	-	(7,005)	1,200	68,656	8,205	-	(7,040)	1,165	69,821	
Laurel Creek Geologic Hazard District	708,539	51,639	-	(39,170)	12,469	721,008	51,639	-	(39,254)	12,385	733,393	
Ponderosa Landscape District	90,229	16,021	-	(16,021)	90,229	90,229	16,021	-	(16,021)	-	90,229	
Windsor Landscape District	1,666	23,910	-	(23,270)	640	2,306	23,910	-	(19,335)	4,575	6,881	
Moller Geologic Hazard Dist	108,985	11,813	-	(10,330)	1,483	110,468	11,813	-	(10,365)	1,448	111,916	
Oak Tree Farm Geologic Hazard Dist	72,568	12,807	-	(11,238)	1,569	74,137	12,812	-	(11,273)	1,539	75,676	
Bonde Landscape District	8,233	26,100	-	(25,500)	600	8,833	26,100	-	(25,550)	550	9,383	
Moller Ranch Landscape District	272,528	58,213	-	(80,679)	(22,466)	250,062	58,213	-	(101,614)	(43,401)	206,661	
Oak Tree Farm Landscape Dist	46,590	19,862	-	(18,850)	1,012	47,602	19,862	-	(12,205)	7,657	55,259	
Community Develop Block Grant	-	1,318,922	-	(1,347,751)	(28,829)	(28,829)	298,550	-	(298,549)	1	(28,828)	
HOME Program Fund	-	529,500	-	(532,829)	(3,329)	(3,329)	133,534	-	(133,534)	-	(3,329)	
HBPOA Maint District	-	100,000	-	(100,000)	-	-	100,000	-	(100,000)	-	-	
Abandoned Vehicle	250,308	32,000	-	(30,000)	2,000	252,308	32,000	-	(175,000)	(143,000)	109,308	
Urban Forestry Fund	49,267	7,000	(7,500)	(24,000)	(24,500)	24,767	11,000	(7,500)	(23,765)	(20,265)	4,502	
Library Donations Fund	55,600	3,300	-	(3,000)	300	55,900	300	-	-	300	56,200	
<b>Special Revenue Funds</b>	<b>\$ 21,744,369</b>	<b>\$ 4,139,129</b>	<b>\$ (7,500)</b>	<b>\$ (13,476,666)</b>	<b>\$ (9,345,037)</b>	<b>\$ 12,399,332</b>	<b>\$ 1,772,738</b>	<b>\$ (107,500)</b>	<b>\$ (2,516,734)</b>	<b>\$ (851,496)</b>	<b>\$ 11,547,836</b>	
<b>OTHER FUNDS</b>												
PTCWD #3 Trust Fund	449,153	5,625	-	(40,780)	(35,155)	413,998	5,625	-	(40,780)	(35,155)	378,843	
<b>Other Funds</b>	<b>\$ 449,153</b>	<b>\$ 5,625</b>	<b>\$ -</b>	<b>\$ (40,780)</b>	<b>\$ (35,155)</b>	<b>\$ 413,998</b>	<b>\$ 5,625</b>	<b>\$ -</b>	<b>\$ (40,780)</b>	<b>\$ (35,155)</b>	<b>\$ 378,843</b>	
<b>TOTAL - ALL FUNDS</b>	<b>\$ 100,747,684</b>	<b>\$ 186,732,084</b>	<b>\$ (8,368,218)</b>	<b>\$ (191,178,973)</b>	<b>\$ (12,815,107)</b>	<b>\$ 87,932,577</b>	<b>\$ 189,495,513</b>	<b>\$ (8,195,217)</b>	<b>\$ (186,825,493)</b>	<b>\$ (5,525,197)</b>	<b>\$ 82,407,380</b>	

\* Net Pension Liability is removed from the Employee Benefit Fund for this operating budget comparison.

# **FY 2016/17 Mid-Term Update**

## **Operating Budget**

### **Summary of Operating Fund Balances**



**FY 2016/17 OPERATING BUDGET MIDTERM REVIEW  
SUMMARY OF OPERATING FUND BALANCES**

<b>GENERAL FUND</b>		<b>FY 2014/15 ACTUAL</b>	<b>FY 2015/16 MIDYEAR BUDGET</b>	<b>FY 2016/17 ORIGINAL BUDGET</b>	<b>FY 2016/17 MIDTERM ADJUSTMENTS</b>	<b>FY 2016/17 MIDTERM BUDGET</b>
July 1, Fund Balance	\$	15,041,581	\$ 20,576,009	\$ 18,046,027	\$ 1,661,507	\$ 19,707,534
Total Revenue		104,117,484	109,805,361	110,244,990	3,644,109	113,889,099
Net Transfers		(3,966,798)	(9,069,354)	(6,255,522)	(1,886,019)	(8,141,541)
Total Expenditures		(94,616,258)	(101,604,482)	(104,483,679)	(888,812)	(105,372,491)
June 30, Fund Balance		20,576,009	19,707,534	17,551,816	2,530,785	20,082,601
less Reserves for:						
10% Reserve for Economic Uncertainties		(10,411,000)	(10,980,536)	(11,024,000)	(364,910)	(11,388,910)
Undesignated Reserve		(10,165,010)	(8,726,999)	(6,527,816)	(2,165,876)	(8,693,692)
June 30, Available Fund Balance	\$	-	\$ -	\$ -	\$ -	\$ -

<b>ENTERPRISE FUNDS</b>		<b>FY 2014/15 ACTUAL</b>	<b>FY 2015/16 MIDYEAR BUDGET</b>	<b>FY 2016/17 ORIGINAL BUDGET</b>	<b>FY 2016/17 MIDTERM ADJUSTMENTS</b>	<b>FY 2016/17 MIDTERM BUDGET</b>
<b>PARATRANSIT FUND: 306</b>						
July 1, Fund Balance	\$	-	\$ 32,590	\$ 83,768	\$ -	\$ 83,768
Total Revenue		245,083	442,605	401,718	-	401,718
Net Transfers		386,713	439,160	448,535	9,202	457,737
Total Expenditures		(599,206)	(830,587)	(775,702)	(42,817)	(818,519)
June 30, Fund Balance	\$	32,590	\$ 83,768	\$ 158,319	\$ (33,615)	\$ 124,704
<b>ELECTRIC VEHICLE CHARGING STATIONS FUND: 351</b>						
July 1, Fund Balance	\$	3,283	\$ 6,349	\$ 6,849	\$ -	\$ 6,849
Total Revenue		3,066	3,000	3,000	-	3,000
Net Transfers		-	-	-	-	-
Total Expenditures		-	(2,500)	-	-	-
June 30, Fund Balance	\$	6,349	\$ 6,849	\$ 9,849	\$ -	\$ 9,849
<b>CEMETERY FUND: 367</b>						
July 1, Fund Balance	\$	448,457	\$ 488,777	\$ 353,378	\$ -	\$ 353,378
Total Revenue		60,741	27,254	26,754	-	26,754
Net Transfers		30,000	30,000	30,000	14,700	44,700
Total Expenditures		(50,421)	(192,653)	(32,586)	(738,239)	(770,825)
June 30, Fund Balance	\$	488,777	\$ 353,378	\$ 377,546	\$ (723,539)	\$ (345,993)
<b>GOLF COURSE OPERATIONS FUND: 376</b>						
July 1, Fund Balance	\$	1,090	\$ 115,454	\$ 115,454	\$ -	\$ 115,454
Total Revenue		3,621,617	4,048,080	4,169,522	-	4,169,522
Net Transfers		(279,014)	(514,475)	(563,701)	14,400	(549,301)
Total Expenditures		(3,228,239)	(3,533,605)	(3,605,821)	(14,400)	(3,620,221)
June 30, Fund Balance	\$	115,454	\$ 115,454	\$ 115,454	\$ -	\$ 115,454
<b>STORM DRAIN OPERATIONS &amp; MAINTENANCE FUND: 343</b>						
July 1, Fund Balance	\$	1,127,353	\$ 1,279,233	\$ 1,252,490	\$ -	\$ 1,252,490
Total Revenue		711,613	689,440	691,520	-	691,520
Net Transfers		324,165	312,200	317,700	-	317,700
Total Expenditures		(883,898)	(1,028,383)	(1,048,498)	719	(1,047,779)
June 30, Fund Balance	\$	1,279,233	\$ 1,252,490	\$ 1,213,212	\$ 719	\$ 1,213,931
<b>WATER OPERATIONS &amp; MAINTENANCE FUND: 381</b>						
July 1, Fund Balance	\$	7,320,211	\$ 7,976,521	\$ 8,150,008	\$ -	\$ 8,150,008
Total Revenue		16,822,340	18,007,850	18,839,500	(1,018,800)	17,820,700
Net Transfers		(1,442,950)	(1,555,616)	(1,510,702)	-	(1,510,702)
Total Expenditures		(14,723,080)	(16,278,747)	(17,152,893)	959,838	(16,193,055)
June 30, Fund Balance	\$	7,976,521	\$ 8,150,008	\$ 8,325,913	\$ (58,962)	\$ 8,266,951
<b>RECYCLED WATER FUND: 320</b>						
July 1, Fund Balance	\$	-	\$ 1,644,960	\$ 1,212,742	\$ -	\$ 1,212,742
Total Revenue		1,879,638	720,000	1,450,000	-	1,450,000
Net Transfers		(44,831)	-	-	-	-
Total Expenditures		(189,847)	(1,152,218)	(1,588,032)	(226,163)	(1,814,195)
June 30, Fund Balance	\$	1,644,960	\$ 1,212,742	\$ 1,074,710	\$ (226,163)	\$ 848,547

**FY 2016/17 OPERATING BUDGET MIDTERM REVIEW  
SUMMARY OF OPERATING FUND BALANCES**

<b>ENTERPRISE FUNDS (cont)</b>	<b>FY 2014/15 ACTUAL</b>	<b>FY 2015/16 MIDYEAR BUDGET</b>	<b>FY 2016/17 ORIGINAL BUDGET</b>	<b>FY 2016/17 MIDTERM ADJUSTMENTS</b>	<b>FY 2016/17 MIDTERM BUDGET</b>
<b>SEWER OPERATIONS &amp; MAINTENANCE FUND: 383</b>					
July 1, Fund Balance	\$ 4,180,740	\$ 4,687,871	\$ 4,586,038	\$ -	\$ 4,586,038
Total Revenue	13,730,592	13,593,000	13,987,000	150,000	14,137,000
Net Transfers	(1,103,095)	(1,135,400)	(1,118,700)	-	(1,118,700)
Total Expenditures	(12,120,366)	(12,559,433)	(12,873,614)	19,263	(12,854,352)
<b>June 30, Fund Balance</b>	<b>\$ 4,687,871</b>	<b>\$ 4,586,038</b>	<b>\$ 4,580,724</b>	<b>\$ 169,263</b>	<b>\$ 4,749,986</b>

\* Fund Balance includes debt service reserves as well as contingency and cash flow reserves.

<b>INTERNAL SERVICE FUNDS</b>	<b>FY 2014/15 ACTUAL</b>	<b>FY 2015/16 MIDYEAR BUDGET</b>	<b>FY 2016/17 ORIGINAL BUDGET</b>	<b>FY 2016/17 MIDTERM ADJUSTMENTS</b>	<b>FY 2016/17 MIDTERM BUDGET</b>
<b>EMPLOYEE BENEFIT FUND: 006</b>					
July 1, Fund Balance	\$ (4,610,266)	\$ (4,425,396)	\$ (3,521,808)	\$ -	\$ (3,521,808)
Total Revenue	30,599,878	18,255,180	20,463,277	(976,294)	19,486,983
Net Transfers	-	-	-	-	-
Total Expenditures	(30,415,008)	(17,351,592)	(19,539,671)	978,794	(18,560,877)
<b>June 30, Fund Balance</b>	<b>\$ (4,425,396)</b>	<b>\$ (3,521,808)</b>	<b>\$ (2,598,202)</b>	<b>\$ 2,500</b>	<b>\$ (2,595,702)</b>
<b>L.P.F.D. REPLACEMENT FUND: 037</b>					
July 1, Fund Balance	\$ 267,779	\$ 252,486	\$ 242,486	\$ -	\$ 242,486
Total Revenue	41,216	84,000	84,000	(1,000)	83,000
Net Transfers	-	-	-	-	-
Total Expenditures	(56,509)	(94,000)	(75,600)	-	(75,600)
<b>June 30, Fund Balance</b>	<b>\$ 252,486</b>	<b>\$ 242,486</b>	<b>\$ 250,886</b>	<b>\$ (1,000)</b>	<b>\$ 249,886</b>
<b>PUBLIC ART ACQUISITION FUND: 038</b>					
July 1, Fund Balance	\$ 240,968	\$ 239,609	\$ 216,609	\$ -	\$ 216,609
Total Revenue	1,443	2,000	2,000	(500)	1,500
Net Transfers	-	-	-	-	-
Total Expenditures	(2,802)	(25,000)	(50,000)	18,000	(32,000)
<b>June 30, Fund Balance</b>	<b>\$ 239,609</b>	<b>\$ 216,609</b>	<b>\$ 168,609</b>	<b>\$ 17,500</b>	<b>\$ 186,109</b>
<b>PUBLIC ART MAINTENANCE FUND: 039</b>					
July 1, Fund Balance	\$ 48,346	\$ 30,564	\$ -	\$ -	\$ -
Total Revenue	240	15,400	15,400	-	15,400
Net Transfers	-	-	-	-	-
Total Expenditures	(18,022)	(45,964)	(26,000)	(37,500)	(63,500)
<b>June 30, Fund Balance</b>	<b>\$ 30,564</b>	<b>\$ -</b>	<b>\$ (10,600)</b>	<b>\$ (37,500)</b>	<b>\$ (48,100)</b>
<b>VEHICLE REPLACEMENT FUND: 041</b>					
July 1, Fund Balance	\$ 2,122,906	\$ 2,568,967	\$ 2,926,273	\$ -	\$ 2,926,273
Total Revenue	633,364	745,624	518,308	-	518,308
Net Transfers	-	-	-	-	-
Total Expenditures	(187,303)	(388,318)	(517,800)	45,100	(472,700)
<b>June 30, Fund Balance</b>	<b>\$ 2,568,967</b>	<b>\$ 2,926,273</b>	<b>\$ 2,926,781</b>	<b>\$ 45,100</b>	<b>\$ 2,971,881</b>
<b>EQUIPMENT REPLACEMENT FUND: 042</b>					
July 1, Fund Balance	\$ 2,632,917	\$ 2,498,765	\$ 1,622,213	\$ -	\$ 1,622,213
Total Revenue	382,576	450,850	372,217	-	372,217
Net Transfers	-	-	-	-	-
Total Expenditures	(516,728)	(1,327,402)	(1,807,000)	149,000	(1,658,000)
<b>June 30, Fund Balance</b>	<b>\$ 2,498,765</b>	<b>\$ 1,622,213</b>	<b>\$ 187,430</b>	<b>\$ 149,000</b>	<b>\$ 336,430</b>
<b>FACILITIES RENOVATION FUND: 043</b>					
July 1, Fund Balance	\$ 2,200,133	\$ 2,892,552	\$ 3,123,551	\$ -	\$ 3,123,551
Total Revenue	1,148,130	1,748,035	1,149,814	(6,000)	1,143,814
Net Transfers	-	-	-	-	-
Total Expenditures	(455,711)	(1,517,036)	(1,413,134)	(905,000)	(2,318,134)
<b>June 30, Fund Balance</b>	<b>\$ 2,892,552</b>	<b>\$ 3,123,551</b>	<b>\$ 2,860,231</b>	<b>\$ (911,000)</b>	<b>\$ 1,949,231</b>
<b>INFORMATION TECHNOLOGY REPLACEMENT FUND: 046</b>					
July 1, Fund Balance	\$ 2,971,254	\$ 2,681,890	\$ 795,561	\$ -	\$ 795,561
Total Revenue	463,826	564,088	468,653	(11,000)	457,653
Net Transfers	-	-	-	-	-
Total Expenditures	(753,190)	(2,450,417)	(576,625)	(100,000)	(676,625)
<b>June 30, Fund Balance</b>	<b>\$ 2,681,890</b>	<b>\$ 795,561</b>	<b>\$ 687,589</b>	<b>\$ (111,000)</b>	<b>\$ 576,589</b>

**FY 2016/17 OPERATING BUDGET MIDTERM REVIEW  
SUMMARY OF OPERATING FUND BALANCES**

<b>INTERNAL SERVICE FUNDS (cont)</b>	<b>FY 2014/15 ACTUAL</b>	<b>FY 2015/16 MIDYEAR BUDGET</b>	<b>FY 2016/17 ORIGINAL BUDGET</b>	<b>FY 2016/17 MIDTERM ADJUSTMENTS</b>	<b>FY 2016/17 MIDTERM BUDGET</b>
<b>PLEAS. FIRE APPARATUS REPLACEMENT FUND: 047</b>					
July 1, Fund Balance	\$ 2,595,505	\$ 2,835,935	\$ 1,895,041	\$ -	\$ 1,895,041
Total Revenue	240,430	334,629	243,948	(7,500)	236,448
Net Transfers	-	-	-	-	-
Total Expenditures	-	(1,275,523)	(1,200,000)	(150,000)	(1,350,000)
<b>June 30, Fund Balance</b>	<b>\$ 2,835,935</b>	<b>\$ 1,895,041</b>	<b>\$ 938,989</b>	<b>\$ (157,500)</b>	<b>\$ 781,489</b>
<b>POLICE VEHICLE REPLACEMENT FUND: 048</b>					
July 1, Fund Balance	\$ 569,134	\$ 494,332	\$ 1,030,888	\$ -	\$ 1,030,888
Total Revenue	468,787	681,556	470,465	-	470,465
Net Transfers	-	-	-	-	-
Total Expenditures	(543,589)	(145,000)	(72,000)	(37,800)	(109,800)
<b>June 30, Fund Balance</b>	<b>\$ 494,332</b>	<b>\$ 1,030,888</b>	<b>\$ 1,429,353</b>	<b>\$ (37,800)</b>	<b>\$ 1,391,553</b>
<b>PARK &amp; MEDIAN RENOVATION FUND: 050</b>					
July 1, Fund Balance	\$ 5,101,641	\$ 5,190,678	\$ 5,617,778	\$ -	\$ 5,617,778
Total Revenue	1,055,022	1,283,500	1,062,400	-	1,062,400
Net Transfers	-	-	-	-	-
Total Expenditures	(965,985)	(856,400)	(905,000)	(728,116)	(1,633,116)
<b>June 30, Fund Balance</b>	<b>\$ 5,190,678</b>	<b>\$ 5,617,778</b>	<b>\$ 5,775,178</b>	<b>\$ (728,116)</b>	<b>\$ 5,047,062</b>
<b>STREET LIGHT REPLACEMENT FUND: 052</b>					
July 1, Fund Balance	\$ 1,792,592	\$ 1,771,790	\$ 1,605,114	\$ -	\$ 1,605,114
Total Revenue	80,557	58,324	58,324	-	58,324
Net Transfers	-	-	-	-	-
Total Expenditures	(101,359)	(225,000)	(200,000)	(120,000)	(320,000)
<b>June 30, Fund Balance</b>	<b>\$ 1,771,790</b>	<b>\$ 1,605,114</b>	<b>\$ 1,463,438</b>	<b>\$ (120,000)</b>	<b>\$ 1,343,438</b>
<b>TRAFFIC SIGNAL REPLACEMENT FUND: 053</b>					
July 1, Fund Balance	\$ 780,033	\$ 690,244	\$ 687,798	\$ -	\$ 687,798
Total Revenue	278,014	347,554	279,325	-	279,325
Net Transfers	-	-	-	-	-
Total Expenditures	(367,803)	(350,000)	(350,000)	-	(350,000)
<b>June 30, Fund Balance</b>	<b>\$ 690,244</b>	<b>\$ 687,798</b>	<b>\$ 617,123</b>	<b>\$ -</b>	<b>\$ 617,123</b>
<b>GOLF REPLACEMENT FUND: 054</b>					
July 1, Fund Balance	\$ 61,054	\$ 1,099	\$ 154,599	\$ -	\$ 154,599
Total Revenue	-	-	-	-	-
Net Transfers	80,000	202,000	208,000	-	208,000
Total Expenditures	(139,955)	(48,500)	(119,800)	(150,000)	(269,800)
<b>June 30, Fund Balance</b>	<b>\$ 1,099</b>	<b>\$ 154,599</b>	<b>\$ 242,799</b>	<b>\$ (150,000)</b>	<b>\$ 92,799</b>
<b>P.E.R.S. RATE STABILIZATION FUND: 215</b>					
July 1, Fund Balance	\$ 1,928,584	\$ -	\$ -	\$ -	\$ -
Total Revenue	-	-	-	-	-
Net Transfers	9,571,416	2,590,700	2,140,500	-	2,140,500
Total Expenditures	(11,500,000)	(2,590,700)	(2,140,500)	-	(2,140,500)
<b>June 30, Fund Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>L.P.F.D. RETIREES' MEDICAL RESERVE FUND: 216</b>					
July 1, Fund Balance	\$ 2,124,397	\$ 1,571,493	\$ 601,493	\$ -	\$ 601,493
Total Revenue	506,276	1,160,000	1,154,000	-	1,154,000
Net Transfers	-	-	-	-	-
Total Expenditures	(1,059,180)	(2,130,000)	(2,147,000)	-	(2,147,000)
<b>June 30, Fund Balance</b>	<b>\$ 1,571,493</b>	<b>\$ 601,493</b>	<b>\$ (391,507)</b>	<b>\$ -</b>	<b>\$ (391,507)</b>
<b>WORKERS' COMPENSATION FUND: 217</b>					
July 1, Fund Balance	\$ 1,304,435	\$ 1,013,164	\$ 810,164	\$ -	\$ 810,164
Total Revenue	920,257	1,025,000	1,025,000	-	1,025,000
Net Transfers	-	-	-	-	-
Total Expenditures	(1,211,528)	(1,228,000)	(1,235,000)	-	(1,235,000)
<b>June 30, Fund Balance</b>	<b>\$ 1,013,164</b>	<b>\$ 810,164</b>	<b>\$ 600,164</b>	<b>\$ -</b>	<b>\$ 600,164</b>
<b>SELF-INSURANCE RETENTION FUND: 218</b>					
July 1, Fund Balance	\$ 5,729,021	\$ 5,245,428	\$ 5,185,428	\$ -	\$ 5,185,428
Total Revenue	907,294	1,140,000	1,140,000	-	1,140,000
Net Transfers	-	-	-	-	-
Total Expenditures	(1,390,887)	(1,200,000)	(1,260,000)	-	(1,260,000)
<b>June 30, Fund Balance</b>	<b>\$ 5,245,428</b>	<b>\$ 5,185,428</b>	<b>\$ 5,065,428</b>	<b>\$ -</b>	<b>\$ 5,065,428</b>

**FY 2016/17 OPERATING BUDGET MIDTERM REVIEW  
SUMMARY OF OPERATING FUND BALANCES**

<b>INTERNAL SERVICE FUNDS (cont)</b>	<b>FY 2014/15 ACTUAL</b>	<b>FY 2015/16 MIDYEAR BUDGET</b>	<b>FY 2016/17 ORIGINAL BUDGET</b>	<b>FY 2016/17 MIDTERM ADJUSTMENTS</b>	<b>FY 2016/17 MIDTERM BUDGET</b>
<b>L.P.F.D. WORKERS' COMPENSATION FUND: 219</b>					
July 1, Fund Balance	\$ (1,628,228)	\$ (1,909,752)	\$ (2,275,752)	\$ -	\$ (2,275,752)
Total Revenue	608,295	1,510,000	1,610,000	-	1,610,000
Net Transfers	-	-	-	-	-
Total Expenditures	(889,819)	(1,876,000)	(1,953,000)	-	(1,953,000)
June 30, Fund Balance	\$ (1,909,752)	\$ (2,275,752)	\$ (2,618,752)	\$ -	\$ (2,618,752)
<b>RETIREEES' MEDICAL RESERVE FUND: 222</b>					
July 1, Fund Balance	\$ 25,232,280	\$ 18,102,550	\$ 18,933,550	\$ -	\$ 18,933,550
Total Revenue	5,643,777	5,845,000	6,013,000	-	6,013,000
Net Transfers	(7,843,912)	340,067	63,890	-	63,890
Total Expenditures	(4,929,595)	(5,354,067)	(5,150,890)	-	(5,150,890)
June 30, Fund Balance	\$ 18,102,550	\$ 18,933,550	\$ 19,859,550	\$ -	\$ 19,859,550
<b>SPECIAL REVENUE FUNDS</b>					
<b>LANDSCAPE MAINTENANCE FUND: 165</b>					
July 1, Fund Balance	\$ 1,117,920	\$ 850,678	\$ 965,025	\$ -	\$ 965,025
Total Revenue	81,104	120,437	-	-	-
Net Transfers	-	-	-	-	-
Total Expenditures	(348,346)	(6,090)	-	-	-
June 30, Fund Balance	\$ 850,678	\$ 965,025	\$ 965,025	\$ -	\$ 965,025
<b>D.A.R.E. FUND: 221</b>					
July 1, Fund Balance	\$ 22,400	\$ 24,744	\$ 16,644	\$ -	\$ 16,644
Total Revenue	3,844	1,900	1,200	-	1,200
Net Transfers	-	-	-	-	-
Total Expenditures	(1,500)	(10,000)	(6,000)	-	(6,000)
June 30, Fund Balance	\$ 24,744	\$ 16,644	\$ 11,844	\$ -	\$ 11,844
<b>ASSET FORFEITURE - CITY SHARE FUND: 225</b>					
July 1, Fund Balance	\$ 25,465	\$ 26,678	\$ 26,778	\$ -	\$ 26,778
Total Revenue	1,213	35,700	100	-	100
Net Transfers	-	-	-	-	-
Total Expenditures	-	(35,600)	-	-	-
June 30, Fund Balance	\$ 26,678	\$ 26,778	\$ 26,878	\$ -	\$ 26,878
<b>DOWNTOWN PARKING FUND: 226</b>					
July 1, Fund Balance	\$ 17,829	\$ 100,193	\$ 114,693	\$ -	\$ 114,693
Total Revenue	14,864	14,500	14,500	400	14,900
Net Transfers	67,500	-	-	-	-
Total Expenditures	-	-	-	-	-
June 30, Fund Balance	\$ 100,193	\$ 114,693	\$ 129,193	\$ 400	\$ 129,593
<b>RECYCLING &amp; WASTE MANAGEMENT FUNDS:</b>					
July 1, Fund Balance	\$ 797,434	\$ 771,365	\$ -	\$ 683,365	\$ 683,365
Total Revenue	204,316	202,000	202,000	2,000	204,000
Net Transfers	-	-	-	-	-
Total Expenditures	(230,385)	(290,000)	(290,000)	-	(290,000)
June 30, Fund Balance	\$ 771,365	\$ 683,365	\$ (88,000)	\$ 685,365	\$ 597,365
<b>COMMUNITY SERVICES DONATIONS FUND: 234</b>					
July 1, Fund Balance	\$ 45,361	\$ 59,017	\$ 52,217	\$ -	\$ 52,217
Total Revenue	31,610	120,300	300	700	1,000
Net Transfers	-	-	-	-	-
Total Expenditures	(17,954)	(127,100)	-	-	-
June 30, Fund Balance	\$ 59,017	\$ 52,217	\$ 52,517	\$ 700	\$ 53,217
<b>MISCELLANEOUS DONATIONS FUND: 235</b>					
July 1, Fund Balance	\$ 26,295	\$ 31,612	\$ 33,662	\$ -	\$ 33,662
Total Revenue	6,701	4,050	200	-	200
Net Transfers	-	-	-	-	-
Total Expenditures	(1,384)	(2,000)	(2,000)	-	(2,000)
June 30, Fund Balance	\$ 31,612	\$ 33,662	\$ 31,862	\$ -	\$ 31,862

**FY 2016/17 OPERATING BUDGET MIDTERM REVIEW  
SUMMARY OF OPERATING FUND BALANCES**

<b>SPECIAL REVENUE FUNDS (cont)</b>	<b>FY 2014/15 ACTUAL</b>	<b>FY 2015/16 MIDYEAR BUDGET</b>	<b>FY 2016/17 ORIGINAL BUDGET</b>	<b>FY 2016/17 MIDTERM ADJUSTMENTS</b>	<b>FY 2016/17 MIDTERM BUDGET</b>
<b>YOUTH MASTER PLAN FUND: 238</b>					
July 1, Fund Balance	\$ 26,342	\$ 26,501	\$ 26,701	\$ -	\$ 26,701
Total Revenue	159	200	200	-	200
Net Transfers	-	-	-	-	-
Total Expenditures	-	-	-	-	-
June 30, Fund Balance	\$ 26,501	\$ 26,701	\$ 26,901	\$ -	\$ 26,901
<b>ASSET FORFEITURE - FEDERAL FUND: 248</b>					
July 1, Fund Balance	\$ 15,462	\$ 15,462	\$ 16,762	\$ -	\$ 16,762
Total Revenue	-	7,300	1,300	-	1,300
Net Transfers	-	-	-	-	-
Total Expenditures	-	(6,000)	(6,000)	-	(6,000)
June 30, Fund Balance	\$ 15,462	\$ 16,762	\$ 12,062	\$ -	\$ 12,062
<b>H.A.P.P.Y. PUBLIC ART DONATIONS FUND: 251</b>					
July 1, Fund Balance	\$ 12,614	\$ 19,171	\$ 19,371	\$ -	\$ 19,371
Total Revenue	55,007	40,200	200	(200)	-
Net Transfers	-	-	-	-	-
Total Expenditures	(48,450)	(40,000)	-	-	-
June 30, Fund Balance	\$ 19,171	\$ 19,371	\$ 19,571	\$ (200)	\$ 19,371
<b>MISCELLANEOUS OPERATING GRANTS FUND: 253</b>					
July 1, Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	58,223	24,050	-	-	-
Net Transfers	-	-	-	-	-
Total Expenditures	(58,223)	(24,050)	-	-	-
June 30, Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -
<b>COMMUNITY ACCESS TV FUND: 254</b>					
July 1, Fund Balance	\$ 472,354	\$ 676,615	\$ 830,580	\$ -	\$ 830,580
Total Revenue	250,268	243,000	243,000	1,000	244,000
Net Transfers	-	-	-	-	-
Total Expenditures	(46,007)	(89,035)	(89,035)	-	(89,035)
June 30, Fund Balance	\$ 676,615	\$ 830,580	\$ 984,545	\$ 1,000	\$ 985,545
<b>DOWNTOWN ECONOMIC DEVELOPMENT LOAN FUND: 263</b>					
July 1, Fund Balance	\$ 26,763	\$ 26,924	\$ 27,124	\$ -	\$ 27,124
Total Revenue	161	200	200	-	200
Net Transfers	-	-	-	-	-
Total Expenditures	-	-	-	-	-
June 30, Fund Balance	\$ 26,924	\$ 27,124	\$ 27,324	\$ -	\$ 27,324
<b>LOWER INCOME HOUSING FUND: 271</b>					
July 1, Fund Balance	\$ 16,532,355	\$ 17,163,734	\$ 7,820,578	\$ -	\$ 7,820,578
Total Revenue	1,446,773	1,105,000	480,000	-	480,000
Net Transfers	-	-	-	(100,000)	(100,000)
Total Expenditures	(815,394)	(10,448,156)	(429,338)	(700,177)	(1,129,515)
June 30, Fund Balance	\$ 17,163,734	\$ 7,820,578	\$ 7,871,240	\$ (800,177)	\$ 7,071,063
<b>USED OIL GRANT FUND: 515</b>					
July 1, Fund Balance	\$ 226	\$ 226	\$ 226	\$ -	\$ 226
Total Revenue	17,613	-	-	20,679	20,679
Net Transfers	-	-	-	-	-
Total Expenditures	(17,613)	-	-	(20,679)	(20,679)
June 30, Fund Balance	\$ 226	\$ 226	\$ 226	\$ -	\$ 226
<b>LAW ENFORCEMENT FUND: 517</b>					
July 1, Fund Balance	\$ 143,154	\$ 219,480	\$ 91,488	\$ -	\$ 91,488
Total Revenue	128,992	1,000	1,000	-	1,000
Net Transfers	-	-	-	-	-
Total Expenditures	(52,666)	(128,992)	-	-	-
June 30, Fund Balance	\$ 219,480	\$ 91,488	\$ 92,488	\$ -	\$ 92,488
<b>LEMOINE GEOLOGIC HAZARD DISTRICT FUND: 527</b>					
July 1, Fund Balance	\$ 62,154	\$ 67,456	\$ 68,656	\$ -	\$ 68,656
Total Revenue	7,948	8,205	8,358	(153)	8,205
Net Transfers	-	-	-	-	-
Total Expenditures	(2,646)	(7,005)	(7,040)	-	(7,040)
June 30, Fund Balance	\$ 67,456	\$ 68,656	\$ 69,974	\$ (153)	\$ 69,821

