



# Operating Budget 2011/12FY and 2012/13FY

# **About the Cover**

The historic Fire Station Number One in downtown Pleasanton was built in 1929 with bricks from a local foundry. This treasured building continues its legacy with the Pleasanton community as the Firehouse Arts Center. This premier cultural arts center opened September 2010 and features a 227-seat flexible studio theater, 2,000 square feet of high quality gallery space, two large art classrooms and a spacious grand lobby for receptions and events.

# CITY OF PLEASANTON, CALIFORNIA OPERATING BUDGET 2011/12FY – 2012/13FY

**City Council** 

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# **About Pleasanton**

#### **HISTORICAL OVERVIEW**

The area that grew to be the City of Pleasanton played a significant role in California history – as a Native American settlement and later a Spanish settlement during the Mission period – a growing crossroads during the Gold Rush and railroad development eras – and in the agricultural and filmmaking industries.

The City's environs were settled 4,000 years ago by the Ohlone Indians and became a thriving agricultural area when the Spanish arrived in the 1770s.

Located along the first Transcontinental railway, the area was known as Alisal in the 1850s when it served as a main mercantile stopover during the Gold Rush era and also enjoyed the nickname, "The Most Desperate Town in the West," due to a proliferation of bandits who ambushed unsuspecting gold miners returning with their riches.

Rolling grasslands were dotted with cattle and the area was home to the largest hops crop in the United States. The town was also home to a 500-acre ranch purchased in the 1880s by George and Phoebe Apperson Hearst.

Pleasanton was incorporated in 1894 and named for Major General Alfred Pleasonton of the Union Army. A typographical error by the U.S. Post Office is believed to be responsible for the current spelling of the City's name.

Pleasanton enjoys a strong equestrian heritage as

home to the nation's oldest one mile race track. Located at the Alameda County Fairgrounds, the Pleasanton Race Track has seen 150 years of horse racing. The City also enjoyed brief celebrity as "Hollywood of the North", after serving as the location for the 1917 film, *Rebecca of Sunnybrook Farm.* 

#### LOCATION & TOPOGRAPHY

Located in northeastern Alameda County, in the Tri-Valley area, Pleasanton is situated 335 feet above sea level and is centrally located less than an hour from major commercial and recreational areas throughout the Bay Area, including San Francisco, Oakland, San Jose-Santa Clara County and Silicon Valley. Just over an hour's drive away, residents can enjoy the Pacific Ocean to the west or a day of boating in San Joaquin Delta to the east.

The City is home to the Alameda County Fairgrounds, championship golf courses, lush hilly East Bay Regional Parks, and the Arroyo Mocho waterway. The eastern boundaries of the City give way to the vineyards of the Livermore Valley Wine Country.

#### WEATHER

Pleasanton enjoys a relatively mild climate, with an average rainfall of 14.8 inches and average maximum temperature of 89° Fahrenheit in July and average minimum temperature of 37° in December.

At its most extreme, winter temperatures can drop below freezing a few days each year, and summer temperatures hover around 100 degrees Fahrenheit during July and August. The temperate weather allows residents year-round opportunities to take advantage of outdoor activities such as hiking the Pleasanton Ridge, cycling along trails and roadways, shopping in the historic downtown district and patio dining at many fine restaurants.

#### **INFRASTRUCTURE**

A major advantage of Pleasanton's East Bay location is its proximity to the 580/680 Highway interchange, immediate accessibility to two commute train systems, the Bay Area Rapid Transit (BART) system and the Altamont Commuter Express (ACE) train, and easy access to three international and one regional airports.

#### <u>Highways</u>

The 580/680 interchange at the northern boundary of the City allows quick and easy access north, south, east and west to major Bay Area destinations such as San Francisco, the Peninsula, Stanford University, Silicon Valley, University of California, Berkeley and Oakland.

#### Public Transit

The WHEELS bus system allows inner-city travel in Pleasanton and intra-city travel between the Tri-Valley cities of Pleasanton, Livermore and Dublin. The Bay Area Rapid Transit system links Pleasanton to locations throughout the Bay Area via an existing BART station on Owens Drive, and a second BART station adjacent to the Stoneridge Shopping Center.

With trains running morning and evening, the ACE train connects the San Joaquin Valley with the Silicon Valley, with Pleasanton a primary stop for employees working at City Hall or in one of Pleasanton's business parks.

#### <u>Airports</u>

With three international airports within a 50-mile range, residents rarely have a difficult time traveling out of the area. Mineta San Jose International Airport is located 25 miles south of Pleasanton; Oakland International Airport is 23 miles west of Pleasanton; and San Francisco International Airport lies 41 miles to the northwest.

The Livermore Municipal Airport (LVK) lies 5 miles east of Pleasanton and serves business and residential customers and tenants throughout the Tri-Valley. Operating around the clock, the airport is a designated General Aviation Reliever Airport for the three international airports noted.

#### **POPULATION**

Year	Population	Pleasanton Jobs
1898	900	N/A
1960	4,203	N/A
1970	18,328	N/A
1980	35,160	N/A
1990	50,553	27,686
99-00	63,654	54,863
00-01	65,181	58,931
01-02	65,982	57,803
02-03	66,809	56,950
03-04	67,036	57,997
04-05	67,292	58,670
05-06	67,728	57,677
06-07	68,567	58,874
07-08	69,388	53,873
08-09	70,145	52,257
09-10	70,711	51,374
10-11	71,534	52,401

#### **CITY OF PLEASANTON**

Sources: California Department of Finance (Demographic Research Unit), California Economic Development Department and "Projections 2007" ABAG

In the 1950s, Pleasanton's rural character underwent unprecedented growth, joining other burgeoning Bay Area cities, and its scant population of 4,203 in 1960 exploded to over 35,000 residents in 1980.

By the mid-1980s, Pleasanton was the third fastest growing city in California. Realizing such growth would change the face of the City forever, community leaders sought to manage development by adopting the moniker, "City of Planned Progress," and worked to ensure that infrastructure planning met residential and commercial needs while retaining the area's historical flavor and heritage. Pleasanton is currently home to more than 70,000 residents.

A large number of Pleasanton's residents are young families drawn to the superior elementary and secondary school system. As Pleasanton grows, its population is diversifying. Currently, there are many cultural and recreational programs for all ages and interests. Local churches, the Pleasanton Public Library and the Pleasanton Unified School District have all implemented programs to celebrate ethnic and cultural diversity.

Property values remain relatively stable due to the exceptional quality of life here, which includes a low crime rate, moderate climate, award-winning schools, well-planned business areas, abundant parks, numerous recreational areas, and a charming historic downtown.

#### COMMERCIAL AND BUSINESS

EMPLOYER	Number of Employees	Year Established
Kaiser Permanente	3,738	1983
Safeway Inc*	3,300	1996
Oracle	1,500	2005
Pleasanton Unified School District*	1,185	
Valley Care Medical Center	1,048	1991
State Fund Compensation Insurance	650	2007
Macy's	584	1980
City of Pleasanton*	489	
Roche Molecular Systems Inc	422	1998
Hendrick Auto	405	1998
Thoratec Corporation*	388	1999
Workday Inc.	386	2008
АТ& Т	377	1984
Fireside Bank*	365	1998
E M C Corporation	331	1990
Wal-Mart	289	1995
Pro Business	283	1990
Clubsport of Pleasanton	279	1981
Nordstrom	259	1990

#### **TOP EMPLOYERS IN 2010**

\*Headquarters

Pleasanton companies positively impact the City's financial health with over 60% of Pleasanton's General Fund tax revenues coming directly or indirectly from business. This revenue helps pay for police and fire services, public works operations, and community services activities.

Pleasanton's business community is noted for its productivity and progressiveness. There are over 52,000 employees working within the more than 22 million square feet of commercial, office, and industrial space throughout the City. Pleasanton boasts five distinct business parks, among them the nationally recognized Hacienda Business Park. Businesses indicate they are attracted to Pleasanton for the highly educated and skilled workforce. In addition to the diversified regional labor force, the Pleasanton area has a good base of executive, managerial and professionals with a wide range of skill levels including one of the nation's largest concentrations of scientific and engineering talent.

#### CITY SERVICES

#### **Community Services**

The Community Services Department offers a broad array of indoor and outdoor activities, classes, services, theatrical productions and facilities for all ages through its Recreation, Civic Arts, Human Services, Landscape Architecture and Administration divisions. The City of

Pleasanton Activities Guide, which can be accessed on the internet at <u>http://www.ci.pleasanton.ca.us</u>, informs residents and visitors of the array of activities, camps and classes available.

#### Callippe Preserve Golf Course

Recently named one of the top public courses in the nation, Callippe Preserve provides golfers a challenging 18-hole course, driving range, and clubhouse with indoor and outdoor seating.

#### **Facility Rentals**

For those planning a wedding reception, birthday party, meeting, sports tournament, or other event, the City rents several facilities to meet the community's needs such as gymnasiums, softball fields, the Senior Center, the Amador Theater, the recently renovated Veterans' Hall, Callippe Golf Course, and the recently opened state-of-the-art Firehouse Art Center.

#### Gingerbread Preschool

The educational and social experiences at the Gingerbread Preschool gives 2-5 year-old children a great head start before they enter Pleasanton's nationally recognized K-12 public school system.

#### Parks, Trails and Open Space

With several East Bay Regional Parks within a ten mile radius, there is ample opportunity to enjoy the natural wonders of the Tri-Valley. Within the City limits are 40 parks with great amenities, miles of trails including a newly dedicated segment of the Iron Horse Trail, and numerous acres of open space. The recently opened Alviso Adobe Community Park provides visitors with an opportunity to look into Pleasanton's past.

#### Paratransit

The City is pleased to offer transportation service for Pleasanton seniors (age 60 and up) and ADA-qualified persons of any age.

#### Seniors

The Pleasanton Senior Center offers classes and social opportunities such as day trips, on-site activities, transportation, supporting services and vital information for its senior residents. The City also offers scholarships/limited financial assistance to qualified seniors to participate in various activities.

#### **Recreational Activities for the Developmentally Disabled**

The City's RADD program offers recreational activities and events designed for developmentally disabled members of the community, ages 15 and up.

#### Sports

The City of Pleasanton and local sports clubs offer soccer, baseball, basketball, football, tennis, lacrosse, softball, golf, roller hockey, volleyball, bocce, and badminton. In addition, Pleasanton features the largest active sports park in northern California, a public swimming complex with four pools, a regional park with facilities for boating, fishing and swimming, two skateboard parks, two City-owned theaters for live performances, state-of-the-art basketball facilities built jointly by the City and the Pleasanton Unified School District at all middle schools, and vast open space parks connected throughout with miles of trail for horseback riding, walking, bicycling.

#### Youth Services

Several departments offer wide ranging activities and services to the community's youth, such as Mini-Sports for children as young as 3, or serving as an appointed City Commissioner on the Youth Commission (open to middle and high school students). The City also offers scholarships/limited financial assistance to qualified youth to participate in various activities.

#### SCHOOL DISTRICT

The Pleasanton Unified School District employs over 1,000 employees to serve 14,700 students in nine elementary schools, three middle schools, two comprehensive high schools, and two alternative schools. There are a variety of excellent private schools in the Tri-Valley as well.

*Expansion Management Magazine* identified the Pleasanton Unified School District as a "Gold Medal" district in its 1997 Education Quotient. Since then, 13 of the schools have been recognized as California Distinguished Schools; seven are designated as National Blue Ribbon Schools; and three are recognized National Schools of Character. Pleasanton's continuation high school, Village High School, received the State Department of Education's "California Model School Award."

Pleasanton's Bay Area location allows for easy access to a range of two- and four-year colleges and universities, most within an hour's drive. These include the University of California at Berkeley, Stanford University, California State University East Bay, St. Mary's College, Mills College, Las Positas College and Chabot College. University of California extension classes are offered in Pleasanton and San Ramon.

#### COMMUNITY OF CHARACTER

The City of Pleasanton, in partnership with the Pleasanton Unified School District and the Pleasanton Chamber of Commerce, adopted six character traits that they pledge to model and advance in the community: Responsibility, Compassion, Self-Discipline, Honesty, Respect and Integrity.

Pleasanton boasts a citizenry that is committed to maintaining the standards that make the city a wonderful place to live, to raise a family, to work and to play. By embracing these character

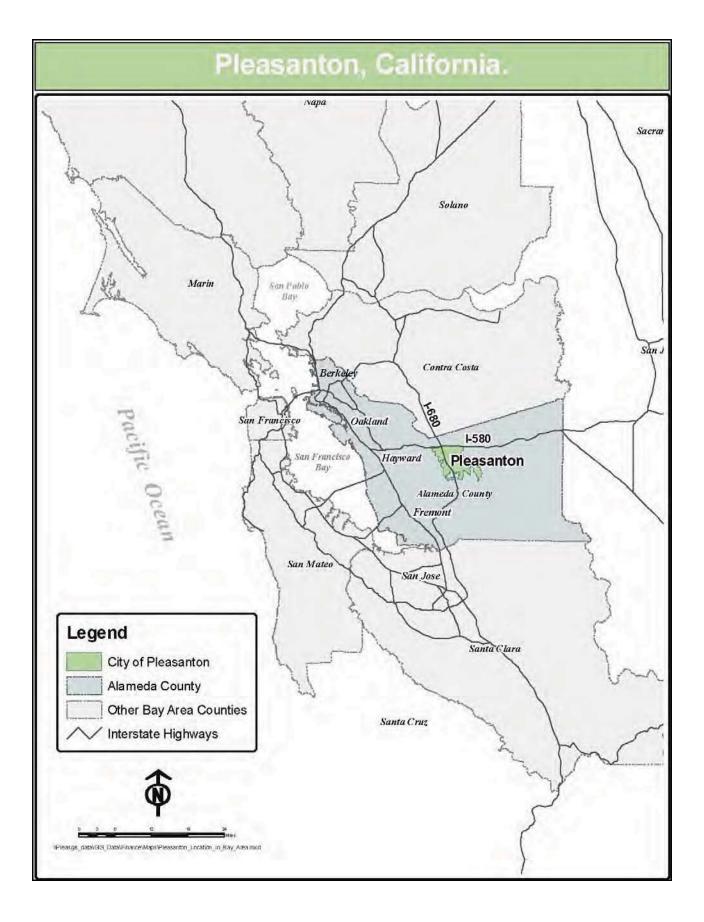
traits, the community seeks to expand character development efforts by reinforcing those values which foster strong individuals, families, and neighborhoods. These character traits are woven throughout the structures and processes of the school curriculum as well as the City's organizational culture. Additionally, as an outward example and a reminder to the community, each characteristic receives special attention during a designated month during which banners displaying the highlighted value are placed at City and schools facilities.





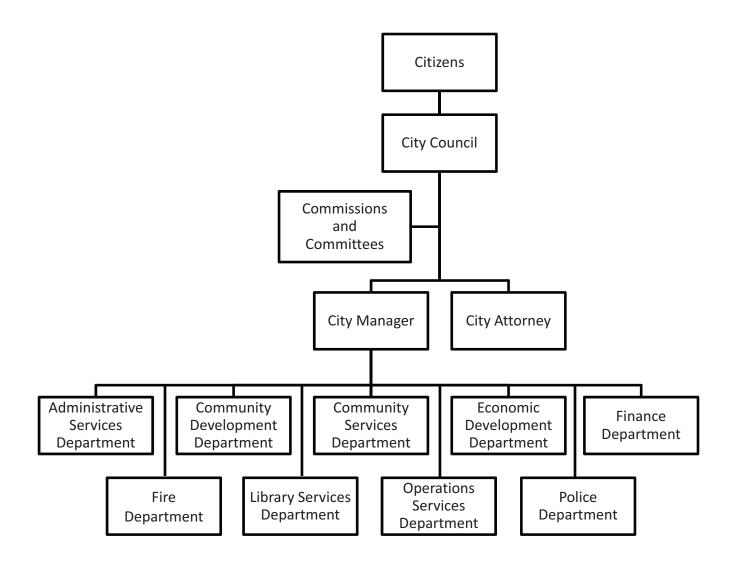
# **Community Profile...**

Incorporated:	June 25, 1894			
Form of Government:	Council – Manager			
Population:	70,711 as of January 1, 2010 (State of California, Department of Finance, Demographic Research Unit)			
Area:	23.9 square miles (City of Pleasanton Geographic Information Systems)			
Climate:	Rainfall – Annual Average 17 inches Mean Daily Temperature - 72º maximum / 42º minimum			
Community Facilities:	40 Parks - 397 Acres Library Municipal Golf Course Aquatic Facility Senior Center			
Educational Facilities:	Elementary Schools Middle Schools High Schools Alternative Schools (Pleasanton Unified School District)	9 3 2 2		
Household Information:	2010 Median Household Income (U.S. Bureau of Census) 2010 Housing Units (as of 1/1/09) Feb 2011 Median Home Price (Bay East Association of Realtors)	\$109,000 25,982 \$650,000		





# **Organization Chart**





# **Vision Statement...**

## A Vision for the Organization

We believe in an organization that provides excellent customer service at all levels of the organization;

**We believe** in an organization that has a management team that leads by example, where strength of character, dedication, problem-solving and integrity count;

**We believe** in an organization that endorses continuous learning to assure employees have the skills to provide effective services and the training and education to prepare for career advancement opportunities;

**We believe** in an organization that fosters open and honest communication among all employees, across all departments and with the public;

**We believe** in an organization that is driven by clear objectives where strong performance is rewarded;

**We believe** in an organization that operates as one cohesive organization, not isolated departments, fostering collaborative interdepartmental partnerships with all employees for organizational and community problem-solving;

We believe in an organization that values all members of the organization and the community.

California Society of	Municipal Finance Officers
Certif	ficate of Award For
Excellence in	<b>Operating Budgeting</b>
Fiscal Years 2	009-2010 & 2010-2011
The California Society of Municipal Fina	nce Officers (CSMFO) proudly presents this certificate to
City	of Pleasanton
For meeting the criteria established to achieve the E.	XCELLENCE AWARD in the OPERATING BUDGET CATEGORY.
Feb	bruary 18, 2010
and to the	Pamela arenda - King
Thomas Fil CSMFO President	Pamela Arends-King, Chair Budgeting & Financial Reporting

1.4. 14.

For the eighth year, the City of Pleasanton received the Excellence in Budgeting award from the California Society of Municipal Finance Officers for its Operating Budget.



# **SUMMARY TAB**

#### Honorable Mayor and City Councilmembers

I am pleased to present the proposed 2011/12 - 2012/13 Operating Budget. The City of Pleasanton has a tradition of conservative long-range financial planning which has been invaluable in helping us to provide sustainable services to the community. This budget continues the City's practice of providing quality municipal services while also adapting to local, regional and statewide economic challenges. This budget also provides a financial education for the reader: it covers our budget history, policies and goals; describes all revenue sources and department functions; and forecasts revenue and expenditure trends. The budget will be discussed by the City Council in May and June, and is scheduled for adoption on June 21, 2011.

#### FISCAL CLIMATE

The American economy is slowly emerging from the worst economic recession in roughly 80 years. While the recession has technically ended and the economy is once again growing, it has been tepid and many of the effects of the recession persist, including high unemployment, particularly in California which stands at 12.3% against a national average of 9.2%; home foreclosures; and reduced consumer spending – which normally accounts for about 70% of the national economy. Despite massive economic stimulus at the federal level, projected economic growth remains low and fears of a double-dip recession or other events such as a foreclosure crisis in the commercial sector remain.

School districts, state and local governments across the nation have felt these effects in dramatic fashion. The reduction of services to the public has become commonplace, as have layoffs, furloughs and wage and benefit concessions on the part of public employees.

In California, additional uncertainty remains as a result of the State's continued unwillingness or inability to properly address its own budget problems. Rather than match expenditures to revenues, the State continues the practice of shifting local revenues away from intended purpose to offset unsustainable spending.

In hopes of ending these raids on local revenue once and for all, a coalition of local government, transportation, business, public safety and public transit leaders gathered over one million signatures to qualify the Local Taxpayer, Public Safety and Transportation Act of 2010 (Proposition 22) for the November ballot. The good news is that the measure was approved overwhelmingly by the voters of California, signaling to Sacramento that the diversion or borrowing of local government, transportation, and public transit funds must stop. The bad news is that the State's ongoing approximately \$15 billion budget deficit makes this win short-lived. The State is now looking to dissolve city redevelopment agencies and enterprise zone designations to support statewide obligations. While Pleasanton is fortunate



to not have these economic incentive programs in place (and therefore not reliant on them to deliver services), the move does signal to local governments, including the City of Pleasanton, that further state and local government reforms are on the horizon.

#### BUDGET STRATEGY

A paramount goal of the City Council and City Manager is maintaining fiscal sustainability. Our approach to this budget was to avoid noticeable impacts to service levels through greater efficiencies, operational changes, contract services, and reorganizations. In preparing the budget, all City departments scrutinized their anticipated expenditures. Departments were directed to, where possible, eliminate staff vacancies, curtail or eliminate non-essential spending, reduce overtime, delay non-essential capital projects and examine programs and services to determine whether operational redundancy and/or low participation warrant elimination. In addition, this budget does not include salary increases for employees and assumes all future pension cost increases will be absorbed by employees over the coming two years. Also, given the continued uncertainty associated with the State budget process, direction was provided to not rely on discretionary reserves to fund annual services. As a result, reserves are being maintained at current levels to address unforeseen impacts associated with the State or the economy over the coming two years.

#### CITY COUNCIL AND BUDGET PRIORITIES

Before shifting focus to the budget detail, it is important to note that the Pleasanton City Council adopted its annual work plan for fiscal years 2011/12 - 2012/13 on May 3, 2011. The work plan which is delineated by eleven broad categories was developed in close cooperation with the Mayor and City Council, and the City Manager. Collectively, these categories are intended to inform the community of the Council's shared vision and to provide the City Manager with the policy direction to allocate City resources, including preparation of the annual budget. Below are the highlights of how the operating budget addresses each goal of the work plan, with a continued emphasis on advanced planning, community input, and fiscal sustainability.

#### Development of Bernal Community Park

Phase I of Bernal Community Park was formally dedicated to the public in September 2009. Included in the operating budget are funds required to support contractual parks maintenance and operations upkeep of this phase. Our focus over the coming two years will now shift to planning the second phase of the project, which includes 15-acres of additional parking, three (3) all-weather, lighted multi-purpose fields suitable for rugby, lacrosse, football or soccer, a restroom/concession building, group picnic area, and open-space related amenities. The



budget includes the necessary resources to initiate design work for the site (along with community input), but no capital funds to commence construction and/or operating revenues to support long-term maintenance of this phase. This preliminary design work will enable the City to properly plan and design the site consistent with the vision of Bernal Park - Measure P, which was overwhelmingly approved by the voters in 2006. Construction timing, however, will be totally dependent on improved economic conditions, including the sufficient availability of public and/or private funds to support the project, including annual maintenance.

#### Implementation of the General Plan

The work of the Hacienda Taskforce and the new Housing Element Taskforce got underway in 2010 as a result of our landmark settlement with Urban Habitat and the State Attorney General's Office. These projects have the potential of solving multiple issues facing Pleasanton and meet our goal of becoming a more sustainable City. The operating budget commits necessary resources to accomplish this effort, through public meetings, consultant reports and overall staff coordination. Following the completion of these two projects, the City will begin work on the City's East Side Specific Plan area, which includes approximately 1,000 acres within the City's sphere of influence. This budget supplements the major funding from the property owners within the specific plan area to accomplish different facets of the planning effort, such as public meetings, technical reports and overall staff coordination. In the coming two years, the City will also initiate new growth management strategies in connection with its new Housing Element and develop definitions and protocols for defining structure, ridgeline and slopes consistent with recently approved voter initiatives – Measures PP and QQ.