**FY 2016/17 OPERATING BUDGET MIDTERM REVIEW  
SUMMARY OF OPERATING FUND BALANCES**

<b>SPECIAL REVENUE FUNDS (cont)</b>	<b>FY 2014/15 ACTUAL</b>	<b>FY 2015/16 MIDYEAR BUDGET</b>	<b>FY 2016/17 ORIGINAL BUDGET</b>	<b>FY 2016/17 MIDTERM ADJUSTMENTS</b>	<b>FY 2016/17 MIDTERM BUDGET</b>
<b>LAUREL CREEK GEOLOGIC HAZARD DISTRICT FUND: 528</b>					
July 1, Fund Balance	\$ 666,495	\$ 708,539	\$ 721,008	\$ -	\$ 721,008
Total Revenue	50,281	51,639	52,591	(952)	51,639
Net Transfers	-	-	-	-	-
Total Expenditures	(8,237)	(39,170)	(39,254)	-	(39,254)
<b>June 30, Fund Balance</b>	<b>\$ 708,539</b>	<b>\$ 721,008</b>	<b>\$ 734,345</b>	<b>\$ (952)</b>	<b>\$ 733,393</b>
<b>PONDEROSA LANDSCAPE DISTRICT FUND: 531</b>					
July 1, Fund Balance	\$ 85,800	\$ 90,229	\$ 90,229	\$ -	\$ 90,229
Total Revenue	15,970	16,021	16,021	-	16,021
Net Transfers	-	-	-	-	-
Total Expenditures	(11,541)	(16,021)	(16,021)	-	(16,021)
<b>June 30, Fund Balance</b>	<b>\$ 90,229</b>	<b>\$ 90,229</b>	<b>\$ 90,229</b>	<b>\$ -</b>	<b>\$ 90,229</b>
<b>WINDSOR LANDSCAPE DISTRICT FUND: 532</b>					
July 1, Fund Balance	\$ (1,028)	\$ 1,666	\$ 2,306	\$ -	\$ 2,306
Total Revenue	23,739	23,910	23,910	-	23,910
Net Transfers	-	-	-	-	-
Total Expenditures	(21,045)	(23,270)	(23,270)	3,935	(19,335)
<b>June 30, Fund Balance</b>	<b>\$ 1,666</b>	<b>\$ 2,306</b>	<b>\$ 2,946</b>	<b>\$ 3,935</b>	<b>\$ 6,881</b>
<b>MOLLER GEOLOGIC HAZARD DISTRICT FUND: 533</b>					
July 1, Fund Balance	\$ 102,408	\$ 108,985	\$ 110,468	\$ -	\$ 110,468
Total Revenue	11,373	11,813	12,009	(196)	11,813
Net Transfers	-	-	-	-	-
Total Expenditures	(4,796)	(10,330)	(10,365)	-	(10,365)
<b>June 30, Fund Balance</b>	<b>\$ 108,985</b>	<b>\$ 110,468</b>	<b>\$ 112,112</b>	<b>\$ (196)</b>	<b>\$ 111,916</b>
<b>OAK TREE FARM GEOLOGIC HAZARD DISTRICT FUND: 534</b>					
July 1, Fund Balance	\$ 64,788	\$ 72,568	\$ 74,137	\$ -	\$ 74,137
Total Revenue	12,484	12,807	13,055	(243)	12,812
Net Transfers	-	-	-	-	-
Total Expenditures	(4,704)	(11,238)	(11,273)	-	(11,273)
<b>June 30, Fund Balance</b>	<b>\$ 72,568</b>	<b>\$ 74,137</b>	<b>\$ 75,919</b>	<b>\$ (243)</b>	<b>\$ 75,676</b>
<b>BONDE LANDSCAPE DISTRICT FUND: 537</b>					
July 1, Fund Balance	\$ 9,463	\$ 8,233	\$ 8,833	\$ -	\$ 8,833
Total Revenue	26,152	26,100	26,100	-	26,100
Net Transfers	-	-	-	-	-
Total Expenditures	(27,382)	(25,500)	(25,500)	(50)	(25,550)
<b>June 30, Fund Balance</b>	<b>\$ 8,233</b>	<b>\$ 8,833</b>	<b>\$ 9,433</b>	<b>\$ (50)</b>	<b>\$ 9,383</b>
<b>MOLLER RANCH LANDSCAPE DISTRICT FUND: 539</b>					
July 1, Fund Balance	\$ 240,094	\$ 272,528	\$ 250,062	\$ -	\$ 250,062
Total Revenue	57,720	58,213	58,213	-	58,213
Net Transfers	-	-	-	-	-
Total Expenditures	(25,286)	(80,679)	(58,279)	(43,335)	(101,614)
<b>June 30, Fund Balance</b>	<b>\$ 272,528</b>	<b>\$ 250,062</b>	<b>\$ 249,996</b>	<b>\$ (43,335)</b>	<b>\$ 206,661</b>
<b>OAK TREE FARM LANDSCAPE DISTRICT FUND: 542</b>					
July 1, Fund Balance	\$ 44,078	\$ 46,590	\$ 47,602	\$ -	\$ 47,602
Total Revenue	19,845	19,862	19,862	-	19,862
Net Transfers	-	-	-	-	-
Total Expenditures	(17,333)	(18,850)	(18,850)	6,645	(12,205)
<b>June 30, Fund Balance</b>	<b>\$ 46,590</b>	<b>\$ 47,602</b>	<b>\$ 48,614</b>	<b>\$ 6,645</b>	<b>\$ 55,259</b>
<b>COMMUNITY DEVELOPMENT BLOCK GRANT FUND: 548</b>					
July 1, Fund Balance	\$ -	\$ -	\$ (28,829)	\$ -	\$ (28,829)
Total Revenue	402,245	1,318,922	269,138	29,412	298,550
Net Transfers	-	-	-	-	-
Total Expenditures	(402,245)	(1,347,751)	(269,138)	(29,411)	(298,549)
<b>June 30, Fund Balance</b>	<b>\$ -</b>	<b>\$ (28,829)</b>	<b>\$ (28,829)</b>	<b>\$ 1</b>	<b>\$ (28,828)</b>
<b>H.O.M.E. PROGRAM FUND: 560</b>					
July 1, Fund Balance	\$ -	\$ -	\$ (3,329)	\$ -	\$ (3,329)
Total Revenue	340,295	529,500	79,800	53,734	133,534
Net Transfers	-	-	-	-	-
Total Expenditures	(340,295)	(532,829)	(79,800)	(53,734)	(133,534)
<b>June 30, Fund Balance</b>	<b>\$ -</b>	<b>\$ (3,329)</b>	<b>\$ (3,329)</b>	<b>\$ -</b>	<b>\$ (3,329)</b>

**FY 2016/17 OPERATING BUDGET MIDTERM REVIEW  
SUMMARY OF OPERATING FUND BALANCES**

<b>SPECIAL REVENUE FUNDS (cont)</b>	<b>FY 2014/15 ACTUAL</b>	<b>FY 2015/16 MIDYEAR BUDGET</b>	<b>FY 2016/17 ORIGINAL BUDGET</b>	<b>FY 2016/17 MIDTERM ADJUSTMENTS</b>	<b>FY 2016/17 MIDTERM BUDGET</b>
<b>H.B.P.O.A. MAINTENANCE DISTRICT FUND: 566</b>					
July 1, Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	115,395	100,000	100,000	-	100,000
Net Transfers	-	-	-	-	-
Total Expenditures	(115,395)	(100,000)	(100,000)	-	(100,000)
<b>June 30, Fund Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>ABANDONED VEHICLE FUND: 569</b>					
July 1, Fund Balance	\$ 248,699	\$ 250,308	\$ 252,308	\$ -	\$ 252,308
Total Revenue	33,833	32,000	30,500	1,500	32,000
Net Transfers	-	-	-	-	-
Total Expenditures	(32,224)	(30,000)	(175,000)	-	(175,000)
<b>June 30, Fund Balance</b>	<b>\$ 250,308</b>	<b>\$ 252,308</b>	<b>\$ 107,808</b>	<b>\$ 1,500</b>	<b>\$ 109,308</b>
<b>URBAN FORESTRY FUND: 570</b>					
July 1, Fund Balance	\$ 67,202	\$ 49,267	\$ 24,767	\$ -	\$ 24,767
Total Revenue	22,603	7,000	7,500	3,500	11,000
Net Transfers	(20,798)	(7,500)	-	(7,500)	(7,500)
Total Expenditures	(19,740)	(24,000)	(23,765)	-	(23,765)
<b>June 30, Fund Balance</b>	<b>\$ 49,267</b>	<b>\$ 24,767</b>	<b>\$ 8,502</b>	<b>\$ (4,000)</b>	<b>\$ 4,502</b>
<b>LIBRARY DONATION FUND: 571</b>					
July 1, Fund Balance	\$ 55,267	\$ 55,600	\$ 55,900	\$ -	\$ 55,900
Total Revenue	333	3,300	300	-	300
Net Transfers	-	-	-	-	-
Total Expenditures	-	(3,000)	-	-	-
<b>June 30, Fund Balance</b>	<b>\$ 55,600</b>	<b>\$ 55,900</b>	<b>\$ 56,200</b>	<b>\$ -</b>	<b>\$ 56,200</b>

<b>OTHER FUNDS</b>	<b>FY 2014/15 ACTUAL</b>	<b>FY 2015/16 MIDYEAR BUDGET</b>	<b>FY 2016/17 ORIGINAL BUDGET</b>	<b>FY 2016/17 MIDTERM ADJUSTMENTS</b>	<b>FY 2016/17 MIDTERM BUDGET</b>
<b>PLEAS. TOWNSHIP COUNTY WATER (P.T.C.W.D. #3) FUND: 276</b>					
July 1, Fund Balance	\$ 461,919	\$ 449,153	\$ 413,998	\$ -	\$ 413,998
Total Revenue	6,606	5,625	5,625	-	5,625
Net Transfers	-	-	-	-	-
Total Expenditures	(19,372)	(40,780)	(40,780)	-	(40,780)
<b>June 30, Fund Balance</b>	<b>\$ 449,153</b>	<b>\$ 413,998</b>	<b>\$ 378,843</b>	<b>\$ -</b>	<b>\$ 378,843</b>

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# **FY 2016/17 Mid-Term Update**

## **Operating Budget**

### **Summary of Revenues and Transfers by Fund**

**2016/17 OPERATING BUDGET MIDTERM REVIEW  
SUMMARY OF REVENUES & TRANSFERS BY FUND**

<b>GENERAL FUND</b>	<b>FY 2014/15 ACTUAL</b>	<b>FY 2015/16 MIDYEAR BUDGET</b>	<b>FY 2016/17 ORIGINAL BUDGET</b>	<b>FY 2016/17 MIDTERM ADJ</b>	<b>FY 2016/17 MIDTERM BUDGET</b>
<b>PROPERTY TAXES</b>					
Secured Property Tax	43,544,529	47,140,000	48,500,000	250,000	48,750,000
Unsecured Property Tax	2,465,775	2,450,000	2,500,000	-	2,500,000
Delinquent Taxes	971,138	850,000	850,000	125,000	975,000
Supplemental Assessment	1,412,154	1,000,000	1,000,000	-	1,000,000
VLF (In-Lieu)	5,350,678	5,660,000	5,750,000	140,000	5,890,000
<b>Subtotal:</b>	<b>\$ 53,744,274</b>	<b>\$ 57,100,000</b>	<b>\$ 58,600,000</b>	<b>\$ 515,000</b>	<b>\$ 59,115,000</b>
<b>OTHER TAXES</b>					
Sales and Use Tax	22,410,654	24,100,000	25,600,000	(300,000)	25,300,000
Public Safety Sales Tax	425,372	400,000	400,000	-	400,000
Hotel and Motel Tax	5,057,080	5,800,000	4,550,000	1,450,000	6,000,000
Business Licenses	3,376,592	3,400,000	3,450,000	130,000	3,580,000
Other Taxes	828,967	840,000	825,000	150,000	975,000
<b>Subtotal:</b>	<b>\$ 32,098,665</b>	<b>\$ 34,540,000</b>	<b>\$ 34,825,000</b>	<b>\$ 1,430,000</b>	<b>\$ 36,255,000</b>
<b>LOCAL REVENUES</b>					
Licenses and Miscellaneous Permits	53,208	365,500	55,500	205,000	260,500
Building Permits	3,233,344	2,830,000	2,665,000	600,000	3,265,000
Fines and Forfeitures	397,906	357,000	409,500	(52,500)	357,000
Interest Income and Rent	227,778	220,000	223,000	12,000	235,000
Franchise Fees	2,455,508	2,455,000	2,475,000	95,000	2,570,000
Planning and Zoning	38,028	313,550	139,400	124,750	264,150
Plan Check Fees	1,963,429	2,075,500	1,540,500	565,000	2,105,500
Public Works Fees	19,913	253,500	64,500	87,000	151,500
Miscellaneous Revenue	2,633,585	2,188,957	1,862,194	192,170	2,054,364
Library Fee Revenue	139,590	142,200	122,200	20,000	142,200
Recreation Revenue	4,063,001	4,139,170	3,957,820	215,590	4,173,410
<b>Subtotal:</b>	<b>\$ 15,225,290</b>	<b>\$ 15,340,377</b>	<b>\$ 13,514,614</b>	<b>\$ 2,064,010</b>	<b>\$ 15,578,624</b>
<b>INTERGOVERNMENTAL REVENUES</b>					
Vehicle License Fee	29,943	30,200	-	-	-
Homeowners Tax Exemption	376,247	367,000	380,000	-	380,000
Other	451,703	174,000	115,000	(10,000)	105,000
<b>Subtotal:</b>	<b>\$ 857,893</b>	<b>\$ 571,200</b>	<b>\$ 495,000</b>	<b>\$ (10,000)</b>	<b>\$ 485,000</b>
<b>INTERFUND REVENUES</b>					
Reimbursements	1,147,125	1,034,463	1,519,483	(354,901)	1,164,582
Overhead	1,044,240	1,219,321	1,290,893	-	1,290,893
<b>Subtotal:</b>	<b>\$ 2,191,365</b>	<b>\$ 2,253,784</b>	<b>\$ 2,810,376</b>	<b>\$ (354,901)</b>	<b>\$ 2,455,475</b>
<b>TOTAL GENERAL FUND REVENUES</b>	<b>\$ 104,117,487</b>	<b>\$ 109,805,361</b>	<b>\$ 110,244,990</b>	<b>\$ 3,644,109</b>	<b>\$ 113,889,099</b>
<b>OPERATING TRANSFERS</b>					
Transfers In from:					
Urban Forestry Fund (1/2 Landscape Arch A	20,798	7,500		7,500	7,500
Retiree Medical Fund (implied subsidy)	588,870	681,000	776,000		776,000
Happy Valley Infrastructure Loan Repayment	32,076	-			-
Golf Loan Repayment	201,073	312,475	355,701	(14,400)	341,301
Transfers (Out) to:					
CIPR	(1,300,000)	(5,368,218)	(3,240,000)	(1,764,589)	(5,004,589)
Water Fund - Sr/Low Income Discounts	(202,509)	(230,000)	(237,000)		(237,000)
Sewer Fund - Sr/Low Income Discounts	(100,805)	(100,000)	(103,000)		(103,000)
Pararansit Fund - Operating Subsidy	(386,713)	(439,160)	(448,535)	(9,202)	(457,737)
Storm Drain Fund - Operating Subsidy	(330,000)	(330,000)	(330,000)		(330,000)
Cemetery Fund - Operating Subsidy	(30,000)	(30,000)	(30,000)	(14,700)	(44,700)
Repayment to Ret Medical Fund (Golf Debt)	(588,870)	(681,000)	(776,000)		(776,000)
PERS Rate Stabilization	(1,708,218)	(2,791,951)	(2,122,688)		(2,122,688)
Downtown Parking Fund	(67,500)	-			-
LED CEC Loan Repayment	(95,000)	(100,000)	(100,000)	(90,628)	(190,628)
<b>NET OPERATING TRANSFERS</b>	<b>\$ (3,966,798)</b>	<b>\$ (9,069,354)</b>	<b>\$ (6,255,522)</b>	<b>\$ (1,886,019)</b>	<b>\$ (8,141,541)</b>
<b>TOTAL GENERAL FUND</b>	<b>\$ 100,150,689</b>	<b>\$ 100,736,007</b>	<b>\$ 103,989,468</b>	<b>\$ 1,758,090</b>	<b>\$ 105,747,558</b>

**2016/17 OPERATING BUDGET MIDTERM REVIEW  
SUMMARY OF REVENUES & TRANSFERS BY FUND**

<b>ENTERPRISE FUNDS</b>	<b>FY 2014/15 ACTUAL</b>	<b>FY 2015/16 MIDYEAR BUDGET</b>	<b>FY 2016/17 ORIGINAL BUDGET</b>	<b>FY 2016/17 MIDTERM ADJ</b>	<b>FY 2016/17 MIDTERM BUDGET</b>
<b>RECYCLED WATER FUND: 320</b>					
Interest Earnings	177	-	-	-	-
Recycled Water Connection Fees	385,999	-	-	-	-
Recycled Water Surcharge	369,364	720,000	1,450,000	-	1,450,000
Recycled Water Revenue	1,124,098	-	-	-	-
<b>Total Revenues</b>	<b>\$ 1,879,638</b>	<b>\$ 720,000</b>	<b>\$ 1,450,000</b>	<b>\$ -</b>	<b>\$ 1,450,000</b>
Transfer In from Water Fund (prev year reve	(44,831)	-	-	-	-
<b>Net Operating Transfers</b>	<b>\$ (44,831)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL</b>	<b>\$ 1,834,807</b>	<b>\$ 720,000</b>	<b>\$ 1,450,000</b>	<b>\$ -</b>	<b>\$ 1,450,000</b>
<b>PARATRANSIT FUND: 306</b>					
Intergovernmental Misc	17,419	36,000	36,000	-	36,000
County-Measure BB	32,590	206,395	165,508	-	165,508
Senior Transportation Fares	25,734	28,500	28,500	-	28,500
Senior Transit MTCGrant	67,002	70,398	70,398	-	70,398
DTR Transit Fares	1,200	1,500	1,500	-	1,500
Measure B Paratransit	101,138	99,812	99,812	-	99,812
<b>Total Revenues</b>	<b>\$ 245,083</b>	<b>\$ 442,605</b>	<b>\$ 401,718</b>	<b>\$ -</b>	<b>\$ 401,718</b>
Transfer In from General Fund (subsidy)	386,713	439,160	448,535	9,202	457,737
<b>Net Transfers</b>	<b>\$ 386,713</b>	<b>\$ 439,160</b>	<b>\$ 448,535</b>	<b>\$ 9,202</b>	<b>\$ 457,737</b>
<b>TOTAL</b>	<b>\$ 631,796</b>	<b>\$ 881,765</b>	<b>\$ 850,253</b>	<b>\$ 9,202</b>	<b>\$ 859,455</b>
<b>CEMETERY FUND: 367</b>					
Plot Fees	58,309	24,754	24,754	-	24,754
Interest Earnings	2,432	2,500	2,000	-	2,000
<b>Total Revenues</b>	<b>\$ 60,741</b>	<b>\$ 27,254</b>	<b>\$ 26,754</b>	<b>\$ -</b>	<b>\$ 26,754</b>
Transfer In from General Fund (Subsidy)	30,000	30,000	30,000	14,700	44,700
<b>Net Transfers</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 14,700</b>	<b>\$ 44,700</b>
<b>TOTAL</b>	<b>\$ 90,741</b>	<b>\$ 57,254</b>	<b>\$ 56,754</b>	<b>\$ 14,700</b>	<b>\$ 71,454</b>
<b>GOLF COURSE OPERATIONS FUND: 376</b>					
Green Fees	1,943,515	2,188,716	2,254,378	-	2,254,378
Other Golf Fees & Sales	1,677,434	1,859,364	1,915,144	-	1,915,144
Miscellaneous	668	-	-	-	-
<b>Total Revenues</b>	<b>\$ 3,621,617</b>	<b>\$ 4,048,080</b>	<b>\$ 4,169,522</b>	<b>\$ -</b>	<b>\$ 4,169,522</b>
Transfer (Out) - Golf Replacement Fund	(80,000)	(202,000)	(208,000)	-	(208,000)
Transfer (Out) -General Fund Loan Repayme	(199,014)	(312,475)	(355,701)	14,400	(341,301)
<b>Net Transfers</b>	<b>\$ (279,014)</b>	<b>\$ (514,475)</b>	<b>\$ (563,701)</b>	<b>\$ 14,400</b>	<b>\$ (549,301)</b>
<b>TOTAL</b>	<b>\$ 3,342,603</b>	<b>\$ 3,533,605</b>	<b>\$ 3,605,821</b>	<b>\$ 14,400</b>	<b>\$ 3,620,221</b>
<b>STORM DRAIN OPERATIONS &amp; MAINTENANCE (O&amp;M) FUND: 343</b>					
Interest Earnings	5,606	6,000	6,000	-	6,000
Urban Runoff Fees	517,092	508,000	508,000	-	508,000
Miscellaneous	1,588	-	-	-	-
Interfund Reimbursement	187,327	175,440	177,520	-	177,520
<b>Total Revenues</b>	<b>\$ 711,613</b>	<b>\$ 689,440</b>	<b>\$ 691,520</b>	<b>\$ -</b>	<b>\$ 691,520</b>
Transfer In - General Fund (Operating Subsi	324,165	312,200	317,700	-	317,700
<b>Net Operating Transfers</b>	<b>\$ 324,165</b>	<b>\$ 312,200</b>	<b>\$ 317,700</b>	<b>\$ -</b>	<b>\$ 317,700</b>
<b>TOTAL</b>	<b>\$ 1,035,778</b>	<b>\$ 1,001,640</b>	<b>\$ 1,009,220</b>	<b>\$ -</b>	<b>\$ 1,009,220</b>
<b>WATER OPERATIONS &amp; MAINTENANCE (O&amp;M) FUND: 381</b>					
Water Sales	14,877,831	16,315,000	17,080,000	(1,007,500)	16,072,500
Meter Sales	73,340	80,000	80,000	-	80,000
Interest Income	59,146	60,000	60,000	-	60,000
Fourth Tier Water Revenue	35,907	-	-	-	-
Castlewood Water Maint Fees	323,988	92,500	92,500	-	92,500
Backflow	188,690	180,000	180,000	-	180,000
Other Revenue	(14,771)	-	-	-	-
Interfund Water Sales (General Fund)	879,980	902,850	958,300	(11,300)	947,000
Interfund Reimbursement (Sewer Fund)	398,228	377,500	388,700	-	388,700
<b>Total Revenues</b>	<b>\$ 16,822,339</b>	<b>\$ 18,007,850</b>	<b>\$ 18,839,500</b>	<b>\$ (1,018,800)</b>	<b>\$ 17,820,700</b>
Transfer In - General Fund (Sr/Low Income D	202,509	230,000	237,000	-	237,000
Transfer In - Retiree Medical Fund (implied s	35,075	40,300	46,500	-	46,500
Transfer (Out)- Annual Replacement Accrua	(1,600,000)	(1,600,000)	(1,600,000)	-	(1,600,000)
Transfer (Out)- PERS pre-funding plan	(44,626)	(108,613)	(87,800)	-	(87,800)
Transfer (Out)-CERBT trust contribution	(17,303)	(17,303)	(6,402)	-	(6,402)
Transfer (Out)- Vineyard Corridor	(35,907)	(100,000)	(100,000)	-	(100,000)
<b>Net Operating Transfers</b>	<b>\$ (1,442,949)</b>	<b>\$ (1,555,616)</b>	<b>\$ (1,510,702)</b>	<b>\$ -</b>	<b>\$ (1,510,702)</b>
<b>TOTAL</b>	<b>\$ 15,379,390</b>	<b>\$ 16,452,234</b>	<b>\$ 17,328,798</b>	<b>\$ (1,018,800)</b>	<b>\$ 16,309,998</b>

**2016/17 OPERATING BUDGET MIDTERM REVIEW  
SUMMARY OF REVENUES & TRANSFERS BY FUND**

<b>ENTERPRISE FUNDS (cont)</b>	<b>FY 2014/15 ACTUAL</b>	<b>FY 2015/16 MIDYEAR BUDGET</b>	<b>FY 2016/17 ORIGINAL BUDGET</b>	<b>FY 2016/17 MIDTERM ADJ</b>	<b>FY 2016/17 MIDTERM BUDGET</b>
<b>SEWER OPERATIONS &amp; MAINTENANCE (O&amp;M) FUND: 383</b>					
Sewer Service Charges	13,653,303	13,502,500	13,892,500	150,000	14,042,500
Interest Income	32,402	30,000	30,000	-	30,000
Other Revenue	2,649	4,500	4,500	-	4,500
Interfund Sewer Usage (General Fund)	42,238	56,000	60,000	-	60,000
<b>Total Revenues</b>	<b>\$ 13,730,592</b>	<b>\$ 13,593,000</b>	<b>\$ 13,987,000</b>	<b>\$ 150,000</b>	<b>\$ 14,137,000</b>
Transfer In - General Fund (Sr/Low Income D	100,805	100,000	103,000	-	103,000
Transfer In - Retiree Medical Fund (implied s	17,055	19,700	22,500	-	22,500
Transfer (Out) to Sewer Replacement Fund	(1,200,000)	(1,200,000)	(1,200,000)	-	(1,200,000)
Transfer (Out)- PERS pre-funding plan	(20,955)	(47,000)	(41,200)	-	(41,200)
Transfer (Out)-CERBT trust contribution		(8,100)	(3,000)	-	(3,000)
<b>Net Operating Transfers</b>	<b>\$ (1,103,095)</b>	<b>\$ (1,135,400)</b>	<b>\$ (1,118,700)</b>	<b>\$ -</b>	<b>\$ (1,118,700)</b>
<b>TOTAL</b>	<b>\$ 12,627,497</b>	<b>\$ 12,457,600</b>	<b>\$ 12,868,300</b>	<b>\$ 150,000</b>	<b>\$ 13,018,300</b>
<b>TOTAL ENTERPRISE FUNDS</b>	<b>\$ 34,942,612</b>	<b>\$ 35,104,098</b>	<b>\$ 37,169,146</b>	<b>\$ (830,498)</b>	<b>\$ 36,338,648</b>

<b>INTERNAL SERVICE FUNDS</b>	<b>FY 2014/15 ACTUAL</b>	<b>FY 2015/16 MIDYEAR BUDGET</b>	<b>FY 2016/17 ORIGINAL BUDGET</b>	<b>FY 2016/17 MIDTERM ADJ</b>	<b>FY 2016/17 MIDTERM BUDGET</b>
<b>EMPLOYEE BENEFIT FUND: 006</b>					
Benefit, Retirement, & Leave Revenue	30,585,645	18,250,180	20,458,277	(978,794)	19,479,483
Miscellaneous Revenue	3,005	-	-	-	-
Interest Income	11,227	5,000	5,000	2,500	7,500
<b>TOTAL</b>	<b>\$ 30,599,877</b>	<b>\$ 18,255,180</b>	<b>\$ 20,463,277</b>	<b>\$ (976,294)</b>	<b>\$ 19,486,983</b>
<b>L.P.F.D. REPLACEMENT</b>					
Revenue	79,722	80,000	80,000	-	80,000
Interest Income	2,988	4,000	4,000	(1,000)	3,000
<b>TOTAL</b>	<b>\$ 82,710</b>	<b>\$ 84,000</b>	<b>\$ 84,000</b>	<b>\$ (1,000)</b>	<b>\$ 83,000</b>
<b>PUBLIC ART ACQUISITION FUND: 038</b>					
Interest Income	1,443	2,000	2,000	(500)	1,500
<b>TOTAL</b>	<b>\$ 1,443</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ (500)</b>	<b>\$ 1,500</b>
<b>PUBLIC ART MAINTENANCE FUND: 039</b>					
Interest Income	240	400	400	-	400
<b>TOTAL</b>	<b>\$ 240</b>	<b>\$ 15,400</b>	<b>\$ 15,400</b>	<b>\$ -</b>	<b>\$ 15,400</b>
<b>VEHICLE REPLACEMENT FUND: 041</b>					
Vehicle Replacement Revenue	502,308	729,624	502,308	-	502,308
Sale of Property	116,635	-	-	-	-
Interest Income	14,421	16,000	16,000	-	16,000
<b>TOTAL</b>	<b>\$ 633,364</b>	<b>\$ 745,624</b>	<b>\$ 518,308</b>	<b>\$ -</b>	<b>\$ 518,308</b>
<b>EQUIPMENT REPLACEMENT FUND: 042</b>					
Equipment Replacement Revenue	367,217	430,850	352,217	-	352,217
Interest Income	15,359	20,000	20,000	-	20,000
<b>TOTAL</b>	<b>\$ 382,576</b>	<b>\$ 450,850</b>	<b>\$ 372,217</b>	<b>\$ -</b>	<b>\$ 372,217</b>
<b>FACILITIES RENOVATION FUND: 043</b>					
Revenue	1,133,814	1,732,035	1,133,814	-	1,133,814
Interest Income	14,316	16,000	16,000	(6,000)	10,000
<b>TOTAL</b>	<b>\$ 1,148,130</b>	<b>\$ 1,748,035</b>	<b>\$ 1,149,814</b>	<b>\$ (6,000)</b>	<b>\$ 1,143,814</b>
<b>INFORMATION TECHNOLOGY EQUIPMENT REPLACEMENT FUND: 046</b>					
Information Systems Replacement Revenue	445,652	541,088	445,653	-	445,653
Interest Income	18,174	23,000	23,000	(11,000)	12,000
<b>TOTAL</b>	<b>\$ 463,826</b>	<b>\$ 564,088</b>	<b>\$ 468,653</b>	<b>\$ (11,000)</b>	<b>\$ 457,653</b>
<b>PLEAS. FIRE APPARATUS REPLACEMENT FUND: 047</b>					
Fire Vehicle Replacement Revenue	223,948	314,629	223,948	-	223,948
Interest Income	16,482	20,000	20,000	(7,500)	12,500
<b>TOTAL</b>	<b>\$ 240,430</b>	<b>\$ 334,629</b>	<b>\$ 243,948</b>	<b>\$ (7,500)</b>	<b>\$ 236,448</b>
<b>POLICE VEHICLE REPLACEMENT FUND: 048</b>					
Patrol Vehicle Replacement Revenue	466,465	677,556	466,465	-	466,465
Interest Income	2,322	4,000	4,000	-	4,000
<b>TOTAL</b>	<b>\$ 468,787</b>	<b>\$ 681,556</b>	<b>\$ 470,465</b>	<b>\$ -</b>	<b>\$ 470,465</b>
<b>PARK &amp; MEDIAN RENOVATION FUND: 050</b>					
Park Renovation Revenue	1,022,400	1,243,500	1,022,400	-	1,022,400
Interest Income	32,622	40,000	40,000	-	40,000
<b>TOTAL</b>	<b>\$ 1,055,022</b>	<b>\$ 1,283,500</b>	<b>\$ 1,062,400</b>	<b>\$ -</b>	<b>\$ 1,062,400</b>