#### <u>Maintain Fiscal Sustainability</u>

This budget includes a strategy to implement a comprehensive user fee update for development services (e.g. planning, engineering, building inspection, and fire inspection services). We acknowledge that increasing fees to the development community during an economic downturn is not to be taken lightly. However, in cases where the cost of providing services has increased over the last 20 years since the last fee increase, it is appropriate to pass the cost of service along to those who receive the benefit. This effort will involve close collaboration with the business community to ensure concerns are appropriately addressed and/or mitigated prior to implementation.

Also anticipated in the coming two years is the formal adoption of the City's long-term fiscal plan and a City policy to address pension reform locally in collaboration with our labor groups and the community. Both efforts are designed to address the City's goal of long-term fiscal sustainability.



Overall, this budget includes the permanent elimination of 34 positions through attrition, resulting in a total cost savings of approximately \$5.1 million. It also includes known and projected labor concessions totaling approximately \$4.1 million and \$3.5 million in reductions to mostly non-personnel expenditures. These actions enable the City to restore its fiscal policies and resume annual contributions to the City's repair and replacement plan, self-insurance reserves and other related operating funds.

#### Address Affordable Housing Needs

The City is committed to addressing affordable housing needs within our community. As such, this budget continues the City's effort to appropriately plan for housing of all income types consistent with state housing laws. As stated earlier, the City will prepare and adopt a new Housing Element and initiate rezoning to accommodate the City's regional housing allocation. In doing so, the City will need to carefully analyze the impacts of growth on public safety, water and sewer infrastructure and school facilities to ensure that the impact of growth does not exceed our capacity (e.g. fiscal, etc.) to sustain services long-term. This budget includes a continuation of professional services and staff support to accomplish this objective.

#### Implement Improved Traffic Circulation Measures

Traffic congestion continues to impact the community and this budget continues the City's emphasis on projects and programs to address problem areas, including areas around schools, major intersections, business parks and freeway interchanges. This is achieved through improved signal technology, re-striping areas to accommodate improved circulation, implementation of the neighborhood traffic-calming program, and the City's Ride-to-School program in partnership with the Pleasanton Unified School District.

Improving congestion levels on the regional roadways also provides a significant benefit to internal circulation on Pleasanton streets. For this reason, the City will continue to move forward to secure funding for the environmental documentation necessary to widen State Route 84 to a four-lane roadway between Pigeon Pass and I-680. To date, the City has been successful in earmarking over \$20 million in regional transportation fees for this effort, however, further funding will be necessary from regional, state and federal agencies in the future. The City will also work with these same partner agencies to ensure that area projects for I-580 and I-680 remain a high priority for funding and completion.

#### Foster Economic Prosperity

In 2010, the City welcomed new business to Pleasanton. Commercial real estate saw an uptick with some significant relocations and expansions including Callidus Software, nanotechnology firm Xradia Inc., and Patelco Credit Union. Other notable business



expansions include the Clorox Company's plan to build a new R&D facility that will consolidate regional employees at one state-of-the-art campus in Pleasanton; the Safeway Corporation received approval and is now under construction on a new 70,000 square foot lifestyle grocery store and accompanying 73,000 square foot retail center; and approval and annexation was granted for the critically important Staples Ranch project – paving the way for a vibrant mixed-use community that includes parks, senior housing, an auto-mall and retail. This budget provides resources to support these ongoing development activities, specifically in the areas of inspection, engineering, utility planning and public works administration.

This budget also provides support from the City's economic development department to pursue economic initiatives that will recruit and attract industries that are compatible with the General Plan, are a good fit with the resident worker population, and are consistent with the environmental holding capacity of the City. The budget also anticipates work with the Chamber of Commerce, Pleasanton Downtown Association, Hacienda Business Park and other stakeholders to explore options for development of a business assistance program that features promotional components such as website updates, marketing materials and other related outreach.

#### Strengthen Youth Programs, Services and Activities

Creating a safe and nurturing environment for youth is a hallmark characteristic of our community. We do this through a variety of partnerships with the community and school district. For example, the City and the Pleasanton Unified School District recently completed the Youth Master Plan update, a document that reflects the needs of a new generation of youth in Pleasanton by providing a blueprint for the next decade. The plan includes a variety of benchmarks to measure progress, including expansion of recreation programs, counseling, social services, community partnerships, and the consideration of a teen center on the Bernal Community Park. The implementation of this plan will begin in 2011, with staff support and guidance provided by the Community Services Department. Augmenting this effort will be the City's continued work with the Pleasanton Unified School District, Youth Commission, and Tri-Valley Adolescent Health Initiative to look at teen at-risk behavior to ensure proper education and outreach is occurring throughout the community and at various school sites.

In the coming year, the City will also improve background procedures for youth-related businesses (e.g. tutoring, daycare, sport camps, etc.), including processes that begin prior to zoning administrator consideration as an added measure of safety for future patrons of these businesses. A final report and recommendation on how to accomplish this objective will be presented to the City Council later this year.



#### Assure a Safe and Secure Community

The most important service local government provides is ensuring the safety and security of its citizens and visitors. In addition to reinforcing our focus on routine police patrols and traffic enforcement activities, this budget continues to invest in police and fire services and underscores the importance of crime prevention and disaster preparedness within the community. For example, over the coming year our public safety departments will be working with surrounding agencies to strengthen integrated emergency response through enhanced communication systems and partnering on joint disaster planning and emergency response coordination. The City will also continue to fund School Resource Officers at various school sites and maintain DARE programming at both elementary and middle school environments.

The public safety needs of Pleasanton are always at the forefront of our mission as a City and are constantly evaluated and weighed against both the perception of safety and the factual statistics commonly associated with measuring the success. In both the police and fire department, we continue to rely on our effective partnership with the community as one of best ways to ensure that public safety needs are addressed adequately. Our community's feedback and willingness to get involved has always served as the cornerstone for us to maintain a safe community. Both departments will continue to emphasize this objective through citizen academies, community workshops, neighborhood watch, CERT training and other similar opportunities.

#### Protect and Enhance Pleasanton's Quality of Life

The City is committed to maintaining its physical amenities for future generations. This includes the necessary renovation and upgrade of the Dolores Bengston Aquatic Center which is scheduled to commence in 2011. The project includes the replacement of pool decks, separation of filtration and circulation systems, construction of a new mechanical room and lighting improvements for all three pools. These improvements address basic maintenance requirements, but are also required by the Alameda County Health and Safety Code. The project will be completed through the use of accumulated project reserves in the Capital Improvement Plan.

Three other much anticipated improvements – Staples Ranch Neighborhood Park, Alamo Canal Trail Extension and the Iron Horse Trail Permanent Alignment will also be under construction in this budget cycle. Primarily funded through developer contributions, the construction of the five-acre Staples Ranch neighborhood park, located alongside the future extension of Stoneridge Drive, includes parking, restrooms, pedestrian trails, a plaza, picnic tables, shade structures, two lighted tennis courts and a storm water detention area. The park will service not only the current neighborhood, but also the much anticipated 800-unit Continuing Life Care Community at Staples Ranch.



The Alamo Canal Trail Improvement and Iron Horse Trail Alignment projects will also get underway over the next two years. Together these improvements will enhance pedestrian and bicycle mobility throughout the City. The Alamo Canal Trail Improvement is funded with state and federal grant monies and will result in the completion of a trail gap between the cities of Pleasanton and Dublin (along the I-680 corridor). The eagerly awaited Iron Horse Trail Alignment is also funded through grants – its completion will result in a fully improved trail stretching from the East Pleasanton BART Station to the Pleasanton city limits near Stanley Boulevard.

#### <u>Pursue Environmental Awareness, Health, Land Use and Preservation</u> <u>Issues</u>

A priority for the City is to pursue and address environmental issues which affect the health and sustainability of the community. Environmental issues encompass green building practices, furthering recycling and reuse habits, thoughtful, preserved and protected land development, climate protection, and education and awareness about these important issues. The City receives annual grants to further recycling efforts and education opportunities, and to research and pursue new programs. The annual budget includes allocations for residential and commercial recycling, electronic waste collection events, and opportunities to increase public awareness.

This budget also includes funds to develop a Climate Action Plan. Led by the Committee on Energy and the Environment, the plan satisfies the City's obligation under the Urban Habitat Settlement. Among other things, the plan will include fuel efficiency measures for City fleet and paratransit, options for alternative fuel infrastructure, and guidance for replacing the City fleet. Per the terms and conditions of the settlement, the plan will be completed by February 2012.

#### Operate an Effective and Cost Efficient Government

The City continually seeks to improve the ways in which it delivers service to reduce costs, increase effectiveness and enhance efficiency.

Some new initiatives included in this budget which further this goal include:

• Permanently transferring the Parks and Utility Billing Divisions to the Operations Services Center. Since parks maintenance crews and equipment, and utilities functions were already based at the City's Operations Services Center at 333 Busch Road, the change allows for greater utilization of existing resources with consistent management



and oversight of the City's overall maintenance functions. This change has resulted in a 5% reduction in total operating costs for the Operations Services Department.

- Initiating an effort to lead a group of members from regional agencies to consolidate water and sewer utilities in the Tri-Valley area. Currently the area is serviced by five separate organizations. The opportunity for consolidation may result in greater efficiency, service reliability and representation by Tri-Valley residents. This assessment should be completed within the next 12 to 18 months.
- Combining the economic development and business license functions into one department. This results in greater utilization of resources and consolidated supervision at one location.

#### CONCLUSION

In closing this budget message, I would like to express my appreciation to the City Council for providing the positive leadership and direction on behalf of the community. Members of the City's commissions, through their expertise and input, have also provided valuable assistance in the development of the City's priorities, and hence this budget as well. I also want to recognize the City staff for their dedication and effort, not only in the preparation of this budget, but in their commitment to providing quality services to the Pleasanton community, especially during these tough economic times – I am very thankful for their service.

I would like to especially acknowledge the work of the City's budget team. Under the leadership of Emily Wagner, Director of Finance, they have successfully assembled a budget document that is comprehensive, accurate and easy to read.

I look forward to working with the City Council, staff and the Pleasanton community as we implement this operating budget and this policy document. I am confident that the results of our efforts will be the continuation of quality public services, an excellent City staff and a secure financial position for our community.

Respectfully submitted,

Nelson Fialho City Manager



2011/12FY & 2012/13FY Operating Budget

The City of Pleasanton Two Year Operating Budget (Operating Budget) is projected to be \$189.0 million in 2011/12FY and \$192.7 million in 2012/13FY which represents a 2.1% increase and a 4.1% increase, respectively, over the 2010/11FY Midyear Budget.

The Operating Budget is comprised of a number of different funds that are summarized in the following five categories:

Total Budgeted Expenditures (In Millions)							
			2011/12FY		2012/13FY		
	2009/10FY 2010/11FY Total % of Total % of						
Fund Category	Actuals	Midyear	Expenditures	Budget	Expenditures	Budget	
General Fund	84.5	83.0	84.5	44.7%	87.3	45.3%	
Enterprise Funds	31.1	31.8	33.0	17.4%	34.4	17.9%	
Internal Service Funds	34.4	36.4	39.7	21.0%	39.8	20.7%	
Special Revenue Funds	29.8	31.5	29.4	15.6%	29.2	15.2%	
Debt Service & Trust Funds	2.8	2.4	2.4	1.3%	2.0	1.0%	
	182.6	185.1	189.0	100.0%	192.7	100.0%	

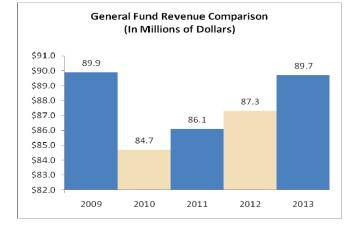
The only funds that are not included in the Operating Budget are the Capital Improvement Funds. The four-year Capital Improvement Program (CIP) for 2011/12FY through 2014/15FY will be provided in a separate document.

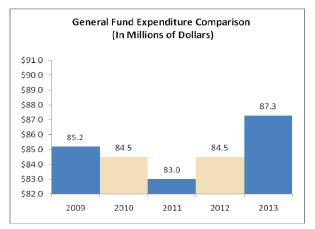
#### General Fund

General Fund operating revenues are projected to total \$87.3 million in 2011/12FY and \$89.7 million in 2012/13FY, a 1.4% and 4.1% increase, respectively, over the 2010/11FY Midyear Budget. General Fund operating expenditures are projected to be \$84.5 million in 2011/12FY and \$87.3 million in 2012/13FY, a 1.8% and a 5.2% increase, respectively, over the 2010/11FY Midyear Budget. The following charts present a comparison of the revenues and expenditures for the five year period ending 2012/13FY.



2011/12FY & 2012/13FY Operating Budget





#### **General Fund Revenues**

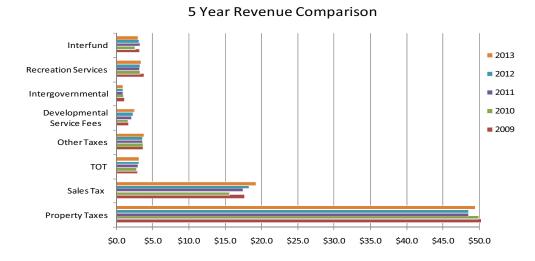
The following table provides a comparison of General Fund revenues by major category for 2008/09FY, 2009/10FY, the Midyear Budget for 2010/11FY and projected revenues for 2011/12FY and 2012/13FY.

			2010/11FY				
General Fund	2008/09FY	2009/10FY	Midyear	2011/12FY		2012/13FY	
Revenues	Actual	Actual	Budget	Projected	% Change	Projected	% Change
Taxes	74,321,964	71,408,196	72,131,606	73,130,635	1.4%	75,142,939	2.8%
Licenses & Permits	72,973	55,840	56,210	57,283	1.9%	58,429	2.0%
Development Services	1,620,737	1,475,282	2,044,119	2,242,447	9.7%	2,401,656	7.1%
Fines & Forfeitures	400,958	374,171	401,080	409,102	2.0%	417,284	2.0%
Interest Income & Rents	853,295	391,607	260,335	362,402	39.2%	486,850	34.3%
Subventions & Grants	985,029	862,416	787,037	782,500	-0.6%	805,363	2.9%
Franchise Fees	1,829,153	1,955,493	1,988,237	2,028,002	2.0%	2,068,561	2.0%
Current Service Fees	1,027,089	1,047,273	905,835	1,006,808	11.2%	1,014,312	0.8%
Miscellaneous	1,929,253	1,351,539	1,087,812	1,048,306	-3.6%	1,036,740	-1.1%
Library Services	75,744	84,421	82,520	84,171	2.0%	85,855	2.0%
Recreation Services	3,708,827	3,210,478	3,148,596	3,222,323	2.3%	3,290,643	2.1%
Interfund Charges	3,110,050	2,451,418	3,216,951	2,960,486	-8.0%	2,845,187	-3.9%
Total Revenue	89,935,072	84,668,134	86,110,338	87,334,465	1.4%	89,653,819	2.7%



2011/12FY & 2012/13FY Operating Budget

The following bar graph provides a five year comparison of revenues by major revenue categories:



Tax revenues represent approximately 84% of the General Fund revenues. Property tax (66%) and sales tax (25%) represent a majority (91%) of tax revenues.

#### Property Tax

Property tax revenues, including secured, unsecured, supplemental, delinquent property taxes and the amount reimbursed by the State in exchange for the reduction in vehicle license fees are not projected to increase in 2011/12FY and are projected to increase by 2% in 2012/13FY.

				2010/11FY				
	2007/08FY	2008/09FY	2009/10FY	Midyear	2011/12FY	%	2012/13FY	%
Property Tax Categories	Actual	Actual	Actual	Budget	Projected	Change	Projected	Change
Secured Property	37,678,704	39,665,560	39,509,558	39,500,000	39,500,000	0%	40,290,000	2.0%
Unsecured Property	2,221,728	2,283,179	2,403,347	2,315,400	2,315,400	0%	2,361,708	2.0%
Delinquent Taxes	1,342,062	2,219,607	2,281,672	1,200,000	1,200,000	0%	1,200,000	0.0%
Property Tax in Lieu of VLF	4,752,873	4,996,695	4,972,711	4,882,208	4,882,208	0%	4,979,852	2.0%
Supplemental Assessment	1,978,106	1,249,326	556,736	500,000	500,000	0%	510,000	2.0%
Total Property Taxes	47,973,474	50,414,366	49,724,024	48,397,608	48,397,608	0%	49,341,560	2.0%

#### <u>Sales Tax</u>

Sales tax is expected to increase by 5.0% in 2011/12FY and 5.0% in 2012/13FY. The increase is primarily due to significant and continued improvements in certain sectors of the general economy shown below:

- 16.0% Increase in Fuel & Service Stations
- 8.0% Increase in Autos & Transportation
- 6.5% Increase in Business & Industry
- 3.5% Increase in Restaurants & Hotels
- 3.5% Increase in General Consumer Goods



2011/12FY & 2012/13FY Operating Budget

				2010/11FY				
	2007/08FY	2008/09FY	2009/10FY	Midyear	2011/12FY	%	2012/13FY	%
Sales Tax Revenue	Actual	Actual	Actual	Budget	Projected	Change	Projected	Change
Total Sales Tax	21,130,683	17,535,784	15,420,066	17,348,298	18,215,713	5.0%	19,126,499	5.0%

#### User Fee Cost Recovery

The City of Pleasanton provides many services to the public. Some services provide a general benefit to the community such as police and fire protection and are almost entirely paid for by general taxes. Other services, such as inspections, permitting, and recreation classes provide a special benefit to an individual, group, or company and a user fee is charged to recover all or a portion of the cost of providing that special service. It is the general policy of the City to recover its costs from individuals and/or groups who benefit from a particular service. A user fee study was recently completed for the Community Development Department. The study updated the cost of providing planning, building, engineering and fire inspection services including overhead and indirect costs. These fees had not been reviewed since 1992. The following table presents the impacts of the fee study to be included in the Budget upon approval of the fee study by City Council.

Increase in Community Development User Fees				
2011/12FY 2012/13FY				
User Fee Study \$350,000 \$700,000				

#### **General Fund Expenditures**

The General Fund Two Year Budget (Budget) is balanced. This was very difficult given there are sizeable increases in PERS rates and medical costs anticipated during the next two years, and increases due to restoring the City's fiscal policies.

#### Increases

Personnel costs represent 79% of the overall Budget and include the following increases in the next two years over the 2010/11FY Midyear Budget:

		<u>11/12FY</u>	<u>12/13FY</u>
•	PERS Employer Rate Increases		
	Police	4.3%	1.3%
	• Fire	4.1%	1.4%
	<ul> <li>Miscellaneous &amp; Management</li> </ul>	3.8%	0.5%
٠	Medical Costs (Health Insurance Premiums)	15.0%	15.0%
•	Annual Increase in Retiree Medical Reserves	\$1,000,000	\$2,000,000



2011/12FY & 2012/13FY Operating Budget

Non-Personnel costs are approximately 21% of the Budget and include the following increases in the next two years over the 2010/11FY Midyear Budget:

	<u>11/12FY</u>	<u>12/13FY</u>
<ul> <li>Increase in Self Insurance Retention</li> </ul>	\$700,000	\$700,000
Increase in Repair and Replacement Reserves	\$0	\$1,134,154

#### <u>Decreases</u>

In order to offset the above increases and to balance the Budget; staff is recommending the following decreases in the Budget over the 2010/11FY Midyear Budget:

		<u>11/12FY</u>	<u>12/13FY</u>
٠	PERS Employee Rate paid by Employees		
	Police	4.3%	5.5%
	Fire	6.1%	7.5%
	Miscellaneous	3.8%	4.3%
	Management	4.0%	8.0%
•	5% reduction in overall Budgets through		
	organizational assessments and includes reductions in the following categories of	<u>11/12FY</u>	<u>12/13FY</u>
	expenditures:	\$3,500,000	\$3,500,000
	<ul> <li>Travel and Training</li> </ul>		

- Overtime
- Material, Supplies and Contract Services
- Reorganization of Economic Development and Business License Division
- Continued Soft Hiring Freeze

#### Organizational Assessment

Departments were directed to thoroughly review every program expenditure in the 2010/11FY Midyear Budget to determine where programs operationally could be streamlined in order to achieve a 5% reduction in the Department's expenditures. Their findings were further reviewed by the City Manager and the Executive Team prior to being included in the Budget. The result of the process, as shown above, was a reduction in annual expenditures of approximately \$3.5 million.

#### Prepayment of Police Group Side Fund Unfunded Liability

In fiscal year 2003, California legislation mandated that all agencies with less than 100 active members be enrolled in a risk-sharing pool with all other agencies in the State with similar benefit packages. The City's Police Group was the only City group that had less than 100



2011/12FY & 2012/13FY Operating Budget

active members; consequently the Police Group was put into a risk pool. At the time of joining the risk pool, a Side Fund was created to account for the difference between the funded status of the City's plan and the funded status of the risk pool. CalPERS then funded the Side Fund obligation on behalf of the City and in turn the City must repay the obligation to CalPERS. The outstanding amount was \$8,189,551 as of June 30, 2010. This obligation is being repaid over a 20 year period at an interest rate of 7.75%, which is the actuarially assumed rate of return for the CalPERS fund.

Paying off the Side Fund Loan early will yield significant long-term financial benefits to the City including savings of future interest costs of \$3,509,653 and an immediate reduction in operating expenses starting in the 2011/12FY. The savings from the repayment of the Side Fund Loan is not included in the Budget. This item will be presented to Council and if approved, will be incorporated in the Budget.

#### Analysis of Expenditures by Category

General Fund expenditures are estimated to be \$84.5 million in 2011/12FY, a 1.8% increase over the 2010/11FY Midyear Budget and \$87.3 million in 2012/13FY, a 3.3% increase over the proposed 2011/12FY Budget.

-		-	-				
In Millions							
			2010/11FY				
	2008/09FY	2009/10FY	Midyear	2011/12FY	%	2012/13FY	%
Expenditure Category	Actual	Actual	Budget	Budget	Change	Budget	Change
Personnel	66,438,272	67,112,603	65,295,293	66,522,379	1.9%	68,285,813	2.7%
Transportation & Training	1,658,456	1,774,826	1,222,683	1,301,441	6.4%	1,768,967	35.9%
Repairs & Maintenance	1,935,997	2,555,703	1,776,735	1,786,196	0.5%	2,465,572	38.0%
Materials & Supplies	14,471,513	12,557,543	14,186,154	14,444,672	1.8%	14,362,937	-0.6%

82,976,416

495,551

84,476,220

421,532

-14.9%

1.8%

87,298,421

415,132

-1.5%

3.3%

The following table summarizes the Budget changes in each expenditure category.

84,511,973

530,898

(19,600)

741,466

85,245,704

#### Personnel

Capital Outlay

Prior Year Exp

Total

Personnel costs represent 79% of the General Fund Budget and are increasing 1.9% in 2011/12FY and 2.7% in 2012/13FY. The Personnel cost increases include step increases pursuant to existing labor contracts, increases for health and other benefits and assumes increases in PERS rates (see PERS Rate History Table on the following page), medical costs (15% per year), and increases in annual funding of the retiree medical reserves (OPEB). No increases have been budgeted for existing labor contracts which expire as follows: PCEA contract expired October 31, 2010; POA contract expires May 31, 2011; and the LPFD contract expires December 1, 2011.



2011/12FY & 2012/13FY Operating Budget

CalPERS Rates for retirement benefits are projected to increase in 2011/12FY and in 2012/13FY as shown in the PERS Rate History Table below. These increases are included in the Budget.