**2016/17 OPERATING BUDGET MIDTERM REVIEW  
SUMMARY OF REVENUES & TRANSFERS BY FUND**

<b>INTERNAL SERVICE FUNDS (cont)</b>	<b>FY 2014/15 ACTUAL</b>	<b>FY 2015/16 MIDYEAR BUDGET</b>	<b>FY 2016/17 ORIGINAL BUDGET</b>	<b>FY 2016/17 MIDTERM ADJ</b>	<b>FY 2016/17 MIDTERM BUDGET</b>
<b>STREET LIGHT REPLACEMENT FUND: 052</b>					
Replacement Revenue	45,324	45,324	45,324	-	45,324
Interest Income	10,718	13,000	13,000	-	13,000
<b>TOTAL</b>	<b>\$ 80,557</b>	<b>\$ 58,324</b>	<b>\$ 58,324</b>	<b>\$ -</b>	<b>\$ 58,324</b>
<b>TRAFFIC SIGNAL REPLACEMENT FUND: 053</b>					
Replacement Revenue	273,325	341,554	273,325	-	273,325
Interest Income	4,689	6,000	6,000	-	6,000
<b>TOTAL</b>	<b>\$ 278,014</b>	<b>\$ 347,554</b>	<b>\$ 279,325</b>	<b>\$ -</b>	<b>\$ 279,325</b>
<b>GOLF REPLACEMENT FUND: 054</b>					
Interest Income	-	-	-	-	-
Transfers In/(Out)	80,000	202,000	208,000	-	208,000
<b>TOTAL</b>	<b>\$ 80,000</b>	<b>\$ 202,000</b>	<b>\$ 208,000</b>	<b>\$ -</b>	<b>\$ 208,000</b>
<b>P.E.R.S. RATE STABILIZATION FUND: 215</b>					
Transfers In/(Out)	9,571,416	2,590,700	2,140,500	-	2,140,500
<b>TOTAL</b>	<b>\$ 9,571,416</b>	<b>\$ 2,590,700</b>	<b>\$ 2,140,500</b>	<b>\$ -</b>	<b>\$ 2,140,500</b>
<b>WORKERS COMPENSATION FUND: 217</b>					
Compensation Insurance Revenue	886,460	1,000,000	1,000,000	-	1,000,000
Miscellaneous Reimbursement	6,218	-	-	-	-
Interest Income	27,579	25,000	25,000	-	25,000
<b>TOTAL</b>	<b>\$ 920,257</b>	<b>\$ 1,025,000</b>	<b>\$ 1,025,000</b>	<b>\$ -</b>	<b>\$ 1,025,000</b>
<b>L.P.F.D. WORKERS COMPENSATION</b>					
Benefits Accruals	1,200,000	1,500,000	1,600,000	-	1,600,000
Interest Income	16,040	10,000	10,000	-	10,000
Misc Reimbursements	550	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,216,590</b>	<b>\$ 1,510,000</b>	<b>\$ 1,610,000</b>	<b>\$ -</b>	<b>\$ 1,610,000</b>
<b>SELF-INSURANCE RETENTION FUND: 218</b>					
Self-Insurance Retention Revenue	865,000	1,100,000	1,100,000	-	1,100,000
Misc. Reimbursements	4,559	-	-	-	-
Miscellaneous Revenue	5,488	-	-	-	-
Interest Income	32,247	40,000	40,000	-	40,000
<b>TOTAL</b>	<b>\$ 907,294</b>	<b>\$ 1,140,000</b>	<b>\$ 1,140,000</b>	<b>\$ -</b>	<b>\$ 1,140,000</b>
<b>RETIREE'S MEDICAL RESERVE FUND: 222</b>					
Benefits Accruals	5,515,984	5,695,000	5,863,000	-	5,863,000
Transfers In/(Out)	(7,843,912)	340,067	63,890	-	63,890
Interest Income	127,793	150,000	150,000	-	150,000
<b>TOTAL</b>	<b>\$ (2,200,135)</b>	<b>\$ 6,185,067</b>	<b>\$ 6,076,890</b>	<b>\$ -</b>	<b>\$ 6,076,890</b>
<b>L.P.F.D. RETIREE'S MEDICAL RESERVE</b>					
Benefits Accruals	1,000,000	1,150,000	1,150,000	-	1,150,000
Interest Income	21,080	10,000	4,000	-	4,000
Other Financing Sources	(4,264)	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,016,816</b>	<b>\$ 1,160,000</b>	<b>\$ 1,154,000</b>	<b>\$ -</b>	<b>\$ 1,154,000</b>
<b>TOTAL INTERNAL SERVICE FUNDS</b>	<b>\$ 46,947,214</b>	<b>\$ 38,383,507</b>	<b>\$ 38,542,521</b>	<b>\$ (1,002,294)</b>	<b>\$ 37,540,227</b>

<b>SPECIAL REVENUE FUNDS</b>	<b>FY 2014/15 ACTUAL</b>	<b>FY 2015/16 MIDYEAR BUDGET</b>	<b>FY 2016/17 ORIGINAL BUDGET</b>	<b>FY 2016/17 MIDTERM ADJ</b>	<b>FY 2016/17 MIDTERM BUDGET</b>
<b>LANDSCAPE MAINT FUND: 165</b>					
Contributions & Donations	75,125	113,437	-	-	-
Interest Income	5,979	7,000	-	-	-
<b>TOTAL</b>	<b>\$ 81,104</b>	<b>\$ 120,437</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>D.A.R.E. FUND: 221</b>					
Contributions & Donations	3,700	1,700	1,000	-	1,000
Interest Income	144	200	200	-	200
<b>TOTAL</b>	<b>\$ 3,844</b>	<b>\$ 1,900</b>	<b>\$ 1,200</b>	<b>\$ -</b>	<b>\$ 1,200</b>
<b>ASSET FORFEITURE FUND: 225</b>					
Miscellaneous	1,057	35,600	-	-	-
Interest Income	157	100	100	-	100
<b>TOTAL</b>	<b>\$ 1,214</b>	<b>\$ 35,700</b>	<b>\$ 100</b>	<b>\$ -</b>	<b>\$ 100</b>
<b>DOWNTOWN PARKING FUND: 226</b>					
Interest Earnings	364	-	-	400	400
Developer Contributions	14,500	14,500	14,500	-	14,500
Net Transfers	67,500	-	-	-	-
<b>TOTAL</b>	<b>\$ 82,364</b>	<b>\$ 14,500</b>	<b>\$ 14,500</b>	<b>\$ 400</b>	<b>\$ 14,900</b>

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<b>SPECIAL REVENUE FUNDS (cont)</b>	<b>FY 2014/15 ACTUAL</b>	<b>FY 2015/16 MIDYEAR BUDGET</b>	<b>FY 2016/17 ORIGINAL BUDGET</b>	<b>FY 2016/17 MIDTERM ADJ</b>	<b>FY 2016/17 MIDTERM BUDGET</b>
<b>RECYCLING &amp; WASTE MANAGEMENT FUNDS:</b>					
Measure D County Recycling Income	199,598	200,000	200,000	-	200,000
Interest	4,718	2,000	2,000	2,000	4,000
<b>TOTAL</b>	<b>\$ 204,316</b>	<b>\$ 202,000</b>	<b>\$ 202,000</b>	<b>\$ 2,000</b>	<b>\$ 204,000</b>
<b>COMMUNITY SERVICES DONATION FUND: 234</b>					
Miscellaneous Donations	31,291	120,000	-	-	-
Interest Income	319	300	300	700	1,000
<b>TOTAL</b>	<b>\$ 31,610</b>	<b>\$ 120,300</b>	<b>\$ 300</b>	<b>\$ 700</b>	<b>\$ 1,000</b>
<b>MISCELLANEOUS DONATIONS FUND: 235</b>					
Miscellaneous Donations	6,530	3,850	-	-	-
Interest Income	171	200	200	-	200
<b>TOTAL</b>	<b>\$ 6,701</b>	<b>\$ 4,050</b>	<b>\$ 200</b>	<b>\$ -</b>	<b>\$ 200</b>
<b>YOUTH MASTER PLAN FUND: 238</b>					
Interest Income	159	200	200	-	200
<b>TOTAL</b>	<b>\$ 159</b>	<b>\$ 200</b>	<b>\$ 200</b>	<b>\$ -</b>	<b>\$ 200</b>
<b>H.A.P.P.Y. PUBLIC ART DONATIONS FUND: 251</b>					
Miscellaneous Donations	54,870	40,000	-	-	-
Interest Income	137	200	200	(200)	-
<b>TOTAL</b>	<b>\$ 55,007</b>	<b>\$ 40,200</b>	<b>\$ 200</b>	<b>\$ (200)</b>	<b>\$ -</b>
<b>MISCELLANEOUS OPERATING GRANTS FUND: 253</b>					
Grant Revenue	58,223	24,050	-	-	-
<b>TOTAL</b>	<b>\$ 58,223</b>	<b>\$ 24,050</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>COMMUNITY ACCESS TV FUND: 254</b>					
Miscellaneous	247,023	240,000	240,000	-	240,000
Interest Income	3,245	3,000	3,000	1,000	4,000
<b>TOTAL</b>	<b>\$ 250,268</b>	<b>\$ 243,000</b>	<b>\$ 243,000</b>	<b>\$ 1,000</b>	<b>\$ 244,000</b>
<b>DOWNTOWN ECONOMIC DEVELOPMENT LOAN FUND: 263</b>					
Interest Income	161	200	200	-	200
<b>TOTAL</b>	<b>\$ 161</b>	<b>\$ 200</b>	<b>\$ 200</b>	<b>\$ -</b>	<b>\$ 200</b>
<b>LOWER INCOME HOUSING FUND: 271</b>					
Interest Income	664,125	345,000	320,000	-	320,000
Development Fee Revenue	631,680	-	-	-	-
Miscellaneous	40,807	-	-	-	-
Other Funding Sources	110,161	160,000	160,000	-	160,000
<b>TOTAL</b>	<b>\$ 1,446,773</b>	<b>\$ 1,105,000</b>	<b>\$ 480,000</b>	<b>\$ (100,000)</b>	<b>\$ 380,000</b>
<b>USED OIL GRANT FUND: 515</b>					
Grant	17,613	-	-	20,679	20,679
<b>TOTAL</b>	<b>\$ 17,613</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,679</b>	<b>\$ 20,679</b>
<b>LAW ENFORCEMENT FUND: 517</b>					
Interest Income	1,158	1,000	1,000	-	1,000
Grant	127,834	-	-	-	-
<b>TOTAL</b>	<b>\$ 128,992</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ -</b>	<b>\$ 1,000</b>
<b>LEMOINE GEOLOGIC HAZARD DISTRICT FUND: 527</b>					
Assessment District Payments	7,552	7,705	7,858	(153)	7,705
Interest Income	396	500	500	-	500
<b>TOTAL</b>	<b>\$ 7,948</b>	<b>\$ 8,205</b>	<b>\$ 8,358</b>	<b>\$ (153)</b>	<b>\$ 8,205</b>
<b>LAUREL CREEK GEOLOGIC HAZARD DISTRICT FUND: 528</b>					
Assessment District Payments	45,356	45,856	46,792	(937)	45,855
Interest Income	4,157	5,000	5,000	-	5,000
Interfund Reimbursement (Water Fund)	768	783	799	(15)	784
<b>TOTAL</b>	<b>\$ 50,281</b>	<b>\$ 51,639</b>	<b>\$ 52,591</b>	<b>\$ (952)</b>	<b>\$ 51,639</b>
<b>PONDEROSA LANDSCAPE DISTRICT FUND: 531</b>					
Assessment District Payments	5,747	5,701	5,701	-	5,701
Interest Income	503	600	600	-	600
Interfund Reimbursement (General Fund)	9,720	9,720	9,720	-	9,720
<b>TOTAL</b>	<b>\$ 15,970</b>	<b>\$ 16,021</b>	<b>\$ 16,021</b>	<b>\$ -</b>	<b>\$ 16,021</b>
<b>WINDSOR LANDSCAPE DISTRICT FUND: 532</b>					
Assessment District Payments	23,725	23,860	23,860	-	23,860
Interest Income	13	50	50	-	50
<b>TOTAL</b>	<b>\$ 23,738</b>	<b>\$ 23,910</b>	<b>\$ 23,910</b>	<b>\$ -</b>	<b>\$ 23,910</b>
<b>MOLLER GEOLOGIC HAZARD DISTRICT FUND: 533</b>					
Assessment District Payments	10,620	10,901	11,095	(194)	10,901
Interest Income	643	800	800	-	800
Interfund Reimbursement (General Fund)	110	112	114	(2)	112
<b>TOTAL</b>	<b>\$ 11,373</b>	<b>\$ 11,813</b>	<b>\$ 12,009</b>	<b>\$ (196)</b>	<b>\$ 11,813</b>

**2016/17 OPERATING BUDGET MIDTERM REVIEW  
SUMMARY OF REVENUES & TRANSFERS BY FUND**

<b>SPECIAL REVENUE FUNDS (cont)</b>	<b>FY 2014/15 ACTUAL</b>	<b>FY 2015/16 MIDYEAR BUDGET</b>	<b>FY 2016/17 ORIGINAL BUDGET</b>	<b>FY 2016/17 MIDTERM ADJ</b>	<b>FY 2016/17 MIDTERM BUDGET</b>
<b>OAK TREE FARM GEOLOGIC HAZARD DISTRICT FUND: 534</b>					
Assessment District Payments	11,772	12,009	12,251	(237)	12,014
Interest Income	420	500	500	-	500
Interfund Reimbursement (General Fund)	292	298	304	(6)	298
<b>TOTAL</b>	<b>\$ 12,484</b>	<b>\$ 12,807</b>	<b>\$ 13,055</b>	<b>\$ (243)</b>	<b>\$ 12,812</b>
<b>BONDE LANDSCAPE DISTRICT FUND: 537</b>					
Assessment District Payments	25,849	25,797	25,797	-	25,797
Interest Income	49	50	50	-	50
Interfund Reimbursement (Water Fund)	253	253	253	-	253
<b>TOTAL</b>	<b>\$ 26,151</b>	<b>\$ 26,100</b>	<b>\$ 26,100</b>	<b>\$ -</b>	<b>\$ 26,100</b>
<b>MOLLER RANCH LANDSCAPE DISTRICT FUND: 539</b>					
Assessment District Payments	55,037	55,493	55,493	-	55,493
Interest Income	1,563	1,600	1,600	-	1,600
Interfund Reimbursement (GF & Water Fund)	1,121	1,120	1,120	-	1,120
<b>TOTAL</b>	<b>\$ 57,721</b>	<b>\$ 58,213</b>	<b>\$ 58,213</b>	<b>\$ -</b>	<b>\$ 58,213</b>
<b>OAK TREE FARM LANDSCAPE DISTRICT FUND: 542</b>					
Assessment District Payments	19,095	19,096	19,096	-	19,096
Interest Income	284	300	300	-	300
Interfund Reimbursement (General Fund)	466	466	466	-	466
<b>TOTAL</b>	<b>\$ 19,845</b>	<b>\$ 19,862</b>	<b>\$ 19,862</b>	<b>\$ -</b>	<b>\$ 19,862</b>
<b>COMMUNITY DEVELOPMENT BLOCK GRANT FUND: 548</b>					
CDBG Funds	402,245	368,922	269,138	29,412	298,550
Other Financing Sources	-	950,000	-	-	-
<b>TOTAL</b>	<b>\$ 402,245</b>	<b>\$ 1,318,922</b>	<b>\$ 269,138</b>	<b>\$ 29,412</b>	<b>\$ 298,550</b>
<b>H.O.M.E. PROGRAM FUND: 560</b>					
Fed Allocation	340,295	529,500	79,800	53,734	133,534
<b>TOTAL</b>	<b>\$ 340,295</b>	<b>\$ 529,500</b>	<b>\$ 79,800</b>	<b>\$ 53,734</b>	<b>\$ 133,534</b>
<b>H.B.P.O.A. MAINTENANCE DISTRICT FUND: 566</b>					
Miscellaneous Reimbursements	115,395	100,000	100,000	-	100,000
<b>TOTAL</b>	<b>\$ 115,395</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>
<b>ABANDONED VEHICLE FUND: 569</b>					
Fines	32,224	30,000	30,000	-	30,000
Interest Income	1,609	2,000	500	1,500	2,000
<b>TOTAL</b>	<b>\$ 33,833</b>	<b>\$ 32,000</b>	<b>\$ 30,500</b>	<b>\$ 1,500</b>	<b>\$ 32,000</b>
<b>URBAN FORESTRY FUND: 570</b>					
Contributions & Donations	13,015	6,000	6,500	3,500	10,000
Fines	1,000	-	-	-	-
Misc. Reimbursement	8,170	500	500	-	500
Interest Income	418	500	500	-	500
Transfers In/(Out)	(20,798)	(7,500)	-	(7,500)	(7,500)
<b>TOTAL</b>	<b>\$ 1,805</b>	<b>\$ (500)</b>	<b>\$ 7,500</b>	<b>\$ (4,000)</b>	<b>\$ 3,500</b>
<b>LIBRARY DONATION FUND: 571</b>					
Misc Donations	-	3,000	-	-	-
Interest Income	333	300	300	-	300
<b>TOTAL</b>	<b>\$ 333</b>	<b>\$ 3,300</b>	<b>\$ 300</b>	<b>\$ -</b>	<b>\$ 300</b>
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>\$ 3,487,766</b>	<b>\$ 4,124,329</b>	<b>\$ 1,660,257</b>	<b>\$ 3,681</b>	<b>\$ 1,663,938</b>
<b>OTHER FUNDS</b>					
<b>PLEAS. TOWNSHIP COUNTY WATER (P.T.C.W.D. #3) FUND: 276</b>					
Interest Income	2,706	3,700	3,700	-	3,700
Total Fees	3,900	1,925	1,925	-	1,925
<b>TOTAL</b>	<b>\$ 6,606</b>	<b>\$ 5,625</b>	<b>\$ 5,625</b>	<b>\$ -</b>	<b>\$ 5,625</b>
<b>TOTAL OTHER FUNDS</b>	<b>\$ 6,606</b>	<b>\$ 5,625</b>	<b>\$ 5,625</b>	<b>\$ -</b>	<b>\$ 5,625</b>
<b>TOTAL OPERATING FUND REVENUES AND TRANSFERS</b>	<b>\$ 185,534,887</b>	<b>\$ 178,353,566</b>	<b>\$ 181,367,017</b>	<b>\$ (71,021)</b>	<b>\$ 181,295,996</b>

# **FY 2016/17 Mid-Term Update**

## **Operating Budget**

### **Summary of Expenditures by Funds**



**2016/17 OPERATING BUDGET MIDTERM REVIEW  
SUMMARY OF EXPENDITURES BY FUNDS**

<b>GENERAL FUND</b>	<b>2014/15 ACTUAL</b>	<b>2015/16 MIDYEAR BUDGET</b>	<b>2016/17 ORIGINAL BUDGET</b>	<b>2016/17 MIDTERM ADJUSTMENTS</b>	<b>2016/17 MIDTERM BUDGET</b>
<b>GENERAL GOVERNMENT</b>					
City Council	\$ 170,853	\$ 154,292	\$ 159,145	\$ 312	\$ 159,457
City Manager	2,683,509	2,337,743	2,677,922	(260,302)	2,417,620
Law	2,139,322	2,514,564	2,564,251	(25,387)	2,538,865
Finance	2,927,059	3,042,735	2,981,252	270,230	3,251,481
Human Resources	1,068,473	1,509,803	1,434,229	23,186	1,457,415
Information Technology	2,480,189	2,602,908	2,434,893	63,405	2,498,297
General Government	917,663	1,362,767	3,028,284	(275,125)	2,753,159
Subtotal:	\$ 12,387,068	\$ 13,524,813	\$ 15,279,975	\$ (203,682)	\$ 15,076,294
<b>PUBLIC SAFETY</b>					
Fire (Pleasanton share of LPFD)	\$ 16,933,973	\$ 17,415,081	\$ 17,795,371	\$ 327,016	\$ 18,122,387
Police	25,729,051	27,377,774	28,381,497	(388,415)	27,993,082
Subtotal:	\$ 42,663,024	\$ 44,792,855	\$ 46,176,868	\$ (61,399)	\$ 46,115,469
<b>COMMUNITY DEVELOPMENT</b>					
Comm. Dev. Administration	\$ 613,336	\$ 547,044	\$ 678,251	\$ (115,443)	\$ 562,808
Comm Dev - Planning	2,247,399	2,343,221	2,266,175	169,016	2,435,191
Comm Dev -Permit Center	409,719	416,037	430,558	20,439	450,997
Comm Dev - Building & Safety	2,555,206	2,786,929	2,785,643	424,885	3,210,528
Comm Dev - Traffic	1,568,061	2,020,038	1,711,683	238,346	1,950,030
Engineering - Public Works	3,135,319	3,078,363	3,323,628	(120,269)	3,203,359
Engineering - Landscape Architecture	89,573	181,135	208,815	140,550	349,365
Housing	346,828	192,192	358,276	(347,985)	10,291
Economic Development	1,175,483	1,185,392	1,214,144	227,361	1,441,505
Subtotal:	\$ 12,140,925	\$ 12,750,352	\$ 12,977,173	\$ 636,899	\$ 13,614,072
<b>OPERATIONS SERVICES</b>					
OSC Administration	\$ 555,533	\$ 556,321	\$ 659,684	\$ (144,537)	\$ 515,147
Streets	2,991,426	3,451,417	3,391,639	(19,661)	3,371,977
Support Services	5,035,520	6,073,416	5,250,988	309,032	5,560,020
Parks	7,159,028	8,039,320	8,212,956	76,746	8,289,702
Subtotal:	\$ 15,741,507	\$ 18,120,474	\$ 17,515,266	\$ 221,580	\$ 17,736,846
<b>COMMUNITY ACTIVITIES</b>					
Community Services Administration	\$ 1,169,708	\$ 1,215,676	\$ 1,269,582	\$ (5,500)	\$ 1,264,082
Community Services	6,282,504	6,763,554	6,638,794	300,342	6,939,136
Library Services	4,231,523	4,436,758	4,626,021	572	4,626,593
Subtotal:	\$ 11,683,735	\$ 12,415,988	\$ 12,534,397	\$ 295,413	\$ 12,829,810
<b>GENERAL FUND TOTAL</b>	<b>\$ 94,616,258</b>	<b>\$ 101,604,482</b>	<b>\$ 104,483,679</b>	<b>\$ 888,812</b>	<b>\$ 105,372,491</b>

<b>ENTERPRISE FUNDS</b>	<b>2014/15 ACTUAL</b>	<b>2015/16 MIDYEAR BUDGET</b>	<b>2016/17 ORIGINAL BUDGET</b>	<b>2016/17 MIDTERM ADJUSTMENTS</b>	<b>2016/17 MIDTERM BUDGET</b>
Paratransit	\$ 599,140	\$ 636,711	\$ 680,434	\$ 13,484	\$ 693,918
Cemetery	\$ 50,421	\$ 192,653	\$ 32,586	\$ 738,239	\$ 770,825
Golf Course	3,228,239	3,533,605	3,605,821	14,400	3,620,221
Storm Drain	883,898	1,028,383	1,048,498	(719)	1,047,779
Water Operations & Maintenance	14,912,927	17,430,966	18,740,925	(733,675)	18,007,250
Recycled Water	189,847	1,152,218	1,588,032	226,163	1,814,195
Sewer Operations & Maintenance	12,120,366	12,559,433	12,873,614	(19,263)	12,854,352
<b>ENTERPRISE FUNDS TOTAL</b>	<b>\$ 31,984,838</b>	<b>\$ 36,536,469</b>	<b>\$ 38,569,910</b>	<b>\$ 238,629</b>	<b>\$ 38,808,540</b>

<b>INTERNAL SERVICE FUNDS</b>	<b>2014/15 ACTUAL</b>	<b>2015/16 MIDYEAR BUDGET</b>	<b>2016/17 ORIGINAL BUDGET</b>	<b>2016/17 MIDTERM ADJUSTMENTS</b>	<b>2016/17 MIDTERM BUDGET</b>
Employee Benefits	\$ 19,410,395	\$ 17,351,592	\$ 19,539,671	\$ (978,794)	\$ 18,560,877
L.P.F.D. Replacement	112,741	94,000	75,600	-	75,600
Public Art Acquisition	2,802	25,000	50,000	(18,000)	32,000
Public Art Maintenance	18,022	45,964	26,000	37,500	63,500
Vehicle Replacement	187,303	388,318	517,800	(45,100)	472,700
Equipment Replacement	516,728	1,327,402	1,807,000	(149,000)	1,658,000
Facilities Renovation	455,711	1,517,036	1,413,134	905,000	2,318,134
Information Technology Replacement	753,190	2,450,417	576,625	100,000	676,625
Fire Apparatus Replacement	-	1,275,523	1,200,000	150,000	1,350,000

**2016/17 OPERATING BUDGET MIDTERM REVIEW  
SUMMARY OF EXPENDITURES BY FUNDS**

<b>INTERNAL SERVICE FUNDS (cont)</b>	<b>2014/15 ACTUAL</b>	<b>2015/16 MIDYEAR BUDGET</b>	<b>2016/17 ORIGINAL BUDGET</b>	<b>2016/17 MIDTERM ADJUSTMENTS</b>	<b>2016/17 MIDTERM BUDGET</b>
Police Vehicle Replacement	543,589	145,000	72,000	37,800	109,800
Park & Median Renovation	965,985	856,400	905,000	728,116	1,633,116
Street Light Replacement	101,359	225,000	200,000	120,000	320,000
Traffic Signal Replacement	367,803	350,000	350,000	-	350,000
Golf Replacement	139,955	48,500	119,800	150,000	269,800
P.E.R.S. Rate Stabilization	11,500,000	2,590,700	2,140,500	-	2,140,500
Workers' Compensation	1,211,528	1,228,000	1,235,000	-	1,235,000
L.P.F.D. Workers' Compensation	1,779,637	1,876,000	1,953,000	-	1,953,000
Self-Insurance Retention	1,390,887	1,200,000	1,260,000	-	1,260,000
Retirees' Medical Reserve	4,929,595	5,354,067	5,150,890	-	5,150,890
L.P.F.D. Retirees' Medical Reserve	2,114,096	2,130,000	2,147,000	-	2,147,000
<b>INTERNAL SERVICE FUNDS TOTAL</b>	<b>\$ 46,501,326</b>	<b>\$ 40,478,919</b>	<b>\$ 40,739,020</b>	<b>\$ 1,037,522</b>	<b>\$ 41,776,542</b>

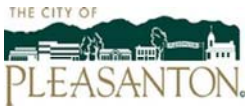
<b>SPECIAL REVENUE FUNDS</b>	<b>2014/15 ACTUAL</b>	<b>2015/16 MIDYEAR BUDGET</b>	<b>2016/17 ORIGINAL BUDGET</b>	<b>2016/17 MIDTERM ADJUSTMENTS</b>	<b>2016/17 MIDTERM BUDGET</b>
Landscape Maintenance	\$ 348,346	\$ 6,090	\$ -	\$ -	\$ -
D.A.R.E.	1,500	10,000	6,000	-	6,000
Asset Forfeiture - City Share	-	35,600	-	-	-
Downtown Parking In-Lieu	-	-	-	-	-
Recycling & Waste Management	230,385	290,000	290,000	-	290,000
Community Services Donations	17,954	127,100	-	-	-
Miscellaneous Donations	1,384	2,000	2,000	-	2,000
Youth Master Plan	-	-	-	-	-
Asset Forfeiture - Federal	-	6,000	6,000	-	6,000
H.A.P.P.Y. Public Art Donations	48,450	40,000	-	-	-
Miscellaneous Operating Grants	58,223	24,050	-	-	-
Community Access Television	46,007	89,035	89,035	-	89,035
Lower Income Housing	815,394	10,448,156	429,338	700,177	1,129,515
Used Oil Grant	17,613	-	-	20,679	20,679
Law Enforcement	52,666	128,992	-	-	-
Lemoine Geologic Hazard District	2,646	7,005	7,040	-	7,040
Laurel Creek Geologic Hazard District	8,237	39,170	39,254	-	39,254
Ponderosa Landscape District	11,541	16,021	16,021	-	16,021
Windsor Landscape District	21,045	23,270	23,270	(3,935)	19,335
Moller Ranch Geologic Hazard District	4,796	10,330	10,365	-	10,365
Oak Tree Farm Geologic Hazard District	4,704	11,238	11,273	-	11,273
Bonde Landscape District	27,382	25,500	25,500	50	25,550
Moller Ranch Landscape District	25,286	80,679	58,279	43,335	101,614
Oak Tree Farm Landscape District	17,333	18,850	18,850	(6,645)	12,205
Community Development Block Grant	402,245	1,347,751	269,138	29,411	298,549
H.O.M.E. Program	340,295	532,829	79,800	53,734	133,534
H.B.P.O.A. Maintenance District	115,395	100,000	100,000	-	100,000
Abandoned Vehicle	32,224	30,000	175,000	-	175,000
Urban Forestry	19,740	24,000	23,765	-	23,765
Library Donations	-	3,000	-	-	-
<b>SPECIAL REVENUE FUNDS TOTAL</b>	<b>\$ 2,670,789</b>	<b>\$ 13,476,667</b>	<b>\$ 1,679,928</b>	<b>\$ 836,807</b>	<b>\$ 2,516,735</b>

<b>OTHER FUNDS</b>	<b>2014/15 ACTUAL</b>	<b>2015/16 MIDYEAR BUDGET</b>	<b>2016/17 ORIGINAL BUDGET</b>	<b>2016/17 MIDTERM ADJUSTMENTS</b>	<b>2016/17 MIDTERM BUDGET</b>
Trust Funds - Pleas. Township County Water (P.T.C.W.D. #3)	\$ 19,372	\$ 40,780	\$ 40,780	\$ -	\$ 40,780
<b>OTHER FUNDS TOTAL</b>	<b>\$ 19,372</b>	<b>\$ 40,780</b>	<b>\$ 40,780</b>	<b>\$ -</b>	<b>\$ 40,780</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 175,792,583</b>	<b>\$ 192,137,318</b>	<b>\$ 185,513,317</b>	<b>\$ 3,001,770</b>	<b>\$ 188,515,087</b>

# **FY 2016/17 Mid-Term Update**

## **Operating Budget**

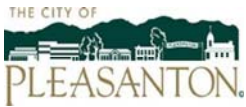
### **Summary of Staffing Levels and Position Changes**



FY 2016/17 OPERATING BUDGET MIDTERM REVIEW  
STAFFING LEVELS

Department	2013/14 Actual	2014/15 Actual	2015/16 Midyear	Adjustments	2016/17 Midterm
<b>GENERAL FUND</b>					
City Manager	8.400	8.400	9.310	-0.100	9.210
Law	4.000	4.125	4.125		4.125
Finance	11.785	11.785	12.785		12.785
Human Resources	5.000	6.000	6.000		6.000
Information Technology	7.060	7.060	7.060		7.060
Fire <sup>1</sup>	61.250	61.625	61.625		61.625
Police	114.000	114.000	116.500		116.500
Community Development	27.500	27.500	28.500		28.500
Engineering Services	16.500	16.500	16.500		16.500
Economic Development	6.000	6.000	6.500		6.500
Operations Services	57.000	59.500	61.500	-1.000	60.500
Community Services	23.110	22.110	21.200		21.200
Library	22.750	23.250	23.250		23.250
<b>SUBTOTAL REGULAR STAFFING</b>	<b>364.355</b>	<b>367.855</b>	<b>374.855</b>	<b>-1.100</b>	<b>373.755</b>
<b>Limited Term</b>					
Police			0.500	-0.500	
City Manager		0.800			
Community Development		1.000	2.000		2.000
Engineering Services		1.000			
Community Services	1.000	2.000			
<b>SUBTOTAL LIMITED TERM STAFFING</b>	<b>1.000</b>	<b>4.800</b>	<b>2.500</b>	<b>-0.500</b>	<b>2.000</b>
<b>TOTAL GENERAL FUND</b>	<b>365.355</b>	<b>372.655</b>	<b>377.355</b>	<b>-1.600</b>	<b>375.755</b>
<b>ENTERPRISE FUNDS</b>					
Paratransit	3.100	2.890	2.890		2.890
Cemetery				0.100	0.100
Water	20.970	21.470	21.470	0.750	22.220
Recycled Water		0.500	1.500		1.500
Sewer	9.100	9.600	9.600	0.250	9.850
Storm Drain	3.070	3.570	3.070	0.500	3.570
<b>SUBTOTAL REGULAR STAFFING</b>	<b>36.240</b>	<b>38.030</b>	<b>38.530</b>	<b>1.600</b>	<b>40.130</b>
<b>Limited Term</b>					
Water		0.100			
Sewer		0.100			
<b>SUBTOTAL LIMITED TERM STAFFING</b>		<b>0.200</b>			
<b>TOTAL ENTERPRISE FUNDS</b>	<b>36.240</b>	<b>38.230</b>	<b>38.530</b>	<b>1.600</b>	<b>40.130</b>
<b>SPECIAL REVENUE FUNDS</b>					
Lower Income Housing	0.800	0.800	1.300		1.300
Community Development Block Grant	0.515	0.515	0.515		0.515
H.O.M.E.	0.050	0.050	0.050		0.050
<b>SUBTOTAL REGULAR STAFFING</b>	<b>1.365</b>	<b>1.365</b>	<b>1.865</b>		<b>1.865</b>
<b>Limited Term</b>					
<b>SUBTOTAL LIMITED TERM STAFFING</b>					
<b>TOTAL ENTERPRISE FUNDS</b>	<b>1.365</b>	<b>1.365</b>	<b>1.865</b>		<b>1.865</b>
<b>GRAND TOTAL</b>	<b>402.96</b>	<b>412.25</b>	<b>417.75</b>		<b>417.75</b>

<sup>1</sup> On October 31, 1998 Pleasanton and Livermore formed the Livermore-Pleasanton Fire Department (LPPD). Costs are shared with Livermore through a Joint Powers Agreement. The General Fund staffing reflects Pleasanton's cost share allocation.