	Misc/Mgmt	Safety-Fire	Safety-Police
	Rate	Rate	Rate
2012/13 (projected)	21.600%	33.300%	34.600%
2011/12	21.087%	31.880%	33.353%
2010/11	17.319%	27.757%	29.074%
2009/10	16.971%	25.595%	28.010%
2008/09	16.660%	25.042%	27.865%
2007/08	16.615%	24.891%	28.109%

#### PERS RATE HISTORY - Employer Rates

#### Employee Contribution paid by the City

	Mgmt	Miscellaneous	Safety-Fire	Safety-Police	
	Rate	Rate	Rate	Rate	
2012/13 (projected)	0.00%	3.70%	1.50%	3.50%	
2011/12	4.00%	4.20%	3.90%	4.70%	
2010/11	8.00%	8.00%	9.00%	9.00%	
2009/10	8.00%	0.00%	9.00%	9.00%	
2008/09	8.00%	8.00%	9.00%	9.00%	
2007/08	8.00%	8.00%	9.00%	9.00%	

#### Transportation & Training

Transportation & Training costs are estimated to increase 6.4% in 2011/12FY and to increase 35.9% in 2012/13FY. These costs include training, fuel, maintaining and operating vehicles, patrol cars, and fire units along with annual depreciation cost for scheduled replacement of all rolling stock. City-wide training expense amounts to about 10% of the total amount budgeted in this account including ongoing training for both police and fire personnel. A majority of the increase in 2012/13FY is due to the annual amount set aside for the ongoing long term replacement of all existing vehicles and fire apparatus which was increased by \$420,000 in the 2012/13FY over the 2011/12FY. The other major increase in this category of expenditures was \$50,000 for the estimated increase in gasoline costs.

#### Repairs & Maintenance

Repairs & Maintenance costs are estimated to increase 0.5% in 2011/12FY and to increase 38.0% in the 2012/13FY. The Repairs and Maintenance category includes a variety of expenditure accounts including computer hardware maintenance, equipment parts, various repair contracts and replacement and renovation charges. The majority of the costs in this category are replacement and renovation charges and includes funding for replacement and/or renovation of parks and medians, computer equipment, city buildings and other equipment of approximately \$844,000 in the 2011/12FY Budget and \$1,523,000 in the 2012/13FY Budget.



2011/12FY & 2012/13FY Operating Budget

#### Materials & Supplies

Materials & Supplies costs are estimated to increase 1.8% in 2011/12FY and to decrease 0.6% in 2012/13FY. The Materials & Supplies category includes a variety of expenditures including professional service contracts, water & sewer charges for City facilities, street light electricity costs, and contributions to the self-insurance liability reserve of \$1,000,000 each year; a \$700,000 increase over the 2010/11FY Midyear Budget; community program grants, and contingency funds. There are offsetting decreases in operating costs through the organizational assessment of approximately \$700,000 in professional services and miscellaneous costs.

#### Capital Outlay

Capital Outlay costs are estimated to decrease by 14.9% in the 2011/12FY and to decrease by 1.5% in the 2012/13FY. The Capital Outlay category includes the purchase of new vehicles, office equipment, computers, software, and field equipment versus the Repairs and Maintenance category which funds the repair and replacement of existing City assets. The majority of the expenditures in both 2011/12FY and 2012/13FY are to update the library collection, including books and other media, periodicals, online reference service, and e-books.

#### **Operating & Capital Transfers**

Operating transfers to the General Fund include a transfer from Urban Forestry Fund to fund 50% of the Landscape Architect Assistant. Operating transfers from the General Fund include operating subsidies to the Transit Fund, Storm Drain Fund, the Cemetery Fund, and the Golf Course Fund. There are also transfers from the General Fund to the Water and Sewer Funds to fund the senior and low income water and sewer discounts. Under Proposition 218, one classification of water customers can not subsidize another. Therefore, if a City desires to provide senior and low income discounts to their customers they must fund the discounts through the General Fund of the City. Finally, there are transfers from the General Fund to the OSC and Senior Center facilities.

Operating Transfers	2009/10FY Actual	2010/11FY Midyear	2011/12FY Budget	2012/13FY Budget
OPERATING TRANSFERS IN - From:				
Employee Benefits Fund	1,677,306			
Urban Forestry Fund (1/2 of Landscape Arch Assist)	36,850	37,274	37,274	37,274
OPERATING TRANSFERS OUT - To:				
Senior & Low Income Water & Sewer Discounts				
Water Fund		(220,000)	(220,000)	(220,000)
Sewer Fund		(110,000)	(110,000)	(110,000)
Transit Fund (Subsidy)	(384,971)	(540,436)	(412,416)	(597,136)
Storm Drain Fund (Subsidy)	(330,000)	(330,000)	(330,000)	-
Cemetery Fund (Subsidy)	(30,000)	(30,000)	(30,000)	(30,000)
Golf Debt	(300,000)	(1,150,000)	(1,000,000)	(1,050,000)
Debt Service 2003 COP's	(401,470)	(404,457)	(406,800)	-
Debt Service 2004 COP's	(380,239)	(386,303)	(386,303)	(385,536)
NET OPERATING TRANSFERS	(112,524)	(3,133,922)	(2,858,245)	(2,355,398)



2011/12FY & 2012/13FY Operating Budget

### **General Fund Reserves**

The changes to General Fund Reserves are shown in the following tables for the adopted 2010/11FY Midyear Budget; the proposed 2011/12FY Budget and the proposed 2012/13FY Budget:

General Fund - Fund Balance Reserve Designations	Balance 6/30/2010	2010/11FY Adjustments	Estimated Balance 6/30/2011
10% Reserve for Economic Uncertainties	8,466,813	144,187	8,611,000
Undesignated Reserve	2,655,462	896,071	3,551,533
Reserve for Golf Debt Service	2,000,000	-	2,000,000
Temporary Recession Reserve	12,210,258	(1,040,258)	11,170,000
TOTAL	25,332,533	-	25,332,533

### 2010/11FY per Midyear Budget Review

### Changes to Reserves in 2011/12FY

General Fund - Fund Balance Reserve Designations	Estimated Balance 6/30/2011	2011/12FY Adjustments	Estimated Balance 6/30/2012
10% Reserve for Economic Uncertainties	8,611,000	122,000	8,733,000
Undesignated Reserve	3,551,533	-	3,551,533
Reserve for Golf Debt Service	2,000,000	-	2,000,000
Temporary Recession Reserve	11,170,000	(122,000)	11,048,000
TOTAL	25,332,533	-	25,332,533

### Changes to Reserves in 2012/13FY

	Estimated		Estimated
General Fund - Fund Balance Reserve	Balance	2012/13FY	Balance
Designations	6/30/2012	Adjustments	6/30/2013
10% Reserve for Economic Uncertainties	8,733,000	232,000	8,965,000
Undesignated Reserve	3,551,533	-	3,551,533
Reserve for Golf Debt Service	2,000,000	-	2,000,000
Temporary Recession Reserve	11,048,000	(232,000)	10,816,000
TOTAL	25,332,533	-	25,332,533



2011/12FY & 2012/13FY Operating Budget

### **Enterprise Funds**

### Water Fund

Revenues from water sales are expected to increase approximately 5.7% in 2011/12FY and 5.2% in 2012/13FY; mainly attributable to an estimated 6.5% annual increase in Zone 7 water rates. Expenses in the Water Fund are estimated to increase 5.0% in 2011/12FY and 5.2% in 2012/13FY. Once again mainly attributable to an estimated 6.5% annual increase in Zone 7 water rates. The Zone 7 Water Agency is the water wholesaler for the Livermore-Amador Valley, purchasing, treating, and delivering water to the cities of Pleasanton and Livermore, Dublin San Ramon Services District (DSRSD), and the California Water Service Company (serving parts of Livermore). The City receives 80% of its water supply from Zone 7 and the other 20% from City owned and operated wells. The following table summarizes the Water Operations and Maintenance Fund for the three years ending 2012/13FY.

W	ater Operations	and Maintenar	nce (O&M)		
Water (O&M)	2010/11FY Midyear	Projected 2011/12FY	% Change	Projected 2012/13FY	% Change
Revenues	18,966,111	20,107,454	6.0%	21,215,897	5.5%
Expenses					
Zone 7 Purchased Water	11,700,000	12,600,000	7.7%	13,500,000	7.1%
All other expenses	6,786,888	6,849,847	0.9%	7,011,485	2.4%
Total Expenses	18,486,888	19,449,847	5.2%	20,511,485	5.5%
Net Income	479,223	657,607		704,412	

### Sewer Fund

Sewer revenues are expected to increase 2.9% in 2011/12FY and 2.8% in 2012/13FY. Expenses in the Sewer Fund are increasing 2.4% in 2011/12FY and 1.9% in 2012/13FY. The City is not anticipating any increases, other than the allowable annual CPI (Consumer Price Index) increase in local city sewer fees. However, a majority of the customers' sewer fees are the regional sewer fees charged by DSRSD. No allowance has been assumed in the Budget either year for a rate increase in the DSRSD fees. The following table summarizes the Sewer Operations and Maintenance Fund for the three years ending 2012/13FY.

Se	ewer Operations	s and Maintenar	nce (O&M)		
	2010/11FY	Projected	%	Projected	%
Sewer (O&M)	Midyear	2011/12FY	Change	2012/13FY	Change
Revenues	10,960,044	11,280,262	2.9%	11,600,480	2.8%
Expenses					
DSRSD	7,100,000	7,200,000	1.4%	7,300,000	1.4%
All other expenses	3,548,398	3,708,234	4.5%	3,811,636	2.8%
Total Expenses	10,648,398	10,908,234	2.4%	11,111,636	1.9%
Net Income	311,646	372,028		488,844	



2011/12FY & 2012/13FY Operating Budget

### Golf Fund

Golf revenues from green fees are projected based on 65,000 rounds of play for both 2011/12FY and 2012/13FY. The estimated number of golf rounds in 2010/11FY is 62,000 which is less than the 73,000 rounds achieved in 2006/07FY and 71,000 rounds in 2007/08FY. Revenues are projected to increase by 3.9% in 2011/12FY and 1.7% in 2012/13FY. Expenses are projected to increase by 0.1% in 2011/12FY and 2.9% in 2012/13FY. Net income from golf operations will be subsidized with a transfer from the General fund of \$1,000,000 in 2011/12FY and \$1,050,000 in 2012/13FY to pay for the annual debt service of approximately \$1.6 million. The following table summarizes the Golf Fund for the three years ending 2012/13FY.

	Golf Cours	se Operating Fu	Ind		
Golf Operations	2010/11FY Midyear	Projected 2011/12FY	% Change	Projected 2012/13FY	% Change
July 1, Fund Balance	\$ 1,201,103	\$ 1,191,128		\$ 1,189,458	
Revenues	4,147,400	4,307,500	3.9%	4,380,000	1.7%
Expenses	3,715,015	3,716,810	0.1%	3,824,690	2.9%
Net	432,385	590,690		555,310	
Transfer In -					
Subsidy From General Fund	1,150,000	1,000,000	-13.0%	1,050,000	5.0%
Net	1,582,385	1,590,690		1,605,310	
Transfer Out -					
Debt Service Payment	1,592,360	1,592,360	0.0%	1,592,360	0.0%
Net Income	(9,975)	(1,670)		12,950	

### Cemetery Fund

Since taking ownership of the Pleasanton Pioneer Cemetery in 2007, the City has completed several one-time improvements. The City also adopted operating policies for the cemetery, including the creation of 400 additional plots and approving the plot fee schedule and contract with Catholic Funeral and Cemetery Services for burial and monument services for families that have purchased plots. For 2011/12FY and 2012/13FY, the Cemetery Fund assumes the facility will continue to be maintained at a "pioneer" standard. The General fund provides a \$30,000 annual subsidy to the fund for maintenance of the facility.



2011/12FY & 2012/13FY Operating Budget

### Special Revenue Funds

### LPFD Fund

The Budget for the 2011/12FY and 2012/13FY Consolidated Fire Budget provides adequate funding for the LPFD's fire, emergency medical services, disaster preparedness, and fire prevention activities. The Budget for the next two years assumes the Budget is maintained at its 2010/11FY Midyear Budget level; even though there are increases in the Budget for known step increases in salaries, (based on outstanding labor contracts), workers compensation and liability insurance premiums.

Efforts during the course of this Budget will be to continue the strategic planning efforts, succession planning and a number of cost saving measures. These cost saving measures include reducing non-essential expenditures for materials, supplies and capital outlay. This Budget will be presented to the JPA Board and for approval in May 2011 and will be submitted to both Pleasanton and Livermore City Councils for ratification.

### Recycling and Waste Management Fund

Funds from the Alameda County Waste Reduction and Recycling Initiative (Measure D) will be used to expand recycling programs and education over the next two years. Programs will include environmental education awareness programs at school sites, annual electronic waste events, food scrap recycling, large special event recycling and education on current programs. Measure D funds have been primarily used for the weekly green waste and food scrap program over the recent years and will continue for the first year of the next budget cycle, as well as the introduction and expansion of services to businesses and residences.

### Internal Service Funds

Internal Service Funds are used as a method to allocate certain internal costs to operating departments as a cost allocation tool. The City has eighteen Internal Service Funds. They include:

- Risk Management (1)
- Workers Compensation (2)
- Employee Benefits (1)
- Retiree Medical Reserve (2)
- Public Art Acquisition & Maintenance (2)
- Replacement & Renovation (10)

In accordance with adopted financial policies and the General Plan, the City maintains ten Replacement and Renovation Funds. The purpose of these Funds is to provide ongoing replacement of City assets; equipment, vehicles, street lights and traffic lights, and to make



2011/12FY & 2012/13FY Operating Budget

major repairs and renovations to facilities, parks, medians, and city wide tree trimming in order to extend the lives of these assets. Adopted financial policies call for the establishment and maintenance of reserves including major maintenance and renovations of buildings, parks, and medians. This is accomplished by charging operating programs an annual charge pursuant to a 20 to 30 year funding plan based on the asset replacement cost and estimated life of the capital asset.

### All Other Operating Funds

Projected revenues and expenditures for all other Operating Funds, including Trust and Debt Service Funds, are contained in the body of the budget document.

							ESTI	2011-12/2 MATED CH	2011-12/2012-13 OPERATING BUDGET ESTIMATED CHANGES IN FUND BALANCES	VERATING	BUDGET
5         87.33.446         5         (2.86.1.0)         64.476.201         5         25.532.333         5         96.63.519         5         (2.96.4.0)         5         7	ted 2011 Ice	Projected FY2011-12 Revenue	Projected FY2011-12 Net Transfers	Proposed FY2011-12 Expenditures	Projected FY2011-12 Net Income	Projected June 30, 2012 Balance	Projected FY2012-13 Revenue	Projected FY2012-13 Net Transfers	Proposed FY2012-13 Expenditures	Projected FY2012-13 Net Income	Projected June 30, 2013 Balance
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	332,533	÷		\$ (84,476,220)	· ج	25,332,533		(2,355,398)		•	
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$											
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	(194) 110 527	Ř	412,384	(721,751) /20.360)	603 1 700	409	156,463 1 650	597,134 30.000	(752,974)		1,032 114 607
(567.78)         (33000)         (173.69)         (67.60)         (19.35.6)         (67.60)         (19.31.64)         (66.10)         (19.44.75)         (25.61.0)         (19.44.75)         (26.61.0)         (26.6	191,129	4,307,500	30,000 (592,360)	(23,200) (3,716,810)	(1,670)	1,189,459	4,380,000	30,000 (542,360)	(23,300) (3,824,690)		114,007
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	674,165 ,726,185	682,785 19,887,454	330,000 (1,380,000)	(913,550) (17,849,846)	99,235 657,608	773,400 8,383,793	685,885 20,995,897	- (1,380,000)	(948,495) (18,911,487)		510,790 9,088,203
3         a	402,591				372,025					÷	5,263,461
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	104,403				160,621,1 \$					A	200,081,01 &
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	422.404	24,503,570	,	(24.503.570)		422.404	25.314.015	,	(25.314.015)		422.404
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	331,861	86.700		(115.200)	(28.500)	303.361	006.68		(14.900)		378.361
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	257,785			(50,000)	(47,400)	210,385	3,800		(50,000)		164,185
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	25,014		ı	(8,800)	(8,500)	16,514	500	ı	(8,800)		8,214
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	1,582,319	100,312		(100,000)	312	1,582,631	321,944		(388,000)		1,516,575
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	2,816,626 2,150,200	42,000		(1,207,000)	(1,165,000)	1,651,626 2,021,42E	369,170		(351,500)		1,669,296 2,048,244
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	2,150,308 2,215,072			(573.150)	(116,873) (27.318)	2,187.754 2.187.754	506.713		(374,900) (533.000)		2,048,364 2.161.467
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	2,463,884			(1,279,785)	(1,228,777)	1,235,107	260,008		(560,000)		935,115
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	655,607 F 2 2 0 402	94,424	•	(169,000)	(74,576)	581,031	151,176	•	(426,000)		306,207
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	3,000,492 1,192,240	1 10,203		(000,000) -	198.862	4,020,701	107.280		(000,060) -		4,312,000
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	709,515	106,508		(410,000)	(303,492)	406,023	437,811		(407,000)		436,834
64,435         -         (835,60)         (200,665)         1,267,500         -         (871,000)         (172,000)         10           1,085,000         -         (1222,000)         (167,000)         4,31,468         1,125,000         -         (877,000)         4,172,000           842,000         -         (186,000)         (376,605)         2,91,75,000         -         (82,700)         (72,700)         41,72,000           337,52,162         5         -         (4,795,00)         (376,605)         2,91,25,917         5,60,964         -         (82,700)         (72,700)         41,72,000           300         -         (1,756,00)         (376,605)         5         (5,923,843)         5         37,205,949         5         39,785,815         5         82,7900         (62,700)         (4,700)         10,755         5,150,944         5         80,864         29,9         29,9         29,9         29,156         5         5,120,000         (4,600)         (4,700)         10,755         5,13,15         5         (2,79,864)         5         5,13,735         5,13,15         2,150         2,150         2,150         2,150         2,150         2,150         2,150         2,150         2,150         2,150         <	8,438,744			(2,320,000)	(1,498,000)	6,940,744	879,000		(2,495,000)	(1,616,000)	5,324,744
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	1,468,167	`		(835,600)	(200,665)	1,267,502	651,040		(871,000)	(219,960)	1,047,542
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	4,481,080 2,1E0,10E	1,065,000	•	(000,202,1)	(101,101)	4,314,080 2,414,605	1, 123,000	•	(000, 782,1)	(000,271)	4,142,080 2,040,00E
\$ 33,752,162 \$       \$ (39,676,005)       \$ (5,923,843) \$       \$ 60,905,598 \$       \$ 37,205,949 \$       \$ (39,785,815) \$       \$ (2,579,866) \$       \$ 583         300       -       (5,000)       (4,700)       15,107       400       -       \$ (39,785,815) \$       \$ (2,579,866) \$       \$ 583         2,100       -       -       2,100       17,526       2,150       -       2,150       2,150         2,1960       -       -       (30,000)       17,526       2,150       -       2,1960       2,150         2,1960       -       -       (30,000)       17,526       2,150       -       2,1960       5,100         2,1960       -       -       (30,000)       17,526       2,1960       -       2,1960       -       2,1960       5,100         203,500       -       -       (33,20)       16,015       -       -       2,1960       5,100       6,106,00       5,100       6,106,00       5,100       6,106,00       5,100       6,106,00       5,100       6,166,00       5,100       6,000       5,100       6,000       6,106,00       5,100       6,000       6,000       6,000       6,000       6,000       6,000       6,000       6,000	9,799,522	4,418,395		(4,795,000)	(376,605)	29,422,917	5,600,864		(5,120,000)		29,903,781
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	5,829,441	° \$			\$ (5,923,843)			' ∽		÷	\$ 58,325,732
$\begin{array}{rcccccccccccccccccccccccccccccccccccc$											
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	19,807	300		(5,000)	(4,700)	15,107	400		(5,000)		10,507
21,960       -       (50,547)       (28,587)       21,960       -       -       21,960         203,500       -       (50,547)       (28,587)       21,960       -       -       21,960         203,500       -       (200,000)       3,500       42,060       205,100       -       21,960         66,000       -       (105,000)       (39,000)       169,157       -       -       (105,000)       5,100         68,000       -       (105,000)       (33,21)       -       -       -       (105,000)       (106,000)         8,000       -       (3,321)       -	15,426	2,100		•	2,100	17,526	2,150		•	2,150	19,676
203,500       -       (200,000)       3,500       42,060       205,100       -       (200,000)       5,100         66,000       -       (105,000)       (39,000)       169,157       -       -       (105,000)       5,100         -       -       (105,000)       (33,221)       -       -       (105,000)       (105,000)       5,100         -       -       (3,321)       (3,321)       -	50,547			(50,547)	(28,587)	21,960	21,960				43,920
66,000         -         (105,000)         (39,000)         169,157         -         -         (105,000)         (108,455)         -         -         (105,000)         (105,000)         (106,000)	38,560			(200,000)	3,500	42,060	205,100		(200,000)		47,160
(3,321) (3,321)	208,157	66,000		(105,000)	(39,000)	169,157		•	(105,000)		64,157
e,uuu - (13,100) (22,000) (10,555 8,000 - (13,000) (7,000) (6,094) (6,094) 23,552	3,321			(3,321)	(3,321)	- 11	- 0				
	200'75 207 00			(30,000)	(22,000) (6,004)	10,555	8,000		(000,61)		3,555 22 FE 2
- 18,455 - 18,455 - 21,805	43 744	400	- (18 455)	(+c0,0) -	(0,034) (18.055)	23,332	- 900			- 900	260,62
	3 350		18 455		18,455	21,007				· ·	21,207

# **ESTIMATED CHANGES IN FUND BALANCES** 2011-12/2012-13 OPERATING BUDGET

		Projected June 30, 2011 Balance	Projected FY2011-12 Revenue	Projected FY2011-12 Net Transfers	Proposed FY2011-12 Expenditures	Projected FY2011-12 Net Income	Projected June 30, 2012 Balance	Projected FY2012-13 Revenue N	Projected FY2012-13 Net Transfers	Proposed FY2012-13 Expenditures	Projected FY2012-13 Net Income	Projected June 30, 2013 Balance
	SPECIAL REVENUE FUNDS (continued)								_		-	
	Asset Forfeiture -Federal	113,005	8,000		(14,000)	(000)	107,005	8,000		(14,000)	(000)	101,005
	H.A.P.P.Y. Public Art Donations	9,290	40,300		(40,000)	300	9,590	40,500		(40,000)	500	10,090
	Downtown Economic Devel Loan Fund	26,180	300		•	300	26,480	400		•	400	26,880
	Lower Income Housing Fund	15,327,283	1,778,982		(373,816)	1,405,166	16,732,449	2,520,006		(381,013)	2,138,993	18,871,442
	LPFD Fund	•	27,707,517		(27,707,516)	-	-	27,695,665		(27,695,663)	2	S
	Used Oil Grant Fund		9,462		(9,462)							
	Law Enforcement	40,239	2,600			2,600	42,839	3,900			3,900	46,739
	Lemoine Geologic Hazard District	42,877	7,292		(6,775)	517	43,394	7,542		(6,875)	667	44,061
	Laurel Creek Geologic Hazard District	538,068	48,464		(38,650)	9,814	547,882	51,664	,	(38,850)	12,814	560,696
	Ponderosa Landscape District	79,719	16,321		(14,350)	1,971	81,690	16,721		(14,350)	2,371	84,061
	Windsor Landscape District	5,879	23,920		(22,300)	1,620	7,499	23,940		(22,300)	1,640	9,139
	Moller Geologic Hazard Dist	85,185	10,904		(666'6)	905	86,090	11,404		(10,199)	1,205	87,295
	Oak Tree Farm Geologic Hazard Dist	49,226	11,711	,	(10,906)	805	50,031	11,911	,	(11,106)	805	50,836
	Bonde Landscape District	15,797	26,250		(27,400)	(1,150)	14,647	26,350		(27,400)	(1,050)	13,597
	Moller Ranch Landscape District	211,688	59,013		(43,500)	15,513	227,201	60,113	·	(43,500)	16,613	243,814
	Oak Tree Farm Landscape Dist	44,682	20,012		(12,450)	7,562	52,244	20,212		(12,450)	7,762	60,006
15	Ridgeview Commons Housing	1,000				'	1,000				,	1,000
5	Community Develop Block Grant		250,000		(250,000)			250,000		(250,000)	,	
	HOME Program Fund	•	178,000		(178,000)		•	178,000	·	(178,000)	,	
	HBPOA Maint District	•	100,000		(100,000)	•		100,000		(100,000)	,	
	Abandoned Vehicle	282,477	33,500		(105,000)	(71,500)	210,977	35,200		(30,000)	5,200	216,177
	Urban Forestry Fund	156,866	2,300	(37,274)	(19,400)	(54,374)	102,492	3,400	(37,274)	(19,400)	(53,274)	49,218
	Library Donations Fund	17,548	200		•	200	17,748	300		•	300	18,048
	Special Revenue Funds \$	\$ 17,492,122 \$	30,637,308	\$ (37,274) \$	\$ (29,383,486) \$	\$ 1,216,548 <b>\$</b>	\$ 18,708,670 \$	31,303,438 \$	(37,274) \$	(29,220,106) \$	2,046,058 \$	20,754,728
	OTHER FUNDS											
	2003 Certificates of Participation	•		1,999,160	(1,998,690)	470	470		1,592,360	(1,589,399)	2,961	3,431
	2004 Certificates of Participation	398,044		386,303	(386,303)	1	398,044		385,536	(385,536)	,	398,044
	PTCWD #3 Trust Fund	98,128	2,925	378,564	(30,030)	351,459	449,587	3,725		(30,030)	(26,305)	423,282
	Other Funds \$	\$ 496,172 \$	\$ 2,925	\$ 2,764,027 \$	\$ (2,415,023) \$	351,929 \$	\$ 848,101 \$	3,725 \$	1,977,896 \$	(2,004,965) \$	(23,344) \$	824,757

389,356 \$ 121,418,252

(192,687,948) \$

(2,800,002) \$

(2,421,468) \$ (188,890,288) **\$ (3,225,775) \$ 121,028,896 \$ 195,877,306 \$** 

\$ 124,254,671 \$ 188,085,981 \$

TOTAL - ALL FUNDS



	GE	ENERAL FU	ND	)				
	_	ACTUAL 2009-10		ADJUSTED 2010-11	I	PROJECTED 2011-12	I	PROJECTED 2012-13
July 1, Reserves	\$	25,288,896	\$	25,332,533	\$	25,332,533	\$	25,332,533
Total Revenue		84,668,134		86,110,338		87,334,465		89,653,819
Operating Transfers In/(Out)		669,185		(2,343,162)		(2,065,142)		(1,969,862)
Debt Service Payments		(781,709)		(790,760)		(793,103)		(385,536)
Total Expenditures		(84,511,973)		(82,976,416)		(84,476,220)		(87,298,421)
Subtotal	\$	25,332,533	\$	25,332,533	\$	25,332,533	\$	25,332,533
Less Reserves for:								
Economic Uncertainties		(8,466,813)		(8,611,000)		(8,733,000)		(8,965,000)
Undesignated		(2,655,462)		(3,551,533)		(3,551,533)		(3,551,533)
Golf Debt Service		(2,000,000)		(2,000,000)		(2,000,000)		(2,000,000)
Temporary Recession		(12,210,258)		(11,170,000)		(11,048,000)		(10,816,000)
June 30, Fund Balance	\$	-	\$	-	\$	-	\$	-

E	NT	ERPRISE FL	JN	DS		
		ACTUAL		ADJUSTED	PROJECTED	PROJECTED
		2009-10		2010-11	2011-12	2012-13
PARATRANSIT FUND: 302						
July 1, Fund Balance	\$	683	\$	1	\$ (194)	\$ 409
Total Revenue		326,084		156,463	309,970	156,463
Net Transfers		392,166		540,435	412,384	597,134
Total Expenditures		(718,932)		(697,093)	(721,751)	(752,974)
June 30, Fund Balance	\$	1	\$	(194)	\$ 409	\$ 1,032
CEMETERY FUND: 367						
July 1, Fund Balance	\$	94,705	\$	106,787	\$ 110,527	\$ 112,317
Total Revenue		2,868		3,100	1,150	1,650
Net Transfers		30,000		30,000	30,000	30,000
Total Expenditures		(20,786)		(29,360)	(29,360)	(29,360)
June 30, Fund Balance	\$	106,787	\$	110,527	\$ 112,317	\$ 114,607
GOLF FUND: 376						
July 1, Fund Balance	\$	1,843,922	\$	1,201,104	\$ 1,191,129	\$ 1,189,459
Total Revenue		4,202,855		4,147,400	4,307,500	4,380,000
Net Transfers		(1,296,045)		(442,360)	(592,360)	(542,360)
Total Expenditures		(3,549,628)		(3,715,015)	(3,716,810)	(3,824,690)
June 30, Fund Balance	\$	1,201,104	\$	1,191,129	\$ 1,189,459	\$ 1,202,409
WATER FUND: 381						
July 1, Fund Balance	\$	8,356,586	\$	7,246,459	\$ 7,726,185	\$ 8,383,793
Total Revenue		15,493,084		18,746,611	19,887,454	20,995,897
Net Transfers		(842,794)		(1,320,285)	(1,380,000)	(1,380,000)
Total Expenditures		(15,760,417)		(16,946,600)	(17,849,846)	(18,911,487)
June 30, Fund Balance*	\$	7,246,459	\$	7,726,185	\$ 8,383,793	\$ 9,088,203
SEWER FUND: 383						
July 1, Fund Balance	\$	3,480,179	\$	3,118,671	\$ 4,402,591	\$ 4,774,616
Total Revenue		10,796,412		11,822,319	11,170,262	11,490,480
Net Transfers		(1,033,971)		(1,030,127)	(1,090,000)	(1,090,000)
Total Expenditures		(10,123,949)		(9,508,272)	 (9,708,237)	 (9,911,635)
June 30, Fund Balance*	\$	3,118,671	\$	4,402,591	\$ 4,774,616	\$ 5,263,461

\* Water & Sewer Fund Balances include debt service reserves as well as contingency and cash flow reserves.



ENTER	PRI	SE FUNDS	(co	ntinued)				
		ACTUAL		ADJUSTED	PI	ROJECTED	Р	ROJECTED
		2009-10		2010-11		2011-12		2012-13
STORM DRAIN FUND: 386								
July 1, Fund Balance	\$	488,210	\$	596,605	\$	674,165	\$	773,400
Total Revenue		662,340		673,596		682,785		685,885
Net Transfers		344,118		330,000		330,000		-
Total Expenditures		(898,063)		(926,036)		(913,550)		(948,495)
June 30, Fund Balance	\$	596,605	\$	674,165	\$	773,400	\$	510,790

INTE	RN	AL SERVICI	EF	UNDS				
		ACTUAL		ADJUSTED		PROJECTED		PROJECTED
		2009-10		2010-11		2011-12		2012-13
EMPLOYEE BENEFITS FUND: 006	•		•		•		•	
July 1, Fund Balance	\$	2,016,012	\$	628,404	\$		\$	422,404
Total Revenue		20,655,924		19,896,689		24,503,570		25,314,015
Net Transfers		(2,016,012)		-		-		-
Total Expenditures		(20,027,520)		(20,102,689)		(24,503,570)		(25,314,015)
June 30, Fund Balance	\$	628,404	\$	422,404	\$	422,404	\$	422,404
L.P.F.D. REPLACEMENT FUND: 037								
July 1, Fund Balance	\$	508,575	\$	540,461	\$	331,861	\$	303,361
Total Revenue		90,159		84,100		86,700		89,900
Net Transfers		-		-		-		-
Total Expenditures		(58,273)		(292,700)		(115,200)		(14,900)
June 30, Fund Balance	\$	540,461	\$	331,861	\$	303,361	\$	378,361
PUBLIC ART ACQUISITION FUND: 038								
July 1, Fund Balance	\$	413,494	\$	213,584	\$	257,785	\$	210,385
Total Revenue		36,010		1,100		2,600		3,800
Net Transfers		-		133,546		-		-
Total Expenditures		(235,920)		(90,445)		(50,000)		(50,000)
June 30, Fund Balance	\$	213,584	\$	257,785	\$	210,385	\$	164,185
PUBLIC ART MAINTENANCE FUND: 039								
July 1, Fund Balance	\$	41,222	\$	32,614	\$	25,014	\$	16,514
Total Revenue		649		200		300		500
Net Transfers		-		-		-		-
Total Expenditures		(9,257)		(7,800)		(8,800)		(8,800)
June 30, Fund Balance	\$	32,614	\$	25,014	\$	16,514	\$	8,214
VEHICLE REPLACEMENT FUND: 041								
July 1, Fund Balance	\$	1,747,588	\$	1,554,007	\$	1,582,319	\$	1,582,631
Total Revenue		(3,994)		92,312		100,312		321,944
Net Transfers		-		-		-		-
Total Expenditures		(189,587)		(64,000)		(100,000)		(388,000)
June 30, Fund Balance	\$	1,554,007	\$	1,582,319	\$	1,582,631	\$	1,516,575
EQUIPMENT REPLACEMENT FUND: 042	Ŧ	, ,		,,		,,		,,
July 1, Fund Balance	\$	3,699,304	\$	3,711,126	\$	2,816,626	\$	1,651,626
Total Revenue	,	96,433		26,000	•	42,000	•	369,170
Net Transfers		-		-		_,		
Total Expenditures		(84,611)		(920,500)		(1,207,000)		(351,500)
June 30, Fund Balance	\$	3,711,126	\$	2,816,626	\$	1,651,626	\$	1,669,296
	Ψ	0,111,120	Ψ	2,010,020	Ψ	1,001,020	Ψ	1,000,200