FY 2016/17 OPERATING BUDGET MIDTERM REVIEW  
POSITION CHANGES

Department	Position	2013/14	Position Changes			2016/17
		Actual FTE	2014/15 Actual	2015/16 Midyear	2016/17 Midterm	Midterm FTE
<b>GENERAL FUND</b>						
City Manager	City Manager	1.000				1.000
	Assistant City Manager	0.650				0.650
	Assistant to the City Manager	1.000		(0.090)	(0.100)	0.810
	Administrative Assistant	1.000		(1.000)		
	Executive Assistant			1.000		1.000
	City Clerk	1.000				1.000
	Deputy City Clerk	1.000				1.000
	Central Services Lead	1.000				1.000
	Sr Office Assistant	1.750		1.000		2.750
	Subtotal	8.400		0.910	(0.100)	9.210
City Attorney	City Attorney	1.000				1.000
	Asst City Attorney	2.000	0.125			2.125
	Administrative Assistant	1.000				1.000
	Subtotal	4.000	0.125			4.125
Finance	Finance Director	0.800				0.800
	Assistant Finance Director	1.000		(1.000)		
	Special Projects Manager - Finance			1.000		1.000
	Financial Services Manager	2.000				2.000
	Sr Accountant	3.985				3.985
	Payroll Coordinator	1.000				1.000
	Sr Accounting Asst	1.000		1.000		2.000
	Accounting Asst	1.000				1.000
	Administrative Assistant	1.000				1.000
	Subtotal	11.785		1.000		12.785
Human Resources	Assistant City Manager	1.000	(1.000)			
	Director of Human Resources/Labor Relations		1.000			1.000
	Management Analyst	1.000				1.000
	Principal Analyst		1.000			1.000
	Human Resources Coordinator	1.000	1.000			2.000
	Administrative Assistant	1.000	(1.000)			
	Human Resources Tech	1.000				1.000
	Subtotal	5.000	1.000			6.000
Information Technology	Director of Information Technology	0.900				0.900
	Info Technologies Coordinator	5.000				5.000
	GIS Coordinator	0.660				0.660
	GIS Tech	0.500				0.500
	Subtotal	7.060				7.060
Fire (Pleasanton share)	Fire Chief	0.500				0.500
	Deputy Fire Chief	1.000				1.000
	EMS Manager		0.375			0.375
	Battalion Chief	2.000				2.000
	Administration Manager			0.500		0.500
	Management Analyst	1.000		(0.500)		0.500
	Fire Marshal	0.500				0.500
	Asst Fire Marshal	0.500				0.500
	Disaster Preparedness Coordinator	0.250				0.250
	Fire Captain	15.000				15.000
	Fire Engineer	15.000				15.000
	Firefighter-Paramedic	15.000				15.000
	Firefighter	6.000				6.000
	Fire Inspector	2.500				2.500
	Office Manager	0.500				0.500
	Administrative Assistant	1.000				1.000
	Office Assistant/Sr Office Asst	0.500				0.500
	Subtotal	61.250	0.375			61.625

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Department	Position	2013/14	Position Changes			2016/17
		Actual FTE	2014/15 Actual	2015/16 Midyear	2016/17 Midterm	Midterm FTE
<b>GENERAL FUND (continued)</b>						
Police	Police Chief	1.000				1.000
	Police Captain	2.000				2.000
	Police Lieutenant	5.000				5.000
	Police Sergeant	13.000				13.000
	Police Officer	60.000				60.000
	Police Investigator	1.000				1.000
	Management Analyst			1.000		1.000
	Administrative Assistant	1.000				1.000
	Office Assistant	1.000				1.000
	Support Services Manager	1.000				1.000
	Crime Analyst	1.000				1.000
	Dispatch Supervisor	4.000				4.000
	Dispatcher	10.000		1.000	0.500	11.500
	Accounting Asst	1.000				1.000
	Police Records Clerk	3.000				3.000
	Animal Services Officer	1.000				1.000
	Property Evidence Tech	1.000				1.000
	Community Service Officer	7.000				7.000
	Maintenance Assistant	1.000				1.000
	Subtotal	114.000		2.000	0.500	116.500
Community Development	Director of Community Development	1.000				1.000
	Management Analyst	0.500				0.500
	Office Manager	1.000				1.000
	Office Assistant/Sr Office Asst	2.000		1.000		3.000
	Planning Manager/Deputy Director	1.000				1.000
	Sr Planner	1.000	1.000			2.000
	Assoc Planner	6.000	(1.000)			5.000
	Code Enforcement Officer	1.000				1.000
	Traffic Engineer/Deputy Director	1.000				1.000
	Sr Civil Engineer - Traffic	1.000	1.000			2.000
	Engineering Tech - Traffic	2.000	(1.000)			1.000
	Assoc Engineer - Traffic	1.000				1.000
	Chief Building Official	1.000				1.000
	Permit Center Manager	1.000				1.000
	Sr Plan Checker					
	Plan Checker	2.000				2.000
	Lead Building Inspector	1.000				1.000
	Building Inspector	2.000				2.000
	Permit Tech	2.000				2.000
	Subtotal	27.500		1.000		28.500
Engineering	Director of Engineering	1.000				1.000
	Management Analyst	0.500				0.500
	Office Assistant/Sr Office Asst	1.000				1.000
	Sr Civil Engineer	1.000	1.000			2.000
	Associate Civil Engineer	3.000				3.000
	Asst Engineer	2.000	(1.000)	(1.000)		
	Construction Inspector	4.000				4.000
	Construction Services Manager	1.000				1.000
	Engineering Tech	2.000	(1.000)	1.000		2.000
	Landscape Architect	1.000				1.000
	Asst Landscape Architect			1.000		1.000
	Subtotal	16.500	(1.000)	1.000		16.500
Economic Development	Director of Economic Development	1.000				1.000
	Comm Relations Mgr/Public Info Officer	1.000				1.000
	Economic Development Specialist	1.000				1.000
	Administrative Assistant	1.000				1.000
	Business License Program Specialist	1.000				1.000
	Accounting Assistant	1.000				1.000
	Office Assistant			0.500		0.500
	Subtotal	6.000		0.500		6.500

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Department	Position	2013/14	Position Changes			2016/17
		Actual FTE	2014/15 Actual	2015/16 Midyear	2016/17 Midterm	Midterm FTE
<b>GENERAL FUND (continued)</b>						
Operations Services	Director of Operations Services	0.500				0.500
	Assistant Director of Operations Services	1.000				1.000
	Admin Assistant			0.500		0.500
	Customer Service Supervisor	1.000		(0.500)		0.500
	Customer Service Rep/Office Assistant	1.500	0.500		(1.000)	1.000
	Park Maintenance Superintendent		1.000			1.000
	Park Maintenance Coordinator			1.000		1.000
	Operations Services Supervisor	5.000				5.000
	Operations Services Lead	9.000			1.000	10.000
	Operations Services Worker	35.000	1.000	1.000	(1.000)	36.000
	Lead Equipment Mechanic	1.000				1.000
	Equipment Mechanic	3.000				3.000
	Subtotal	57.000	2.500	2.000	(1.000)	60.500
Community Services	Director of Community Services	1.000				1.000
	Management Analyst	1.000				1.000
	Administrative Assistant	1.000			(1.000)	
	Office Manager				1.000	1.000
	Office Assistant/Sr Office Asst	1.000				1.000
	Community Services Manager	2.910		(0.910)		2.000
	Recreation Supervisor	5.350				5.350
	Sr Recreation Program Specialist	4.000				4.000
	Recreation Coordinator	4.850				4.850
	Theater Tech	1.000				1.000
	Maintenance Worker	1.000	(1.000)			
	Subtotal	23.110	(1.000)	(0.910)		21.200
Library Services	Director of Library Services	1.000				1.000
	Asst Director of Library Services		1.000			1.000
	Administrative Librarian	2.000	(2.000)			
	Office Assistant/Sr Office Asst	0.500	0.500			1.000
	Sr Librarian	2.500		1.000	0.500	4.000
	Librarian	6.000	1.000	(1.000)		6.000
	Lead Library Clerk	1.000				1.000
	Library Clerk	5.750				5.750
	Library Assistant	4.000			(0.500)	3.500
	Subtotal	22.750	0.500			23.250
<b>GENERAL FUND SUBTOTAL</b>		<b>364.355</b>	2.500	7.500	(0.600)	<b>373.755</b>
Limited Term	City Manager - Special Project Officer		0.800	(0.800)		
	Police - Dispatcher			0.500	(0.500)	
	Comm Development - Office Assistant		1.000	(1.000)		
	Comm Development - Building Inspector			1.000		1.000
	Comm Development - Plan Checker			1.000		1.000
	Community Svcs - Sr Rec Prog Spec	1.000	1.000	(2.000)		
	Subtotal Limited Term	1.000	2.800	(1.300)	(0.500)	2.000
<b>GENERAL FUND TOTAL</b>		<b>365.355</b>	5.300	6.200	(1.100)	<b>375.755</b>
<b>ENTERPRISE FUNDS</b>						
Paratransit	Community Services Manager	0.100	(0.010)			0.090
	Recreation Supervisor	0.850	(0.200)			0.650
	Recreation Coordinator	0.150		1.000		1.150
	Paratransit Dispatcher	1.000		(1.000)		
	Sr Transportation Driver	1.000				1.000
	Subtotal	3.100	(0.210)			2.890
Cemetery	Comm Svcs Mgr/Interim Asst to City Mgr				0.100	0.100
	Subtotal				0.100	0.100

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Department	Position	2013/14	Position Changes			2016/17
		Actual FTE	2014/15 Actual	2015/16 Midyear	2016/17 Midterm	Midterm FTE
<b>ENTERPRISE FUNDS (continued)</b>						
Water	Director of Operations Services	0.250				0.250
	Asst Director of Operations Services	0.500				0.500
	Utilities Superintendent	0.400				0.400
	Assoc Utility Engineer	0.350				0.350
	Management Analyst	0.500				0.500
	Water Quality Tech	1.000				1.000
	Chief Utility Systems Operator	0.400				0.400
	Lead Utility Systems Operator	2.000				2.000
	Utility Systems Operator I/II	6.000		1.000		7.000
	Operations Services Worker	4.000		(1.000)		3.000
	Water Conservation Tech		0.500			0.500
	Asst Utilities Superintendent-Utility Billing	1.000				1.000
	Admin Asst/UB Supervisor	1.000		(0.500)	(0.250)	0.250
	Customer Service Supervisor			0.500		0.500
	Sr Customer Service Rep/Sr Utility Asst	1.000				1.000
	Customer Service Rep/Utility Asst	2.000			1.000	3.000
	Finance Director	0.100				0.100
	Directory of Information Technology	0.050				0.050
	GIS Coordinator	0.170				0.170
	GIS Tech	0.250				0.250
	Subtotal	<b>20.970</b>	0.500		0.750	<b>22.220</b>
Recycled Water	Operations Services Worker			1.000		1.000
	Water Conservation Tech		0.500			0.500
	Subtotal		0.500	1.000		<b>1.500</b>
Sewer	Director of Operations Services	0.250				0.250
	Asst Director of Operations Services	0.500				0.500
	Utilities Superintendent	0.400				0.400
	Admin Assistant				0.250	0.250
	Assoc Utility Engineer	0.350				0.350
	Chief Utility Systems Operator	0.400				0.400
	Lead Utility Systems Operator	1.380				1.380
	Utility Systems Operator I/II	2.000	1.750	(2.000)		1.750
	Operations Services Worker	3.250	(1.250)	2.000		4.000
	Finance Director	0.100				0.100
	Director of Information Technology	0.050				0.050
	GIS Coordinator	0.170				0.170
	GIS Tech	0.250				0.250
	Subtotal	<b>9.100</b>	0.500		0.250	<b>9.850</b>
Storm Drain	Utilities Superintendent	0.200				0.200
	Assoc Utility Engineer	0.300				0.300
	Chief Utility Systems Operator	0.200				0.200
	Env Compliance Spvsr/Source Control Engr	1.000				1.000
	Lead Utility Systems Operator	0.620				0.620
	Utility Systems Operator I/II			0.250		0.250
	Operations Services Worker	0.750	0.500	(0.250)		1.000
	Subtotal	<b>3.070</b>	0.500			<b>3.570</b>
<b>ENTERPRISE FUNDS SUBTOTAL</b>		<b>36.240</b>	1.790	1.000	1.100	<b>40.130</b>
Limited Term	Water - Special Project Officer		0.200	(0.100)		
	Sewer - Special Project Officer		0.200	(0.100)		
	Subtotal Limited Term		0.400	(0.200)		
<b>ENTERPRISE FUNDS TOTAL</b>		<b>36.240</b>	2.190	0.800	1.100	<b>40.130</b>



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**SECTION II**  
**MID-TERM CAPITAL IMPROVEMENT PROGRAM**  
**FY 2016/17**

In June 2015, the City Council adopted the Capital Improvement Program (CIP) for Fiscal Years 2015/16 through 2018/19 and approved the funding for all projects included in Fiscal Years 2015/16 and 2016/17. In anticipation of work beginning on projects approved for FY 2016/17, this Mid-Term review of the CIP is intended to (1) ensure that revenues are available to fund approved projects, (2) amend, add or delete new and existing projects so they are consistent with current funding, workloads and scheduling, (3) assure consistency with the adopted City Council priorities, and (4) meet community expectations. This document highlights the result of that review.

The City Council must approve amendments to the CIP and such approval only directly impacts FY 2016/17 projects since those in the final two years of the program (FYs 2017/18 and 2018/19) continue to be for planning purposes only and are based on currently identified needs and revenue projections which are subject to change. In addition, future modifications to Council priorities may result in changes to projects when the new CIP is prepared in FY 2016/17. Staff will continue to review and update the CIP annually, taking into account changes in community needs and the City's ability to fund and support specific projects.

**PROGRAM OVERVIEW**

The FY 2016/17 Mid-Term CIP budget discusses CIP revenues and transfers, project expenditures, and lists amendments, including recommended new projects. In addition to this narrative, the document includes the following attachments:

- Attachment A – Five summary financial tables of all CIP financial resources, projects and ending fund balances for FY 2016/17
- Attachment B – Project Description Sheets for 12 new and 15 amended projects added as part of this Mid-Term CIP
- Attachment C – Five detailed financial tables showing all projected revenue and expenditures for the five CIP categories of Streets, Parks, Miscellaneous, Water and Sewer.

**TABLE 1: New Projects Added to the CIP**

The following projects have been added to the CIP that will require funding allocations in FY 2016/17:

Project	FY 2016/17 CIP	CIP Program	Funding Source
ADA Transition Plan	\$120,000	Misc	General Fund
Trash Capture Device	300,000	Misc	Storm Drain Fund Balance
Trash Management Study	50,000	Misc	Storm Drain Fund Balance
Bocce Ball Courts	85,000	Parks	Park Impact Fees Fund Balance
Convert Tennis Court Lights to LED	120,000	Parks	Park Impact Fees Fund Balance
Trails Masterplan	60,000	Parks	Park Impact Fees Fund Balance
Sewer Master Plan and Model Update	150,000	Sewer	Sewer CIP Fund Balance
Bridge Improvements	33,000	Streets	Streets CIP Fund Balance
Recycled Water Study	200,000	Water	Water CIP Fund Balance
Recycled Water Infrastructure Expansion Proj.	100,000	Water	Water CIP Fund Balance
Valley Avenue Recycled Water Main Ext.	1,300,000	Water	Water CIP Fund Balance
Maintenance Management Software (1)	200,000	Various	Water, Sewer & General Fund
<b>Total New CIP Projects for FY 2016/17</b>	<b>\$2,718,000</b>		

(1) The Maintenance Management Software project costs \$300,000 of which \$100,000 will be funded through the Repair and Replacement budget.

Summary of New CIP Projects Funding Sources	Amount
General Fund	\$186,667
Park Impact Fees Fund Balance	265,000
Storm Drain Fund Balance	350,000
Streets CIP Fund Balance	33,000
Water CIP Fund Balance	1,666,667
Sewer CIP Fund Balance	216,667
<b>Total New CIP Projects Funding Sources</b>	<b>\$2,718,000</b>

Summary of New CIP Projects by CIP Program	Amount
Streets	\$33,000
Parks	265,000
Miscellaneous	536,667
Water	1,666,667
Sewer	216,667
<b>Total New CIP Projects by CIP Program</b>	<b>\$2,718,000</b>

Of the new projects listed above, the most significant is the \$1.3 million proposed for the Valley Avenue Recycled Water Main Extension. This project will take advantage of the City's street resurfacing project on Valley Avenue in FY 2016/17 to install recycled water pipe to extend the City's ability to transport recycled water to the southern side of the City. The other projects include various studies and developing master plans that will help guide future CIPs. Descriptions of all of the new projects are included in Attachment B of this report.

The following existing CIP projects will require additional funding allocations in FY 2016/17:

**TABLE 2: Amended CIP Projects**

Project	Original FY 2016/17 CIP Allocation	Amended FY 2016/17 CIP Allocation	Total FY 2016/17 CIP Allocation	CIP Program	Funding Source
Annual Replacement of Polybutylene Service Laterals	\$125,000	\$5,000	\$130,000	Water	Water CIP Fund Balance
Annual Replacement of Water Meters	250,000	3,250,000	3,500,000	Water	Water CIP Fund Balance
Annual Water Main Replacement	500,000	400,000	900,000	Water	Water CIP Fund Balance
Annual Water Pump and Motor Repairs	250,000	5,000	255,000	Water	Water CIP Fund Balance
Bi-Annual Control Valve Improvements	125,000	5,000	130,000	Water	Water CIP Fund Balance
Bi-Annual Pressure Reducing Station Improvements	50,000	100,000	150,000	Water	Water CIP Fund Balance
Bi-Annual Water Tank Corrosion Repairs	200,000	10,000	210,000	Water	Water CIP Fund Balance
Water Master Plan and Model Update (1)	-	100,000	100,000	Water	Water CIP Fund Balance
Water Telemetry Upgrades (1)	-	200,000	200,000	Water	Water CIP Fund Balance Water CIP & Water
Water Pump and Motor Upsizing	500,000	40,000	540,000	Water	Expansion Fund Balances
Annual Sewer Main Replacement and Improvements	500,000	27,000	527,000	Sewer	Sewer CIP Fund Balance
Bernal Phase II - Add'l Funding (1)	13,902,168	350,000	14,252,168	Parks	Park Impact Fees Fund Balance
Recycled Water Project - Add'l Funding for Street Restoration (1)	17,359,925	600,000	17,959,925	Misc	General Fund
Kottinger Park Emergency & Maintenance Access Path (2)	-	100,000	100,000	Misc	Housing Fund
Capital Improvement Program Reserve (CIPR)	4,405,254	992,922	5,398,176	Misc	General Fund
<b>Total Amended CIP Projects</b>	<b>\$38,167,347</b>	<b>\$6,184,922</b>	<b>\$44,352,269</b>		

(1) Projects previously approved by City Council though funding not included in original FY 2016/17 CIP

(2) Project required for Kottinger Senior Housing project that is partially funded by the City and managed by MidPen Housing

Of the \$6.2 million in amended FY 2016/17 CIP projects, the most significant is the \$3.3 million for the Annual Replacement of Water Meters which is the funding for the City's Advanced Metering Infrastructure (AMI) project. The City is undertaking this project to replace water meters with more sophisticated meters and a system that measures, collects, and analyzes water usage. There is also additional funding for the Recycled Water Project to cover the cost to resurface the streets after the pipes are installed, and \$350,000 to provide additional contingency for Bernal Phase II project in case there are additional unforeseen expenses. Descriptions of the amended CIP projects are included in Attachment B of this report.

**Table 3: Total Additional FY 2016/17 CIP Mid-Term Funding by Source**

Funding Source	Original FY 2016/17 CIP Allocations	Proposed Increase	Total FY 2016/17 CIP Allocations
General Fund	\$4,405,254	\$1,779,589	\$6,184,843
Miscellaneous CIP Funds	\$245,000	\$0	\$245,000
Housing Fund	-	100,000	100,000
Park CIP Fund	4,825,000	615,000	5,440,000
Sewer CIP Fund	900,000	243,667	1,143,667
Storm Drain Fund	-	350,000	350,000
Streets CIP Fund	6,046,351	33,000	6,079,351
Water CIP Fund	3,790,000	5,781,667	9,571,667
<b>Total Additional FY 2016/17 CIP Funding by Source</b>	<b>\$20,211,605</b>	<b>\$8,902,922</b>	<b>\$29,114,527</b>

**Table 4: Total Additional FY 2016/17 CIP Mid-Term Funding by CIP Program**

Total by CIP Program	Original FY 2016/17 CIP Allocations	Proposed Increase	Total FY 2016/17 CIP Allocations
Streets	\$6,046,351	\$33,000	\$6,079,351
Parks	4,825,000	615,000	5,440,000
Miscellaneous	4,650,254	2,229,589	6,879,843
Water	3,790,000	5,781,667	9,571,667
Sewer	900,000	243,667	1,143,667
Total Additional CIP Funding by CIP Program	\$20,211,605	\$8,902,922	\$29,114,527

As indicated in Tables 3 and 4 above, the total additional allocations to CIP projects in FY 2016/17 is \$8.9 million or a 44% increase from the \$20.2 million included in the FY 2015/16 through FY 2018/19 CIP document. As previously discussed, the proposed increases are primarily the result of allocating additional funding to capital projects from CIP fund balances including the AMI project as well as other water and sewer capital repair and replacement programs that require increased funding. In addition, the Bernal Park Phase II and the Recycled Water projects require additional funding to cover expenses that staff did not anticipate last year when the original CIP was prepared. Finally, there are no significant changes to CIP revenues other than the recommended allocation of \$1.8 million from the FY 2016/17 General Fund Mid-term budget surplus to the CIP. A comparison of beginning fund balances is detailed below.

### **CIP REVENUES, TRANSFERS & USE OF CIP FUND BALANCES**

**TABLE 5: Comparison of FY 2016/17 Beginning Fund Balances**

	Original CIP Budget Fund Balance	FY 2016/17 Mid-Term	Difference	Percent Difference
Streets	\$12,639,276	\$12,599,496	(\$39,780)	-0.31%
Parks	2,940,797	2,325,797	(\$615,000)	-20.91%
Miscellaneous	6,853,701	6,253,701	(\$600,000)	-8.75%
Water	10,727,685	5,106,018	(\$5,621,667)	-52.40%
Sewer	4,754,703	4,511,036	(\$243,667)	-5.12%
Total	\$37,916,162	\$30,796,048	(\$7,120,114)	-18.78%

As previously noted, most of the FY 2016/17 Mid-term CIP amendments will be covered through the use of CIP fund balances. As described in Table 5 above, the CIP fund balances are expected to be reduced by \$7.1 million of which \$5.9 million or 82% is related to Water and Sewer projects.

## **CIP RESERVES**

**TABLE 6: Summary of Existing CIP Reserves**

CIP Reserve Fund	FY 2015/16	FY 2016/17 Original	Mid-Term	Total FY 2016/17
Tri-Valley Transportation Development	\$525,365	\$663,601	\$0	\$1,188,966
Dougherty Valley Mitigation	173,474	8,000	-	181,474
Dublin Reimbursement for Future Projects	3,114,664	-	-	3,114,664
Happy Valley Bypass Road	645,905	-	-	645,905
General Trail Improvements and Development	849,121	-	-	849,121
New Community Park: Site Acquisition	4,358,960	2,349,964	-	6,708,924
Bernal Property Trail	152,000	-	-	152,000
Capital Improvement Program Reserve (CIPR)	6,773,196	4,405,254	992,922	12,171,372
City Hall Office Building & Civic Center Site Improvements	1,927,859	-	-	1,927,859
Total CIP Reserve Funds	\$18,520,544	\$7,426,819	\$992,922	\$26,940,285

The Mid-Term CIP increases allocations to CIP reserves by approximately \$1 million which is related to the \$1.8 million General Fund transfer to the CIP. The \$1 million is allocated to the Capital Improvement Reserve (CIPR) and will be allocated to specific projects in subsequent CIPs.

## **CONCLUSION**

As previously indicated, this Mid-Term review is intended to provide the City Council and the community with a comprehensive update/review of the City's capital plan for FY 2016/17. When reviewing this budget, it should be noted that projected revenues are contingent upon activities of the private sector development community and other governmental agencies that are outside the control of the City. As a result, changes to assumptions included in the CIP are possible. Changes in revenue projections and/or project priorities may result in modifications to this program in upcoming fiscal years. However, as presented, this program identifies available revenues and expenditures for FY 2016/17 in an effort to assure that projects are provided to meet community needs and expectations.

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**FY 2016/17 Mid-Term Update**  
**Capital Improvement Program**

**Attachment A**

**Summary Table of CIP Resources, Expenditures and Ending Balances**



**STREETS PROJECTS SUMMARY  
CAPITAL IMPROVEMENT PROGRAM  
Fiscal Years 2016-17**

CIP #		Original Budget	MidTerm Adjustment	Adjusted MidTerm Budget
	<b>BEGINNING UNAPPROPRIATED STREETS FUND BALANCE<sup>(1)</sup></b>	\$8,759,589	\$0	\$8,759,589
	<b>REVENUES:</b>			
	Traffic Impact Fees	5,082,277	0	5,082,277
015041/01541	Tri-Valley Transportation Fees (20% City portion)	663,601	0	663,601
025023/02523	Dougherty Valley Mitigation Fees	8,000	0	8,000
	<b>SUBTOTAL FEE REVENUE</b>	\$5,753,878	\$0	\$5,753,878
	Measure BB - Streets	726,000	0	726,000
	Measure BB - Bicycle and Pedestrian	180,000	0	180,000
	2013 Gas Tax	330,962	(149,437)	181,525
	2105 Gas Tax	417,449	50,039	467,488
	2107 Gas Tax	570,729	78,453	649,182
	2106 Gas Tax	220,020	12,965	232,985
	2107.5 Gas Tax	7,500	0	7,500
	Measure B - Streets	800,000	0	800,000
	Measure B - Bicycle and Pedestrian	218,000	0	218,000
	Measure F - Vehicle Registration Fees - Streets	338,000	0	338,000
	Interest Income (Includes Interest from Project Reserves)	185,500	1,200	186,700
	<b>TOTAL REVENUES</b>	\$9,748,038	(\$6,780)	\$9,741,258
	<b>TRANSFERS FROM:</b>			
	Misc General Fund CIP	175,000	600,000	775,000
	<b>TOTAL TRANSFERS</b>	\$175,000	\$600,000	\$775,000
	<b>TOTAL FUNDS AVAILABLE</b>	\$18,682,627	\$593,220	\$19,275,847
	<b>EXPENDITURES:</b>			
155009/15509	Annual Curb and Gutter for Street Resurfacing Projects	250,000	0	250,000
155005/15505	Annual Sidewalk and Intersection Ramp Installations	200,000	0	200,000
155012/15512	Annual Sidewalk Maintenance	150,000	0	150,000
155004/15504	Annual Slurry Sealing of Various Streets	750,000	0	750,000
155003/15503	Annual Street Resurfacing and Reconstruction	2,700,000	0	2,700,000
155007/15507	Annual Traffic Buttons and Line Marker Installation	50,000	0	50,000
165018/16518	Bi-Annual Bridge Evaluation Program	50,000	0	50,000
165021/16521	Bi-Annual Evaluation/Reclassification of Street Surfaces	50,000	0	50,000
165055/16555	Bi-Annual Neighborhood Traffic Calming Devices	50,000	0	50,000
135008/13508	Bridge Improvements at Various Locations (Addl. Funding)	0	33,000	33,000
155043/15543	Bicycle and Pedestrian Improvements	400,000	0	400,000
165006/16506	Right of Way Transfer to Caltrans	85,000	0	85,000
155041/15541	Intersection Improvements at Various Locations	100,000	0	100,000
155025/15525	Hopyard Road and Owens Drive Intersection Improvements	465,000	0	465,000
141026/14126	Recycled Water - Additional Funding for Street Restoration (See Water CI	0	600,000	600,000
999999	To General Fund - Gas Tax Administration	7,500	0	7,500
999999	To General Fund - Congestion Mgmt	38,500	0	38,500
999999	To General Fumed - NPID Reimbursement	25,750	0	25,750
	<b>STREET EXPENDITURES</b>	\$5,371,750	\$633,000	\$6,004,750
	<b>RESERVES:</b>			
015041/01541	Tri-Valley Transportation Development Fee Reserve	663,601	0	663,601
025023/02523	Dougherty Valley Mitigation Revenue Reserve	8,000	0	8,000
	<b>TOTAL RESERVES</b>	\$671,601	\$0	\$671,601
	<b>TOTAL EXPENDITURES AND RESERVES</b>	\$6,043,351	\$633,000	\$6,676,351
	<b>ENDING STREETS FUND BALANCE</b>	\$12,639,276	(\$39,780)	\$12,599,496

<sup>(1)</sup> The Beginning Unappropriated Streets Fund Balance is net of the following Reserves:

	FY 15-16	FY 16-17		Total
		Original	MidTerm	
015041/01541 Tri-Valley Transportation Development Fee Reserve	\$525,365	\$663,601	\$0	\$1,188,966
025023/02523 Dougherty Valley Mitigation Revenue Reserve	173,474	8,000	-	181,474
035006/03506 Happy Valley Bypass Road Reserve	645,905			645,905
985090/98590 Dublin Reimbursement for Future Projects Reserve	3,114,664			3,114,664
Total Reserve Balance	\$4,459,408	\$671,601	\$0	\$5,131,009

**PARKS PROJECTS SUMMARY  
CAPITAL IMPROVEMENT PROGRAM  
Fiscal Year 2016-17**

CIP #		Original Budget	MidTerm Adjustment	Adjusted MidTerm Budget
	<b>BEGINNING UNAPPROPRIATED PARKS FUND BALANCE <sup>(1)</sup></b>	\$2,646,588	\$0	\$2,646,588
	<b>REVENUES:</b>			
	Park Dedication Fees	7,410,373	0	7,410,373
	<b>TOTAL FEE REVENUE</b>	\$7,410,373	\$0	\$7,410,373
	Interest	58,800	0	58,800
	<b>TOTAL ESTIMATED REVENUES</b>	\$7,469,173	\$0	\$7,469,173
	<b>TRANSFERS FROM:</b>			
	Housing Fund for Kottinger Park Emergency & Maint Access Path	0	100,000	100,000
	<b>TRANSFERS TO:</b>			
	<b>TOTAL ESTIMATED TRANSFERS</b>	\$0	\$100,000	\$100,000
	<b>TOTAL FUNDS AVAILABLE</b>	\$10,115,761	\$100,000	\$10,215,761
	<b>EXPENDITURES:</b>			
067016/06716	Lions Wayside and Delucchi Parks (Design and Construction)	4,300,000	0	4,300,000
017045/01745	Bernal Property Improvements (Phase II)	0	350,000	350,000
147031/14731	Pleasanton Tennis and Community Park - Two Additional Tennis Courts	350,000	0	350,000
157034/15734	Marilyn Kane Trail Additional Tree Planting (Design and Construction)	175,000	0	175,000
167026/16726	Kottinger Park Emergency & Maint Access Path	0	100,000	100,000
167025/16725	Bocce Ball Courts	0	85,000	85,000
167033/16733	Pleasanton Tennis and Community Park Lights to LED Fixtures	0	120,000	120,000
167034/16734	Trails Master plan	0	60,000	60,000
	<b>TOTAL EXPENDITURES</b>	\$4,825,000	\$715,000	\$5,540,000
	<b>RESERVES:</b>			
037028/03728	Community Park Improvement and Acquisition Reserve	2,349,964	0	2,349,964
	<b>TOTAL RESERVES</b>	\$2,349,964	\$0	\$2,349,964
	<b>TOTAL EXPENDITURES AND RESERVES</b>	\$7,174,964	\$715,000	\$7,889,964
	<b>ENDING PARKS FUND BALANCE</b>	\$2,940,797	(\$615,000)	\$2,325,797

<sup>(1)</sup> The Beginning Unappropriated Parks Fund Balance is net of the following Reserves:

		FY 16-17		Total
		FY 15-16	Original      MidTerm	
017037	General Trail Improvements and Development Reserve	\$849,121	\$0      \$0	\$849,121
037028	New Community Park: Site Acquisition Reserve	4,358,960	2,349,964      -	6,708,924
047021	Bernal Property Trail Reserve	152,000	-      -	152,000
	Total Reserve Balance	\$5,360,081	\$2,349,964      \$0	\$7,710,045

**MISCELLANEOUS PROJECTS SUMMARY**  
**CAPITAL IMPROVEMENT PROGRAM**  
**Fiscal Year 2016-17**

CIP #		Original Budget	MidTerm Adjustment	Adjusted MidTerm Budget
	<b>BEGINNING UNAPPROPRIATED MISCELLANEOUS FUND BALANCE <sup>(1)</sup></b>	\$5,165,029	\$0	\$5,165,029
	<b>REVENUES:</b>			
	Public Facilities Fee	3,094,926	0	3,094,926
	<b>TOTAL FEE REVENUE</b>	\$3,094,926	\$0	\$3,094,926
	Interest Income (including CIP Project Reserves)	79,000	0	79,000
	<b>TOTAL ESTIMATED REVENUES</b>	\$3,173,926	\$0	\$3,173,926
	<b>TRANSFER FROM:</b>			
	General Fund	3,240,000	1,764,589	5,004,589
	LED Savings for CEC Loan Repayment (see project 158045/15445)	100,000	90,628	190,628
	Storm Drain Operating Fund 343	0	250,000	250,000
	<b>TRANSFERS TO:</b>			
	Streets GF CIP Fund	(175,000)	(600,000)	(775,000)
	<b>NET TRANSFERS IN/(OUT)</b>	\$3,165,000	\$1,505,217	\$4,670,217
	<b>TOTAL FUNDS AVAILABLE</b>	\$11,503,955	\$1,505,217	\$13,009,172
	<b>EXPENDITURES:</b>			
168037/16437	ADA Transition Plan	0	120,000	120,000
168039/16439	Misc Maintenance Management Software	0	66,667	66,667
168042/16442	Trash Management Assessment Study	0	50,000	50,000
168043/16443	Trash Capture Device	0	300,000	300,000
158045/15445	CEC LED Loan Repayment	115,000	75,628	190,628
168016/16416	Annual Soundwall Repair & Replacement	100,000	0	100,000
948051/94451	East County Animal Shelter Debt Service	30,000	0	30,000
	<b>TOTAL EXPENDITURES</b>	\$245,000	\$612,295	\$857,295
	<b>RESERVES:</b>			
068018/06418	Capital Improvement Program Reserve (CIPR)	4,405,254	992,922	5,398,176
168046/16446	Pioneer Masterplan Implementation Reserve	0	500,000	500,000
	<b>TOTAL RESERVES</b>	\$4,405,254	\$1,492,922	\$5,898,176
	<b>TOTAL EXPENDITURES AND RESERVES</b>	\$4,650,254	\$2,105,217	\$6,755,471
	<b>ENDING MISCELLANEOUS FUND BALANCE</b>	\$6,853,701	(\$600,000)	\$6,253,701

<sup>(1)</sup> The Beginning Unappropriated Misc CIP Fund Balance is net of the following Reserves:

		FY 16-17		Total	
		FY 15-16	Original		MidTerm
068018/06418	Capital Improvement Program Reserve (CIPR)	\$6,773,196	\$4,405,254	\$992,922	\$12,171,372
988029/98429	City Hall Office Building & Civic Center Site Improvements Reserv	1,927,859	-	-	1,927,859
168046/16446	Pioneer Masterplan Implementation Reserve	-	-	500,000	500,000
	Total Reserve Balance	\$8,701,055	\$4,405,254	\$1,492,922	\$14,599,231

**WATER PROJECTS SUMMARY  
CAPITAL IMPROVEMENT PROGRAM  
Fiscal Year 2016-17**

CIP #		Original Budget	MidTerm Adjustment	Adjusted MidTerm Budget
	<b>BEGINNING WATER FUND BALANCE</b>	\$11,359,992	\$0	\$11,359,992
	<b>REVENUES:</b>			
	Water Connection Fees	517,193	0	517,193
	Recycled Water Revenue	350,000	0	350,000
	<b>TOTAL FEE REVENUE</b>	\$867,193	\$0	\$867,193
	Interest Income (Including Project Reserves)	90,500	0	90,500
	<b>TOTAL ESTIMATED REVENUES</b>	\$957,693	\$0	\$957,693
	<b>TRANSFERS FROM:</b>			
	Water M&O Fund - Replacement Accrual	1,600,000	0	1,600,000
	Water M&O Fund - Vineyard Ave. Corridor Fourth Tier Water Fees	100,000	0	100,000
	<b>NET TRANSFERS IN/(OUT)</b>	\$1,700,000	\$0	\$1,700,000
	<b>TOTAL FUNDS AVAILABLE</b>	\$14,017,685	\$0	\$14,017,685
	<b>EXPENDITURES:</b>			
161013/16113	Annual Replacement of Polybutylene Service Laterals	125,000	5,000	130,000
161019/16119	Annual Replacement of Water Meters	250,000	3,250,000	3,500,000
161028/16128	Annual Water Main Replacement	500,000	400,000	900,000
161040/16140	Annual Water Pump and Motor Repairs	100,000	5,000	105,000
161011/16111	Bi-Annual Control Valve Improvements	125,000	5,000	130,000
161022/16122	Bi-Annual Pressure Reducing Station Improvements	50,000	100,000	150,000
161027/16127	Bi-Annual Water Electrical Panel Improvements	50,000	0	50,000
161038/16138	Bi-Annual Water Emergency Generator Improvements	50,000	0	50,000
161027/16127	Bi-Annual Water Tank Corrosion Repairs	200,000	10,000	210,000
151046/15146	Ruby Hill - Additional Water Storage	850,000	0	850,000
161008/16108	Water Pump and Motor Upsizing	250,000	20,000	270,000
151047/15147	Water Master Plan Update	0	100,000	100,000
131042/13142	Water Telemetry Upgrades	0	200,000	200,000
168039/16439	Misc Maintenance Management Software	0	66,667	66,667
161047/16147	Recycled Water Advanced Treatment Study	0	200,000	200,000
161023/16123	Recycled Water Infrastructure Expansion Phase IA	0	100,000	100,000
161048/16148	Valley Avenue Recycled Water Main Extension	0	1,300,000	1,300,000
999999	General Fund - CIP Engineering and Inspection	260,000	0	260,000
999999	General Fund - Utility Cut Patching	130,000	0	130,000
	<b>TOTAL WATER PROJECTS</b>	\$2,940,000	\$5,761,667	\$8,701,667
	<b>RESERVES:</b>			
151052/15152	Reserve for Future Recycled Water Projects	350,000	(100,000)	250,000
	<b>TOTAL RESERVES</b>	\$350,000	(\$100,000)	\$250,000
	<b>TOTAL EXPENDITURES AND RESERVES</b>	\$3,290,000	\$5,661,667	\$8,951,667
	<b>ENDING WATER FUND BALANCE</b>	\$10,727,685	(\$5,661,667)	\$5,066,018

**SEWER PROJECTS SUMMARY  
CAPITAL IMPROVEMENT PROGRAM  
Fiscal Year 2016-17**

		Original Budget	MidTerm Adjustment	Adjusted MidTerm Budget
	<b>BEGINNING SEWER FUND BALANCE</b>	\$4,035,609	\$0	\$4,035,609
	<b>REVENUES:</b>			
	Sewer Connection Fees	353,094	0	353,094
	<b>TOTAL FEE REVENUE</b>	\$353,094	\$0	\$353,094
	Interest Income (Including Project Reserves)	66,000	0	66,000
	<b>TOTAL ESTIMATED REVENUES</b>	\$419,094	\$0	\$419,094
	<b>TRANSFERS FROM:</b>			
	Sewer M&O Fund - Replacement Accrual	1,200,000	0	1,200,000
	<b>NET TRANSFERS IN/(OUT)</b>	\$1,200,000	\$0	\$1,200,000
	<b>TOTAL FUNDS AVAILABLE</b>	\$5,654,703	\$0	\$5,654,703
	<b>EXPENDITURES:</b>			
162002/16202	Annual Sewer Main Replacement and Improvements	500,000	27,000	527,000
162020/16220	Annual Sewer Pump and Motor Repairs	50,000	0	50,000
162030/16230	Bi-Annual Sewer Electrical Panel Improvements	50,000	0	50,000
162017/16217	Bi-Annual Sewer Emergency Generator Improvements	50,000	0	50,000
168039/16439	Misc Maintenance Management Software (See Misc CIP)	0	66,667	66,667
162045/16245	Sewer System Master Plan and Model Update	0	150,000	150,000
999999	General Fund - CIP Engineering and Inspection	250,000	0	250,000
	<b>TOTAL SEWER PROJECTS</b>	\$900,000	\$243,667	\$1,143,667
	<b>ENDING SEWER FUND BALANCE</b>	\$4,754,703	(\$243,667)	\$4,511,036

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**FY 2016/17 Mid-Term Update**  
**Capital Improvement Program**

**Attachment B**

**Project Description Sheets**

**STREETS**



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**BRIDGE IMPROVEMENTS AT VARIOUS LOCATIONS**

**PROJECT DESCRIPTION:** This project provides the design and construction of preventative maintenance treatment of five City bridges: Laurel Creek Drive over Laurel Creek, Santa Rita Road over Arroyo Mocho, Case Avenue over Mission Creek, West Las Positas over the G-3 channel and Owens Drive over Chabot Canal. The preventative maintenance treatments include: deck joint seal replacements, methacrylate deck treatment and miscellaneous concrete repairs.

**PROJECT JUSTIFICATION:** In their semi-annual bridge inspections, Caltrans determined that several of the City’s bridges require preventative maintenance treatments. The City applied for and obtained funding obligations from the Highway Bridge Program (HBP ID 4256) funds to design and construct the preventative maintenance treatments. The City is obligated to provide approximately 11.5% matching funds to receive HBP funds.

**PROJECT COST ESTIMATE**

Item	Cost	Funding Source	
Design: FY 2016/17	\$95,000	Design – HBP Grant FED FY 2015/16	\$80,000
		Design (City Matching Funding)	\$15,000
Construction: FY 2017/18	\$260,000	Construction – HBP Grant –FED FY 2017/18	\$227,000
		Construction (City Matching Funds)	\$33,000
<b>TOTAL</b>	<b>\$355,000</b>	<b>TOTAL</b>	<b>\$355,000</b>
<b>CIP #: 165014</b>		<b>CATEGORY: Streets</b>	<b>RECOMMENDATION: Fund in FY 2016/17</b>

**ADDITIONAL FUNDING FOR RECYCLED WATER INFRASTRUCTURE  
EXPANSION PROJECT PHASE 1A – FULL LANE WIDTH PAVING**

**PROJECT DESCRIPTION:** The Recycled Water Infrastructure Expansion Phase IA project implements the recommendations of the Recycled Water Feasibility Study Phase 1A. The project installs 10 miles of pipeline and two turnout facilities to provide the infrastructure to provide recycled water to 138 customers throughout the Hacienda Business Park and surrounding area including the Ken Mercer Sports Park and Tennis and Community Park. The original project description included full lane width restoration of the pavement where the piping was installed within the existing roadway.

**PROJECT JUSTIFICATION:** In the final loan and grant approvals, full lane width restoration was determined to be a non-eligible cost for the loans and grants received by the City to complete the recycled water project as such paving is not essential to providing recycled water. To complete the full lane width paving an additional \$600,000 will be required to cover the non-participating paving costs.

**PROJECT COST ESTIMATE**

Item	Cost	Funding Source	
Construction: FY 2016/17	\$600,000	CIP Streets/Misc Capital Reserves	\$600,000
<b>TOTAL</b>	<b>\$600,000</b>	<b>TOTAL</b>	<b>\$600,000</b>
<b>CIP #: 141026</b>		<b>CATEGORY: Streets</b>	<b>RECOMMENDATION: Fund in FY 2016/17</b>

# **PARKS**

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**ADDITIONAL FUNDING FOR BERNAL COMMUNITY PARK**

**PROJECT DESCRIPTION:** Bernal Park Phase II is currently under construction. When the contract was awarded, \$12,123,000 was awarded for the construction contract, \$2,091,000 was awarded for the synthetic turf fields, and \$612,000 was allocated for design consultant construction services, material testing and inspection, etc. There was also \$1,382,000 allocated in a construction contingency for unforeseen conditions. To date there has been \$1,246,000 in expenses charged to the contingency, leaving a balance of \$136,000 available to complete the project. Staff is concerned this may not be enough funds to cover any remaining unforeseen items necessary to complete the construction.

**PROJECT JUSTIFICATION:** Many of the expenses charged to the contingency are not due to unforeseen conditions but were based on changes and improvements to the project that were made during construction. For example, the original plans included split rail fencing only along Bernal Avenue. City staff determined that it was necessary to install this fencing along Valley Avenue and Oak Vista as well, to ensure that vehicles do not enter the Oak Woodland Area and to improve project aesthetics. At the per foot price in the contract, this added \$238,000 in cost. Another large expense charged to the project contingency was \$361,000 for playground equipment and installation which was removed from the original contract because staff determined that it could provide a better playground at less or similar cost than was presented in the selected bid. Other large expenses added include the installation of shrubs in the plaza area for \$64,000 which was originally on hold due to the drought; the purchase and installation of four electronic kiosks in the fields (an estimated \$70,000) for scheduling and advertising purposes; and the construction of field entry features allowing sponsorship logo/display for the three synthetic fields (an estimated \$75,000). Of the total amount \$1,246,000 charged against the contingency, only \$248,000 was related to unforeseen conditions or required design modifications.

Although the project is nearing completion and the likelihood for unforeseen conditions is reducing, staff is recommending an additional \$350,000 be allocated to the project. If not used it will be returned to the fund balance, but it will allow staff the needed flexibility to efficiently deal with issues should they arise.

**PROJECT COST ESTIMATE**

Item	Cost	Funding Source	
Construction: FY 2016/17	\$350,000	Park in Lieu fees	\$350,000
<b>TOTAL</b>	<b>\$350,000</b>	<b>TOTAL</b>	<b>\$350,000</b>

**CIP #:** 017045    **CATEGORY:** Parks    **RECOMMENDATION:** Fund in FY 2016/17

**KOTTINGER PARK EMERGENCY AND MAINTENANCE ACCESS PATH**

**PROJECT DESCRIPTION:** This project would include the expansion and continuation of the path along the property line of Kottinger Park and the Kottinger Village Senior Housing. The pathway would be 9’-0” wide and continue from the Kottinger Village parking lot off of Vineyard Avenue all the way to Kottinger Drive. The path would serve as a walking path for Pleasanton residents, an emergency vehicle access for police and ambulance to the back side of the park, and an access path for park maintenance vehicles.

**PROJECT JUSTIFICATION:** During the final review of the construction documents for the Kottinger Village Senior Housing project it was determined that the existing pathway along the property line between the park and the senior housing complex was not sufficient to allow for police access to keep the back of the park safe, park access for maintenance vehicles, and potential ambulance access for residents of the senior housing. City staff have worked with the developer of the senior housing complex to revise the drawings to include the widened and extended pathway. The revised pathway will provide improved access for residents through the park, and improved safety for park users and the seniors living at the housing complex.

**PROJECT COST ESTIMATE**

Item	Cost	Funding Source	
Construction: FY 2017/18	\$100,000	Park in Lieu fees	\$100,000
<b>TOTAL</b>	\$100,000	<b>TOTAL</b>	\$100,000
<b>CIP #:</b> 167026		<b>CATEGORY:</b> Parks	<b>RECOMMENDATION:</b> Fund in FY 2016/17

**BOCCE BALL COURTS**

**PROJECT DESCRIPTION:** This project includes the cost to design and construct two bocce ball courts. The courts would be in addition to the existing courts at the senior center, or at another location on City property as deemed most appropriate by the City.

**PROJECT JUSTIFICATION:** The City Council identified the need for two additional bocce ball courts as a 2016 priority.

**PROJECT COST ESTIMATE**

Item	Cost	Funding Source	
Design: FY 2016/17	\$10,000	Park in Lieu fees	\$10,000
Construction: FY 2017/18	\$75,000	Park in Lieu fees	\$75,000
<b>TOTAL</b>	<b>\$85,000</b>	<b>TOTAL</b>	<b>\$85,000</b>
<b>CIP #: 167025</b>		<b>CATEGORY: Parks</b>	<b>RECOMMENDATION: Fund in FY 2016/17</b>



**CONVERSION OF TENNIS AND COMMUNITY PARK TENNIS COURT LIGHTS  
TO LED FIXTURES**

**PROJECT DESCRIPTION:** This project would convert the lighting at the nine existing tennis courts at the Tennis and Community Park to LED lighting and upgrade the single court that currently has LED lighting with more advanced technology LED lights to match the other courts. Completion of this project will bring all court lighting in line with that of the two new courts proposed for construction in summer/fall of 2016. This cost will also cover minor construction support services.

**PROJECT JUSTIFICATION:** The 2014 Parks and Recreation Master Plan identified the need for an additional six tennis courts. Two of those courts will be under construction in summer/fall 2016. This proposed project addresses the identified need by greatly increasing the quality and utility of the existing courts by converting their lighting to LED. With the conversion, the City will also attain a significant decrease in electricity costs (\$10,000+ per year) by converting the courts from HID to LED, reduce the amount of light pollution, and reduce the amount of wasted electricity by converting the light system from manual operation to motion sensed light control.

**PROJECT COST ESTIMATE**

Item	Cost	Funding Source	
Design: FY 2016/17	\$10,000	Park in Lieu fees	\$10,000
Construction: FY 2016/17	\$110,000	Park in Lieu fees	\$110,000
<b>TOTAL</b>	<b>\$120,000</b>	<b>TOTAL</b>	<b>\$120,000</b>
<b>CIP #: 167033</b>		<b>CATEGORY: Parks</b>	<b>RECOMMENDATION: Fund in FY 2016/17</b>

**TRAILS MASTER PLAN**

**PROJECT DESCRIPTION:** This project would update the 1993 Trails Master Plan to incorporate changes that have occurred in the City’s trail system over the last 23 years and define the proposed trail improvements that are expected to occur in the future.

**PROJECT JUSTIFICATION:** An update to the Trails Master Plan was identified, along with the Pedestrian and Bicycle Master Plan, as a Council priority in 2016. The plan has not been updated since 1993 and significant amount of changes have occurred within the City. This Trails Master Plan will be prepared immediately after the completion of the Bicycle and Pedestrian Master Plan process that is currently underway.

**PROJECT COST ESTIMATE**

Item	Cost	Funding Source	
Design: FY 2016/17	\$60,000	Park in Lieu fees	\$60,000
<b>TOTAL</b>	\$60,000	<b>TOTAL</b>	\$60,000
<b>CIP #:</b> 167034		<b>CATEGORY:</b> Parks	<b>RECOMMENDATION:</b> Fund in FY 2016/17

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# MISCELLANEOUS

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**ADA TRANSITION PLAN**

**PROJECT DESCRIPTION:** An Americans with Disabilities Act (ADA) Transition Plan is intended to create a prioritized implementation schedule and identify costs for infrastructure upgrades required to meet regulatory standards.

**PROJECT JUSTIFICATION:** In accordance with Title II, of the ADA/Section 504, City infrastructure, including buildings, facilities, roadways and sidewalks that are not in compliance with the ADA, must be identified and necessary improvements must be determined. The identification process will then be followed by a cost prioritization analysis to maximize available funding and an implementation schedule to address deficiencies will be prepared.

**PROJECT COST ESTIMATE**

Item	Cost	Funding Source	Total
ADA Transition Plan: FY 2016/17	\$120,000	General Fund: FY 2016/17	\$120,000
<b>TOTAL</b>	\$120,000	<b>TOTAL</b>	\$120,000
<b>CIP #:</b> 168037		<b>CATEGORY:</b> Misc	<b>RECOMMENDATION:</b> Fund in FY 2016/17

**MAINTENANCE MANAGEMENT SOFTWARE**

**PROJECT DESCRIPTION:** This project involves the review and update of maintenance management software and technology used to support the Operations Services Department. The project costs would be allocated to the Water Fund, the Sewer Fund, the General Fund and the Repair & Replacement Fund.

**PROJECT JUSTIFICATION:** Maintenance management software is a critical work planning and tracking device used to maintain operational efficiency and highlight opportunities to increase service levels delivered. The existing system is over 15 years old and is overdue for replacement.

**PROJECT COST ESTIMATE**

Item	Cost	Funding Source	Total
Misc Maintenance Management Software: FY 2016/17	300,000	Water Fund: FY 2016/17	\$66,667
		Sewer Fund: FY 2016/17	\$66,667
		General Fund: FY 2016/17	\$66,667
		R&R Fund: FY 2016/17	\$100,000
<b>TOTAL</b>	<b>\$300,000</b>	<b>TOTAL</b>	<b>\$300,000</b>

**CIP #:** 168039    **CATEGORY:** Misc    **RECOMMENDATION:** Fund in FY 2016/17

**TRASH MANAGEMENT ASSESSMENT STUDY**

**PROJECT DESCRIPTION:** A trash management study will identify areas of high trash generation and highlight opportunities to implement an engineering solution to capture trash.

**PROJECT JUSTIFICATION:** This study is a requirement of the National Pollutant Discharge Elimination System (NPDES) to meet minimum trash capture goals within or affecting the storm drain system.

**PROJECT COST ESTIMATE**

Item	Cost	Funding Source	Total
Trash Management Assessment Study: FY 2016/17	\$50,000	Storm Drain Fund: FY 2016/17	\$50,000
<b>TOTAL</b>	\$50,000	<b>TOTAL</b>	\$50,000

**CIP #:** 168042    **CATEGORY:** Misc    **RECOMMENDATION:** Fund in FY 2016/17



**TRASH CAPTURE DEVICE**

**PROJECT DESCRIPTION:** This project involves the installation of mechanical or hydraulic devices for the capture and removal of trash pollutants from the storm drain system before they reach receiving waters.

**PROJECT JUSTIFICATION:** Installation of these devices is an NPDES Regulatory requirement to meet minimum trash capture goals in the storm drain system. A Trash capture device would be used at a high volume flow point in the storm drain collection system to prevent trash from reaching receiving waters

**PROJECT COST ESTIMATE**

Item	Cost	Funding Source	Total
Trash Capture Device: FY 2016/17	\$300,000	Storm Drain Fund: FY 2016/17	\$300,000
Trash Capture Device: FY 2017/18	\$300,000	Storm Drain Fund: FY 2017/18	\$300,000
Trash Capture Device: FY 2018/19	\$300,000	Storm Drain Fund: FY 2018/19	\$300,000
<b>TOTAL</b>	<b>\$900,000</b>	<b>TOTAL</b>	<b>\$900,000</b>
<b>CIP #: 168043    CATEGORY: Misc    RECOMMENDATION:    Fund in FY 2016/17</b>			

**WATER**

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**ANNUAL REPLACEMENT OF POLYBUTYLENE SERVICE LATERALS**

**PROJECT DESCRIPTION:** This annual project will continue to secure services of a private contractor to replace inferior polybutylene service laterals for selected commercial, residential (including multi-family) and irrigation water sites with improved water line materials.

**PROJECT JUSTIFICATION:** This annual project will replace inferior water lines with new lines that meet industry standards. This project will decrease the number of emergency repairs needed on the water system and the amount of personnel costs needed to replace older services that break (or leak) on an unscheduled basis as a direct result of using the inferior polybutylene material. This project is performed in preparation for the annual streets resurfacing program.

**PROJECT COST ESTIMATE**

<b>Item</b>	<b>Cost</b>	<b>Funding Source</b>	<b>Total</b>
Polybutylene Service Laterals: FY 2016/17	\$130,000	Water Replacement and Improvement Fund: FY 2016/17	\$130,000
Polybutylene Service Laterals: FY 2017/18	\$135,000	Water Replacement and Improvement Fund: FY 2017/18	\$135,000
Polybutylene Service Laterals: FY 2018/19	\$140,000	Water Replacement and Improvement Fund: FY 2018/19	\$140,000
Polybutylene Service Laterals: FY 2019/20	\$140,000	Water Replacement and Improvement Fund: FY 2019/20	\$140,000
<b>TOTAL</b>	<b>\$545,000</b>	<b>TOTAL</b>	<b>\$545,000</b>

**CIP #:** 161013    **CATEGORY:** Water    **RECOMMENDATION:** Fund in FY 2016/17

**ANNUAL REPLACEMENT OF WATER METERS**

**PROJECT DESCRIPTION:** This project includes purchasing and replacing the City’s older less accurate water meters and meter box lids which serve residential, commercial, and irrigation customers with improved, more accurate meters which can be read in an efficient manner compatible with advanced metering infrastructure.

**PROJECT JUSTIFICATION:** This annual project replaces the City’s older water meters (some dating back 25 years) with new, more accurate and remotely readable meters. This project will also decrease the amount of personnel costs, now required to read these older meters.

**PROJECT COST ESTIMATE**

<b>Item</b>	<b>Cost</b>	<b>Funding Source</b>	<b>Total</b>
Annual Water Meter Procurement and Replacement: FY 2016/17	\$3,500,000	Water Replacement and Improvement Fund: FY 2016/17	\$3,500,000
Annual Water Meter Procurement and Replacement: FY 2017/18	\$250,000	Water Replacement and Improvement Fund: FY 2017/18	\$250,000
Annual Water Meter Procurement and Replacement: FY 2018/19	\$250,000	Water Replacement and Improvement Fund: FY 2018/19	\$250,000
<b>TOTAL</b>	<b>\$4,000,000</b>	<b>TOTAL</b>	<b>\$4,000,000</b>

**CIP #:** 161019    **CATEGORY:** Water    **RECOMMENDATION:** Fund in FY 2016/17

**ANNUAL WATER MAIN REPLACEMENTS**

**PROJECT DESCRIPTION:** This annual project includes replacing and/or installing water mains, valves, services, and other needed appurtenances for Fiscal Years 2016/17 through 2019/20. Locations will be determined from a priority list managed by the Operations Services Department.

**PROJECT JUSTIFICATION:** This project will reduce maintenance costs, improve the operational system, increase fire flows in various areas of the community, and provide greater emergency control during earthquakes or other major operational situations.

**PROJECT COST ESTIMATE**

<b>Item</b>	<b>Cost</b>	<b>Funding Source</b>	<b>Total</b>
Annual Engineering and Construction: FY 2016/17	\$900,000	Water Replacement and Improvement Fund: FY 2016/17	\$900,000
Annual Engineering and Construction: FY 2017/18	\$920,000	Water Replacement and Improvement Fund: FY 2017/18	\$920,000
Annual Engineering and Construction: FY 2018/19	\$945,000	Water Replacement and Improvement Fund: FY 2018/19	\$945,000
Annual Engineering and Construction: FY 2019/20	\$1,085,000	Water Replacement and Improvement Fund: FY 2019/20	\$1,085,000
<b>TOTAL</b>	<b>\$3,850,000</b>	<b>TOTAL</b>	<b>\$3,850,000</b>
<b>CIP #:</b> 161028		<b>CATEGORY:</b> Water	<b>RECOMMENDATION:</b> Fund in FY 2016/17

**ANNUAL WATER PUMP AND MOTOR REPAIRS**

**PROJECT DESCRIPTION:** This project involves the ongoing repair and/or replacement of aging pumps and motors at water facilities.

**PROJECT JUSTIFICATION:** This project is designed to ensure efficiency, safety, and operational reliability of water pump facilities.

**PROJECT COST ESTIMATE**

Item	Cost	Funding Source	Total
Annual Water Pump and Motor Repairs: FY 2016/17	\$105,000	Annual Water Replacement and Improvement Fund: FY 2016/17	\$105,000
Annual Water Pump and Motor Repairs: FY 2017/18	\$110,000	Annual Water Replacement and Improvement Fund: FY 2017/18	\$110,000
Annual Water Pump and Motor Repairs: FY 2018/19	\$110,000	Annual Water Replacement and Improvement Fund: FY 2018/19	\$110,000
Annual Water Pump and Motor Repairs: FY 2019/20	\$115,000	Annual Water Replacement and Improvement Fund: FY 2019/20	\$115,000
<b>TOTAL</b>	<b>\$440,000</b>	<b>TOTAL</b>	<b>\$440,000</b>

**CIP #:** 161040    **CATEGORY:** Water    **RECOMMENDATION:** Fund in FY 2016/17

**BI-ANNUAL CONTROL VALVE IMPROVEMENTS**

**PROJECT DESCRIPTION:** This project includes repairs, replacements and/or upgrades of water control valves at strategic locations to allow the shutting down of portions of the water distribution system without disruption to customers and to ensure maximum delivered water quality. Project locations and priorities are established on a yearly basis by the Operations Services Department.

**PROJECT JUSTIFICATION:** This project will provide better operational control and less disruption to customers when there are emergencies or repairs to be made which require isolating sections of the City’s water system or improving flow in the distribution system to maintain water quality.

**PROJECT COST ESTIMATE**

Item	Cost	Funding Source	Total
Purchase and Install Control Valves: FY 2016/17	\$130,000	Water Replacement and Improvement Fund: FY 2016/17	\$130,000
Purchase and Install Control Valves: FY 2018/19	\$165,000	Water Replacement and Improvement Fund: FY 2018/19	\$165,000
<b>TOTAL</b>	<b>\$295,000</b>	<b>TOTAL</b>	<b>\$295,000</b>

**CIP #:** 161011    **CATEGORY:** Water    **RECOMMENDATION:** Fund in FY 2016/17



**BI-ANNUAL PRESSURE REDUCING STATION IMPROVEMENTS**

**PROJECT DESCRIPTION:** This project involves the repair/replacement of pressure reducing valves and associated piping and structures throughout the water distribution system. System valves are reaching their useful life and are in need of replacement or upgrade. Project locations and priorities are established on a yearly basis by the Operations Services Department. Work will be performed by City staff or contracted services.

**PROJECT JUSTIFICATION:** This project will replace aging equipment and provide better operational control, water quality and less disruption to customers. It will reduce maintenance and emergency repairs costs while increasing the dependability of the water distribution system.

**PROJECT COST ESTIMATE**

Item	Cost	Funding Source	Total
Pressure Reducing Station Rehabilitation: FY 2016/17	\$150,000	Water Replacement and Improvement Fund: FY 2016/17	\$150,000
Pressure Reducing Station Rehabilitation: FY 2018/19	\$150,000	Water Replacement and Improvement Fund: FY 2018/19	\$150,000
<b>TOTAL</b>	\$300,000	<b>TOTAL</b>	\$300,000

**CIP #:** 161022    **CATEGORY:** Water    **RECOMMENDATION:** Fund in FY 2016/17

**BI-ANNUAL WATER TANK CORROSION REPAIRS**

**PROJECT DESCRIPTION:** This bi-annual project provides for the recoating of the interior of steel water tanks that have exhibited severe corrosion and warrant repair. The interiors of the existing steel tanks are examined on an ongoing basis to identify and assess each tanks condition over their life span. In addition, this project will upgrade the tank ventilation and maintain and repair the cathodic protection systems of the tanks.

**PROJECT JUSTIFICATION:** To prolong the service life of existing water tanks by repairing failures in the protective coating, venting, and cathodic protective systems of the tanks before the structural integrity of the tank is compromised.

**PROJECT COST ESTIMATE**

Item	Cost	Funding Source	Total
Corrosion Repairs: FY 2016/17	\$210,000	Water Replacement and Improvement Fund: FY 2016/17	\$210,000
Corrosion Repairs: FY 2018/19	\$220,000	Water Replacement and Improvement Fund: FY 2018/19	\$220,000
Corrosion Repairs: FY 2019/20	\$285,000	Water Replacement and Improvement Fund: FY 2019/20	\$285,000
<b>TOTAL</b>	<b>\$715,000</b>	<b>TOTAL</b>	<b>\$715,000</b>

**CIP #:** 161027    **CATEGORY:** Water    **RECOMMENDATION:** Fund in FY 2016/17

**WATER PUMP AND MOTOR UPSIZING**

**PROJECT DESCRIPTION:** This project involves the increase in pumping capacity at water facilities that have exceeded the original maximum design capacity for the area served.

**PROJECT JUSTIFICATION:** This project is designed to ensure efficiency, safety, and operational reliability of water pump facilities.