ACTUAL         ADJUSTED         PROJECTED         PROJECTED         PROJECTED         2011-12         2012-13           FACILITIES RENOVATION FUND: 043         July 1, Fund Balance         \$ 2,273,523         \$ 2,708,833         \$ 2,150,308         \$ 2,031,435         Total Revenue         774,238         96,427         107,427         391,529           Net Transfers         -	INTERNAL	SE	<b>RVICE FUN</b>	DS	(continued	)			
FACILITIES REMOVATION FUND: 043         July 1, Fund Balance         \$         2,273,523         \$         2,708,833         \$         2,150,308         \$         2,031,435           Total Revenue         774,238         96,427         107,427         391,829           Net Transfers         -         -         -         -         -           Total Expenditures         (338,928)         (654,952)         (228,308         \$         2,031,435         \$         2,048,364           INFORMATION TECHNOLOGY REPLACEMENT FUND: 046         July 1, Fund Balance         \$         2,266,071         \$         3,107,575         \$         2,215,072         \$         2,187,754         \$         2,161,467           Total Revenue         677,095         529,832         545,832         506,713         \$         2,216,467         \$         2,463,844         \$         1,235,107         \$         2,161,467           FIRE APPARATUS REPLACEMENT FUND: 047         July 1, Fund Balance         \$         2,470,354         \$         2,463,884         \$         1,235,107         \$         2,161,467           FIRE APPARATUS REPLACEMENT FUND: 048         June 30, Fund Balance         \$         2,470,354         \$         1,428,71754         \$         2,161,667         \$			ACTUAL		ADJUSTED	F	PROJECTED	Р	ROJECTED
July 1, Fund Balance         \$         2,273,823         \$         2,716,833         \$         2,160,803         \$         2,160,803         \$         2,160,803         \$         2,160,803         \$         2,160,803         \$         2,160,803         \$         2,160,803         \$         2,160,803         \$         2,160,703         \$         3,1323           Net Transfers         - <td< td=""><td></td><td></td><td>2009-10</td><td></td><td>2010-11</td><td></td><td>2011-12</td><td></td><td>2012-13</td></td<>			2009-10		2010-11		2011-12		2012-13
Total Revenue         774,238         96,427         107,427         391,829           Net Transfers         (338,928)         (654,952)         (222,300)         (374,900)           Total Expenditures         (338,928)         (654,952)         (222,300)         (374,900)           INFORMATION TECHNOLOGY REPLACEMENT FUND: 046         (3,107,575         \$ 2,215,072         \$ 2,218,7754         \$ 2,187,754           Total Expenditures         (519,691)         (1,422,335)         (573,150)         (533,000)           Total Expenditures         8 4,100         (519,691)         (1,422,335)         (573,150)         (533,000)           Total Expenditures         8 4,100         (529,691)         (1,422,335)         (573,150)         (530,000)           Total Expenditures         8 2,470,354         \$ 2,470,354         \$ 2,463,884         \$ 1,235,107         \$ 1,235,107           Total Expenditures         June 30, Fund Balance         \$ 3,296,661         \$ 2,463,884         \$ 1,235,107         \$ 935,116           POLICE VEHICLE REPLACEMENT FUND: 044         Juny 1, Fund Balance         \$ 513,203         \$ 594,983         \$ 655,607         \$ 581,031         \$ 306,6207           PARK & MEDIAN RENOXATION FUND: 050	FACILITIES RENOVATION FUND: 043								
Net Transfers         (338.928)         (654.952)         (226.300)         (374,900)           Jun 30, Fund Balance         \$2,708,833         \$2,150,308         \$2,031,435         \$2,048,364           INFORMATION TECHNOLOGY REPLACEMENT FUND: 046         529,832         545,832         506,713         \$3,107,575         \$2,215,072         \$2,187,754         \$2,151,300         \$545,832         506,713         \$3,107,575         \$2,215,072         \$2,187,754         \$529,832         545,832         506,713         \$3,000	-	\$	2,273,523	\$	2,708,833	\$	2,150,308	\$	2,031,435
Total Expenditures         (338.928)         (654.952)         (226,300)         (374.900)           JUP 30, Fund Balance         \$ 2,708,833         \$ 2,150,308         \$ 2,014,355         \$ 2,048,364           July 1, Fund Balance         \$ 2,866,071         \$ 3,107,575         \$ 2,215,072         \$ 2,187,754           Total Revenue         677,095         529,832         545,832         506,713           Net Transfers         (519,691)         (1.422,335)         (573,150)         (533,000)           Juna 30, Fund Balance         \$ 3,107,575         \$ 2,245,072         \$ 2,463,884         \$ 1,235,107           July 1, Fund Balance         \$ 2,470,354         \$ 3,296,661         \$ 2,463,884         \$ 1,235,107           Total Revenue         826,307         37,008         \$ 1,008         260,008           Net Transfers         -         -         -         -           July 1, Fund Balance         \$ 3,296,661         \$ 2,463,884         \$ 1,235,107         \$ 935,115           POLICE VEHICLE REPLACEMENT FUND: 047         -         -         -         -         -         -           July 1, Fund Balance         \$ 5,43,203         \$ 594,983         \$ 655,607         \$ 581,031         51,008         1,042,000         1,426,000	Total Revenue		774,238		96,427		107,427		391,829
June 30, Fund Balance         \$ 2,708,833         \$ 2,150,308         \$ 2,031,435         \$ 2,048,364           INFORMATION TECHNOLOGY REPLACEMENT FUND: 046         July 1, Fund Balance         \$ 3,107,575         \$ 2,215,072         \$ 2,187,754           Total Revenue         677,095         529,832         545,832         566,71         \$ 3,107,575         \$ 2,215,072         \$ 2,187,754         \$ 506,713           Net Transfers         84,100         -         -         -         -         -           Total Expenditures         (519,691)         (1,422,335)         (573,150)         (533,000)           Tune 30, Fund Balance         \$ 3,107,75         \$ 2,215,072         \$ 2,463,884         \$ 1,235,107           FIRE APPARATUS REPLACEMENT FUND: 047         \$ 2,470,354         \$ 3,296,661         \$ 2,463,884         \$ 1,235,107           Total Revenue         \$ 3,296,661         \$ 2,463,884         \$ 1,235,107         \$ 935,115           POLICE VEHICLE REPLACEMENT FUND: 048         \$ 1,235,107         \$ 935,115         \$ 1,049,78         \$ 1,435,407         \$ 935,115           Total Revenue         \$ 87,479         \$ 1,64,813         \$ 566,842         \$ 4,828,781         \$ 1,31,76           Total Expenditures         (97,3452)         (950,000)         (950,000)         (95	Net Transfers		-		-		-		-
INFORMATION TECHNOLOGY REPLACEMENT FUND: 046           July 1, Fund Balance         \$ 2,860,071 \$ 3,107,575 \$ 2,215,072 \$ 2,187,754           Total Revenue         677,095         529,832         545,832         506,713           Net Transfers         84,100         -         -         -         -           Total Expenditures         (519,691)         (1,422,335)         (573,150)         (533,000)           July 1, Fund Balance         \$ 2,470,354 \$         3,296,661 \$         2,463,884 \$         1,235,107           Total Revenue         826,307         37,008         51,008         260,008           Net Transfers         - </td <td>Total Expenditures</td> <td></td> <td>(338,928)</td> <td></td> <td>(654,952)</td> <td></td> <td>(226,300)</td> <td></td> <td>(374,900)</td>	Total Expenditures		(338,928)		(654,952)		(226,300)		(374,900)
July 1, Fund Balance       \$       2,866,071       \$       3,107,575       \$       2,215,072       \$       2,187,754         Total Revenue       677,095       529,322       545,532       506,713         Net Transfers       84,100       .       .       .       .         Total Expenditures       (519,691)       (1,422,335)       (573,150)       (533,000)         June 30, Fund Balance       \$       2,470,354       \$       3,296,661       \$       2,483,884       \$       1,235,107         Total Revenue       826,307       37,008       \$       3,296,661       \$       2,483,884       \$       1,235,107       \$       935,115         POLICE VEHICLE REPLACEMENT FUND: 047       .	June 30, Fund Balance	\$	2,708,833	\$	2,150,308	\$	2,031,435	\$	2,048,364
Total Revenue         677.095         529,832         545,832         506,713           Net Transfers	INFORMATION TECHNOLOGY REPLACEME	INT	FUND: 046						
Net Transfers         84,100         -           Total Expenditures         (519,691)         (1,422,335)         (573,150)         (533,000)           June 30, Fund Balance         \$ 3,107,757         \$ 2,215,072         \$ 2,463,884         \$ 1,235,107           Total Revenue         \$ 2,470,354         \$ 3,296,661         \$ 2,463,884         \$ 1,235,107           Total Revenue         \$ 2,470,354         \$ 3,296,661         \$ 2,463,884         \$ 1,235,107           Total Revenue         \$ 3,296,661         \$ 2,463,884         \$ 1,235,107         \$ 5660,000)           June 30, Fund Balance         \$ 3,296,661         \$ 2,463,884         \$ 1,235,107         \$ 935,115           POLICE VEHICLE REPLACEMENT FUND: 048         \$ 513,203         \$ 594,983         \$ 655,607         \$ 581,031           July 1, Fund Balance         \$ 513,203         \$ 594,983         \$ 655,607         \$ 581,031         \$ 306,207           Total Revenue         \$ 7,134,489         \$ 655,607         \$ 581,031         \$ 306,207         \$ 306,207           July 1, Fund Balance         \$ 7,134,489         \$ 6541,203         \$ 5,668,492         \$ 4,828,781         \$ 4,312,680           July 1, Fund Balance         \$ 1,200,203         \$ 1,049,078         \$ 1,92,240         \$ 1,391,102         \$ 1,391	July 1, Fund Balance	\$	2,866,071	\$	3,107,575	\$	2,215,072	\$	2,187,754
Total Expenditures         (519.691)         (1,422,335)         (573,150)         (533,000)           June 30, Fund Balance         \$ 3,07,575         \$ 2,215,072         \$ 2,187,754         \$ 2,161,467           July 1, Fund Balance         \$ 2,470,354         \$ 3,296,661         \$ 2,463,884         \$ 1,235,107           Total Revenue         826,307         37,008         \$ 1,008         260,008           Net Transfers         -         -         -         -           Total Expenditures         \$ 3,296,661         \$ 2,463,884         \$ 1,235,107         \$ 935,115           POLICE VEHICLE REPLACEMENT FUND: 048         -	Total Revenue		677,095		529,832		545,832		506,713
June 30, Fund Balance         \$ 3,107,575         \$ 2,215,072         \$ 2,187,754         \$ 2,161,467           FIRE APPARATUS REPLACEMENT FUND: 047         July 1, Fund Balance         \$ 2,470,354         \$ 3,296,661         \$ 2,463,884         \$ 1,235,107         Total Revenue         \$ 2,470,354         \$ 3,296,661         \$ 2,463,884         \$ 1,235,107         \$ 260,008           Net Transfers         -	Net Transfers		84,100		-		-		-
June 30, Fund Balance         \$ 3,107,575         \$ 2,215,072         \$ 2,187,754         \$ 2,161,467           FIRE APPARATUS REPLACEMENT FUND: 047         July 1, Fund Balance         \$ 2,470,354         \$ 3,296,661         \$ 2,463,884         \$ 1,235,107         Total Revenue         \$ 2,63,07         37,008         \$ 51,008         260,008           Net Transfers         -	Total Expenditures		(519,691)		(1,422,335)		(573,150)		(533,000)
FIRE APPARATUS REPLACEMENT FUND: 047         July 1, Fund Balance       \$ 2,470,354       \$ 3,296,661       \$ 2,463,884       \$ 1,235,107         Total Revenue       826,307       37,008       \$1,008       260,008         Net Transfers       -       -       (869,785)       (1,279,785)       \$ 560,000         June 30, Fund Balance       \$ 3,296,661       \$ 2,463,884       \$ 1,235,107       \$ 935,115         POLICE VEHICLE REPLACEMENT FUND: 048         June 30, Fund Balance       \$ 513,203       \$ 594,983       \$ 655,607       \$ 581,031         Total Revenue       \$ 513,203       \$ 594,983       \$ 655,607       \$ 581,031       \$ 306,207         June 30, Fund Balance       -	June 30, Fund Balance	\$	3,107,575	\$		\$		\$	
Total Revenue         826,307         37,008         51,008         260,008           Net Transfers         -			, ,		, ,				
Total Revenue         826,307         37,008         51,008         260,008           Net Transfers         -	July 1, Fund Balance	\$	2,470,354	\$	3,296,661	\$	2,463,884	\$	1,235,107
Net Transfers         -         -         -         -         -         -         -         (1,279,785)         (560,000)           June 30, Fund Balance         \$         3,296,661         \$         2,463,884         \$         1,235,107         \$         935,115           POLICE VEHICLE REPLACEMENT FUND: 048         -	•			·					
June 30, Fund Balance         \$ 3,296,661         \$ 2,463,884         \$ 1,235,107         \$ 935,115           POLICE VEHICLE REPLACEMENT FUND: 048         July 1, Fund Balance         \$ 513,203         \$ 594,983         \$ 655,607         \$ 581,031           July 1, Fund Balance         87,479         91,624         94,424         151,176           Net Transfers         -         -         -         -         -           Total Expenditures         (5,699)         (31,000)         (169,000)         (426,000)           July 1, Fund Balance         \$ 7,134,489         \$ 655,607         \$ 581,031         \$ 306,207           PARK & MEDIAN RENOVATION FUND: 050         July 1, Fund Balance         \$ 7,134,489         \$ 6,541,203         \$ 5,668,492         \$ 4,828,781           Total Expenditures         -         -         -         -         -         -           Total Expenditures         -			-		_		-		-
June 30, Fund Balance         \$ 3,296,661         \$ 2,463,884         \$ 1,235,107         \$ 935,115           POLICE VEHICLE REPLACEMENT FUND: 048         July 1, Fund Balance         \$ 513,203         \$ 594,983         \$ 655,607         \$ 581,031           July 1, Fund Balance         \$ 7,479         91,624         94,424         151,176           Net Transfers         -         -         -         -         -           Total Expenditures         (5,699)         (31,000)         (169,000)         (426,000)           July 1, Fund Balance         \$ 7,134,489         \$ 655,607         \$ 581,031         \$ 306,207           PARK & MEDIAN RENOVATION FUND: 050         July 1, Fund Balance         \$ 7,134,489         \$ 6,541,203         \$ 5,668,492         \$ 4,828,781           Total Expenditures         -         -         -         -         -         -           Total Expenditures         - <td></td> <td></td> <td>-</td> <td></td> <td>(869,785)</td> <td></td> <td>(1.279.785)</td> <td></td> <td>(560.000)</td>			-		(869,785)		(1.279.785)		(560.000)
POLICE VEHICLE REPLACEMENT FUND: 048         July 1, Fund Balance         \$ 513,203         \$ 594,983         \$ 655,607         \$ 581,031           Total Revenue         87,479         91,624         94,424         151,176           Net Transfers         -         -         -         -           Total Expenditures         (5,699)         (31,000)         (169,000)         (426,000)           June 30, Fund Balance         \$ 594,983         \$ 655,607         \$ 581,031         \$ 306,207           PARK & MEDIAN RENOVATION FUND: 050         (31,000)         (169,000)         (426,000)         (426,000)           July 1, Fund Balance         \$ 7,134,489         \$ 6,541,203         \$ 5,668,492         \$ 4,828,781           Total Expenditures         -         -         -         -         -           July 1, Fund Balance         \$ 7,134,489         \$ 6,541,203         \$ 5,668,492         \$ 4,828,781         \$ 133,899           Net Transfers         -         -         -         -         -         -         -           July 1, Fund Balance         \$ 1,200,203         \$ 1,049,078         \$ 1,192,240         \$ 1,391,102         1,391,102           July 1, Fund Balance         \$ 1,049,078         \$ 1,99,162         198,862         1	-	\$	3.296.661	\$	( /	\$		\$	
July 1, Fund Balance       \$       513,203       \$       594,983       \$       655,607       \$       581,031         Total Revenue       87,479       91,624       94,424       151,176         Net Transfers       -       -       -       -       -       -       -         Total Expenditures       (5,699)       (31,000)       (169,000)       (426,000)       (426,000)         July 1, Fund Balance       \$       594,983       \$       6,541,203       \$       5,668,492       \$       4,828,781         July 1, Fund Balance       \$       7,134,489       \$       6,541,203       \$       5,668,492       \$       4,828,781         Total Revenue       380,166       77,289       110,289       133,899         Net Transfers       -			0,200,001	<b>•</b>	_,,	Ŧ	.,,	Ŧ	,
Total Revenue       87,479       91,624       94,424       151,176         Net Transfers       -			513 203	\$	594 983	\$	655,607	\$	581.031
Net Transfers         .         <	•	Ψ		Ψ		Ŧ	-	Ŧ	•
Total Expenditures       (5,699)       (31,000)       (169,000)       (426,000)         June 30, Fund Balance       \$ 594,983       \$ 655,607       \$ 581,031       \$ 306,207         PARK & MEDIAN RENOVATION FUND: 050        \$ 7,134,489       \$ 6,541,203       \$ 5,668,492       \$ 4,828,781         July 1, Fund Balance       380,166       77,289       110,289       133,899         Net Transfers       -       -       -       -       -         Total Expenditures       (973,452)       (950,000)       (950,000)       (650,000)         June 30, Fund Balance       \$ 5,668,492       \$ 4,828,781       \$ 4,312,680         STREET LIGHT REPLACEMENT FUND: 052       -			-		-		-		-
June 30, Fund Balance         \$ 594,983         \$ 655,607         \$ 581,031         \$ 306,207           PARK & MEDIAN RENOVATION FUND: 050         July 1, Fund Balance         \$ 7,134,489         \$ 6,541,203         \$ 5,668,492         \$ 4,828,781           Total Revenue         380,166         77,289         110,289         133,899           Net Transfers         -         -         -         -           Total Expenditures         (973,452)         (950,000)         (950,000)         (650,000)           June 30, Fund Balance         \$ 6,541,203         \$ 5,668,492         \$ 4,828,781         \$ 4,312,680           STREET LIGHT REPLACEMENT FUND: 052         (973,452)         (950,000)         (950,000)         (650,000)           July 1, Fund Balance         \$ 1,200,203         \$ 1,049,078         \$ 1,192,240         \$ 1,391,102           Total Revenue         (207,399)         (50,000)         -         -         -           July 1, Fund Balance         \$ 1,049,078         \$ 1,192,240         \$ 1,498,382         1498,382           TRAFFIC SIGNAL REPLACEMENT FUND: 053         -         -         -         -         -           July 1, Fund Balance         \$ 919,119         \$ 814,307         \$ 709,515         \$ 406,023         \$ 436,834			(5 699)		(31,000)		(169,000)		(426 000)
PARK & MEDIAN RENOVATION FUND: 050 July 1, Fund Balance       \$ 7,134,489 380,166       \$ 6,541,203 77,289       \$ 5,668,492 110,289       \$ 4,828,781 133,899         Net Transfers       -		¢	/	¢		¢		¢	
July 1, Fund Balance       \$       7,134,489       \$       6,541,203       \$       5,668,492       \$       4,828,781         Total Revenue       380,166       77,289       110,289       133,899         Net Transfers       -		Ψ	334,303	Ψ	000,001	Ψ	301,001	Ψ	300,201
Total Revenue       380,166       77,289       110,289       133,899         Net Transfers       (973,452)       (950,000)       (950,000)       (650,000)         June 30, Fund Balance       (973,452)       (950,000)       (950,000)       (650,000)         June 30, Fund Balance       (973,452)       (950,000)       (950,000)       (650,000)         July 1, Fund Balance       \$       1,200,203       \$       1,049,078       \$       1,192,240       \$       1,391,102         Total Revenue       56,274       193,162       198,862       107,280       Net Transfers       107,280         Net Transfers       - <td></td> <td>\$</td> <td>7 134 489</td> <td>\$</td> <td>6 541 203</td> <td>¢</td> <td>5 668 492</td> <td>¢</td> <td>1 828 781</td>		\$	7 134 489	\$	6 541 203	¢	5 668 492	¢	1 828 781
Net Transfers       (973,452)       (950,000)       (950,000)       (950,000)         June 30, Fund Balance       \$       6,541,203       \$       5,668,492       \$       4,828,781       \$       4,312,680         STREET LIGHT REPLACEMENT FUND: 052       July 1, Fund Balance       \$       1,200,203       \$       1,049,078       \$       1,192,240       \$       1,391,102         Total Revenue       56,274       193,162       198,862       107,280         Net Transfers       -	-	Ψ		Ψ		Ψ		Ψ	
Total Expenditures       (973,452)       (950,000)       (950,000)       (650,000)         June 30, Fund Balance       \$ 6,541,203       \$ 5,668,492       \$ 4,828,781       \$ 4,312,680         STREET LIGHT REPLACEMENT FUND: 052       July 1, Fund Balance       \$ 1,200,203       \$ 1,049,078       \$ 1,192,240       \$ 1,391,102         Total Revenue       56,274       193,162       198,862       107,280         Net Transfers       -       -       -       -       -         Total Expenditures       (207,399)       (50,000)       5       1,498,382         TRAFFIC SIGNAL REPLACEMENT FUND: 052       1,192,240       \$ 1,391,102       \$ 1,498,382         TRAFFIC SIGNAL REPLACEMENT FUND: 053       11,192,240       \$ 1,391,102       \$ 1,498,382         TRAFFIC SIGNAL REPLACEMENT FUND: 054       919,119       \$ 814,307       \$ 1,391,102       \$ 4406,023         July 1, Fund Balance       \$ 919,119       \$ 814,307       \$ 406,023       \$ 4406,023         Total Revenue       (200,992)       (207,000)       (410,000)       (407,000)         Net Transfers       -       -       -       -       -         Total Expenditures       814,307       10,145,744       \$ 406,023       \$ 436,634         July 1,			500,100		11,209		110,209		155,699
June 30, Fund Balance         \$         6,541,203         \$         5,668,492         \$         4,828,781         \$         4,312,680           STREET LIGHT REPLACEMENT FUND: 052         July 1, Fund Balance         \$         1,200,203         \$         1,049,078         \$         1,192,240         \$         1,391,102           Total Revenue         56,274         193,162         198,862         107,280           Net Transfers         -         -         -         -         -           Total Expenditures         (207,399)         (50,000)         -         -         -           June 30, Fund Balance         \$         1,049,078         \$         1,391,102         \$         1,498,382           TRAFFIC SIGNAL REPLACEMENT FUND: 053         -			-				-		-
STREET LIGHT REPLACEMENT FUND: 052         July 1, Fund Balance       \$ 1,200,203       \$ 1,049,078       \$ 1,192,240       \$ 1,391,102         Total Revenue       56,274       193,162       198,862       107,280         Net Transfers       -       -       -       -         Total Expenditures       (207,399)       (50,000)       -       -         June 30, Fund Balance       \$ 1,049,078       \$ 1,192,240       \$ 1,391,102       \$ 1,498,382         TRAFFIC SIGNAL REPLACEMENT FUND: 053       \$ 1,049,078       \$ 1,192,240       \$ 1,391,102       \$ 1,498,382         Total Revenue       96,180       102,208       106,508       437,811         Net Transfers       -       -       -       -         Total Revenue       96,180       102,208       106,508       437,811         Net Transfers       -       -       -       -       -         Total Expenditures       (200,992)       (207,000)       (410,000)       (407,000)         July 1, Fund Balance       \$ 814,307       \$ 709,515       \$ 406,023       \$ 436,834         L.P.F.D. RETIREES' MEDICAL RESERVE - JOINT FUND: 216       -       -       -       -         July 1, Fund Balance       \$ 11,279,962		¢		¢		¢		¢	
July 1, Fund Balance       \$       1,200,203       \$       1,049,078       \$       1,192,240       \$       1,391,102         Total Revenue       56,274       193,162       198,862       107,280         Net Transfers       -       -       -       -       -         Total Expenditures       (207,399)       (50,000)       -       -       -         June 30, Fund Balance       \$       1,049,078       \$       1,391,102       \$       1,498,382         TRAFFIC SIGNAL REPLACEMENT FUND: 053       *       1,192,240       \$       1,391,102       \$       406,023         July 1, Fund Balance       \$       919,119       \$       814,307       \$       709,515       \$       406,023         Total Revenue       \$       919,119       \$       814,307       \$       709,515       \$       406,023         Net Transfers       -		Þ	0,541,203	Þ	<b>3,008,49</b> 2	Þ	4,828,781	Þ	4,312,080
Total Revenue       56,274       193,162       198,862       107,280         Net Transfers       -		¢	1 000 000	¢	1 0 4 0 0 7 0	¢	4 402 240	¢	4 204 402
Net Transfers       .       <	•	Ф		Ф		Ф		Ф	
Total Expenditures       (207,399)       (50,000)       -       -         June 30, Fund Balance       \$ 1,049,078       \$ 1,192,240       \$ 1,391,102       \$ 1,498,382         TRAFFIC SIGNAL REPLACEMENT FUND: 053       July 1, Fund Balance       \$ 919,119       \$ 814,307       \$ 709,515       \$ 406,023         Total Revenue       \$ 96,180       102,208       106,508       437,811         Net Transfers       -       -       -       -         Total Expenditures       (200,992)       (207,000)       (410,000)       (407,000)         July 1, Fund Balance       \$ 814,307       \$ 406,023       \$ 436,834         L.P.F.D. RETIREES' MEDICAL RESERVE - JOINT ETUND: 216       \$ 406,023       \$ 436,834         July 1, Fund Balance       \$ 11,279,962       \$ 10,145,744       \$ 8,438,744       \$ 6,940,744         Total Revenue       900,333       768,000       822,000       879,000         Net Transfers       -       -       -       -       -         Total Expenditures       (2,034,551)       (2,475,000)       (2,320,000)       (2,495,000)			56,274		193,162		198,862		107,280
June 30, Fund Balance       \$ 1,049,078       \$ 1,192,240       \$ 1,391,102       \$ 1,498,382         TRAFFIC SIGNAL REPLACEMENT FUND: 053       July 1, Fund Balance       \$ 919,119       \$ 814,307       \$ 709,515       \$ 406,023         July 1, Fund Balance       \$ 919,119       \$ 102,208       106,508       437,811         Net Transfers       -       -       -       -         Total Expenditures       (200,992)       (207,000)       (410,000)       (407,000)         June 30, Fund Balance       \$ 814,307       \$ 406,023       \$ 436,834         L.P.F.D. RETIREES' MEDICAL RESERVE - JOINT FUND: 216       436,834       436,834         July 1, Fund Balance       \$ 11,279,962       10,145,744       \$ 8,438,744       \$ 6,940,744         Total Revenue       900,333       768,000       822,000       879,000         Net Transfers       -       -       -       -       -         Total Expenditures       (2,034,551)       (2,475,000)       (2,320,000)       (2,495,000)			-		-		-		-
TRAFFIC SIGNAL REPLACEMENT FUND: 053         July 1, Fund Balance       \$ 919,119       814,307       709,515       406,023         Total Revenue       96,180       102,208       106,508       437,811         Net Transfers       -       -       -       -         Total Expenditures       (200,992)       (207,000)       (410,000)       (407,000)         June 30, Fund Balance       \$ 814,307       \$ 709,515       \$ 436,834         L.P.F.D. RETIREES' MEDICAL RESERVE - JOINT FUND: 216       \$ 436,834       \$ 6,940,744         July 1, Fund Balance       \$ 11,279,962       \$ 10,145,744       \$ 8,438,744       \$ 6,940,744         Total Revenue       900,333       768,000       822,000       879,000         Net Transfers       -       -       -       -       -         Total Expenditures       (2,034,551)       (2,475,000)       (2,320,000)       (2,495,000)	•	•		•	· · · · · · · · · · · · · · · · · · ·	•	-	•	-
July 1, Fund Balance       \$ 919,119       \$ 814,307       \$ 709,515       \$ 406,023         Total Revenue       96,180       102,208       106,508       437,811         Net Transfers       -       -       -       -       -         Total Expenditures       (200,992)       (207,000)       (410,000)       (407,000)         June 30, Fund Balance       \$ 814,307       \$ 406,023       \$ 436,834         L.P.F.D. RETIREES' MEDICAL RESERVE - JUND: 216       \$ 436,834       \$ 6,940,744         July 1, Fund Balance       \$ 11,279,962       \$ 10,145,744       \$ 8,438,744       \$ 6,940,744         Total Revenue       900,333       768,000       822,000       879,000         Net Transfers       -       -       -       -         Total Expenditures       (2,034,551)       (2,475,000)       (2,320,000)       (2,495,000)			1,049,078	\$	1,192,240	\$	1,391,102	\$	1,498,382
Total Revenue       96,180       102,208       106,508       437,811         Net Transfers       -			040 446	<b>~</b>	044.00-			<u> </u>	
Net Transfers       -       <	-	\$		\$		\$	-	\$	-
Total Expenditures       (200,992)       (207,000)       (410,000)       (407,000)         June 30, Fund Balance       \$ 814,307       \$ 709,515       \$ 406,023       \$ 436,834         L.P.F.D. RETIREES' MEDICAL RESERVE - JOINT FUND: 216       Image: color of the state			96,180		102,208		106,508		437,811
June 30, Fund Balance       \$ 814,307       \$ 709,515       \$ 406,023       \$ 436,834         L.P.F.D. RETIREES' MEDICAL RESERVE - JOINT FUND: 216       5       10,145,744       \$ 8,438,744       \$ 6,940,744         July 1, Fund Balance       \$ 11,279,962       \$ 10,145,744       \$ 8,438,744       \$ 6,940,744         Total Revenue       900,333       768,000       822,000       879,000         Net Transfers       -       -       -       -         Total Expenditures       (2,034,551)       (2,475,000)       (2,320,000)       (2,495,000)			-		-		-		-
L.P.F.D. RETIREES' MEDICAL RESERVE - JOINT FUND: 216         July 1, Fund Balance       \$ 11,279,962 \$ 10,145,744 \$ 8,438,744 \$ 6,940,744         Total Revenue       900,333 768,000       822,000 879,000         Net Transfers       -       -       -       -         Total Expenditures       (2,034,551)       (2,475,000)       (2,320,000)       (2,495,000)	-		( )						
July 1, Fund Balance\$ 11,279,962\$ 10,145,744\$ 8,438,744\$ 6,940,744Total Revenue900,333768,000822,000879,000Net TransfersTotal Expenditures(2,034,551)(2,475,000)(2,320,000)(2,495,000)				\$	709,515	\$	406,023	\$	436,834
Total Revenue900,333768,000822,000879,000Net TransfersTotal Expenditures(2,034,551)(2,475,000)(2,320,000)(2,495,000)									
Net Transfers         -         <	•	\$		\$		\$		\$	
Total Expenditures(2,034,551)(2,475,000)(2,320,000)(2,495,000)			900,333		768,000		822,000		879,000
	Net Transfers		-		-		-		-
June 30, Fund Balance <b>\$ 10,145,744 \$ 8,438,744 \$ 6,940,744 \$ 5,324,744</b>	Total Expenditures		(2,034,551)		(2,475,000)		(2,320,000)		(2,495,000)
	June 30, Fund Balance	\$	10,145,744	\$	8,438,744	\$	6,940,744	\$	5,324,744



### 2011-12/2012-13 OPERATING BUDGET SUMMARY OF FOUR YEAR OPERATING FUND BALANCES

INTERNAL	SE	<b>RVICE FUN</b>	DS	(continued	)			
		ACTUAL		ADJUSTED	F	PROJECTED	F	PROJECTED
		2009-10		2010-11		2011-12		2012-13
WORKERS' COMPENSATION FUND: 217								
July 1, Fund Balance	\$	1,929,597	\$	1,763,663	\$	1,468,167	\$	1,267,502
Total Revenue		587,728		548,004		634,935		651,040
Net Transfers		-		-		-		-
Total Expenditures		(753,662)		(843,500)		(835,600)		(871,000)
June 30, Fund Balance	\$	1,763,663	\$	1,468,167	\$	1,267,502	\$	1,047,542
SELF-INSURANCE RETENTION FUND: 218								
July 1, Fund Balance	\$	8,666,147	\$	5,523,486	\$	4,481,686	\$	4,314,686
Total Revenue		478,487		335,000		1,085,000		1,125,000
Net Transfers		-		-		-		-
Total Expenditures		(3,621,148)		(1,376,800)		(1,252,000)		(1,297,000)
June 30, Fund Balance	\$	5,523,486	\$	4,481,686	\$	4,314,686	\$	4,142,686
L.P.F.D. WORKERS' COMPENSATION FUN	D: 2	19						
July 1, Fund Balance	\$	2,242,549	\$	2,149,695	\$	2,150,195	\$	2,111,595
Total Revenue		860,782		826,000		842,000		862,000
Net Transfers		-		-		-		-
Total Expenditures		(953,636)		(825,500)		(880,600)		(924,700)
June 30, Fund Balance	\$	2,149,695	\$	2,150,195	\$	2,111,595	\$	2,048,895
PLEASANTON RETIREES' MEDICAL RESER	RVE	FUND: 222						
July 1, Fund Balance	\$	31,305,897	\$	31,784,992	\$	29,799,522	\$	29,422,917
Total Revenue		4,709,590		3,264,530		4,418,395		5,600,864
Net Transfers		-		-		-		-
Total Expenditures		(4,230,495)		(5,250,000)		(4,795,000)		(5,120,000)
June 30, Fund Balance	\$	31,784,992	\$	29,799,522	\$	29,422,917	\$	29,903,781

SPE	CIA	L REVENUE	F	UNDS			
		ACTUAL		ADJUSTED	PROJECTED	F	PROJECTED
		2009-10		2010-11	2011-12		2012-13
D.A.R.E. FUND: 221							
July 1, Fund Balance	\$	24,907	\$	24,707	\$ 19,807	\$	15,107
Total Revenue		3,450		100	300		400
Net Transfers		-		-	-		-
Total Expenditures		(3,650)		(5,000)	(5,000)		(5,000)
June 30, Fund Balance	\$	24,707	\$	19,807	\$ 15,107	\$	10,507
ASSET FORFEITURE FUND: 225							
July 1, Fund Balance	\$	69,319	\$	11,326	\$ 15,426	\$	17,526
Total Revenue		1,915		4,100	2,100		2,150
Net Transfers		(59,908)		-	-		-
Total Expenditures		-		-	-		-
June 30, Fund Balance	\$	11,326	\$	15,426	\$ 17,526	\$	19,676
DOWNTOWN PARKING IN-LIEU FUND: 226							
July 1, Fund Balance	\$	49,570	\$	50,247	\$ 50,547	\$	21,960
Total Revenue		677		300	21,960		21,960
Net Transfers		-		-	-		-
Total Expenditures		-		-	(50,547)		-
June 30, Fund Balance	\$	50,247	\$	50,547	\$ 21,960	\$	43,920



# 2011-12/2012-13 OPERATING BUDGET

SUMMARY OF FOUR YEAR OPERATING FUND BALANCES

SPECIAL F			DS	(continued)				
		ACTUAL		ADJUSTED	P	ROJECTED	Ρ	ROJECTED
RECYCLING & WASTE MANAGEMENT - ME		2009-10	122	2010-11		2011-12		2012-13
					¢	29 560	¢	42.060
July 1, Fund Balance	\$	40,547	\$	267,118	\$	38,560	\$	42,060
Total Revenue		221,174		253,100		203,500		205,100
Net Transfers		27,073		-		-		-
Total Expenditures	<b>^</b>	(21,676)	•	(481,658)	*	(200,000)	<b>^</b>	(200,000)
June 30, Fund Balance COMMUNITY SERVICES DONATIONS FUND		267,118	\$	38,560	\$	42,060	\$	47,160
		0 544	<b>~</b>	00.040	<b>~</b>	00.040	<b>^</b>	00 550
July 1, Fund Balance	\$	2,511	\$	29,646	\$	29,646	\$	23,552
Total Revenue		7,246		2,668		-		-
Net Transfers		27,894		-		-		-
Total Expenditures	•	(8,005)	•	(2,668)	•	(6,094)	•	-
June 30, Fund Balance	\$	29,646	\$	29,646	\$	23,552	\$	23,552
MISCELLANEOUS DONATIONS FUND: 235	•		•	= = = = = = = =	•		•	
July 1, Fund Balance	\$	560,278	\$	565,639	\$	43,744	\$	25,689
Total Revenue		34,425		410,039		400		600
Net Transfers		(27,894)		(931,934)		(18,455)		-
Total Expenditures		(1,170)		-		-		-
June 30, Fund Balance		565,639	\$	43,744	\$	25,689	\$	26,289
YOUTH MASTER PLAN/ YOUTH CENTER D								
July 1, Fund Balance	\$	3,227	\$	3,290	\$	3,350	\$	21,805
Total Revenue		63		60		-		-
Net Transfers		-		-		18,455		-
Total Expenditures		-		-		-		-
June 30, Fund Balance		3,290	\$	3,350	\$	21,805	\$	21,805
RECYCLING & WASTE MANAGEMENT - IMP								
July 1, Fund Balance	\$	,	\$	201,189	\$	208,157	\$	169,157
Total Revenue		75,784		75,000		66,000		-
Net Transfers		(27,073)		-		-		-
Total Expenditures		(4,894)		(68,032)		(105,000)		(105,000)
June 30, Fund Balance		,	\$	208,157		169,157	\$	64,157
<b>RECYCLING &amp; WASTE MANAGEMENT - R.F</b>								
July 1, Fund Balance	\$	8,139	\$	5,099	\$	3,321	\$	-
Total Revenue		2,900		6,500		-		-
Net Transfers		-		-		-		-
Total Expenditures		(5,940)		(8,278)		(3,321)		-
June 30, Fund Balance		5,099	\$	3,321	\$	-	\$	-
<b>RECYCLING &amp; WASTE MANAGEMENT - BE</b>								
July 1, Fund Balance	\$	29,123	\$	37,735	\$	32,555	\$	10,555
Total Revenue		8,612		18,000		8,000		8,000
		-		-		-		-
Net Transfers						(		(15,000)
Total Expenditures		-		(23,180)		(30,000)		
Total Expenditures June 30, Fund Balance		37,735	\$	(23,180) <b>32,555</b>	\$		\$	
Total Expenditures		37,735			\$		\$	
Total Expenditures June 30, Fund Balance		_	<b>\$</b>		\$ \$		\$ \$	
Total Expenditures June 30, Fund Balance ASSET FORFEITURE - FEDERAL FUND: 248	3	- 37,735 - 53,097		32,555		10,555		3,555
Total Expenditures June 30, Fund Balance ASSET FORFEITURE - FEDERAL FUND: 248 July 1, Fund Balance	3	_		32,555		10,555 113,005		3,555 107,005
Total Expenditures June 30, Fund Balance ASSET FORFEITURE - FEDERAL FUND: 248 July 1, Fund Balance Total Revenue	3	- 53,097		32,555		10,555 113,005		3,555 107,005