**PROJECT COST ESTIMATE**

Item	Cost	Funding Source	Total
Pump Modifications and/or Replacement: FY 2016/17	\$270,000	Water Expansion Fund: FY 2016/17	\$270,000
Pump Modifications and/or Replacement: FY 2018/19	\$270,000	Water Expansion Fund: FY 2018/19	\$270,000
<b>TOTAL</b>	<b>\$540,000</b>	<b>TOTAL</b>	<b>\$540,000</b>
<b>CIP #: 161008</b>		<b>CATEGORY: Water</b>	<b>RECOMMENDATION: Fund in FY 2016/17</b>

**WATER SYSTEM MASTER PLAN AND MODEL UPDATE**

**PROJECT DESCRIPTION:** The Water System Master Plan (WSMP) is a comprehensive study of the city's water source, storage, treatment, and delivery systems and will be used to guide future water utility decisions and asset management. This study is designed to help in continuing a sustainable capital improvement and capital maintenance plan for the water system. The project will also create a dynamic computer model of the water system for continuous analyses and refinement of the control system.

**PROJECT JUSTIFICATION:** The Water System Master Plan has not been updated since 2004. The City and the water system have undergone a significant amount of change with regards to ultimate build-out projections, fire protection requirements and water distribution goals.

**PROJECT COST ESTIMATE**

Item	Cost	Funding Source	Total
WSMP Update: FY 2015/16	\$100,000	Water Replacement and Improvement Fund: FY 2015/16	\$100,000
WSMP Update: FY 2016/17	\$100,000	Water Replacement and Improvement Fund: FY 2016/17	\$100,000
<b>TOTAL</b>	\$200,000	<b>TOTAL</b>	\$200,000

**CIP #:** 151047    **CATEGORY:** Water    **RECOMMENDATION:** Fund in FY 2016/17

**WATER TELEMETRY UPGRADES**

**PROJECT DESCRIPTION:** Replace and/or upgrade existing telemetry equipment such as programmable logic controllers, sensors, controlling devices, communications hardware and cabinets. Work could either be performed by City staff or through contracted services in cooperation with TESCO Controls, which is the City’s primary supplier of the proprietary telemetry gear.

**PROJECT JUSTIFICATION:** The transmission of critical operating data from the remote stations back to the centralized computer/SCADA system is a key part of successfully operating the water system. The onsite computers that run the water stations and the radio communications equipment require updating. These improvements will allow the City to maintain a reliable and efficient water utility. This project was last funded in FY15/16 for \$100,000 and these funds will be added to this project for and total upgrade estimate to cost \$400,000.

**PROJECT COST ESTIMATE**

Item	Cost	Funding Source	Total
Water Telemetry Upgrades FY 2015/16	\$100,000	Water Replacement and Improvement Fund: FY 2015/16	\$100,000
Water Telemetry Upgrades FY 2016/17	\$200,000	Water Replacement and Improvement Fund: FY 2016/17	\$200,000
Water Telemetry Upgrades FY 2017/18	\$100,000	Water Replacement and Improvement Fund: FY 2017/18	\$100,000
	\$400,000	TOTAL	\$400,000

**CIP #:** 131042    **CATEGORY:** Water    **RECOMMENDATION:** Fund in FY 2016/17

**RECYCLED WATER ADVANCED TREATMENT STUDY**

**PROJECT DESCRIPTION:** A Recycled Water Advanced Treatment Study will serve to identify opportunities to increase the volume of recycled water that is available for use in the Tri-Valley to increase local water reliability.

**PROJECT JUSTIFICATION:** This study will serve to identify the technical feasibility of potential advanced treatment engineering solutions that are available, the most effective process to communicate those solutions to the Tri-Valley, and the inter-agency governance coordination required to make a regional project with all of the member agencies of the Tri-Valley successful.

**PROJECT COST ESTIMATE**

Item	Cost	Funding Source	Total
Recycled Water Advanced Treatment Study: FY 2016/17	\$200,000	Recycled Water Fund: FY 2016/17	\$200,000
<b>TOTAL</b>	\$200,000	<b>TOTAL</b>	\$200,000
<b>CIP #: 161047    CATEGORY: RW                      RECOMMENDATION:                      Fund in FY 2016/17</b>			

**RECYCLED WATER INFRASTRUCTURE EXPANSION PROJECT PHASE 1A SITE  
SPECIFIC ENGINEERING REPORTS**

**PROJECT DESCRIPTION:** The Recycled Water Infrastructure Expansion Phase IA project implements the finalized Recycled Water Feasibility Study Phase 1A component to combat water supply shortages caused by ongoing drought conditions, diversify the water supply portfolio and reduce the reliance on supply for Zone 7 Water Agency. The project installs 10 miles of pipelines and two turnout facilities to provide the infrastructure to provide recycled water to 138 customers throughout the Hacienda Business Park and surrounding area including the Ken Mercer Sports Park and Tennis and Community Park. The State requires site specific engineering reports be generated for each location. The reports document the recycled water system and the impacts on the site and any modifications completed to ensure no cross contamination with the potable water system. Specialized consultants will be used to aid the City in the development of the site specific engineering reports.

**PROJECT JUSTIFICATION:** The City of Pleasanton operates the recycled water program under the approved City of Pleasanton’s Title 22 Engineer’s Report. The report approval requires that each individual site that is to use recycled water complete a site specific engineering report that is amended to the City’s master Title 22 Engineering Report. The reports are required to be submitted and approved by the Division of Drinking Water prior to converting over to recycled water.

**PROJECT COST ESTIMATE**

<b>Item</b>	<b>Cost</b>	<b>Funding Source</b>	<b>Total</b>
Design: FY 2016/17	\$100,000	Recycled Water Fund: FY 2016/17	\$100,000
Design: FY 2017/18	\$100,000	Recycled Water Fund: FY 2017/18	\$100,000
<b>TOTAL</b>	<b>\$200,000</b>	<b>TOTAL</b>	<b>\$200,000</b>

**CIP #:** 161023    **CATEGORY:** RW    **RECOMMENDATION:** Fund in FY 2016/17

**VALLEY AVENUE RECYCLED WATER MAIN EXTENSION**

**PROJECT DESCRIPTION:** This project provides the design and construction of 6,200 feet of 12” recycled water line on Valley Avenue from Paseo Santa Cruz to the Bernal Avenue intersection. The project extends the recycled water infrastructure backbone down Valley Avenue prior to the upcoming resurfacing of Valley Avenue under OBAG I project. This is the first phase to install the backbone to provide recycled water service to Koll Center Parkway, Bernal Park Phase I & II, Wild Rose Park, Pleasanton Township Square, Pleasanton Gateway, Hearst Elementary School and Pleasanton Middle School. Phase II will provide the remaining backbone and branch line infrastructure to provide the final service connections.

**PROJECT JUSTIFICATION:** Valley Avenue from Hopyard to Bernal Avenue will be resurfaced as part of the OBAG I grant funding the City has received. The project will install the recycled water infrastructure prior to the resurfacing to prevent damaging the new roadway. The recycled water Valley Avenue extension will provide an additional 0.5 mgd of demand to the Phase IA demand of 2.7 mgd.

**PROJECT COST ESTIMATE**

<b>Item</b>	<b>Cost</b>	<b>Funding Source</b>	<b>Total</b>
Design: FY 2016/17	\$100,000	Recycled Water Fund: FY 2016/17	\$100,000
Construction: FY 2016/17	\$1,200,000	Construction - Recycled Water Fund: FY 2016/17	\$1,200,000
<b>TOTAL</b>	<b>\$1,300,000</b>	<b>TOTAL</b>	<b>\$1,300,000</b>

**CIP #:** 161048    **CATEGORY:** RW    **RECOMMENDATION:** Fund in FY 2016/17



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**SEWER**

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**ANNUAL SEWER MAIN REPLACEMENT AND IMPROVEMENTS**

**PROJECT DESCRIPTION:** This project will replace inadequate and deteriorated sanitary sewer mains and structures. It will also connect all new service laterals with two-way cleanouts behind the City curb, and install and/or replace maintenance holes with new facilities as necessary. Project locations will be selected from the priority list developed by the Operations Services Department.

**PROJECT JUSTIFICATION:** This annual project is designed to maintain the overall sewer infrastructure. The project results in reducing the risk of sanitary sewer overflows, limiting infiltration and inflow of ground water into the sewer system and lowering ongoing maintenance costs.

**PROJECT COST ESTIMATE**

<b>Item</b>	<b>Cost</b>	<b>Funding Source</b>	<b>Total</b>
Engineering and Construction: FY 2016/17	\$527,000	Sewer Replacement and Improvement Fund: FY 2016/17	\$527,000
Engineering and Construction: FY 2017/18	\$920,000	Sewer Replacement and Improvement Fund: FY 2017/18	\$920,000
Engineering and Construction: FY 2018/19	\$945,000	Sewer Replacement and Improvement Fund: FY 2018/19	\$945,000
Engineering and Construction: FY 2019/20	\$1,145,000	Sewer Replacement and Improvement Fund: FY 2019/20	\$1,145,000
<b>TOTAL</b>	<b>\$3,537,000</b>	<b>TOTAL</b>	<b>\$3,537,000</b>

**CIP #:** 162002    **CATEGORY:** Sewer    **RECOMMENDATION:** Fund in FY 2016/17

**SEWER SYSTEM MASTER PLAN AND MODEL UPDATE**

**PROJECT DESCRIPTION:** The Sewer System Master Plan (SSMP) is a comprehensive study of the city's sewer collection and delivery systems and will be used to guide future sewer utility decisions and asset management. This study is designed to help in continuing a sustainable capital improvement and capital maintenance plan for the water system. The project will also create a dynamic computer model of the sewer system for continuous analyses and refinement of the control system.

**PROJECT JUSTIFICATION:** The Sewer System Master Plan has not been updated since 2007. The city and the water system have undergone a significant amount of change and the plan must be updated to meet current and future demand projections.

**PROJECT COST ESTIMATE**

Item	Cost	Funding Source	Total
SSMP Update: FY 2016/17	\$150,000	Sewer Replacement and Improvement Fund: FY 2016/17	\$150,000
<b>TOTAL</b>	\$150,000	<b>TOTAL</b>	\$150,000
<b>CIP #:</b> 162045		<b>CATEGORY:</b> Sewer	<b>RECOMMENDATION:</b> Fund in FY 2016/17

**FY 2016/17 Mid-Term Update**  
**Capital Improvement Program**

**Attachment C**

**Detailed Financial Tables for CIP Funding Categories**

**STREETS PROJECTS  
CAPITAL IMPROVEMENT PROGRAM  
Fiscal Year 2016-17**

CIP #	Streets GF CIP 160	Gas Tax 550-552; 556	Meas B 573575 Veh Reg 578	Traffic Dev Fee 160, 161, 166	Traffic Fee-Bernal 168	Measure BB Streets & Roads 576	Measure BB Bike & Ped 577	Grants	Dev Contrib/ Specific Plans 499, 583, 584	Assessment District 625, 629	Total
<b>BEGINNING STREETS FUND BALANCE</b>	\$4,844	718,021	13,897	4,612,772	\$2,782,201	\$110	\$180,437	6,401	153,861	287,045	\$8,759,589
<b>REVENUES:</b>											
Traffic Impact Fees	0	0	0	5,082,277	0	0	0	0	0	0	5,082,277
Tri-Valley Transportation Fees (20% City portion)	0	0	0	663,601	0	0	0	0	0	0	663,601
Dougherty Valley Mitigation Fees	0	0	0	8,000	0	0	0	0	0	0	8,000
<b>SUBTOTAL FEE REVENUE</b>	\$0	\$0	\$0	\$5,753,878	\$0	\$0	\$0	\$0	\$0	\$0	\$5,753,878
Measure BB - Streets	0	0	0	0	0	726,000	0	0	0	0	726,000
Measure BB - Bicycle and Pedestrian	0	0	0	0	0	180,000	180,000	0	0	0	180,000
2013 Gas Tax	0	181,525	0	0	0	0	0	0	0	0	181,525
2105 Gas Tax	0	467,488	0	0	0	0	0	0	0	0	467,488
2107 Gas Tax	0	649,182	0	0	0	0	0	0	0	0	649,182
2106 Gas Tax	0	232,985	0	0	0	0	0	0	0	0	232,985
2107.5 Gas Tax	0	7,500	0	0	0	0	0	0	0	0	7,500
Measure B - Streets	0	0	800,000	0	0	0	0	0	0	0	800,000
Measure B - Bicycle and Pedestrian	0	0	218,000	0	0	0	0	0	0	0	218,000
Measure F - Vehicle Registration Fees - Streets	0	0	338,000	0	0	0	0	0	0	0	338,000
Interest Income (Includes Interest from Project Reserves)	28,200	19,000	13,500	41,000	20,000	0	0	0	55,000	10,000	186,700
<b>TOTAL REVENUES</b>	\$28,200	\$1,557,680	\$1,369,500	\$5,794,878	\$20,000	\$726,000	\$180,000	\$0	\$55,000	\$10,000	\$9,741,258
<b>TRANSFERS FROM:</b>											
Misc General Fund CIP	775,000	0	0	0	0	0	0	0	0	0	775,000
<b>TOTAL TRANSFERS</b>	\$775,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$775,000
<b>TOTAL FUNDS AVAILABLE</b>	\$808,044	\$2,275,701	\$1,383,397	\$10,407,650	\$2,802,201	\$726,110	\$360,437	\$6,401	\$208,861	\$297,045	\$19,275,847
<b>EXPENDITURES:</b>											
Annual Curb and Gutter for Street Resurfacing Projects	0	250,000	0	0	0	0	0	0	0	0	250,000
Annual Sidewalk and Intersection Ramp Installations	0	200,000	0	0	0	0	0	0	0	0	200,000
Annual Sidewalk Maintenance	0	150,000	0	0	0	0	0	0	0	0	150,000
Annual Slurry Sealing of Various Streets	0	750,000	0	0	0	0	0	0	0	0	750,000
Annual Street Resurfacing and Reconstruction	175,000	750,000	1,100,000	0	0	675,000	0	0	0	0	2,700,000
Annual Traffic Buttons and Line Marker Installation	0	50,000	0	0	0	0	0	0	0	0	50,000
Bi-Annual Bridge Evaluation Program	0	50,000	0	0	0	0	0	0	0	0	50,000
Bi-Annual Evaluation/Reclassification of Street Surfaces	0	50,000	0	0	0	0	0	0	0	0	50,000
Bi-Annual Neighborhood Traffic Calming Devices	0	0	0	0	0	50,000	0	0	0	0	50,000
Bridge Improvements at Various Locations (Addl. Funding)	33,000	0	0	0	0	0	0	0	0	0	33,000
Bicycle and Pedestrian Improvements	0	0	220,000	0	0	0	180,000	0	0	0	400,000
Right of Way Transfer to Caltrans	0	0	0	85,000	0	0	0	0	0	0	85,000
Intersection Improvements at Various Locations	0	0	0	100,000	0	0	0	0	0	0	100,000
Hopyard Road and Owens Drive Intersection Improvements	0	0	0	465,000	0	0	0	0	0	0	465,000
Recycled Water - Additional Funding for Street Restoration (See Water CIP)	600,000	0	0	0	0	0	0	0	0	0	600,000
To General Fund - Gas Tax Administration	0	7,500	0	0	0	0	0	0	0	0	7,500
To General Fund - Congestion Mgmt	0	0	38,500	0	0	0	0	0	0	0	38,500
To General Funded - NPID Reimbursement	0	0	0	0	0	0	0	0	0	0	0
<b>STREET EXPENDITURES</b>	\$808,000	\$2,257,500	\$1,358,500	\$650,000	\$0	\$725,000	\$180,000	\$0	\$0	\$25,750	\$6,004,750
<b>RESERVES:</b>											
Tri-Valley Transportation Development Fee Reserve	0	0	0	663,601	0	0	0	0	0	0	663,601
Dougherty Valley Mitigation Revenue Reserve	0	0	0	8,000	0	0	0	0	0	0	8,000
<b>TOTAL RESERVES</b>	\$0	\$0	\$0	\$671,601	\$0	\$0	\$0	\$0	\$0	\$0	\$671,601
<b>TOTAL EXPENDITURES AND RESERVES</b>	\$808,000	\$2,257,500	\$1,358,500	\$1,321,601	\$0	\$725,000	\$180,000	\$0	\$0	\$25,750	\$6,676,351
<b>ENDING STREETS FUND BALANCE</b>	\$44	\$18,201	\$24,897	\$9,086,049	\$2,802,201	\$1,110	\$180,437	\$6,401	\$208,861	\$271,295	\$12,599,496

**PARKS PROJECTS  
CAPITAL IMPROVEMENT PROGRAM**

**Fiscal Year 2016-17**

CIP #		Parks General Fund CIP 164	Park Dedication Post 1/1/99 159	Public Facilities Fee (PFF) 159	Developer Contributions 404	Marilyn Kane Trail Reserve 562	Total
	<b>BEGINNING PARKS FUND BALANCE</b>	\$0	\$2,339,964	\$221,019	\$3,000	\$82,605	\$2,646,588
	<b>REVENUES:</b>						
	Park Dedication Fees	0	7,410,373	0	0	0	7,410,373
	<b>TOTAL FEE REVENUE</b>	\$0	\$7,410,373	\$0	\$0	\$0	\$7,410,373
	Interest	10,000	44,800	200	3,000	800	58,800
	<b>TOTAL ESTIMATED REVENUES</b>	\$10,000	\$7,455,173	\$200	\$3,000	\$800	\$7,469,173
	<b>TOTAL FUNDS AVAILABLE</b>	\$10,000	\$9,895,137	\$221,219	\$6,000	\$83,405	\$10,215,761
	<b>EXPENDITURES:</b>						
067016/06716	Lions Wayside and Delucchi Parks (Design and Construction)	0	4,300,000	0	0	0	4,300,000
017045/01745	Bernal Property Improvements (Phase II)	0	350,000	0	0	0	350,000
147031/14731	Pleasanton Tennis and Community Park - Two Additional Tennis Courts	0	350,000	0	0	0	350,000
157034/15734	Marilyn Kane Trail Additional Tree Planting (Design and Construction)	0	91,595	0	0	83,405	175,000
167026/16726	Kottinger Park Emergency & Maint Access Path	0	100,000	0	0	0	100,000
167025/16725	Bocce Ball Courts	0	85,000	0	0	0	85,000
167033/16733	Pleasanton Tennis and Community Park Lights to LED Fixtures	0	120,000	0	0	0	120,000
167034/16734	Trails Master plan	0	60,000	0	0	0	60,000
	<b>TOTAL EXPENDITURES</b>	\$0	\$5,456,595	\$0	\$0	\$83,405	\$5,540,000
	<b>RESERVES:</b>						
037028/03728	Community Park Improvement and Acquisition Reserve	10,000	2,339,964	0	0	0	2,349,964
	<b>TOTAL RESERVES</b>	\$10,000	\$2,339,964	\$0	\$0	\$0	\$2,349,964
	<b>TOTAL EXPENDITURES AND RESERVES</b>	\$10,000	\$7,796,559	\$0	\$0	\$83,405	\$7,889,964
	<b>ENDING PARKS FUND BALANCE</b>	\$0	\$2,098,578	\$221,219	\$6,000	\$0	\$2,325,797



**MISCELLANEOUS PROJECTS  
CAPITAL IMPROVEMENT PROGRAM  
Fiscal Year 2016-17**

CIP #	Public Facility Fees 154	Developer Contributions 405	Misc. Gen Fund CIP 151	Downtown & No. Pleasanton 153	Cemetery 366	Misc. Storm Drain Fund 357	Total
	\$1,433,254	\$0	\$0	\$3,613,666	\$0	\$118,109	\$5,165,029
<b>REVENUES:</b>							
Public Facilities Fee	3,094,926	0	0	0	0	0	3,094,926
<b>TOTAL FEE REVENUE</b>	\$3,094,926	\$0	\$0	\$0	\$0	\$0	\$3,094,926
Interest Income (including CIP Project Reserves)	26,000	0	26,000	26,000	0	1,000	79,000
<b>TOTAL ESTIMATED REVENUES</b>	\$3,120,926	\$0	\$26,000	\$26,000	\$0	\$1,000	\$3,173,926
<b>TRANSFER FROM:</b>							
General Fund	0	0	\$5,004,589	0	0	0	5,004,589
LED Savings for CEC Loan Repayment (see project 158045/15445)	0	0	190,628	0	0	0	190,628
Storm Drain Operating Fund 343	0	0	0	0	0	250,000	250,000
<b>TRANSFERS TO:</b>							
Streets GF CIP Fund	0	0	(775,000)	0	0	0	(775,000)
<b>NET TRANSFERS IN/(OUT)</b>	\$0	\$0	\$4,420,217	\$0	\$0	\$250,000	\$4,670,217
<b>TOTAL FUNDS AVAILABLE</b>	\$4,554,180	\$0	\$4,446,217	\$3,639,666	\$0	\$369,109	\$13,009,172
<b>EXPENDITURES:</b>							
ADA Transition Plan	0	0	120,000	0	0	0	120,000
Misc Maintenance Management Software	0	0	66,667	0	0	0	66,667
Trash Management Assessment Study	0	0	0	0	0	50,000	50,000
Trash Capture Device	0	0	0	0	0	300,000	300,000
CEC LED Loan Repayment	0	0	190,628	0	0	0	190,628
Annual Soundwall Repair & Replacement	50,000	0	50,000	0	0	0	100,000
East County Animal Shelter Debt Service	15,000	0	15,000	0	0	0	30,000
<b>TOTAL EXPENDITURES</b>	\$65,000	\$0	\$442,295	\$0	\$0	\$350,000	\$857,295
<b>RESERVES:</b>							
Capital Improvement Program Reserve (CIPR)	1,394,254	0	4,003,922	0	0	0	5,398,176
Pioneer Masterplan Implementation Reserve	0	0	0	0	500,000	0	500,000
<b>TOTAL RESERVES</b>	\$1,394,254	\$0	\$4,003,922	\$0	\$500,000	\$0	\$5,898,176
<b>TOTAL EXPENDITURES AND RESERVES</b>	\$1,459,254	\$0	\$4,446,217	\$0	\$500,000	\$350,000	\$6,755,471
<b>ENDING MISCELLANEOUS FUND BALANCE</b>	\$3,094,926	\$0	\$0	\$3,639,666	(\$500,000)	\$19,109	\$6,253,701

**WATER PROJECTS  
CAPITAL IMPROVEMENT PROGRAM  
Fiscal Year 2016-17**

CIP #	Expansion Fund 355	Replacement Fund 345	Recycled Water 320	Developer Contributions 497	Total
	\$3,092,842	\$8,266,650	\$0	\$500	\$11,359,992
<b>BEGINNING WATER FUND BALANCE</b>					
<b>REVENUES:</b>					
Water Connection Fees	517,193	0	0	0	517,193
Recycled Water Revenue	0	0	350,000	0	350,000
<b>TOTAL FEE REVENUE</b>	\$517,193	\$0	\$350,000	\$0	\$867,193
Interest Income (Including Project Reserves)	20,000	70,000	0	500	90,500
<b>TOTAL ESTIMATED REVENUES</b>	\$537,193	\$70,000	\$350,000	\$500	\$957,693
<b>TRANSFERS FROM:</b>					
Water M&O Fund - Replacement Accrual	0	1,600,000	0	0	1,600,000
Water M&O Fund - Vineyard Ave. Corridor Fourth Tier Water Fees	0	100,000	0	0	100,000
<b>NET TRANSFERS IN/(OUT)</b>	\$0	\$1,700,000	\$0	\$0	\$1,700,000
<b>TOTAL FUNDS AVAILABLE</b>	\$3,630,035	\$10,036,650	\$350,000	\$1,000	\$14,017,685
<b>EXPENDITURES:</b>					
161013/16113 Annual Replacement of Polybutylene Service Laterals	0	130,000	0	0	130,000
161019/16119 Annual Replacement of Water Meters	0	3,500,000	0	0	3,500,000
161028/16128 Annual Water Main Replacement	0	900,000	0	0	900,000
161040/16140 Annual Water Pump and Motor Repairs	0	105,000	0	0	105,000
161011/16111 Bi-Annual Control Valve Improvements	0	130,000	0	0	130,000
161022/16122 Bi-Annual Pressure Reducing Station Improvements	0	150,000	0	0	150,000
161027/16127 Bi-Annual Water Electrical Panel Improvements	0	50,000	0	0	50,000
161038/16138 Bi-Annual Water Emergency Generator Improvements	0	50,000	0	0	50,000
161027/16127 Bi-Annual Water Tank Corrosion Repairs	0	210,000	0	0	210,000
151046/15146 Ruby Hill - Additional Water Storage	850,000	0	0	0	850,000
161008/16108 Water Pump and Motor Upsizing	270,000	0	0	0	270,000
151047/15147 Water Master Plan Update	0	100,000	0	0	100,000
131042/13142 Water Telemetry Upgrades	0	200,000	0	0	200,000
168039/16439 Misc Maintenance Management Software	0	66,667	0	0	66,667
161047/16147 Recycled Water Advanced Treatment Study	0	200,000	0	0	200,000
161023/16123 Recycled Water Infrastructure Expansion Phase IA	0	0	100,000	0	100,000
161048/16148 Valley Avenue Recycled Water Main Extension	0	1,300,000	0	0	1,300,000
999999 General Fund - CIP Engineering and Inspection	20,000	240,000	0	0	260,000
999999 General Fund - Utility Cut Patching	0	130,000	0	0	130,000
<b>TOTAL EXPENDITURES</b>	\$1,140,000	\$7,461,667	\$100,000	\$0	\$8,701,667
<b>RESERVES:</b>					
151052 Reserve for Future Recycled Water Projects	0	0	250,000	0	250,000
<b>TOTAL RESERVES</b>	\$0	\$0	\$250,000	\$0	\$250,000
<b>TOTAL EXPENDITURES AND RESERVES</b>	\$1,140,000	\$7,461,667	\$350,000	\$0	\$8,951,667
<b>ENDING WATER FUND BALANCE</b>	\$2,490,035	\$2,574,983	\$0	\$1,000	\$5,066,018

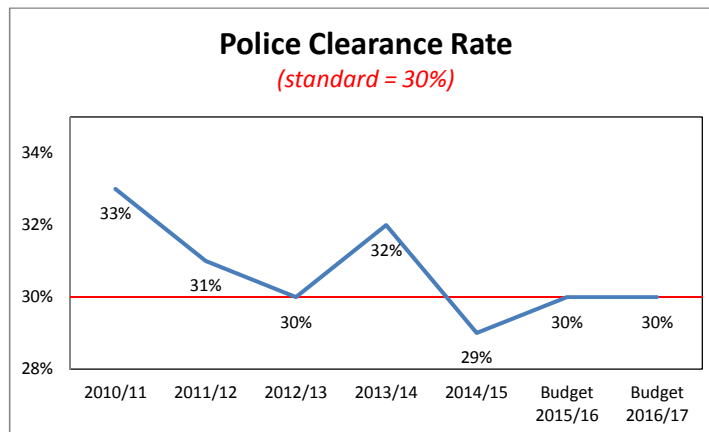
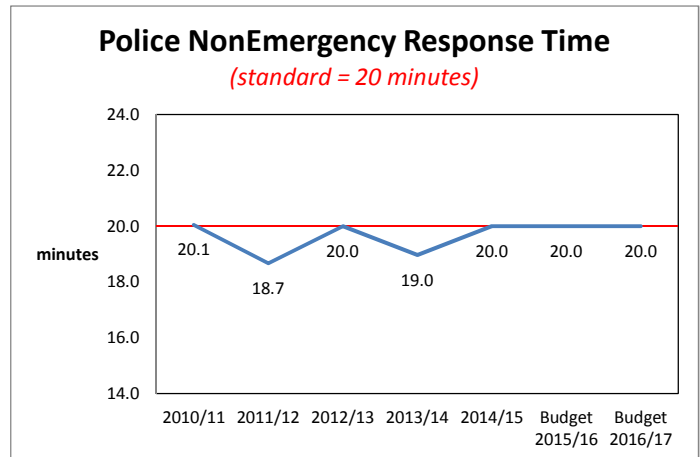
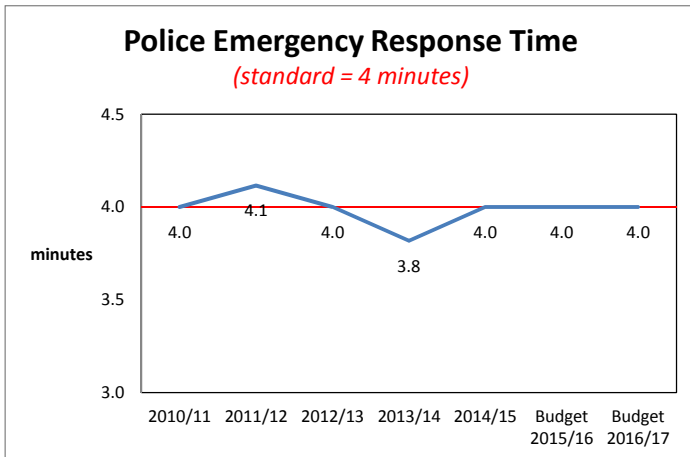
**SEWER PROJECTS  
CAPITAL IMPROVEMENT PROGRAM  
Fiscal Year 2016-17**

CIP #	Expansion Fund 356	Replacement Fund 346	Developer Contributions 498	Total
	\$1,563,417	\$2,471,192	\$1,000	\$4,035,609
<b>BEGINNING SEWER FUND BALANCE</b>				
<b>REVENUES:</b>				
Sewer Connection Fees	353,094	0	0	353,094
<b>TOTAL FEE REVENUE</b>	\$353,094	\$0	\$0	\$353,094
Interest Income (Including Project Reserves)	15,000	50,000	1,000	66,000
<b>TOTAL ESTIMATED REVENUES</b>	\$368,094	\$50,000	\$1,000	\$419,094
<b>TRANSFERS FROM:</b>				
Sewer M&O Fund - Replacement Accrual	0	1,200,000	0	1,200,000
<b>NET TRANSFERS IN/(OUT)</b>	\$0	\$1,200,000	\$0	\$1,200,000
<b>TOTAL FUNDS AVAILABLE</b>	\$1,931,511	\$3,721,192	\$2,000	\$5,654,703
<b>EXPENDITURES:</b>				
162002/16202 Annual Sewer Main Replacement and Improvements	0	527,000	0	527,000
162020/16220 Annual Sewer Pump and Motor Repairs	0	50,000	0	50,000
162030/16230 Bi-Annual Sewer Electrical Panel Improvements	0	50,000	0	50,000
162017/16217 Bi-Annual Sewer Emergency Generator Improvements	0	50,000	0	50,000
168039/16439 Misc Maintenance Management Software (See Misc CIP)	0	66,667	0	66,667
162045/16245 Sewer System Master Plan and Model Update	0	150,000	0	150,000
999999 General Fund - CIP Engineering and Inspection	50,000	200,000	0	250,000
<b>TOTAL SEWER PROJECTS</b>	\$50,000	\$1,093,667	\$0	\$1,143,667
<b>ENDING SEWER FUND BALANCE</b>	\$1,881,511	\$2,627,525	\$2,000	\$4,511,036

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## POLICE - Performance Measures

Measure	2010/11	2011/12	2012/13	2013/14	2014/15	Projected 2015/16	Budget 2016/17
<b>POLICE DEPARTMENT</b>							
FTE's authorized							
Sworn	84.00	81.00	81.00	81.00	81.00	81.00	81.00
Non-Sworn	31.00	32.00	32.00	33.00	33.00	35.00	35.50
Total Police Services Funding	\$ 22,257,645	\$ 23,992,734	\$ 24,347,754	\$ 26,092,677	\$ 25,729,051	\$ 27,377,774	\$ 27,993,082
<b>POLICE OPERATIONS</b>							
Emergency Response Time (minutes) standard = 4:00	4:00	4:07	4:00	3:49	3:52	4:00	4:00
Non-Emergency Response Time (minutes) standard = 20:00	20:03	18:40	20:00	18:58	20:33	20:00	20:00
Police Clearance Rate standard = 30%	33%	31%	30%	32%	29%	30%	30%
<b>COMMUNITY OUTREACH</b>							
Nixle Virtual Community Subscriptions	n/a	2,300	2,871	3,697	3,786	5,000	5,600
Twitter Followers				1,679	1,897	3,000	3,500
Facebook Virtual Community Likes	n/a	500	611	1,704	1,824	3,750	5,000
<b>COMMUNITY SATISFACTION SURVEY</b>							
Police Services - good or excellent	n/a	n/a	n/a	93%	n/a	n/a	n/a



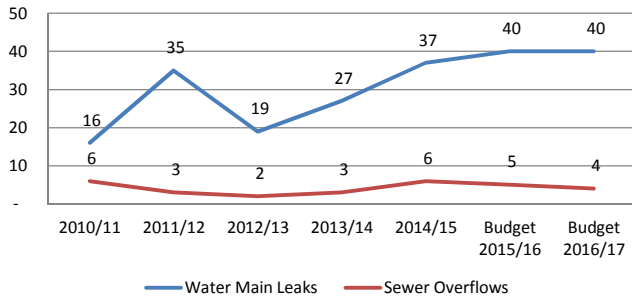
## OPERATIONS SERVICES - Performance Measures