SPECIAL REVENUE FUNDS (continued)										
		ACTUAL		ADJUSTED		PROJECTED		PROJECTED		
		2009-10		2010-11		2011-12		2012-13		
H.A.P.P.Y. PUBLIC ART DONATIONS FUND	251									
July 1, Fund Balance	\$	-	\$	-	\$	9,290	\$	9,590		
Total Revenue		-		44,258		40,300		40,500		
Net Transfers		-		9,290		-		-		
Total Expenditures		-		(44,258)		(40,000)		(40,000)		
June 30, Fund Balance	\$	-	\$	9,290	\$	9,590	\$	10,090		
DOWNTOWN ECONOMIC DEVELOPMENT I	IOAN	N FUND: 263								
July 1, Fund Balance	\$	25,481	\$	25,980	\$	26,180	\$	26,480		
Total Revenue		499		200		300		400		
Net Transfers		-		-		-		-		
Total Expenditures		-		-		-		-		
June 30, Fund Balance	\$	25,980	\$	26,180	\$	26,480	\$	26,880		
LOWER INCOME HOUSING FUND: 271					-		-	<u>,</u>		
July 1, Fund Balance	\$	15,485,261	\$	15,710,809	\$	15,327,283	\$	16,732,449		
Total Revenue		886,368		1,156,039		1,778,982		2,520,006		
Net Transfers		-		-		-		-		
Total Expenditures		(660,820)		(1,539,565)		(373,816)		(381,013)		
June 30, Fund Balance	\$	15,710,809	\$	15,327,283	\$	16,732,449	\$	18,871,442		
LIVERMORE-PLEASANTON FIRE DEPARTM			т				т	,,		
July 1, Fund Balance	\$	110,710	\$	44,906	\$	-	\$	-		
Total Revenue	Ŧ	27,722,235	Ŧ	27,614,435	Ŧ	27,707,516	Ŧ	27,695,663		
Net Transfers		205,138						,000,000		
Total Expenditures		(27,993,177)		(27,659,341)		(27,707,516)		(27,695,663)		
June 30, Fund Balance	\$		\$	(27,000,041)	\$	(21,101,010)	\$	(21,000,000)		
USED OIL GRANT FUND: 515	•	,	<b>•</b>		•		•			
July 1, Fund Balance	\$	(1,638)	\$	(1,738)	\$	-	\$	_		
Total Revenue	Ψ	19,212	Ψ	40,461	Ŷ	9,462	Ψ	_		
Net Transfers		-		-		-		_		
Total Expenditures		(19,312)		(38,723)		(9,462)		_		
June 30, Fund Balance	\$	(1,738)	\$	(00,720)	\$	(3,402)	\$	-		
LAW ENFORCEMENT FUND: 517	Ψ	(1,750)	Ψ		Ψ		Ψ			
July 1, Fund Balance	\$	177,148	\$	216,393	\$	40,239	\$	42,839		
Total Revenue	Ψ	131,563	Ψ	2,100	Ψ	2,600	Ψ	3,900		
Net Transfers		131,303		2,100		2,000		5,500		
Total Expenditures		(92,318)		- (178,254)		-		-		
June 30, Fund Balance	¢	<b>216,393</b>	¢	40,239	\$	42,839	\$	46,739		
LEMOINE GEOLOGIC HAZARD DISTRICT F			φ	40,239	φ	42,039	φ	40,739		
July 1, Fund Balance	שאט \$	36,436	\$	42,158	¢	10 077	¢	12 204		
Total Revenue	ψ	7,271	φ		\$	42,877	\$	43,394		
Net Transfers		1,211		7,092		7,292		7,542		
		-		- (6.272)		- (6 775)		- (6 975)		
Total Expenditures	¢	(1,549)	¢	(6,373)	¢	(6,775)	¢	(6,875)		
		•	\$	42,877	\$	43,394	\$	44,061		
LAUREL CREEK GEOLOGIC HAZARD DIST			¢	E20 745	۴	E30 000	¢	E 4 7 000		
July 1, Fund Balance	\$	487,257	\$	530,745	\$	538,068	\$	547,882		
Total Revenue		52,287		45,864		48,464		51,664		
Net Transfers		-		-		-		-		
Total Expenditures	•	(8,799)	•	(38,541)	<b>^</b>	(38,650)	¢	(38,850)		
June 30, Fund Balance	Þ	530,745	\$	538,068	\$	547,882	\$	560,696		



# 2011-12/2012-13 OPERATING BUDGET

SUMMARY OF FOUR YEAR OPERATING FUND BALANCES

ACTUAL         ADUATED         PROJECTED         PROJECTED         PROJECTED         PROJECTED         PROJECTED         2011-12         2011-12         2012-13           July 1, Fund Balance         \$74,031         \$78,048         \$79,719         \$81,690         \$16,221         16,321 <t< th=""><th colspan="9">SPECIAL REVENUE FUNDS (continued)</th></t<>	SPECIAL REVENUE FUNDS (continued)								
PONDEROSA LANDSCAPE DISTRICT FUND: 531         74,031         78,048         79,719         \$         81,690           July 1, Fund Balance         17,117         16,021         16,321         16,721         16,721           Net Transfers         -								Р	
July 1, Fund Balance         S         74,031         S         78,048         S         79,719         S         81,690           Total Revenue         17,117         16,021         16,321         16,721           Total Expenditures         17,117         16,021         (14,350)         (14					2010-11		2011-12		2012-13
Total Revenue         17,117         16,021         16,321         16,721           Net Transfers         .				•	70.040	•		•	
Net Transfers         .         <	-	\$		\$		\$		\$	-
Total Expenditures         (13,100)         (14,350)         (14,350)         (14,350)           June 30, Fund Balance         \$         78,048         \$         79,719         \$         81,690         \$         84,061           July 1, Fund Balance         \$         -         \$         4,219         \$         5,879         \$         7,499           Total Revenue         22,038         23,940         22,300         (22,300)         (22,300)         (22,300)         (22,300)         22,3920         23,940           Molt Tansfers         (20,619)         (22,300)         (22,300)         (22,300)         (22,300)         (22,300)         (14,350)           July 1, Fund Balance         \$         4219         \$         5,879         \$         7,499         \$         9,138           MOLLER GEOLOGIC HAZARD DISTRICT FUND: 533         July 1, Fund Balance         \$         42,19         \$         85,185         \$         86,090         \$         87,295           OAK TREE FARM GEOLOGIC HAZARD DISTRICT FUND: 534         July 1, Fund Balance         \$         43,006         \$         87,295         \$         50,031         \$         50,836           BONDE LANDSCAPE DISTRICT FUND: 537         July 1, Fund Balance         \$			17,117		16,021		16,321		16,721
June 30, Fund Balance         78,048         79,719         81,690         84,061           WINDSOR LANDSCAPE DISTRICT FUND: 532			-		-		-		-
WINDSOR LANDSCAPE DISTRICT FUND: 532           July 1, Fund Balance         \$         -         \$         4,219         \$         5,879         \$         7,499           Total Revenue         25,038         23,960         23,920         23,940           Net Transfers         -	-	•	/	•	/	•		•	·
July 1, Fund Balance       \$       -       \$       4,219       \$       5,879       \$       7,499         Total Revenue       23,040       23,940       23,920       23,920       23,920       23,920       23,920       23,920       23,920       23,920       23,920       23,920       23,920       22,300)       (22,300)<			78,048	\$	79,719	\$	81,690	\$	84,061
Total Revenue         25,038         23,960         23,920         23,940           Netl Transfers				•	4.040	•		•	=
Net Transfers         .         <	-	\$	-	\$		\$	-	\$	-
Total Expenditures       (22,300)       (22,300)       (22,300)       (22,300)         June 30, Fund Balance       \$ 4,219       \$ 5,879       \$ 7,499       \$ 9,139         MOLLER GEOLOGIC HAZARD DISTRICT FUND: 533       July 1, Fund Balance       \$ 77,321       \$ 83,833       \$ 85,185       \$ 86,090         Total Revenue       12,611       10,504       10,904       11,404         Net Transfers       -       -       -       -         Total Expenditures       (6,099)       (9,152)       (9,999)       (10,199)         June 30, Fund Balance       \$ 83,833       \$ 85,185       \$ 86,090       \$ 87,295         OAK TREE FARM GEOLOGIC HAZARD DISTRICT FUND: 534       July 1, Fund Balance       \$ 43,006       \$ 47,899       \$ 49,226       \$ 50,031         July 1, Fund Balance       \$ 43,006       \$ 47,899       \$ 49,226       \$ 50,031       \$ 50,836         BONDE LANDSCAPE DISTRICT FUND: 537			25,038		23,960		23,920		23,940
June 30, Fund Balance         \$ 4,219         \$ 5,879         \$ 7,499         \$ 9,139           MOLLER GEOLOGIC HAZARD DISTRICT FUND: 533         July 1, Fund Balance         \$ 77,321         \$ 83,833         \$ 85,185         \$ 86,090           Total Revenue         12,611         10,504         10,904         11,404           Net Transfers         -         -         -         -           July 1, Fund Balance         \$ 83,833         \$ 85,185         \$ 86,090         \$ 87,295           OAK TREE FARM GEOLOGIC HAZARD DISTRICT FUND: 534         -         -         -         -           July 1, Fund Balance         \$ 43,006         \$ 47,899         \$ 49,226         \$ 50,031           Total Revenue         12,299         11,411         11,711         11,911           Net Transfers         -         -         -         -         -           July 1, Fund Balance         \$ 22,313         \$ 17,047         \$ 15,797         \$ 14,647           Total Revenue         27,458         26,150         26,250         26,350           Net Transfers         -         -         -         -         -         -           July 1, Fund Balance         \$ 196,782         197,275         \$ 211,688         227,201 <td></td> <td></td> <td>-</td> <td></td> <td>-</td> <td></td> <td>-</td> <td></td> <td>-</td>			-		-		-		-
MOLLER GEOLOGIC HAZARD DISTRICT FUND: 533         77,321         \$         83,833         \$         85,185         \$         86,090           Total Revenue         12,611         10,504         10,904         11,404           Net Transfers         -         -         -         -         -           Total Expenditures         (6,099)         (9,152)         (9,999)         (10,199)           June 30, Fund Balance         \$         83,833         \$         85,185         \$         60,000         \$         87,295           OAK TREE FARM GEOLOGIC HAZARD DISTRICT FUND: 534         . <td>-</td> <td>ŕ</td> <td>· · · · · · · · · · · · · · · · · · ·</td> <td>¢</td> <td>· · · ·</td> <td><b>^</b></td> <td></td> <td>•</td> <td></td>	-	ŕ	· · · · · · · · · · · · · · · · · · ·	¢	· · · ·	<b>^</b>		•	
July 1, Fund Balance       \$ 77,321       \$ 83,833       \$ 85,185       \$ 86,090         Total Revenue       12,611       10,504       10,904       11,404         Net Transfers       -       -       -       -       -         Total Expenditures       (6,099)       (9,152)       (9,999)       (10,199)         June 30, Fund Balance       \$ 83,833       \$ 85,185       \$ 86,090       \$ 87,295         OAK TREE FARM GEOLOGIC HAZARD DISTRICT FUND: 534       July 1, Fund Balance       \$ 47,899       \$ 49,226       \$ 50,031         Total Expenditures       .       .       .       .       .       .         Total Expenditures       .       .       .       .       .       .         Total Expenditures       .       .       .       .       .       .       .         July 1, Fund Balance       \$ 47,899       \$ 49,226       \$ 50,031       \$ 50,836         BONDE LANDSCAPE DISTRICT FUND: 537       .       .       .       .       .       .         July 1, Fund Balance       .       .       .       .       .       .       .       .         July 1, Fund Balance       .       .       .       .       .				\$	5,879	\$	7,499	\$	9,139
Total Revenue       12,611       10,504       10,904       11,404         Net Transfers       -       -       -       -       -         Total Expenditures       (6,099)       (9,152)       (9,999)       (10,199)         June 30, Fund Balance       \$ 83,833       \$ 85,185       \$ 86,090       \$ 87,295         OAK TREE FARM GEOLOGIC HAZARD DISTRICT FUND: 534       -       -       -       -         July 1, Fund Balance       \$ 43,006       \$ 47,899       \$ 49,226       \$ 50,031         Total Revenue       12,299       11,411       11,711       11,911         Net Transfers       -       -       -       -         Total Revenue       (10,084)       (10,906)       (11,106)         June 30, Fund Balance       \$ 47,899       \$ 49,226       \$ 50,031       \$ 50,836         BONDE LANDSCAPE DISTRICT FUND: 537       (10,084)       (11,106)       (11,106)       (11,106)         July 1, Fund Balance       \$ 22,313       \$ 17,047       \$ 15,797       \$ 14,647       10,597         July 1, Fund Balance       \$ 22,313       \$ 17,047       \$ 15,797       \$ 14,647       13,597         MoLLER RANCH LANDSCAPE DISTRICT FUND: 539       14,647       13,597       \$ 14,647 </td <td></td> <td></td> <td></td> <td>¢</td> <td>00 000</td> <td>¢</td> <td>0E 40E</td> <td>¢</td> <td>06 000</td>				¢	00 000	¢	0E 40E	¢	06 000
Net Transfers       (6,09)       (9,152)       (9,999)       (10,199)         June 30, Fund Balance       \$ 83,833       \$ 85,185       \$ 86,090       \$ 87,295         OAK TREE FARM GEOLOGIC HAZARD DISTRICT FUND: 534       July 1, Fund Balance       \$ 43,006       \$ 47,899       \$ 49,226       \$ 50,031         July 1, Fund Balance       \$ 43,006       \$ 47,899       \$ 49,226       \$ 50,031       Total Revenue       11,101       11,111       11,111       11,911         Net Transfers       - <td></td> <td>φ</td> <td></td> <td>Ф</td> <td></td> <td>Φ</td> <td></td> <td>Φ</td> <td>-</td>		φ		Ф		Φ		Φ	-
Total Expenditures       (6,09)       (9,152)       (9,999)       (10,199)         June 30, Fund Balance       \$ 83,833 \$       \$ 85,185 \$       \$ 86,090 \$       87,295         OAK TREE FARM GEOLOGIC HAZARD DISTRICT FUND: 534       July 1, Fund Balance       \$ 43,006 \$       47,899 \$       \$ 49,226 \$       \$ 50,031         Total Revenue       12,299       11,411       11,711       11,911         Net Transfers       - <td></td> <td></td> <td>12,011</td> <td></td> <td>10,504</td> <td></td> <td>10,904</td> <td></td> <td>11,404</td>			12,011		10,504		10,904		11,404
June 30, Fund Balance         \$ 83,833         \$ 85,185         \$ 86,090         \$ 87,295           OAK TREE FARM GEOLOGIC HAZARD DISTRICT FUND: 534 July 1, Fund Balance         \$ 43,006         \$ 47,899         \$ 49,226         \$ 50,031           Total Revenue         12,299         11,411         11,711         11,911           Net Transfers         -         -         -         -         -           Total Revenue         12,299         11,411         11,711         11,911           Net Transfers         -         -         -         -         -           June 30, Fund Balance         \$ 47,899         \$ 49,226         \$ 50,031         \$ 50,836           BONDE LANDSCAPE DISTRICT FUND: 537         -			-		-		-		-
OAK TREE FARM GEOLOGIC HAZARD DISTRICT FUND: 534           July 1, Fund Balance         \$ 43,006         \$ 47,899         \$ 49,226         \$ 50,031           Total Revenue         12,299         11,411         11,711         11,911           Net Transfers         -         -         -         -           Total Expenditures         (7,406)         (10,084)         (10,906)         (11,106)           June 30, Fund Balance         \$ 47,899         \$ 49,226         \$ 50,031         \$ 50,836           BONDE LANDSCAPE DISTRICT FUND: 537         July 1, Fund Balance         \$ 22,313         \$ 17,047         \$ 15,797         \$ 14,647           Total Revenue         27,458         26,150         26,250         26,350           Net Transfers         -         -         -         -         -           July 1, Fund Balance         \$ 17,047         \$ 15,797         \$ 14,647         \$ 13,597           MOLLER RANCH LANDSCAPE DISTRICT FUND: 539         (27,400)         (27,400)         (27,400)         (27,400)           July 1, Fund Balance         \$ 196,782         \$ 197,275         \$ 211,688         \$ 227,201           Total Revenue         -         -         -         -         -         -         -         <	-	¢		¢	. /	¢		¢	
July 1, Fund Balance       \$       43,006       \$       47,899       \$       49,226       \$       50,031         Total Revenue       12,299       11,411       11,711       11,911         Net Transfers       -				φ	05,105	φ	00,090	φ	07,295
Total Revenue       12,299       11,411       11,711       11,911         Net Transfers       -       <				¢	17 800	¢	10 226	¢	50 031
Net Transfers       .		Ψ		Ψ		Ψ	-	Ψ	-
Total Expenditures       (7,406)       (10,084)       (10,906)       (11,106)         June 30, Fund Balance       \$ 47,899 \$ 49,226 \$ 50,031 \$ 50,836         BONDE LANDSCAPE DISTRICT FUND: 537        17,047 \$ 15,797 \$ 14,647         July 1, Fund Balance       22,313 \$ 17,047 \$ 15,797 \$ 14,647       26,250 26,350         Net Transfers       -       -       -         Total Expenditures       (32,724)       (27,400)       (27,400)         June 30, Fund Balance       \$ 17,047 \$ 15,797 \$ 14,647 \$ 13,597       \$ 14,647 \$ 13,597         MOLLER RANCH LANDSCAPE DISTRICT FUND: 539       (27,400)       (27,400)       (27,400)         July 1, Fund Balance       \$ 196,782 \$ 197,275 \$ 211,688 \$ 227,201       \$ 60,113         Net Transfers       -       -       -         Total Expenditures       (61,621)       (43,500)       (43,500)         July 1, Fund Balance       \$ 197,275 \$ 211,688 \$ 227,201 \$ 243,814       243,814         RIDGEVIEW COMMONS HOUSING FUND: 544       -       -       -         July 1, Fund Balance       \$ -       \$ -       -       -         July 1, Fund Balance       \$ -       \$ -       \$ -       -       -         July 1, Fund Balance       \$ -       \$ -       -       -       <			12,233		-		-		-
June 30, Fund Balance         \$ 47,899         \$ 49,226         \$ 50,031         \$ 50,836           BONDE LANDSCAPE DISTRICT FUND: 537         July 1, Fund Balance         \$ 22,313         \$ 17,047         \$ 15,797         \$ 14,647           Total Revenue         27,458         26,150         26,250         26,350           Net Transfers         -         -         -         -           Total Expenditures         (32,724)         (27,400)         (27,400)         (27,400)           July 1, Fund Balance         \$ 196,782         \$ 197,275         \$ 211,688         \$ 227,201           July 1, Fund Balance         \$ 196,782         \$ 197,275         \$ 211,688         \$ 227,201           Total Revenue         62,114         57,913         59,013         60,113           Net Transfers         -         -         -         -           Total Expenditures         (61,621)         (43,500)         (43,500)         (43,500)           July 1, Fund Balance         \$ -         \$ -         \$ 1,000         \$ 1,000           July 1, Fund Balance         \$ -         \$ -         \$ 1,000         \$ 1,000           July 1, Fund Balance         \$ -         \$ -         \$ 1,000         \$ 1,000           Total Exp			(7.406)		(10.084)		- (10.006)		- (11 106)
BONDE LANDSCAPE DISTRICT FUND: 537           July 1, Fund Balance         \$ 22,313 \$ 17,047 \$ 15,797 \$ 14,647           Total Revenue         27,458 26,150         26,250         26,350           Net Transfers         - <t< td=""><td>· ·</td><td>¢</td><td></td><td>¢</td><td></td><td>¢</td><td></td><td>¢</td><td>· · · · · ·</td></t<>	· ·	¢		¢		¢		¢	· · · · · ·
July 1, Fund Balance       \$ 22,313 \$ 17,047 \$ 15,797 \$ 14,647         Total Revenue       27,458       26,150       26,250       26,350         Net Transfers       -		Ψ	47,033	Ψ	45,220	Ψ	30,031	Ψ	50,050
Total Revenue       27,458       26,150       26,250       26,350         Net Transfers       -       <		\$	22 313	\$	17 047	\$	15 797	\$	14 647
Net Transfers       -       <		Ψ		Ψ		Ψ		Ψ	-
Total Expenditures       (32,724)       (27,400)       (27,400)       (27,400)         June 30, Fund Balance       \$ 17,047       \$ 15,797       \$ 14,647       \$ 13,597         MOLLER RANCH LANDSCAPE DISTRICT FUND: 539       Juny 1, Fund Balance       \$ 196,782       \$ 197,275       \$ 211,688       \$ 227,201         Total Revenue       62,114       57,913       59,013       60,113         Net Transfers       -       -       -       -         Total Expenditures       (61,621)       (43,500)       (43,500)       (43,500)         June 30, Fund Balance       \$ 197,275       \$ 211,688       \$ 227,201       \$ 243,814         RIDGEVIEW COMMONS HOUSING FUND: 541       (43,500)       (43,500)       (43,500)       (43,500)         July 1, Fund Balance       \$ -       \$ 197,275       \$ 1,000       \$ 1,000       1,000         Total Revenue       -       -       -       -       -       -         July 1, Fund Balance       \$ -       \$ 1,000       -       -       -       -         Net Transfers       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       <			-		-		-		-
June 30, Fund Balance         \$ 17,047         \$ 15,797         \$ 14,647         \$ 13,597           MOLLER RANCH LANDSCAPE DISTRICT FUND: 539         July 1, Fund Balance         \$ 196,782         \$ 197,275         \$ 211,688         \$ 227,201           Total Revenue         62,114         57,913         59,013         60,113           Net Transfers         -         -         -         -           Total Expenditures         (61,621)         (43,500)         (43,500)         (43,500)           June 30, Fund Balance         \$ 197,275         \$ 211,688         \$ 227,201         \$ 243,814           RIDGEVIEW COMMONS HOUSING FUND: 541			(32,724)		(27,400)		(27,400)		(27,400)
MOLLER RANCH LANDSCAPE DISTRICT FUND: 539         July 1, Fund Balance       \$ 196,782 \$ 197,275 \$ 211,688 \$ 227,201         Total Revenue       62,114       57,913       59,013       60,113         Net Transfers       -       -       -       -       -         Total Expenditures       (61,621)       (43,500)       (43,500)       (43,500)       (43,500)         June 30, Fund Balance       \$ 197,275 \$ 211,688 \$ 227,201 \$ 243,814         RIDGEVIEW COMMONS HOUSING FUND: 541       (43,500)       -       -       -         July 1, Fund Balance       \$ -       \$ -       \$ 1,000 \$ 1,000       -       -         Total Revenue       -       1,000       -	· ·	\$	,	\$		\$		\$	
Total Revenue       62,114       57,913       59,013       60,113         Net Transfers       -       -       -       -       -         Total Expenditures       (61,621)       (43,500)       (43,500)       (43,500)       (43,500)         June 30, Fund Balance       \$ 197,275       \$ 211,688       \$ 227,201       \$ 243,814         RIDGEVIEW COMMONS HOUSING FUND: 541       -       \$ 1,000       \$ 1,000         July 1, Fund Balance       \$ -       \$ 1,000       -       -         Net Transfers       -       1,000       -       -       -         Total Expenditures       -	· · · · · · · · · · · · · · · · · · ·			•		т	,	T	
Total Revenue       62,114       57,913       59,013       60,113         Net Transfers       -       -       -       -       -         Total Expenditures       (61,621)       (43,500)       (43,500)       (43,500)       (43,500)         June 30, Fund Balance       \$ 197,275       \$ 211,688       \$ 227,201       \$ 243,814         RIDGEVIEW COMMONS HOUSING FUND: 541       -       \$ 1,000       \$ 1,000         July 1, Fund Balance       \$ -       \$ 1,000       -       -         Net Transfers       -       1,000       -       -       -         Total Expenditures       -				\$	197.275	\$	211.688	\$	227.201
Net Transfers       -       <		·				·	-	•	-
Total Expenditures       (61,621)       (43,500)       (43,500)       (43,500)         June 30, Fund Balance       \$ 197,275 \$       211,688 \$       227,201 \$       243,814         RIDGEVIEW COMMONS HOUSING FUND: 541       -       \$       -       \$       1,000 \$       1,000       1,000         July 1, Fund Balance       \$ -       \$       -       \$       1,000       -       -       -         Net Transfers       -       -       1,000       -<			-		-		-		-
June 30, Fund Balance       \$ 197,275       \$ 211,688       \$ 227,201       \$ 243,814         RIDGEVIEW COMMONS HOUSING FUND: 541			(61,621)		(43,500)		(43,500)		(43,500)
RIDGEVIEW COMMONS HOUSING FUND: 541         July 1, Fund Balance       \$ - \$ - \$ 1,000 \$ 1,000         Total Revenue       -       1,000       -       -         Net Transfers       -       -       -       -       -         Total Expenditures       -       -       -       -       -       -         June 30, Fund Balance       \$ -       \$ 1,000 \$ 1,000 \$ 1,000       \$ 1,000       \$ 1,000       \$ 1,000         OAK TREE FARM LANDSCAPE DISTRICT FUND: 542       -       -       -       -       -         July 1, Fund Balance       \$ 38,592 \$ 37,270 \$ 44,682 \$ 52,244       52,244       -       -       -         July 1, Fund Balance       \$ 20,346 19,862 20,012 20,212       20,212       20,212       20,212         Net Transfers       -       -       -       -       -         Total Expenditures       (21,668)       (12,450)       (12,450)       (12,450)       (12,450)	•	\$		\$	( : /	\$		\$	
Total Revenue       -       1,000       -       -         Net Transfers       -       -       -       -         Total Expenditures       -       -       -       -         June 30, Fund Balance       \$       -       \$       1,000       \$       1,000         OAK TREE FARM LANDSCAPE DISTRICT FUND: 542       -       -       -       -       -       -         July 1, Fund Balance       \$       38,592       \$       37,270       \$       44,682       \$       52,244         Total Revenue       20,346       19,862       20,012       20,212       20,212         Net Transfers       -       -       -       -       -       -         Total Expenditures       (21,668)       (12,450)       (12,450)       (12,450)       (12,450)			-				· · · · · ·		
Net Transfers       -       <	July 1, Fund Balance	\$	-	\$	-	\$	1,000	\$	1,000
Total Expenditures       -	Total Revenue		-		1,000		-		-
June 30, Fund Balance         -         \$         1,000         \$         5,2,244         10,000         \$         10,012         20,012         20,212         10,000         \$         10,000         \$ <t< td=""><td>Net Transfers</td><td></td><td>-</td><td></td><td>-</td><td></td><td>-</td><td></td><td>-</td></t<>	Net Transfers		-		-		-		-
OAK TREE FARM LANDSCAPE DISTRICT FUND: 542           July 1, Fund Balance         \$ 38,592 \$ 37,270 \$ 44,682 \$ 52,244           Total Revenue         20,346         19,862         20,012         20,212           Net Transfers         -         -         -         -         -           Total Expenditures         (21,668)         (12,450)         (12,450)         (12,450)	Total Expenditures				=		-		=
July 1, Fund Balance\$ 38,592\$ 37,270\$ 44,682\$ 52,244Total Revenue20,34619,86220,01220,212Net TransfersTotal Expenditures(21,668)(12,450)(12,450)(12,450)	June 30, Fund Balance	\$	-	\$	1,000	\$	1,000	\$	1,000
Total Revenue20,34619,86220,01220,212Net TransfersTotal Expenditures(21,668)(12,450)(12,450)(12,450)	OAK TREE FARM LANDSCAPE DISTRICT F	UND	: 542						
Net Transfers         -         <	July 1, Fund Balance	\$	38,592	\$	37,270	\$	44,682	\$	52,244
Total Expenditures(21,668)(12,450)(12,450)(12,450)	Total Revenue		20,346		19,862		20,012		20,212
	Net Transfers		-		-		-		-
June 30, Fund Balance \$ 37,270 \$ 44,682 \$ 52,244 \$ 60,006					(12,450)		(12,450)		(12,450)
	June 30, Fund Balance	\$	37,270	\$	44,682	\$	52,244	\$	60,006