Measure	2010/11	2011/12	2012/13	2013/14	2014/15	Projected 2015/16	Budget 2016/17
<b>OPERATIONS SERVICES DEPARTMENT (incl Enterprise Funds)</b>							
FTE's authorized	94.54	90.64	90.14	90.14	94.64	97.14	97.64
Total Operations Services Funding	\$ 21,309,761	\$ 21,658,783	\$ 23,059,306	\$ 23,553,898	\$ 25,085,172	\$ 29,389,257	\$ 29,846,227
<b>WATER, SEWER &amp; STORM DRAIN MAINTENANCE</b>							
FTE's	31.54	31.64	32.14	33.14	35.14	35.64	37.14
Funding - Maintenance	\$ 7,305,102	\$ 7,949,834	\$ 9,067,792	\$ 8,059,843	\$ 9,343,666	\$ 11,268,782	\$ 12,109,381
Funding - Capital Projects	\$ 2,015,000	\$ 1,220,000	\$ 1,730,000	\$ 3,600,000	\$ 1,169,000	\$ 4,529,000	\$ 6,036,000
Water Main Leaks	16	35	19	27	37	40	40
Sewer Overflows	6	3	2	3	6	5	4
Sewer Flushing (feet)	118,073	41,438	19,406	81,600	85,000	100,000	115,000
<b>STREETS MAINTENANCE</b>							
FTE's	14.30	13.30	13.30	12.30	12.30	13.30	13.30
Funding - Maintenance	\$ 3,019,597	\$ 2,853,941	\$ 2,836,994	\$ 3,098,689	\$ 2,991,426	\$ 3,451,417	\$ 3,371,977
Funding - Capital Projects	\$ 3,953,000	\$ 3,705,000	\$ 3,721,000	\$ 3,880,000	\$ 4,136,000	\$ 11,517,000	\$ 4,250,000
Sidewalk Deflection Repairs	2,088	3,346	3,930	2,020	2,034	2,100	2,150
Pavement Condition Index Average	78	77	80	78	78	80	80
<b>BUILDING MAINTENANCE</b>							
FTE's	9.30	9.30	10.30	10.30	9.80	9.80	9.80
Funding - Maintenance	\$ 2,640,680	\$ 2,671,857	\$ 2,923,132	\$ 3,488,972	\$ 3,974,533	\$ 4,885,521	\$ 4,421,458
Funding - Capital Projects	\$ -	\$ 2,450,000	\$ 1,865,000	\$ 754,265	\$ 63,000	\$ 1,573,000	\$ 167,000
Electricity Usage (million kWh)	12.3	11.5	11.1	9.5	11.0	10.5	10.0
Water Usage (million gallons)	23.1	26.2	27.3	12.7	24.0	24.0	23.0
Natural Gas Usage (therms)	367,883	364,796	375,383	158,856	360,000	359,000	357,000
<b>PARKS &amp; OPEN SPACE MAINTENANCE</b>							
FTE's	31.30	28.30	27.30	27.30	27.30	30.30	30.30
Funding - Maintenance	\$ 6,463,176	\$ 6,170,215	\$ 6,168,932	\$ 7,099,544	\$ 7,159,028	\$ 8,039,320	\$ 8,289,702
Funding - Capital Projects	\$ 170,000	\$ 1,896,000	\$ 648,000	\$ 2,346,482	\$ 2,101,000	\$ 20,897,000	\$ 7,890,000
Neighborhood or Community Parks (acres per 1,000 population) standard = 5	5.42	5.38	5.34	7.92	7.92	7.92	8.08
Water Use (million gallons)	214	272	280	238	232	240	241
<b>FLEET MAINTENANCE</b>							
FTE's	4.00	4.00	4.00	4.00	4.50	4.50	4.50
Funding - Maintenance	\$ 922,505	\$ 999,181	\$ 971,700	\$ 1,057,654	\$ 1,060,987	\$ 1,187,895	\$ 1,138,562
Fleet converted to hybrid technology	3%	2%	0%	0%	0%	1%	2%
Fuel Purchased (gallons)	184,171	174,777	153,487	181,000	148,075	148,000	147,500
<b>COMMUNITY OUTREACH</b>							
Mobile Citizen App Users	n/a	n/a	n/a	800	500	1000	1000
Water Conservation (gallons per person)	208	206	219	204	153	153	145
Energy & Sustainability Events	11	11	8	4	4	4	4
<b>COMMUNITY SATISFACTION SURVEY</b>							
City Park Maint - very or somewhat satisfied	n/a	n/a	n/a	98%	n/a	n/a	n/a
City Building Maint - very or somewhat satisfied	n/a	n/a	n/a	90%	n/a	n/a	n/a
Sewer Maint - very or somewhat satisfied	n/a	n/a	n/a	89%	n/a	n/a	n/a
Street Maint - very or somewhat satisfied	n/a	n/a	n/a	86%	n/a	n/a	n/a
City Trail Maint - very or somewhat satisfied	n/a	n/a	n/a	86%	n/a	n/a	n/a
Open Space - very or somewhat satisfied	n/a	n/a	n/a	82%	n/a	n/a	n/a
Water Quality - very or somewhat satisfied	n/a	n/a	n/a	82%	n/a	n/a	n/a
Traffic Signal Timing - very or somewhat satisfied	n/a	n/a	n/a	75%	n/a	n/a	n/a
Planning for the City's future infrastructure needs	n/a	n/a	n/a	57%*	n/a	n/a	n/a

\* 17% did not know

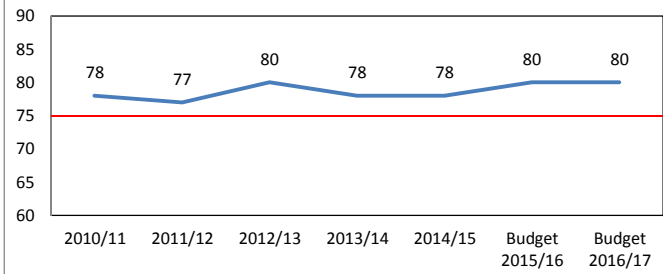
# OPERATIONS SERVICES - Performance Measures

### Water, Sewer, Storm Drain Maintenance

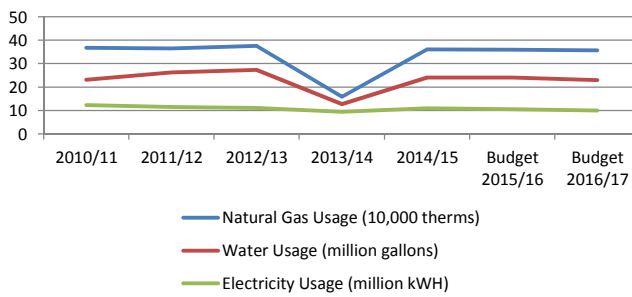


### Street Pavement Condition Index

*(standard = 75)*

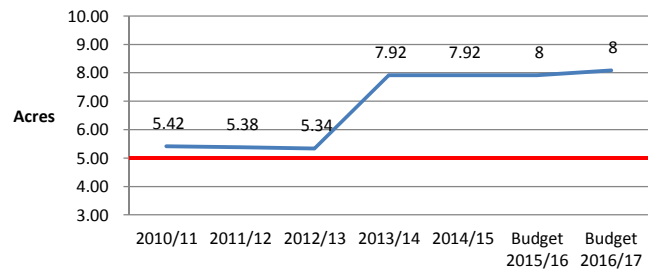


### Building Maintenance

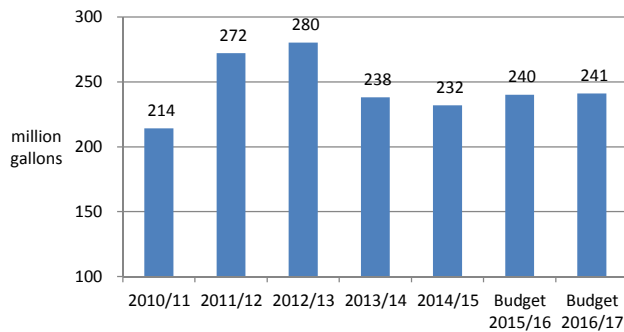


### Neighborhood or Community Parks

*(standard = 5 acres per 1,000 population)*



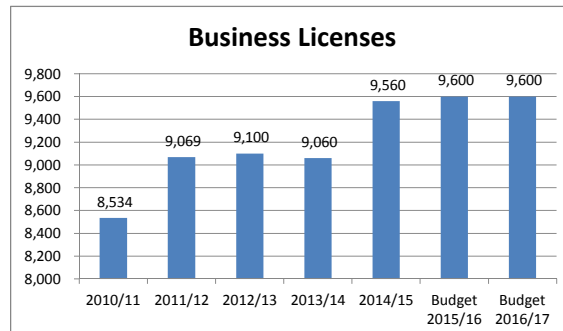
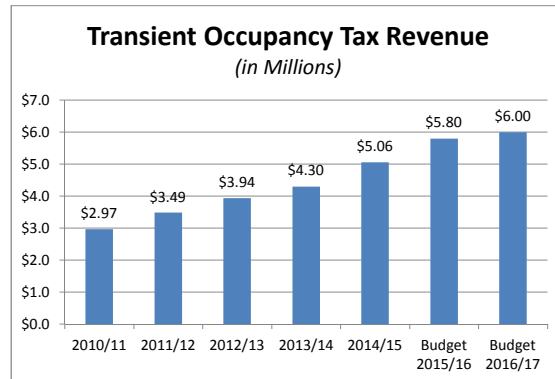
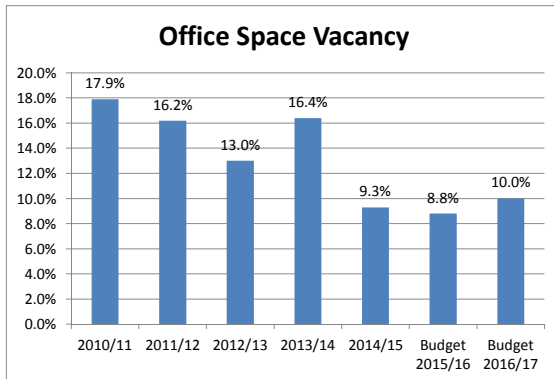
### Parks & Open Space Water Use



## ECONOMIC DEVELOPMENT - Performance Measures

Measure	2010/11	2011/12	2012/13	2013/14	2014/15	Projected 2015/16	Budget 2016/17
<b>ECONOMIC DEVELOPMENT DEPARTMENT</b>							
FTE's authorized	6.31	6.00	6.00	6.00	6.00	6.50	6.50
Total Economic Development Funding	\$ 970,391	\$ 1,009,514	\$ 1,073,281	\$ 1,092,986	\$ 1,175,483	\$ 1,185,392	\$ 1,441,505
<b>BUSINESS ENVIRONMENT</b>							
Office Space Vacancy	17.9%	16.2%	13.0%	16.4%	9.3%	8.8%	10.0%
TOT Revenue	\$ 2,965,630	\$ 3,486,597	\$ 3,938,934	\$ 4,298,581	\$ 5,057,080	\$ 5,800,000	\$ 6,000,000
Business License Revenues	\$ 2,688,929	\$ 2,842,587	\$ 3,141,722	\$ 3,150,104	\$ 3,376,592	\$ 3,400,000	\$ 3,580,000
Business Licenses	8,534	9,069	9,100	9,060	9,560	9,600	9,600
Annual number of jobs	52,401	52,925	53,454	53,989	55,074	55,625	56,500
<b>BUSINESS OUTREACH &amp; SUPPORT</b>							
Business Visits	29	22	18	30	31	30	24
Business e-newsletter recipients	n/a	n/a	n/a	n/a	1,100	3,187	3,500
Visits to Pleasanton Business web page	n/a	n/a	2,700	3,197	4,139	7,864	8,500
Visits to <a href="http://inPleasanton.com">inPleasanton.com</a> via website/Facebook likes	n/a	n/a	1	45/44	2,006/1,677	2,100/1,800	2,200/2,000
Companies participating in "Commendable Commutes"	17	15	12	12	12	13	14
<b>BUSINESS SATISFACTION SURVEY OF LOCAL COMPANIES (Poor 1.0; Fair 2.0; Good 3.0; Excellent 4.0)</b>							
Good job of communicating with businesses	n/a	n/a	2	n/a	n/a	n/a	n/a
Good job of promoting Pleasanton as a place to do business	n/a	n/a	2.64	n/a	n/a	n/a	n/a
Good job of supporting Pleasanton businesses	n/a	n/a	2.0-2.54	n/a	n/a	n/a	n/a
Place to do business - percentage of respondents rating Pleasanton as good (3.0) or excellent (4.0)	n/a	n/a	91%	n/a	n/a	91%	n/a
Assessment of the ease of the permitting process	n/a	n/a	51%	n/a	n/a	63%	n/a

- 1 Colliers International (Pleasanton) quarterly office market reports (Q2)
- 2 City of Pleasanton Finance Department
- 3 City of Pleasanton Business License Division
- 4 California Department of Finance (Demographic Research Unit), California Economic Development Department, and ABAG Projections
- 5 City of Pleasanton Economic Development Department





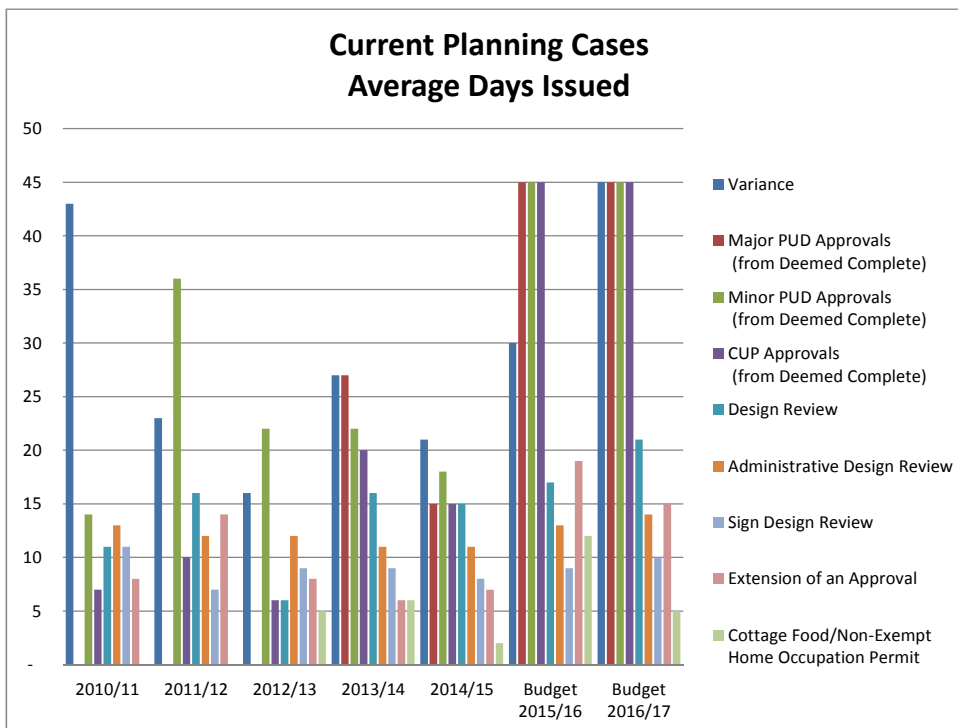
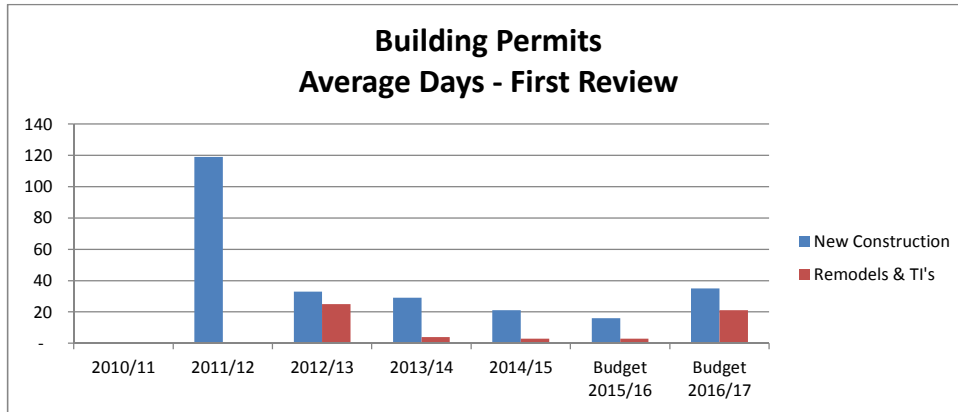
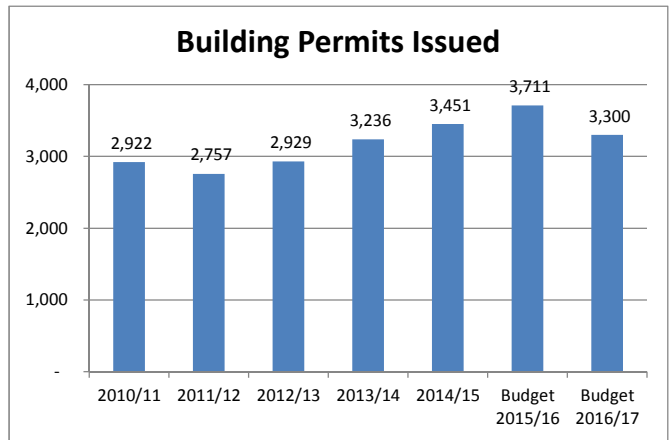
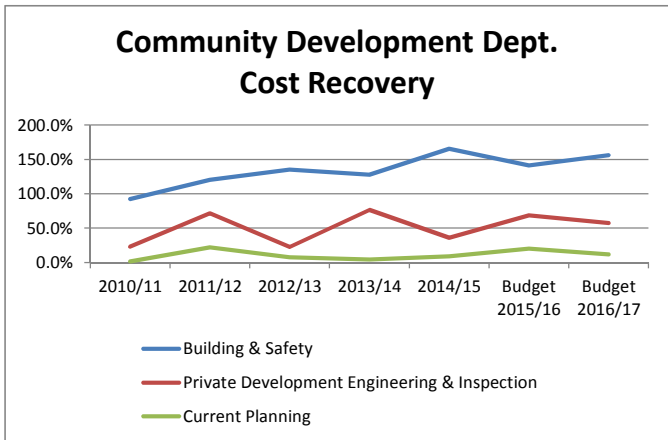
## COMMUNITY DEVELOPMENT - Performance Measures

Measure	2010/11	2011/12	2012/13	2013/14	2014/15	Projected 2015/16	Budget 2016/17
<b>COMMUNITY DEVELOPMENT DEPARTMENT</b>							
FTE's authorized	46.00	46.00	43.00	44.00	46.00	47.00	47.00
Total Community Development Funding	\$ 9,422,701	\$ 10,463,934	\$ 10,232,818	\$ 10,608,582	\$ 10,618,614	\$ 11,372,768	\$ 12,162,276
<b>BUILDING &amp; SAFETY</b>							
FTE's	12.00	11.00	11.00	11.00	11.00	13.00	13.00
Funding - Operations	\$ 2,354,662	\$ 2,373,877	\$ 2,249,979	\$ 2,679,610	\$ 3,000,500	\$ 3,241,350	\$ 3,216,201
Fee Revenue	\$ 2,177,756	\$ 2,852,264	\$ 3,042,139	\$ 3,428,271	\$ 4,958,254	\$ 4,580,000	\$ 5,015,000
Cost Recovery	92.5%	120.2%	135.2%	127.9%	165.2%	141.3%	155.9%
Permits Issued	2,922	2,757	2,929	3,236	3,451	3,711	3,300
Average Days First Review - New Construction	n/a	119	33	29	21	16	35
Average Days First Review - Remodels & TI's	n/a	n/a	25	4	3	3	21
<b>PRIVATE DEVELOPMENT ENGINEERING &amp; INSPECTION</b>							
FTE's	5.98	4.66	4.66	3.86	3.86	3.86	3.86
Funding - Operations	\$ 852,504	\$ 968,808	\$ 895,606	\$ 928,491	\$ 1,049,079	\$ 827,192	\$ 855,168
Fee Revenue	\$ 196,181	\$ 691,391	\$ 202,024	\$ 710,096	\$ 378,303	\$ 568,500	\$ 491,500
Cost Recovery	23.0%	71.4%	22.6%	76.5%	36.1%	68.7%	57.5%
<b>CURRENT PLANNING</b>							
FTE's	7.50	7.50	8.00	7.50	7.50	7.50	7.50
Funding - Operations	\$ 1,269,223	\$ 1,592,823	\$ 1,667,033	\$ 1,540,816	\$ 1,547,665	\$ 1,609,693	\$ 1,693,732
Fee Revenue	\$ 21,213	\$ 349,128	\$ 127,061	\$ 67,739	\$ 137,024	\$ 323,550	\$ 199,150
Cost Recovery	1.7%	21.9%	7.6%	4.4%	8.9%	20.1%	11.8%
<b>Number of Planning Cases</b>	n/a	506	430	393	370	400	400
Average Days Issued:							
Administrative Design Review	13	12	12	11	11	13	14
Design Review	11	16	6	16	15	17	21
Sign Design Review	11	7	9	9	8	9	10
Variance	43	23	16	27	21	30	45
Cottage Food/Non-Exempt Home Occupation Permit	n/a	n/a	5	6	2	12	5
Extension of an Approval	8	14	8	6	7	19	15
Minor PUD Approvals (from Deemed Complete)	14	36	22	22	18	45	45
Major PUD Approvals (from Deemed Complete)	n/a	n/a	n/a	27	15	45	45
CUP Approvals (from Deemed Complete)	7	10	6	20	15	45	45
<b>TRAFFIC ENGINEERING</b>							
FTE's	4.72	4.82	5.18	5.13	4.06	5.11	5.11
Funding - Operations	\$ 1,581,639	\$ 2,021,495	\$ 1,689,847	\$ 1,589,940	\$ 1,540,312	\$ 1,993,488	\$ 1,923,473
Intersections Operating LOS E or worse	2	1	1	1	1	1	-
<b>COMMUNITY OUTREACH</b>							
Annual Voice Permits (IVR) Inspection Request/Result	n/a	n/a	n/a	6,466	4,912	6,490	5,000
<b>COMMUNITY SATISFACTION SURVEY</b>							
Building Services - good or excellent	n/a	n/a	n/a	87%	n/a	n/a	n/a
Engineering Services - good or excellent	n/a	n/a	n/a	69%	n/a	n/a	n/a
Planning Services - good or excellent	n/a	n/a	n/a	54%*	n/a	n/a	n/a

\* 32% didn't know

1 Targets relate to initial plan review time after submittal. Data for 2010/11 represents days until issued as this year was prior to the implementation of Accela.

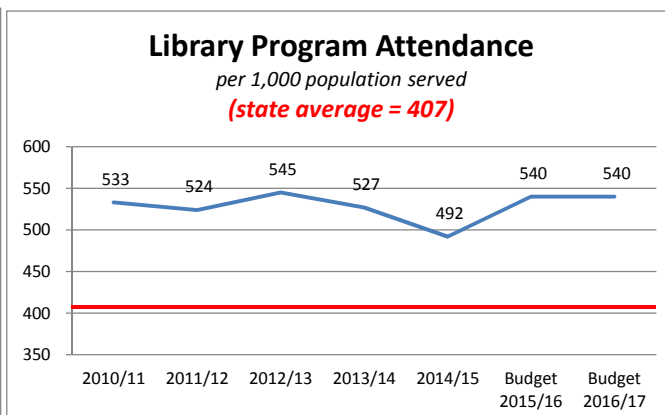
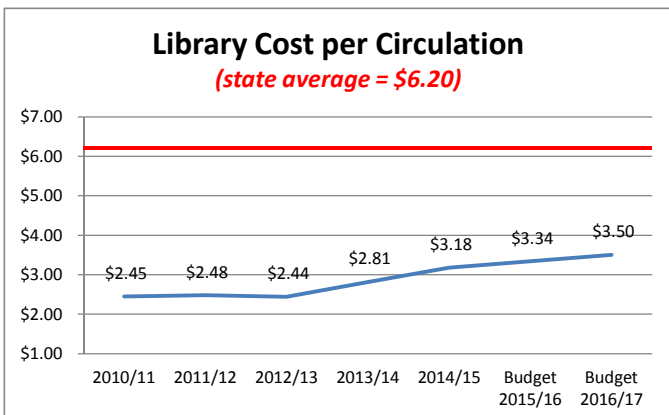
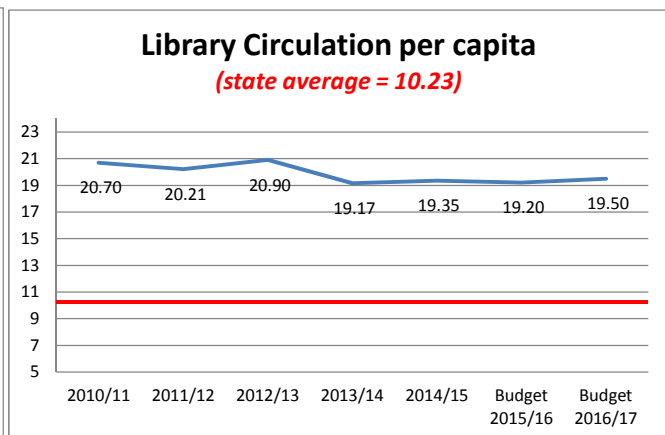
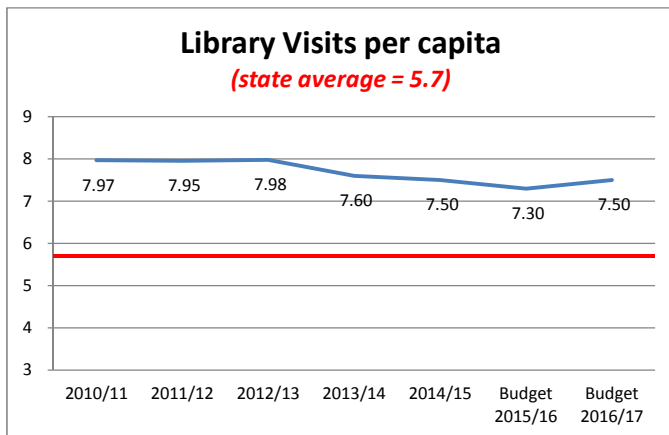
# COMMUNITY DEVELOPMENT - Performance Measures



# LIBRARY - Performance Measures

Measure	2010/11	2011/12	2012/13	2013/14	2014/15	Projected 2015/16	Budget 2016/17
<b>LIBRARY DEPARTMENT</b>							
FTE's authorized	23.75	23.25	23.25	22.75	23.25	23.25	23.25
Total Library Services Funding	\$ 3,968,677	\$ 4,104,472	\$ 4,156,783	\$ 4,337,581	\$ 4,231,523	\$ 4,436,758	\$ 4,626,593
<b>LIBRARY OPERATIONS</b>							
Library Visits ( <i>per capita</i> ) <i>State Average* = 5.7</i>	7.97	7.95	7.98	7.60	7.50	7.30	7.50
Library Circulation ( <i>per capita</i> ) <i>State Average* = 10.23</i>	20.70	20.21	20.90	19.17	19.35	19.20	19.50
Library Cost ( <i>per circulation</i> ) <i>State Average* = \$6.20</i>	\$ 2.45	\$ 2.48	\$ 2.44	\$ 2.81	\$ 3.18	\$ 3.34	\$ 3.50
Library Circulation ( <i>per book/item</i> )	7.60	7.70	7.80	7.58	7.40	7.30	7.40
Library Program Attendance ( <i>per 1,000 population served</i> ) <i>State Average* = 407</i>	533	524	545	527	492	540	540
<b>COMMUNITY OUTREACH</b>							
Facebook visits (unique users)	n/a	n/a	1,249	1,942	2,317	2,650	n/a
Pinterest likes	n/a	n/a	460	722	n/a	n/a	n/a
Booklegger school visits (2 times a year to every K-8 class)	n/a	n/a	600	606	600	640	640
Class visits to the Library	n/a	n/a	30	32	29	28	30
Commission outreach sessions	n/a	n/a	n/a	-	3	3	6
Community input sessions/focus groups	n/a	n/a	n/a	-	n/a	2	3
<b>COMMUNITY SATISFACTION SURVEY</b>							
Library Services - very to somewhat satisfied	n/a	n/a	n/a	0.89	n/a	0.90	0.90