# 2011-12/2012-13 OPERATING BUDGET

SUMMARY OF FOUR YEAR OPERATING FUND BALANCES

SPECIAL F	REV	ENUE FUNI	)S	(continued)	)				
		ACTUAL		ADJUSTED		PROJECTED	Ρ	ROJECTED	
		2009-10		2010-11		2011-12		2012-13	
COMMUNITY DEVELOPMENT BLOCK GRAI		UND: 548							
July 1, Fund Balance	\$	-	\$	-	\$	-	\$	-	
Total Revenue		349,067		483,687		250,000		250,000	
Net Transfers		-		-		-		-	
Total Expenditures		(349,067)		(483,687)		(250,000)		(250,000)	
June 30, Fund Balance	\$	-	\$	-	\$	-	\$	-	
H.O.M.E. PROGRAM FUND: 560									
July 1, Fund Balance	\$	-	\$	-	\$	-	\$	-	
Total Revenue		301,575		535,523		178,000		178,000	
Net Transfers		-		-		-		-	
Total Expenditures		(301,575)		(535,523)		(178,000)		(178,000)	
June 30, Fund Balance	\$	-	\$	-	\$	-	\$	-	
H.B.P.O.A. MAINTENANCE DISTRICT FUND	: 566	6							
July 1, Fund Balance	\$	-	\$	-	\$	-	\$	-	
Total Revenue		122,814		148,277		100,000		100,000	
Net Transfers		-		-		-		-	
Total Expenditures		(122,814)		(148,277)		(100,000)		(100,000)	
June 30, Fund Balance	\$	-	\$	-	\$	-	\$	-	
ABANDONED VEHICLE FUND: 569							•		
July 1, Fund Balance	\$	275,988	\$	280,477	\$	282,477	\$	210,977	
Total Revenue	Ŧ	34,489	Ŧ	32,000	•	33,500	Ŧ	35,200	
Net Transfers		-		-		-		-	
Total Expenditures		(30,000)		(30,000)		(105,000)		(30,000)	
June 30, Fund Balance	\$	280,477	\$	282,477	\$	210,977	\$	216,177	
URBAN FORESTRY FUND: 570	Ŧ	200,	<b>•</b>	,	<b>•</b>	2.0,011	Ŧ	,	
July 1, Fund Balance	\$	274,916	\$	212,340	\$	156,866	\$	102,492	
Total Revenue	Ŷ	4,808	Ψ	1,200	Ψ	2,300	Ψ	3,400	
Net Transfers		(36,850)		(37,274)		(37,274)		(37,274)	
Total Expenditures		(30,534)		(19,400)		(19,400)			
June 30, Fund Balance	¢	<b>212,340</b>	\$	156,866	\$	102,492	\$	(19,400) 49,218	
LIBRARY DONATIONS FUND: 571	φ	212,340	φ	150,000	φ	102,492	φ	49,210	
	\$	16,880	¢	10 112	¢	17 549	¢	17 7/9	
July 1, Fund Balance Total Revenue	φ		\$	18,113	\$	17,548	\$	17,748	
		1,233		100		200		300	
Net Transfers		-		-		-		-	
Total Expenditures	•	-	•	(665)	•	-	•	-	
June 30, Fund Balance	\$	18,113	\$	17,548	\$	17,748	\$	18,048	
OTHER FUNDS									
	0	ACTUAL		ADJUSTED		PROJECTED	P	ROJECTED	
		2009-10		2010-11		2011-12	r	2012-13	
2003 CERTIFICATES OF PARTICIPATION FL	JND								
July 1 Fund Balance	\$	<b></b>	\$		¢	_	¢	470	

2003 CERTIFICATES OF PARTICIPATION FU	JND: (	126			
July 1, Fund Balance	\$	-	\$ -	\$ -	\$ 470
Total Revenue		-	-	-	-
Net Transfers		1,997,515	1,997,120	1,999,160	1,592,360
Total Expenditures		(1,997,515)	(1,997,120)	(1,998,690)	(1,589,399)
June 30, Fund Balance	\$	-	\$ -	\$ 470	\$ 3,431



OTHER FUNDS (continued)									
		ACTUAL		ADJUSTED	F	PROJECTED	F	PROJECTED	
		2009-10		2010-11		2011-12		2012-13	
2004 CERTIFICATES OF PARTICIPATION FU	JND	: 027							
July 1, Fund Balance	\$	404,188	\$	394,944	\$	398,044	\$	398,044	
Total Revenue		-		3,100		-		-	
Net Transfers		380,239		386,000		386,303		385,536	
Total Expenditures		(389,483)		(386,000)		(386,303)		(385,536)	
June 30, Fund Balance	\$	394,944	\$	398,044	\$	398,044	\$	398,044	
PLEASANTON RETIREE MEDICAL TRUST F	UNI	D: 274							
July 1, Fund Balance	\$	3,600,000	\$	6,416,556	\$	6,416,556	\$	9,867,556	
Total Revenue		2,816,556		-		3,451,000		3,667,000	
Net Transfers		-		-		-		-	
Total Expenditures		-		-		-		-	
June 30, Fund Balance	\$	6,416,556	\$	6,416,556	\$	9,867,556	\$	13,534,556	
L.P.F.D. RETIREE MEDICAL TRUST FUND: 2	275								
July 1, Fund Balance	\$	1,900,000	\$	3,408,634	\$	3,408,634	\$	5,259,634	
Total Revenue		1,508,634		-		1,851,000		1,968,000	
Net Transfers		-		-		-		-	
Total Expenditures		-		-		-		-	
June 30, Fund Balance	\$	3,408,634	\$	3,408,634	\$	5,259,634	\$	7,227,634	
PLEASANTON TOWNSHIP COUNTY WATER	<u></u> (Ρ.	T.C.W.D. #3) F	UN	D: 276					
July 1, Fund Balance	\$	527,988	\$	140,416	\$	98,128	\$	449,587	
Total Revenue		7,382		2,125		2,925		3,725	
Net Transfers		-		-		378,564		-	
Total Expenditures		(394,954)		(44,413)		(30,030)		(30,030)	
June 30, Fund Balance	\$	140,416	\$	98,128	\$	449,587	\$	423,282	



		GENERAL FUN	ID				
		ACTUAL 2009-10		ADJUSTED 2010-11	PROJECTED 2011-12		PROJECTED 2012-13
PROPERTY TAXES		2003-10		2010-11	2011-12		2012-13
Secured Property Tax		39,509,558		39,500,000	39,500,000		40,290,000
Unsecured Property Tax		2,403,347		2,315,400	2,315,400		2,361,708
Delinquent Taxes		2,281,672		1,200,000	1,200,000		1,200,000
Supplemental Assessment		556,736		500,000	500,000		510,000
VLF (In-Lieu)		4,972,711		4,882,208	4,882,208		4,979,852
SUBTOTAL	\$	49,724,024	\$	48,397,608	\$ 48,397,608	\$	49,341,560
OTHER TAXES		45 400 000		17 0 10 000	40.045 740		40 407 400
Sales & Use Tax		15,420,066		17,348,298	18,215,713		19,126,499
Public Safety Sales Tax		306,751		324,200	330,684		347,218
Hotel and Motel Tax Business Licenses		2,719,621 2,632,848		2,900,000 2,600,000	2,958,000 2,652,000		3,017,160 2,705,040
Other Taxes		604,885		2,000,000	576,630		605,462
SUBTOTAL	\$	21,684,171	\$	23,733,998		\$	25,801,379
LOCAL REVENUES	Ψ	21,004,171	Ψ	23,133,170	ψ 24,133,021	Ψ	20,001,077
Licenses and Miscellaneous Permits		55,839		56,210	57,283		58,429
Building Permits		808,484		1,152,135	1,244,295		1,343,828
Fines and Forfeitures		374,171		401,080	409,102		417,284
Interest Income and Rent		391,607		260,335	362,402		486,850
Franchise Fees		1,955,493		1,988,237	2,028,002		2,068,561
Planning and Zoning		43,630		93,984	95,864		97,595
Plan Check Fees		428,476		730,000	795,406		851,214
Public Works Fees		194,692		68,000	106,882		109,019
Fees for Current Service		1,047,273		905,835	1,006,808		1,014,312
Miscellaneous Revenue		1,351,539		1,087,812	1,048,306		1,036,740
Library Fee Revenue		84,421		82,520	84,171		85,855
Recreation Revenue		3,210,480		3,148,596	3,222,323		3,290,643
SUBTOTAL	\$	9,946,105	\$	9,974,744	\$ 10,460,844	\$	10,860,330
		000 400		005 000	200 100		
Vehicle License Fee		206,180		205,000	209,100		219,555
Homeowners Tax Exemption Other		400,242 255,994		400,000 182,037	400,000 173,400		410,000 175,808
SUBTOTAL	¢	862,416	¢	787,037		¢	805,363
INTERFUND REVENUES	ф	002,410	φ	101,031	φ 102,500	φ	000,303
Reimbursements		1,690,758		1,891,557	1,505,327		1,390,028
Overhead		760,660		1,325,394	1,455,159		1,455,159
SUBTOTAL	\$	2,451,418	\$	3,216,951		\$	2,845,187
TOTAL GENERAL FUND REVENUES	_	84,668,134		86,110,338	87,334,465		89,653,819
OPERATING TRANSFERS IN - From:							
Employee Benefits Fund (surplus)		1,677,306					
Urban Forestry Fund (1/2 of Landscape Arch. Asst)		36,850		37,274	37,274		37,274
OPERATING TRANSFERS (OUT) - To:							
Transit Fund (subsidy)		(384,971)		(540,436)	(412,416)		(597,136)
Golf Fund (debt subsidy)		(300,000)		(1,150,000)	(1,000,000)		(1,050,000)
Water Fund (subsidy-Sr/Low Income discounts)				(220,000)	(220,000)		(220,000)
Sewer Fund (subsidy-DSRSD discount)		/		(110,000)	(110,000)		(110,000)
Storm Drain Fund (subsidy)		(330,000)		(330,000)	(330,000)		(00.000)
Cemetery Fund (subsidy)	_	(30,000)	<b>.</b>	(30,000)	(30,000)		(30,000)
NET OPERATING TRANSFERS	\$	669,185	\$	(2,343,162)	\$ (2,065,142)	\$	(1,969,862)
CAPITAL TRANSFERS (IN) - From: Misc CIP (c/o reserve)				550,000			
Park CIP (c/o reserve)				550,000			
CAPITAL TRANSFERS (OUT) - To:				550,000			
Misc. CIP (from Operations)				(550,000)			
Park CIP (From Operations)				(550,000)			
Debt Service (2003 Cert of Participation)		(401,470)		(404,760)	(406,800)		
Debt Service (2004 Cert of Participation)		(380,239)		(386,000)	(386,303)		(385,536)
NET CAPITAL TRANSFERS	\$	(781,709)	\$	(790,760)			(385,536)
TOTAL GENERAL FUND REVENUES & TRANSFERS	\$	84,555,610		82,976,416			87,298,421
		05					



	E	ENTERPRISE FU	NDS	6				
		ACTUAL		ADJUSTED		PROJECTED		PROJECTED
TRANSIT FUND: 302		2009-10		2010-11		2011-12		2012-13
		<b>205 770</b>		100 962		257 270		100.042
Grants		285,778 40,306		109,863		257,370 52,600		109,863
User Fees	¢	,	¢	46,600	¢	309,970	¢	46,600
Total Revenues	¢	326,084	\$	156,463	\$	309,970	\$	156,463
Transfers In - From:		204 074		E40 426		110 114		E07 124
General Fund (subsidy)		384,971		540,436		412,416		597,136
Employee Benefits Fund (surplus)		7,195	•	F 40 40/		440.447	•	507 40/
Net Operating Transfers	\$	392,166	\$	540,436	\$	412,416		597,136
TOTAL TRANSIT REVENUES & TRANSFERS	\$	718,250	\$	696,899	\$	722,386	\$	753,599
CEMETERY FUND: 367		4.040						
Contributions & Donations		1,046		-		-		-
Interest Income		1,822		3,100		1,150		1,650
Miscellaneous Reimbursements		-		-		-		-
Total Revenues	\$	2,868	\$	3,100	\$	1,150	\$	1,650
Transfers In - From:								
General Fund (subsidy)		30,000		30,000		30,000		30,000
Net Operating Transfers		30,000	\$	30,000	\$	30,000	\$	30,000
TOTAL CEMETERY REVENUES & TRANSFERS	\$	32,868	\$	33,100	\$	31,150	\$	31,650
GOLF FUND: 376								
Golf - Green Fees		2,379,475		2,442,000		2,461,900		2,495,900
Golf - Other Fees & Sales		1,802,715		1,700,000		1,843,600		1,881,600
Interest Income		17,915		5,400		2,000		2,500
Rents & Concessions		2,750		-		-		-
Total Revenues	\$	4,200,105	\$	4,147,400	\$	4,307,500	\$	4,380,000
Transfers In - From:								
General Fund (Contribution)		300,000		1,150,000		1,000,000		1,050,000
Transfers Out - To:								
Debt Service - 2003 Cert of Participation		(1,596,045)		(1,592,360)		(1,592,360)		(1,592,360
Net Operating Transfers	\$	(1,296,045)		(442,360)		(592,360)		(542,360)
TOTAL GOLF REVENUES & TRANSFERS	\$	2,906,810	\$	3,705,040	\$	3,715,140	\$	3,837,640
WATER FUND: 381								
Water Sales		13,971,638		17,039,091		18,114,224		19,208,367
Meter Sales		10,080		60,000		50,000		80,000
Interest Income		121,659		45,500		84,000		84,000
Misc Reimbursements		25,186		2,500		-		-
Interfund Water Sales (General Fund)		1,011,100		1,290,351		1,314,361		1,314,361
Interfund Reimbursement (Sewer Fund)		353,420		309,169		324,869		309,169
Total Revenues	\$	15,493,083	\$	18,746,611	\$	19,887,454	\$	20,995,897
Transfers In - From:								
CIP - Debt Service				59,715				
General Fund - Sr/Low Inc discount subsidy				220,000		220,000		220,000
Employee Benefit Fund - Surplus		76,352						
Transfers (Out) - To:								
CIP: Annual Replacement Accrual		(800,000)		(1,600,000)		(1,600,000)		(1,600,000
CIP (Water Replacement Fund)		(119,146)						
Net Operating Transfers	\$	(842,794)	\$	(1,320,285)	\$	(1,380,000)	\$	(1,380,000)
TOTAL WATER REVENUES & TRANSFERS	\$	14,650,289		17,426,326		18,507,454		19,615,897



ENT	ERF	PRISE FUNDS (	con	tinued)		
		ACTUAL		ADJUSTED	PROJECTED	PROJECTED
SEWER FUND: 383		2009-10		2010-11	2011-12	2012-13
		40.005.400		44,000,050	44 007 044	11 004 400
Sewer Service Charges		10,665,120		11,689,258	11,087,211	11,384,429
Interest Income		76,178		27,000	49,000	72,000
Other Revenue		21,914		50,000	-	-
Interfund Sewer Usage (General Fund)		33,200		56,061	34,051	34,051
Total Revenues	\$	10,796,412	\$	11,822,319	\$ 11,170,262	\$ 11,490,480
Transfers In - From:						
Employee Benefit Fund: surplus		35,903				
General Fund: DSRSD discount subsidy				110,000	110,000	110,000
CIP: Debt Service-02 Bonds		160,786				
CIP: Debt Service-04 bonds				59,873		
Transfers (Out) - To:						
CIP (Sewer Replacement Fund)		(30,660)				
CIP (Annual Replacement Accrual)		(1,200,000)		(1,200,000)	(1,200,000)	(1,200,000)
Net Operating Transfers	\$	(1,033,971)	\$	(1,030,127)	\$ (1,090,000)	\$ (1,090,000)
TOTAL SEWER REVENUES & TRANSFERS	\$	9,762,441	\$	10,792,192	\$ 10,080,262	\$ 10,400,480
STORM DRAIN FUND: 386						
Urban Runoff Fees		508,748		508,000	508,000	508,000
Interest Earnings		8,360		3,100	6,700	9,800
Assessment Penalty		2,300		-	-	-
Assessment Penalty		-		-	-	-
Interfund Reimbursement		142,932		162,496	168,085	168,085
Total Revenues	\$	662,340	\$	673,596	\$ 682,785	\$ 685,885
Transfers In - From:						
General Fund - Operating Subsidy		330,000		330,000	330,000	-
Employee Benefit Fund: surplus		14,118			,	
Net Operating Transfers	\$	344,118	\$	330,000	\$ 330,000	\$ -
	\$	1,006,458	\$	1,003,596	1,012,785	685,885
TOTAL ENTERPRISE FUND						
<b>REVENUES &amp; TRANSFERS</b>	\$	29,077,116	\$	33,657,153	\$ 34,069,177	\$ 35,325,151

	INT	ERNAL SERVICE	FU	NDS			
		ACTUAL 2009-10		ADJUSTED 2010-11		PROJECTED 2011-12	PROJECTED 2012-13
EMPLOYEE BENEFITS FUND: 006							
Benefit, Retirement, & Leave Revenue		20,485,578		19,862,689		24,439,570	25,221,015
Transfers In/(Out)		(2,016,012)		-		-	-
Interest Income		170,347		34,000		64,000	93,000
	TOTAL \$	18,639,913	\$	19,896,689	\$	24,503,570	\$ 25,314,015
L.P.F.D. REPLACEMENT FUND: 037							
Revenue		80,000		80,000		80,000	80,000
Interest Income		10,159		4,100		6,700	9,900
	TOTAL \$	90,159	\$	84,100	\$	86,700	\$ 89,900
PUBLIC ART ACQUISITION FUND: 038							
Transfers In/(Out)		-		133,546		-	-
Donations		30,221		-		-	-
Interest Income		5,789		1,100		2,600	3,800
	TOTAL \$	36,010	\$	134,646	\$	2,600	\$ 3,800
PUBLIC ART MAINTENANCE FUND: 039							
Revenue		-		-		-	-
Interest Income		649		200		300	500
	TOTAL \$	649	\$	200	\$	300	\$ 500



	INTERNAL	SERVICE FUND	)S (	•				
		ACTUAL 2009-10		ADJUSTED 2010-11		PROJECTED 2011-12	I	PROJECTED 2012-13
VEHICLE REPLACEMENT FUND: 041						-		
Vehicle Replacement Revenue		(34,975)		81,312		81,312		293,944
Sale of Property		-		-		-		-
Miscellaneous		-		-		-		-
Interest Income		30,981		11,000		19,000		28,000
	TOTAL \$	(3,994)	\$	92,312	\$	100,312	\$	321,944
EQUIPMENT REPLACEMENT FUND: 042								
Equipment Replacement Revenue		25,475		-		-		307,170
Sale of Property		-		-		-		-
Interest Income		70,958		26,000		42,000		62,000
	TOTAL \$	96,433	\$	26,000	\$	42,000	\$	369,170
FACILITIES RENOVATION FUND: 043								
Facilities Replacement & Improvement Revenue		732,359		74,427		74,427		343,829
Miscellaneous Reimbursements		-		-		-		-
Transfers In/(Out)		-		-		-		-
Interest Income		41,879		22,000		33,000		48,000
	TOTAL \$	774,238	\$	96,427	\$	107,427	\$	391,829
INFORMATION TECHNOLOGY REPLACEMENT F	UND: 046							
Information Systems Replacement Revenue		618,651		507,832		507,832		450,713
Interest Income		58,444		22,000		38,000		56,000
Transfers In/(Out)		84,100		-		-		-
	TOTAL \$	761,195	\$	529,832	\$	545,832	\$	506,713
FIRE APPARATUS REPLACEMENT FUND: 047								
Fire Vehicle Replacement Revenue		772,100		11,008		11,008		201,008
Interest Income		54,207		26,000		40,000		59,000
	TOTAL \$	826,307	\$	37,008	\$	51,008	\$	260,008
POLICE VEHICLE REPLACEMENT FUND: 048								
Patrol Vehicle Replacement Revenue		76,925		86,624		86,624		140,176
Interest Income		10,554	•	5,000	•	7,800	•	11,000
	TOTAL \$	87,479	\$	91,624	\$	94,424	\$	151,176
PARK & MEDIAN RENOVATION FUND: 050		054 000						40.000
Park Renovation Revenue		251,609		32,289		32,289		19,899
Miscellaneous Reimbursements		166		-		-		-
Transfers In/(Out)		-		-		-		-
Interest Income		128,391	¢	45,000	¢	78,000	¢	114,000
	TOTAL \$	380,166	\$	77,289	\$	110,289	\$	133,899
STREET LIGHT REPLACEMENT FUND: 052		26 500		105 100		105 1/0		07.200
Replacement Revenue		36,500		185,162		185,162		87,280
Miscellaneous Reimbursements		-		-		-		-
Interest Income		19,774	¢	8,000	¢	13,700	¢	20,000
TRAFFIC SIGNAL REPLACEMENT FUND: 053	TOTAL \$	56,274	\$	193,162	\$	198,862	\$	107,280
		00 070		07 000		07 200		101 011
Replacement Revenue Miscellaneous Reimbursements		80,378		97,208		97,208		424,811
				- E 000		-		- 12 000
Interest Income		15,802	¢	5,000	¢	9,300	¢	13,000
	TOTAL \$	96,180	¢	102,208	\$	106,508	\$	437,811
L.P.F.D. RETIREES' MEDICAL RESERVE - JOINT Benefits Accruals		700 000		700 000		700 000		700 000
		700,000		700,000		700,000		700,000
Interest Income	TOTAL \$	200,333	¢	68,000	¢	122,000	¢	179,000
		900,333	¢	768,000	\$	822,000	\$	879,000



INTERNAL SERVICE FUNDS (continued)												
	ACTUAL 2009-10				ADJUSTED 2010-11		PROJECTED 2011-12	PROJECTED 2012-13				
WORKERS' COMPENSATION FUND: 217			2003-10		2010-11		2011-12		2012-15			
Compensation Insurance Revenue			525,177		529,004		599,935		600,040			
Miscellaneous Reimbursement			8,698		-		-		-			
Interest Income			53,854		19,000		35,000		51,000			
	TOTAL	\$	587,729	\$	548,004	\$	634,935	\$	651,040			
SELF-INSURANCE RETENTION FUND: 218												
Self-Insurance Retention Revenue			300,000		300,000		1,000,000		1,000,000			
Misc. Reimbursements			23,724		-		-		-			
Interest Income			154,764		35,000		85,000		125,000			
	TOTAL	\$	478,488	\$	335,000	\$	1,085,000	\$	1,125,000			
L.P.F.D. WORKERS' COMPENSATION FUND: 21	9											
Benefits Accruals			796,129		800,000		800,000		800,000			
Misc. Reimbursements			817		-		-		-			
Interest Income			63,837		26,000		42,000		62,000			
	TOTAL	\$	860,783	\$	826,000	\$	842,000	\$	862,000			
PLEASANTON RETIREES' MEDICAL RESERVE F	UND: 222											
Benefits Accruals			4,132,501		3,034,530		4,033,395		5,035,864			
Interest Income			577,089		230,000		385,000		565,000			
	TOTAL	\$	4,709,590	\$	3,264,530	\$	4,418,395	\$	5,600,864			
TOTAL INTERNAL SERVICE		•	00 077 000	<b>^</b>	07 400 004	÷	22 752 4/2		27 205 040			
FUND REVENUES & TRANSFERS		\$	29,377,932	\$	27,103,031	\$	33,752,162	\$	37,205,949			

		SPEC	IAL REVENUE	FU	NDS		
			ACTUAL 2009-10		ADJUSTED 2010-11	PROJECTED 2011-12	PROJECTED 2012-13
D.A.R.E. FUND: 221	•						
Contributions & Donations			3,000		-	-	-
Interest Income			450		100	300	400
	TOTAL	\$	3,450	\$	100	\$ 300	\$ 400
ASSET FORFEITURE FUND: 225							
Transfers In/(Out)			(59,908)		-	-	-
Miscellaneous			1,099		4,000	2,000	2,000
Interest Income			816		100	100	150
	TOTAL	\$	(57,993)	\$	4,100	\$ 2,100	\$ 2,150
DOWNTOWN PARKING IN-LIEU FUND: 226							
Interest Income			677		300	1,680	1,680
Miscellaneous Donations			-		-	20,280	20,280
Transfers In/(Out)			-		-	-	-
	TOTAL		677	\$	300	\$ 21,960	\$ 21,960
RECYCLING & WASTE MANAGEMENT - MEASU	re d fune	): 233					
Measure D County Recycling Funds			215,421		250,000	200,000	200,000
Interest Income			5,753		3,100	3,500	5,100
Transfers In/(Out)			27,073		-	-	-
	TOTAL	\$	248,247	\$	253,100	\$ 203,500	\$ 205,100
COMMUNITY SERVICES DONATIONS FUND: 234							
Miscellaneous Donations			6,378		2,668	-	-
Interest Income			867		-	-	-
Transfers In/(Out)			27,894		-	-	-
	TOTAL	\$	35,139	\$	2,668	\$ -	\$ -



	SPECIAL RI	Evenue fund	S (0	continued)			
		ACTUAL		ADJUSTED	PROJECTED		PROJECTED
MISCELLANEOUS DONATIONS FLIND: 225		2009-10		2010-11	2011-12		2012-13
MISCELLANEOUS DONATIONS FUND: 235 Miscellaneous Donations		24,003		402,039			
		(27,894)			(18,455	`	-
Transfers In/(Out) Interest Income		(27,094) 10,422		(931,934) 8,000	(18,455	•	- 600
interest income	TOTAL \$	6,531	¢	(521,895)			600
YOUTH MASTER PLAN/ YOUTH CENTER DONA		0,001	¢	(321,093)	۵ (۱۵,000 ¢	)	000
Transfers In/(Out)	TION FUND. 230				18,455		
Interest Income		- 63		- 60	18,400		-
	TOTAL \$	63	¢	60		¢	-
RECYCLING & WASTE MANAGEMENT - IMPORT			¢	00	\$ 18,455	¢	-
	MITIGATION FU	75,784		75 000	44 000		
Measure D County Recycling Funds				75,000	66,000		-
Transfers In/(Out)	TOTAL \$	(27,073)	¢	-	- ¢ (( 000	¢	-
RECYCLING & WASTE MANAGEMENT - R.P.P. R		48,711		75,000	\$ 66,000	\$	-
	ECTCLED PROL	2,900	0	6 500			
Measure D County Recycling Funds	TOTAL \$	2,900	¢	6,500 6,500	- ¢	\$	-
RECYCLING & WASTE MANAGEMENT - BEVER			\$	0,000	<b>р</b> -	¢	-
State Grant	AGE RECTCLING	5 FUND: 247					
		- 8,612		-	- 0.000		- 0.00
Measure D County Recycling Funds			¢	18,000	\$,000		8,000
ASSET FORFEITURE - FEDERAL FUND: 248	TOTAL \$	8,612	\$	18,000	\$ 8,000	\$	8,000
		E2 007			0.000		0.000
Measure D County Recycling Funds		53,097		-	8,000		8,000
Transfers In/(Out)	TOTAL \$	59,908	¢	-	- ¢ 0.000	۴	-
H.A.P.P.Y. PUBLIC ART DONATIONS FUND: 251		113,005	\$	-	\$ 8,000	\$	8,000
				44.050	40.000		40.000
Misc Revenue		-		44,258	40,000		40,000
Interest Income		-		-	300		500
Transfers In/(Out)	TOTAL \$	-	¢	9,290	¢ 40.200	¢	-
DOWNTOWN ECONOMIC DEVELOPMENT LOAN		-	\$	53,548	\$ 40,300	\$	40,500
Interest Income	FUND. 203	499		200	300		400
		499		200	300		400
Transfers In/(Out)	TOTAL \$	- 499	\$	200	\$ 300	\$	400
LOWER INCOME HOUSING FUND: 271		477	¢	200	\$ <u>300</u>	¢	400
		72,386		672,925	1,222,382		1,876,406
Housing Fees Interest Income		,		320,600	396,600		
Miscellaneous Reimbursements		592,107					483,600
Proceeds of Debt Revenue		221,874		160,000 2,514	160,000		160,000
Floceeds of Debt Revenue	TOTAL \$	- 886,367	\$	1,156,039	\$ 1,778,982	\$	2,520,006
LIVERMORE-PLEASANTON FIRE DEPARTMENT		000,307	¢	1,100,039	¢ ۱,//۵,۶۵۷	¢	2,320,000
Contributions - Livermore	FUND. 200	13,478,805		13,210,716	13,356,423		13,361,182
Contributions - Pleasanton		13,655,014		14,337,719	14,321,093		14,304,481
				14,337,719	14,321,093		14,304,401
Transfers In/(Out)		205,138		-	- 2 000		-
Donations		1,100		2,000	2,000		2,000
Interest Income		23,979		10,000	18,000		18,000
Fire Training Tower		14,320		5,000	5,000		5,000
Miscellaneous		544,134		160,770	5,000		5,000
Distribute Revenues to Cities		-		(55,885)	-		-
Interfund Reimbursement (Used Oil Grant)		4,882	*	-		*	-
	TOTAL \$	27,927,372	\$	27,614,435	\$ 27,707,516	\$	27,695,663



	SPECIAL	REVENUE FUND	)S ((	continued)			
		ACTUAL 2009-10		ADJUSTED 2010-11	PROJECTED		PROJECTED
USED OIL GRANT FUND: 515		2009-10		2010-11	2011-12		2012-13
Interest Income		47		-	-		-
Grant - City of Pleasanton		19,165		38,723	9,462		-
Grant - City of Livermore		-		1,738	-		-
-	TOTAL \$	19,212	\$	40,461	\$ 9,462	\$	-
LAW ENFORCEMENT FUND: 517							
Interest Income		3,147		2,100	2,600		3,900
Grant	70741	128,416		-	-		-
	TOTAL \$	131,563	\$	2,100	\$ 2,600	\$	3,900
LEMOINE GEOLOGIC HAZARD DISTRICT FUND	0: 527	6 510		6 702	6 702		4 702
Assessment District Payments Interest Income		6,512 759		6,792 300	6,792 500		6,792 750
	TOTAL \$	7,271	\$	7,092		\$	7,542
LAUREL CREEK GEOLOGIC HAZARD DISTRIC		1,211	Ψ	1,072	Ψ Ι,Ζ/Ζ	Ψ	7,542
Assessment District Payments	1 01101 020	41,566		41.140	41,140		41,140
Interest Income		9,997		4,000	6,600		9,800
Interfund Reimbursement (Water Fund)		724		724	724		724
	TOTAL \$	52,287	\$	45,864	\$ 48,464	\$	51,664
PONDEROSA LANDSCAPE DISTRICT FUND: 53	1						
Assessment District Payments		5,969		5,701	5,701		5,701
Interest Income		1,428		600	900		1,300
Interfund Reimbursement (General Fund)		9,720		9,720	9,720		9,720
WINDSOR LANDSCAPE DISTRICT FUND: 532	TOTAL \$	17,117	\$	16,021	\$ 16,321	\$	16,721
Assessment District Payments		24,956		23,860	23,860		23,860
Interest Income		24,950		23,000	23,800		23,800
	TOTAL \$	25,039	\$	23,960		\$	23,940
MOLLER GEOLOGIC HAZARD DISTRICT FUND:		20,007	Ψ	20,700	¢ 20//20	Ŷ	20,710
Assessment District Payments		10,418		9,800	9,800		9,800
Interest Income		1,589		600	1,000		1,500
Misc Reimbursement		500		-	-		-
Interfund Reimbursement (General Fund)		104		104	104		104
	TOTAL \$	12,611	\$	10,504	\$ 10,904	\$	11,404
OAK TREE FARM GEOLOGIC HAZARD DISTRIC	CT FUND: 534						
Assessment District Payments		11,128		10,836	10,836		10,836
Interest Income		896		300	600		800
Interfund Reimbursement (General Fund)	TOTAL \$	275	¢	275	275 ¢ 11 711	¢	275
BONDE LANDSCAPE DISTRICT FUND: 537	TOTAL \$	12,299	¢	11,411	\$ 11,711	\$	11,911
Assessment District Payments		26,822		25,797	25,797		25,797
Interest Income		383		100	200		300
Interfund Reimbursement (Water Fund)		253		253	253		253
	TOTAL \$	27,458	\$	26,150	\$ 26,250	\$	26,350
MOLLER RANCH LANDSCAPE DISTRICT FUND		· · · · ·		· · · · · ·			
Assessment District Payments		57,261		55,493	55,493		55,493
Interest Income		3,713		1,300	2,400		3,500
Interfund Reimbursement (GF & Water Fund)	_	1,140		1,120	1,120		1,120
	TOTAL \$	62,114	\$	57,913	\$ 59,013	\$	60,113
RIDGEVIEW COMMONS HOUSING FUND: 541				4.000			
Interest	TOTAL \$	-	¢	1,000	- ¢	¢	-
		-	\$	1,000	<b>р</b> -	\$	-



	SPECIA	AL I	REVENUE FUND	S (0	continued)				
			ACTUAL 2009-10		ADJUSTED 2010-11		PROJECTED 2011-12		PROJECTED 2012-13
OAK TREE FARM LANDSCAPE DISTRICT FUND:	542		2009-10		2010-11		2011-12		2012-13
Assessment District Payments			19,166		19,096		19,096		19,096
Interest Income			714		300		450		650
Interfund Reimbursement (General Fund)	TOTAL	¢	466	¢	466	¢	466	¢	466
COMMUNITY DEVELOPMENT BLOCK GRANT FU		\$	20,346	\$	19,862	\$	20,012	\$	20,212
CDBG Funds	ND. 340		349,067		483,687		250,000		250,000
	TOTAL	\$	349,067	\$	483,687	\$	250,000	\$	250,000
H.O.M.E. PROGRAM FUND: 560									
Federal Allocation			301,575		535,523		178,000		178,000
	TOTAL	\$	301,575	\$	535,523	\$	178,000	\$	178,000
H.B.P.O.A. MAINTENANCE DISTRICT FUND: 566			100.014		440.077		100.000		100.000
Miscellaneous Reimbursements	TOTAL	¢	122,814	¢	148,277	¢	100,000	¢	100,000
ABANDONED VEHICLE FUND: 569	TOTAL	¢	122,814	¢	148,277	\$	100,000	\$	100,000
Fines			28,771		30,000		30,000		30,000
Interest Income			5,717		2,000		3,500		5,200
	TOTAL	\$	34,488	\$	32,000	\$	33,500	\$	35,200
URBAN FORESTRY FUND: 570									
Interest Income			4,494		1,200		2,300		3,400
Transfers In/(Out) Miscellaneous Reimbursements			(36,850) 314		(37,274)		(37,274)		(37,274)
Miscellaneous Reimbursements	TOTAL	\$	(32,042)	¢	(36,074)	¢	(34,974)	¢	(33,874)
LIBRARY DONATIONS FUND: 571	TOTAL	Ψ	(32,042)	Ψ	(30,074)	Ψ	(34,774)	Ψ	(33,074)
Miscellaneous Donations			889		-		-		-
Interest Income			344		100		200		300
	TOTAL	\$	1,233	\$	100	\$	200	\$	300
TOTAL SPECIAL REVENUE FUND									
TOTAL SPECIAL REVENUE FUND REVENUES AND TRANSFERS		\$	30,388,032	\$	30,088,006	\$	30,600,033	\$	31,266,162
TOTAL SPECIAL REVENUE FUND REVENUES AND TRANSFERS		\$	30,388,032		30,088,006	\$	30,600,033	\$	31,266,162
		\$	OTHER FUND			\$		\$	
		\$	OTHER FUNDS		ADJUSTED	\$	PROJECTED	\$	PROJECTED
REVENUES AND TRANSFERS	026	\$	OTHER FUND			\$		\$	
REVENUES AND TRANSFERS 2003 CERTIFICATES OF PARTICIPATION FUND:	026	\$	OTHER FUND: ACTUAL 2009-10		ADJUSTED 2010-11	\$	PROJECTED 2011-12	\$	PROJECTED 2012-13
REVENUES AND TRANSFERS	026 TOTAL		OTHER FUNDS		ADJUSTED	\$	PROJECTED	\$	PROJECTED
REVENUES AND TRANSFERS 2003 CERTIFICATES OF PARTICIPATION FUND: Transfers In/(Out) 2004 CERTIFICATES OF PARTICIPATION FUND:	TOTAL		OTHER FUND: ACTUAL 2009-10 1,997,515	S	ADJUSTED 2010-11 1,997,120 1,997,120		PROJECTED 2011-12 1,999,160		PROJECTED 2012-13 1,592,360
REVENUES AND TRANSFERS 2003 CERTIFICATES OF PARTICIPATION FUND: Transfers In/(Out) 2004 CERTIFICATES OF PARTICIPATION FUND: Interest Income	TOTAL		OTHER FUNDS ACTUAL 2009-10 1,997,515 1,997,515	S	ADJUSTED 2010-11 1,997,120 1,997,120 3,100		PROJECTED 2011-12 1,999,160 1,999,160		PROJECTED 2012-13 1,592,360 1,592,360
REVENUES AND TRANSFERS 2003 CERTIFICATES OF PARTICIPATION FUND: Transfers In/(Out) 2004 CERTIFICATES OF PARTICIPATION FUND:	TOTAL 027	\$	OTHER FUND: ACTUAL 2009-10 1,997,515 1,997,515 - 380,239	S \$	ADJUSTED 2010-11 1,997,120 1,997,120 3,100 386,000	\$	PROJECTED 2011-12 1,999,160 1,999,160	\$	PROJECTED 2012-13 1,592,360 1,592,360 - 385,536
REVENUES AND TRANSFERS         2003 CERTIFICATES OF PARTICIPATION FUND: Transfers In/(Out)         2004 CERTIFICATES OF PARTICIPATION FUND: Interest Income Transfers In/(Out)	TOTAL 027 TOTAL	\$	OTHER FUNDS ACTUAL 2009-10 1,997,515 1,997,515	S \$	ADJUSTED 2010-11 1,997,120 1,997,120 3,100	\$	PROJECTED 2011-12 1,999,160 1,999,160	\$	PROJECTED 2012-13 1,592,360 1,592,360
REVENUES AND TRANSFERS         2003 CERTIFICATES OF PARTICIPATION FUND: Transfers In/(Out)         2004 CERTIFICATES OF PARTICIPATION FUND: Interest Income Transfers In/(Out)         PLEASANTON RETIREE MEDICAL TRUST FUND:	TOTAL 027 TOTAL	\$	OTHER FUND: ACTUAL 2009-10 1,997,515 1,997,515 380,239 380,239	S \$	ADJUSTED 2010-11 1,997,120 1,997,120 3,100 386,000	\$	PROJECTED 2011-12 1,999,160 1,999,160 - 386,303 386,303	\$	PROJECTED 2012-13 1,592,360 1,592,360 - - 385,536 385,536
REVENUES AND TRANSFERS         2003 CERTIFICATES OF PARTICIPATION FUND: Transfers In/(Out)         2004 CERTIFICATES OF PARTICIPATION FUND: Interest Income Transfers In/(Out)         PLEASANTON RETIREE MEDICAL TRUST FUND: Interest Income	TOTAL 027 TOTAL	\$	OTHER FUND: ACTUAL 2009-10 1,997,515 1,997,515 - 380,239	S \$	ADJUSTED 2010-11 1,997,120 1,997,120 3,100 386,000	\$	PROJECTED 2011-12 1,999,160 1,999,160	\$	PROJECTED 2012-13 1,592,360 1,592,360 - - 385,536 385,536 867,000
REVENUES AND TRANSFERS         2003 CERTIFICATES OF PARTICIPATION FUND: Transfers In/(Out)         2004 CERTIFICATES OF PARTICIPATION FUND: Interest Income Transfers In/(Out)         PLEASANTON RETIREE MEDICAL TRUST FUND:	TOTAL 027 TOTAL	\$	OTHER FUNDS ACTUAL 2009-10 1,997,515 1,997,515 - 380,239 380,239 16,556	S \$	ADJUSTED 2010-11 1,997,120 1,997,120 3,100 386,000	\$	PROJECTED 2011-12 1,999,160 1,999,160 - 386,303 386,303 386,303	\$	PROJECTED 2012-13 1,592,360 1,592,360 - 385,536 385,536
REVENUES AND TRANSFERS 2003 CERTIFICATES OF PARTICIPATION FUND: Transfers In/(Out) 2004 CERTIFICATES OF PARTICIPATION FUND: Interest Income Transfers In/(Out) PLEASANTON RETIREE MEDICAL TRUST FUND: Interest Income