\* State averages presented are for similar size libraries



## FINANCE - Performance Measures

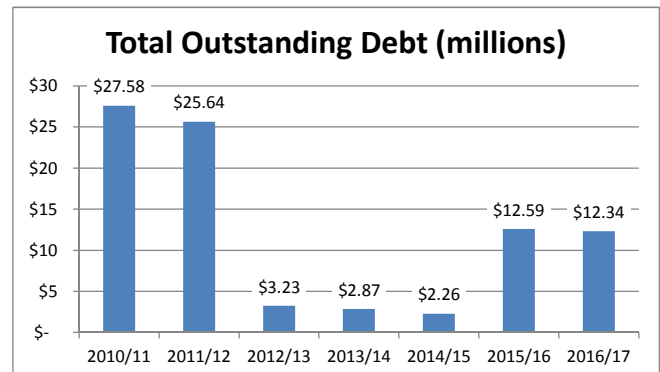
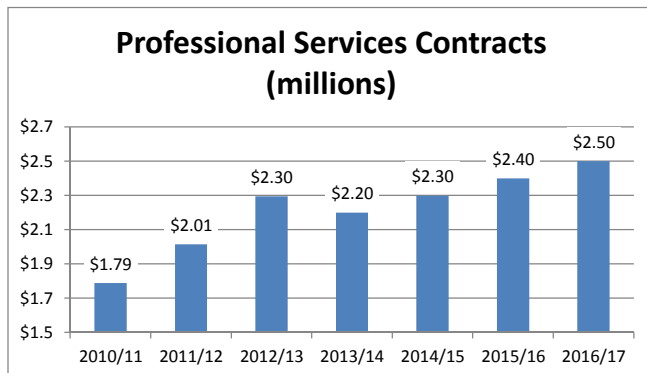
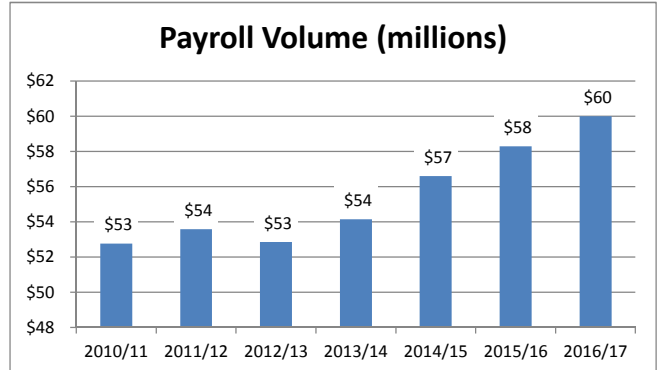
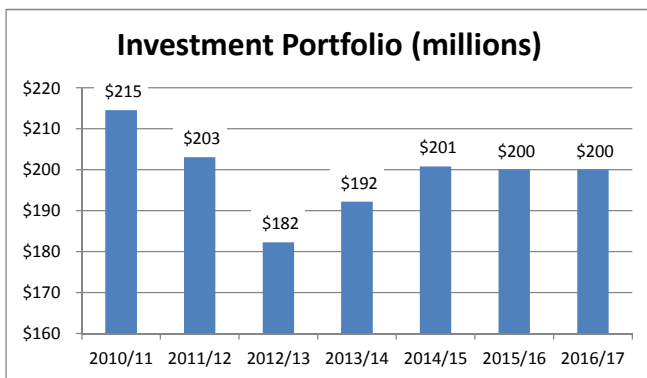
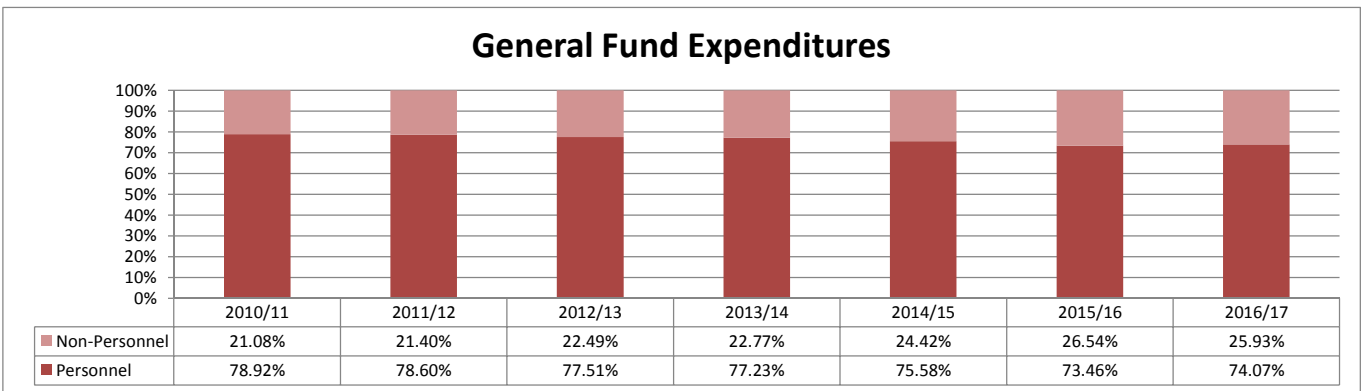
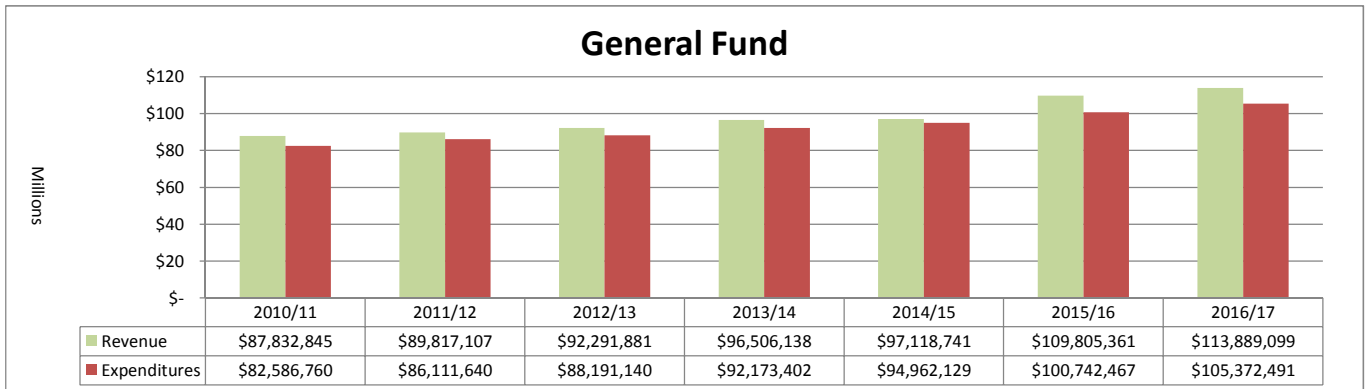
Measure	2010/11	2011/12	2012/13	2013/14	2014/15	Projected 2015/16	Budget 2016/17
<b>FINANCE DEPARTMENT</b>							
FTE's authorized	11.800	11.800	11.800	11.800	11.800	12.785	12.785
Total Finance Department Funding	\$ 2,555,649	\$ 2,916,549	\$ 2,838,289	\$ 2,618,990	\$ 2,860,146	\$ 2,935,570	\$ 2,981,252
<b>FINANCE OPERATIONS</b>							
General Fund Revenue -							
Budget	\$ 83,723,668	\$ 87,334,465	\$ 91,284,522	\$ 94,313,201	\$ 97,118,741	\$ 109,805,361	\$ 113,889,099
Actual	\$ 87,832,845	\$ 89,817,107	\$ 92,291,881	\$ 96,506,138	\$ 104,117,484	n/a	n/a
% of Budget Received	104.9%	102.8%	101.1%	102.3%	107.2%	n/a	n/a
General Fund Expenditures -							
Budget	\$ 82,976,416	\$ 84,476,220	\$ 88,881,334	\$ 92,729,709	\$ 94,962,129	\$ 100,742,467	\$ 105,372,491
Actual	\$ 82,586,760	\$ 86,111,640	\$ 88,191,140	\$ 92,173,402	\$ 94,616,258	n/a	n/a
% of Budget Incurred	99.53%	101.94%	99.22%	99.40%	99.64%	n/a	n/a
General Fund Personnel %	78.92%	78.60%	77.51%	77.23%	75.58%	73.46%	74.07%
General Fund Non-Personnel %	21.08%	21.40%	22.49%	22.77%	24.42%	26.54%	25.93%
Investments -							
Investment Portfolio	\$ 214,574,395	\$ 203,080,521	\$ 182,296,299	\$ 192,166,632	\$ 200,761,399	\$ 200,000,000	\$ 200,000,000
Return on Investment	1.03%	0.97%	0.76%	0.69%	0.85%	1.05%	1.25%
Total Payroll Volume	\$ 52,777,103	\$ 53,589,414	\$ 52,867,125	\$ 54,146,411	\$ 56,594,729	\$ 58,300,000	\$ 60,000,000
Total Accounts Payable Volume	\$ 76,611,019	\$ 84,299,992	\$ 84,077,598	\$ 77,773,409	\$ 84,674,497	n/a	n/a
Total Professional Services contracts Citywide	\$ 1,788,552	\$ 2,014,671	\$ 2,295,746	\$ 2,200,112	\$ 2,299,124	\$ 2,400,000	\$ 2,500,000
Unfunded Liabilities -							
Accrued Actuarial Liability - Pension (1)	\$ 108,731,486	\$ 97,813,370	\$ 112,677,413	\$ 127,365,418	\$ 123,488,196	n/a	n/a
Accrued Retiree Health Care (2)	\$ 35,563,403	\$ 42,585,707	\$ 49,951,393	\$ 40,716,229	\$ 47,298,246	n/a	n/a
Debt -							
Total Outstanding	\$ 27,584,689	\$ 25,641,995	\$ 3,227,351	\$ 2,867,148	\$ 2,262,226	\$ 12,585,703	\$ 12,336,681
Debt Per Capita	\$ 390	\$ 360	\$ 46	\$ 39	\$ 31	\$ 172	\$ 169
General Obligation Bond Rating - S&P	AA	AA	AA	AA	AA	n/a	n/a
<b>COMMUNITY SATISFACTION SURVEY</b>							
Budget and Finances - good or excellent	n/a	n/a	n/a	54%**	n/a	n/a	n/a

(1) (Market Value of Assets) Police Safety Group plan is part of a risk pool. No unfunded actuarial liability information was available prior to the October 2013 PERS report. The Police Safety Group plan unfunded liability has been included beginning with the 2014 PERS report. Includes Pleasanton's 50% portion of LFPD liability.

(2) Unfunded liability calculation includes reserves held in City's retiree health funds. Includes Pleasanton's 50% portion of LFPD liability.

\*\* 31% didn't know

# FINANCE - Performance Measures



## COMMUNITY SERVICES - Performance Measures

Measure	2010/11	2011/12	2012/13	2013/14	2014/15	Projected 2015/16	Budget 2016/17
<b>COMMUNITY SERVICES DEPARTMENT</b>							
FTE's authorized	24.00	26.00	26.00	26.00	25.00	24.09	24.09
<b>Community Services Funding by Division</b>							
Community Services Admin	\$ 864,592	\$ 1,045,835	\$ 1,001,977	\$ 1,205,824	\$ 1,169,708	\$ 1,215,676	\$ 1,264,082
Human Services	1,404,165	1,426,706	1,712,453	1,320,183	1,467,528	1,539,814	1,503,221
Civic Arts	1,962,789	2,148,931	2,332,938	2,457,613	2,591,226	2,719,695	2,901,973
Recreation	1,972,982	1,703,558	1,770,392	2,028,824	2,223,750	2,504,044	2,533,941
General Fund Subtotal	\$ 6,204,528	\$ 6,325,030	\$ 6,817,760	\$ 7,012,445	\$ 7,452,212	\$ 7,979,230	\$ 8,203,218
Paratransit Enterprise	594,418	616,834	588,167	634,156	626,838	864,115	775,702
Total Community Services	\$ 6,798,946	\$ 6,941,864	\$ 7,405,926	\$ 7,646,601	\$ 8,079,049	\$ 8,843,345	\$ 8,978,920
<b>Human Services Division</b>							
Admin FTE's	5.90	7.90	5.90	6.10	4.11	3.70	3.70
<b>RADD Program-</b>							
Program Expenditures (Direct & Indirect)	\$ 64,631	\$ 79,167	\$ 124,111	\$ 117,698	\$ 112,445	\$ 138,966	\$ 151,462
Direct Revenue	\$ 18,859	\$ 20,132	\$ 22,552	\$ 28,876	\$ 26,000	\$ 25,000	\$ 25,000
Enrollments/Participants	1,053	1,273	1,319	1,294	1,340	1,679	1,679
<b>Senior Program -</b>							
Program Expenditures (Direct & Indirect)	\$ 354,470	\$ 368,697	\$ 449,928	\$ 419,458	\$ 528,751	\$ 573,373	\$ 483,038
Direct Revenue	\$ 65,004	\$ 68,582	\$ 73,311	\$ 81,407	\$ 80,000	\$ 142,226	\$ 148,618
Enrollments/Participants	21,857	16,841	19,124	42,285	62,895	55,086	58,817
<b>Gingerbread Preschool/Daycamp Program-</b>							
Program Expenditures (Direct & Indirect)	\$ 786,608	\$ 850,539	\$ 793,557	\$ 606,144	\$ 654,587	\$ 622,410	\$ 636,621
Direct Revenue	\$ 610,770	\$ 632,937	\$ 605,134	\$ 585,048	\$ 611,500	\$ 663,000	\$ 663,000
Enrollments/Participants	1,650	1,752	1,595	1,868	2,215	1,932	1,932
<b>Youth/Teen Program -</b>							
Program Expenditures (Direct & Indirect)	\$ 198,456	\$ 128,302	\$ 167,562	\$ 176,883	\$ 171,745	\$ 205,066	\$ 232,101
Direct Revenue	\$ 116,636	\$ 105,659	\$ 107,121	\$ 108,875	\$ 105,000	\$ 124,000	\$ 129,000
Enrollments/Participants	494	550	558	728	1,928	2,555	2,555
TOTAL DIVISION EXPENDITURES:	\$ 1,404,165	\$ 1,426,706	\$ 1,535,159	\$ 1,320,183	\$ 1,467,528	\$ 1,539,814	\$ 1,503,221
TOTAL DIVISION REVENUE:	\$ 811,269	\$ 827,310	\$ 808,117	\$ 804,207	\$ 822,500	\$ 954,226	\$ 965,618
GENERAL FUND SUBSIDY:	\$ 592,896	\$ 599,395	\$ 727,041	\$ 515,977	\$ 645,028	\$ 585,588	\$ 537,603
PERCENT GF SUBSIDY	42.2%	42.0%	47.4%	39.1%	44.0%	38.0%	35.8%
<b>Civic Arts Division</b>							
Admin FTE's	6.00	6.00	8.00	7.00	6.00	5.75	5.75
<b>Civic Arts Presents Program -</b>							
Program Expenditures (Direct & Indirect)	\$ 836,362	\$ 887,690	\$ 985,274	\$ 981,216	\$ 1,005,228	\$ 434	\$ -
Direct Revenue	\$ 393,763	\$ 547,925	\$ 515,676	\$ 578,744	\$ 566,000	\$ -	\$ -
Civic Arts Stage Co. Participants	306	399	373	263	165		
Drama, Tech, Improv Camp & Class Participants	162	211	157	294	403		
Tickets Sold for Performances	13,365	13,305	10,365	13,571	19,935		
<b>Firehouse Arts Center -</b>							
Program Expenditures (Direct & Indirect)	\$ 168,715	\$ 203,312	\$ 235,572	\$ 254,836	\$ 237,904	\$ 1,070,039	\$ 1,102,552
Direct Revenue	\$ 23,700	\$ 3,666	\$ 19,489	\$ 9,736	\$ 10,300	\$ 527,850	\$ 529,850
Performances/Shows	105	135	130	96	125	125	125
Misc. Rentals	33	39	35	97	15	20	20
Civic Arts Stage Co. Participants						80	80
Drama, Tech, Improv Camp & Class Participants						400	400
Tickets Sold for Performances						17,900	17,900
<b>Amador Theater -</b>							
Program Expenditures (Direct & Indirect)	\$ 66,429	\$ 101,895	\$ 104,153	\$ 108,965	\$ 169,331	\$ 327,930	\$ 328,609
Direct Revenue	\$ 69,029	\$ 77,073	\$ 101,894	\$ 77,216	\$ 56,000	\$ 109,000	\$ 109,000
Civic Arts Stage Co. Participants (winter)						\$ 80	\$ 80
Performances/Shows	14	16	18	13	15	15	15
Rentals - PUSD	56	67	51	57	38	50	50
Rentals - City	17	5	12	48	57	48	48
Misc. Rentals	20	28	31	26	31	30	30
Tickets Sold for Performances						2,000	2,000
<b>Literary &amp; Visual Arts -</b>							
Program Expenditures (Direct & Indirect)	\$ 70,212	\$ 60,311	\$ 80,090	\$ 81,393	\$ 75,646	\$ 116,674	\$ 116,527
Direct Revenue	\$ 10,990	\$ 21,614	\$ 18,920	\$ 17,856	\$ 16,500	\$ 14,600	\$ 15,600
Art Exhibits (# of exhibits)	144	222	185	261	289	270	270
Gallery Attendance	4,982	7,577	6,713	4,973	7,035	5,500	5,500
<b>Specialty Classes</b>							
Program Expenditures (Direct & Indirect)	\$ 322,002	\$ 526,221	\$ 295,626	\$ 420,613	\$ 541,073	\$ 633,699	\$ 718,739
Direct Revenue	\$ 423,215	\$ 596,219	\$ 465,757	\$ 460,405	\$ 400,700	\$ 456,000	\$ 456,000
Enrollments/Participants	3,431	2,723	3,808	2,409	4,254	4,200	4,200
<b>Alviso Adobe -</b>							
Program Expenditures (Direct & Indirect)	\$ 406,131	\$ 283,673	\$ 339,117	\$ 407,757	\$ 339,143	\$ 399,110	\$ 437,851
Direct Revenue	\$ 36,405	\$ 58,899	\$ 91,123	\$ 106,504	\$ 95,000	\$ 109,770	\$ 109,770
Ridge Runners Enrollments/Participants	221	231	346	291	444	500	500
Class & Special Event Participants	504	661	645	1,483	1,072	1,220	1,220
Onsite School Tours & Offsite Classroom Visits	113	102	88	136	79	100	100

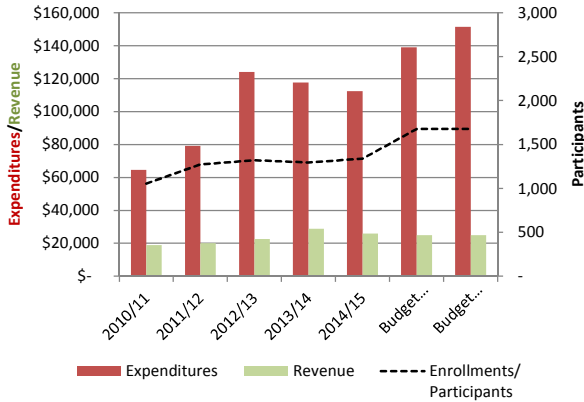
1 - Beginning in FY2016, the Civic Arts Presents budget was eliminated, and the related expenses, revenue and performance measures were reallocated based on the location of program/activity, to either the Firehouse Arts Center or Amador Theater program budget(s).

## COMMUNITY SERVICES - Performance Measures

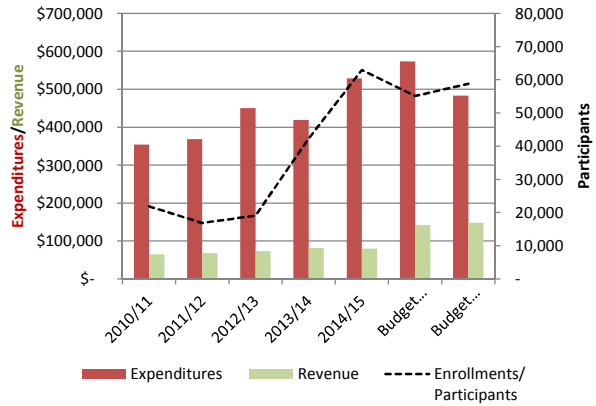
Measure	2010/11	2011/12	2012/13	2013/14	2014/15	Budget 2015/16	Budget 2016/17
<b>Special Events &amp; Facility Rental Program -</b>							
Program Expenditures (Direct & Indirect)	\$ 92,938	\$ 85,829	\$ 278,237	\$ 243,852	\$ 270,423	\$ 257,418	\$ 286,783
Direct Revenue	\$ 112,700	\$ 147,398	\$ 114,654	\$ 153,102	\$ 157,430	\$ 163,000	\$ 168,000
Facility Rentals	1,650	1,803	2,185	660	707	360	370
TOTAL DIVISION EXPENDITURES:	\$ 1,962,789	\$ 2,148,931	\$ 2,318,069	\$ 2,498,632	\$ 2,638,748	\$ 2,805,304	\$ 2,991,061
TOTAL DIVISION REVENUE:	\$ 1,069,801	\$ 1,452,794	\$ 1,336,960	\$ 1,403,562	\$ 1,301,930	\$ 1,380,220	\$ 1,388,220
GENERAL FUND SUBSIDY:	\$ 892,988	\$ 696,137	\$ 981,108	\$ 1,095,070	\$ 1,336,818	\$ 1,425,084	\$ 1,602,841
PERCENT GF SUBSIDY	45.5%	32.4%	42.3%	43.8%	50.7%	50.8%	53.6%
<b>Recreation Services Division</b>							
Admin FTE's	5.00	5.00	5.00	6.00	6.00	5.75	5.75
<b>Youth Sports Program-</b>							
Program Expenditures (Direct & Indirect)	\$ 424,078	\$ 248,231	\$ 549,375	\$ 478,801	\$ 537,723	\$ 662,671	\$ 677,768
Direct Revenue	\$ 474,769	\$ 338,716	\$ 609,041	\$ 489,262	\$ 423,000	\$ 491,500	\$ 491,500
Youth Participants - City Programs	2,300	3,709	4,122	3,890	4,548	3,781	3,781
Youth Participants - Non-City Youth Leagues	7,900	8,129	8,200	7,910	6,844	7,950	7,950
<b>Adult Sports &amp; Sports Facility Program -</b>							
Program Expenditures (Direct & Indirect)	\$ 467,317	\$ 441,440	\$ 527,696	\$ 579,569	\$ 657,471	\$ 692,707	\$ 692,996
Direct Revenue	\$ 396,787	\$ 360,032	\$ 285,282	\$ 531,415	\$ 518,100	\$ 533,000	\$ 533,000
Adult Softball	4,710	4,920	4,740	4,920	4,410	5,385	5,385
Adult Leagues	1,285	3,813	3,725	1,215	1,611	1,474	1,474
Sport Field Rentals (Days)	245	250	253	255	257	255	255
<b>Tennis Program -</b>							
Program Expenditures (Direct & Indirect)	\$ 41,495	\$ 42,145	\$ 48,878	\$ 62,932	\$ 58,631	\$ 58,183	\$ 58,698
Direct Revenue	\$ 43,387	\$ 54,642	\$ 57,131	\$ 64,266	\$ 66,000	\$ 67,300	\$ 67,300
Tennis Court Reservations	11,310	12,280	13,340	11,238	10,017	18,000	20,700
Tennis Lesson & Camp Participants	3,791	4,254	4,754	5,863	7,006	7,200	8,200
Tennis League Participants-City	400	400	400	993	1,194	1,080	1,260
Tennis League Participants-USTA	397	440	625	3,630	3,964	1,200	1,350
<b>Aquatic Center -</b>							
Program Expenditures (Direct & Indirect)	\$ 1,040,091	\$ 971,742	\$ 836,606	\$ 866,503	\$ 922,403	\$ 1,004,876	\$ 1,015,390
Direct Revenue	\$ 533,403	\$ 509,884	\$ 406,471	\$ 516,549	\$ 478,000	\$ 545,000	\$ 545,000
Aquatic Center Drop-In Participants	33,049	33,460	29,346	22,367	35,392	30,925	30,925
Swim Lesson Enrollment/Participants	2,401	2,280	1,837	2,874	4,775	5,600	5,600
City (DBAC) Swim League Participants	229	207	198	166	161	175	175
Masters Participants	175	176	200	165	170	175	175
Seahawks Participants	229	235	235	335	305	315	315
Swim Meets (Days)	13	9	8	10	26	29	26
TOTAL DIVISION EXPENDITURES:	\$ 1,972,982	\$ 1,703,558	\$ 1,962,555	\$ 1,987,805	\$ 2,176,228	\$ 2,418,436	\$ 2,444,853
TOTAL PROGRAM REVENUE:	\$ 1,448,346	\$ 1,264,707	\$ 1,358,341	\$ 1,601,492	\$ 1,485,100	\$ 1,636,800	\$ 1,636,800
GENERAL FUND SUBSIDY:	\$ 524,636	\$ 438,852	\$ 604,214	\$ 386,313	\$ 691,128	\$ 781,636	\$ 808,053
PERCENT GF SUBSIDY	26.6%	25.8%	30.8%	19.4%	31.8%	32.3%	33.1%
<b>Paratransit Enterprise</b>							
FTE's	4.10	3.10	2.89	2.89	2.89	2.89	2.89
<b>Door-to-Door Route -</b>							
Direct Expenditures	\$ 447,726	\$ 464,394	\$ 520,749	\$ 589,026	\$ 576,533	\$ 622,068	\$ 631,769
Direct Revenue (farebox and grants)	\$ 160,969	\$ 171,328	\$ 176,164	\$ 87,897	\$ 185,049	\$ 198,710	\$ 198,710
Door-to Door Route Trips	12,708	11,696	10,790	10,603	8,966	9,500	9,500
GENERAL FUND SUBSIDY	\$ 286,757	\$ 293,066	\$ 344,585	\$ 501,129	\$ 391,484	\$ 423,358	\$ 433,059
PERCENT GF SUBSIDY	64%	63%	66%	85%	68%	68%	69%
<b>Downtown Route -</b>							
Direct Expenditures	\$ 144,088	\$ 152,079	\$ 67,263	\$ 45,130	\$ 50,304	\$ 48,171	\$ 48,665
Direct Revenue (farebox and grants)	\$ 112,099	\$ 115,091	\$ 43,719	\$ 37,529	\$ 45,022	\$ 37,500	\$ 37,500
Downtown Route Riders	4,798	3,803	2,696	2,299	1,710	2,800	2,800
GENERAL FUND SUBSIDY	\$ 31,989	\$ 36,988	\$ 23,544	\$ 7,867	\$ 5,282	\$ 10,671	\$ 11,165
PERCENT GF SUBSIDY	22.2%	24.3%	35.0%	17.4%	10.5%	22.2%	22.9%
<b>Golf Enterprise</b>							
Total Expense	\$ 3,468,959	\$ 3,590,118	\$ 3,499,278	\$ 3,440,849	\$ 3,686,744	\$ 3,533,605	\$ 3,605,821
Total Income	\$ 3,871,139	\$ 3,924,212	\$ 4,000,410	\$ 3,781,952	\$ 4,114,207	\$ 4,048,080	\$ 4,169,522
Pro Shop Income	\$ 289,981	\$ 303,433	\$ 284,970	\$ 253,383	\$ 225,994	\$ 249,823	\$ 257,318
Food & Beverage Income	\$ 667,105	\$ 660,657	\$ 728,955	\$ 732,101	\$ 711,859	\$ 793,736	\$ 817,548
Total Rounds Played	58,559	58,272	56,104	54,998	56,066	56,075	56,916
<b>COMMUNITY OUTREACH</b>							
Community Services Special Events	12	12	13	13	16	16	13
Community/Public Workshops/Focus Groups	9	3	12	6	6	7	-
Participate in External Expos/Fairs/Events	6	7	8	8	8	8	8
<b>CITIZEN SATISFACTION SURVEY (PRMP Community Wide Survey)</b>							
Providing Parks and Recreation Facilities	n/a	n/a	n/a	97%	n/a	n/a	n/a
Providing Recreation Programs	n/a	n/a	n/a	95%	n/a	n/a	n/a

# COMMUNITY SERVICES - Performance Measures

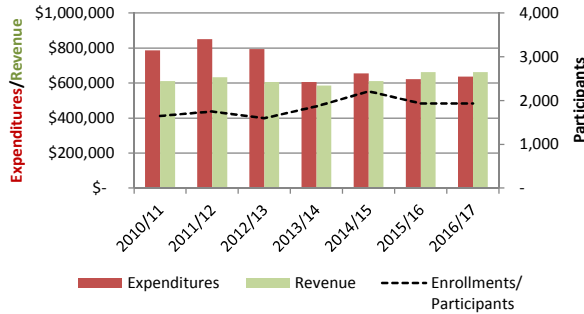
## RADD Program



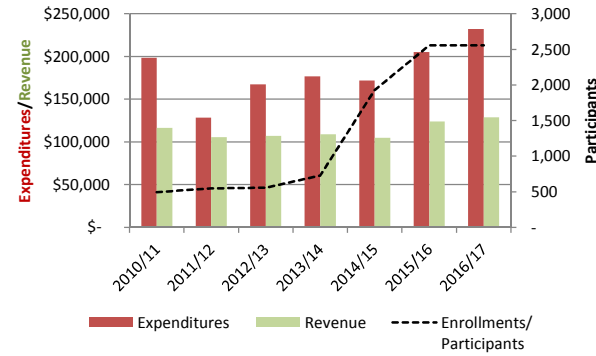
## Senior Program



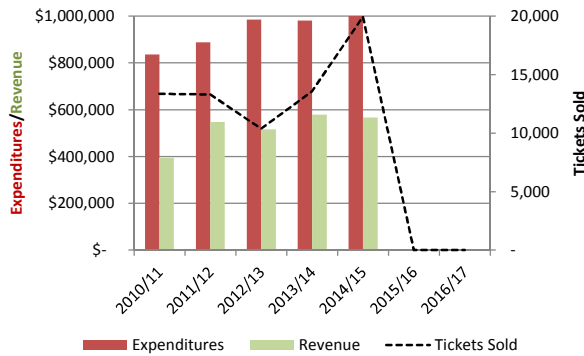
## Gingerbread Preschool/Day Camp Program



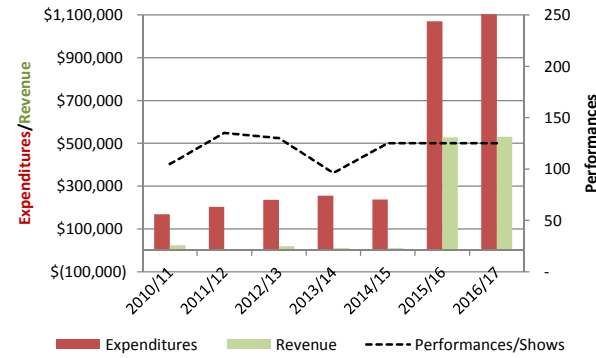
## Youth/Teen Program



## Civic Arts Presents

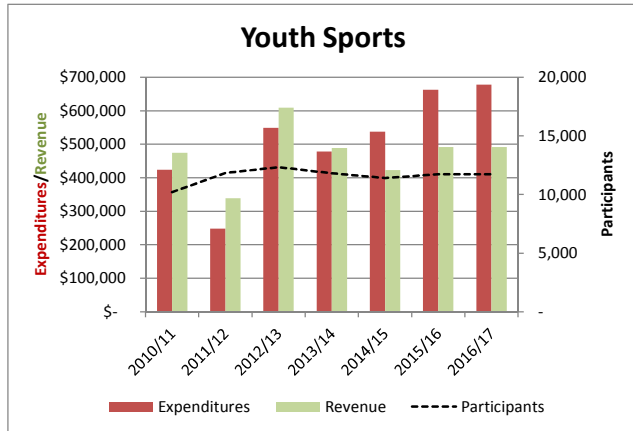
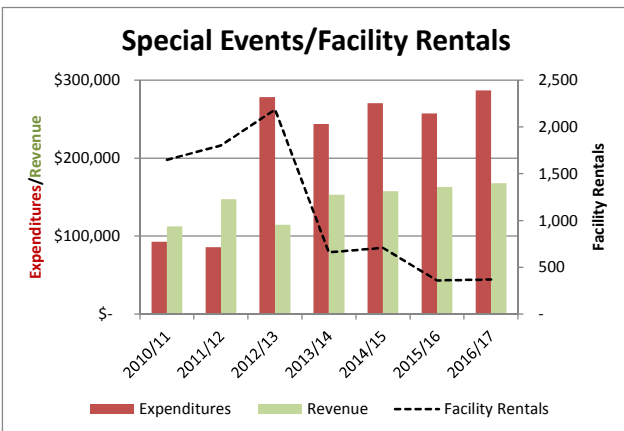
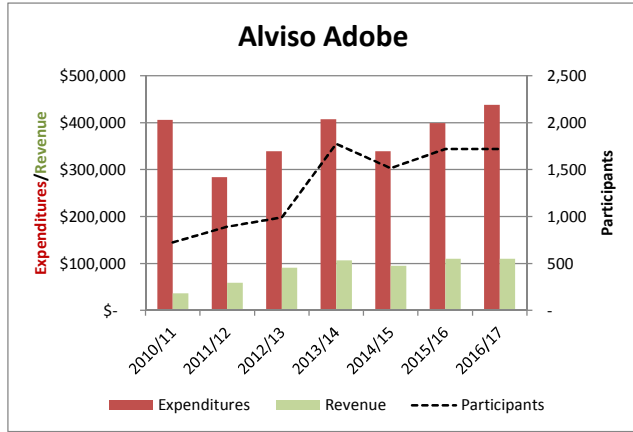
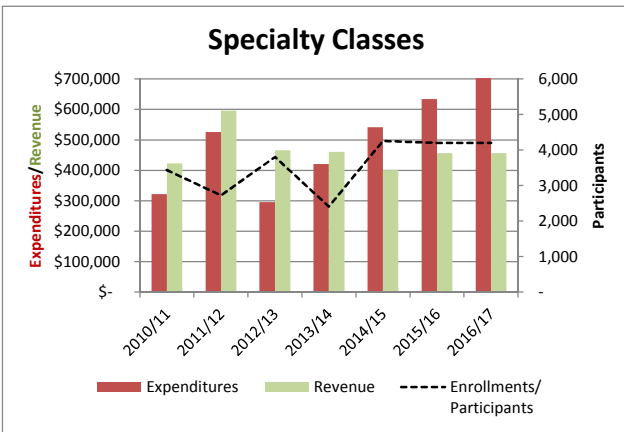
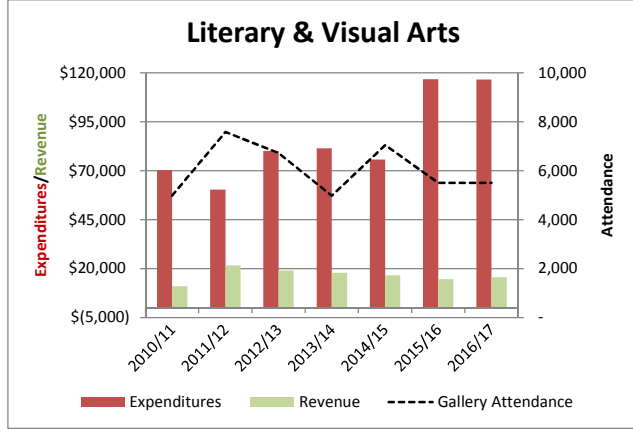
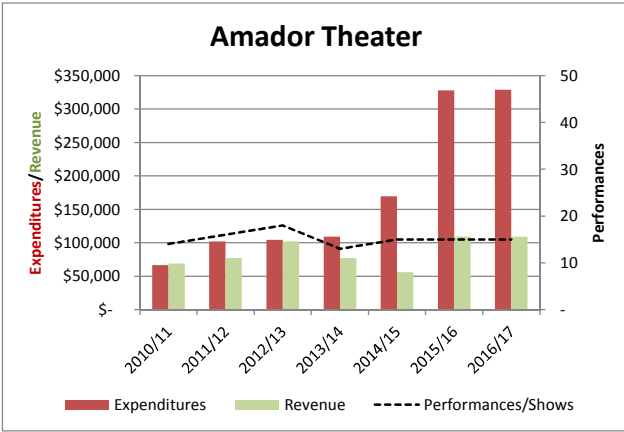


## Firehouse Arts Center





# COMMUNITY SERVICES - Performance Measures



# COMMUNITY SERVICES - Performance Measures

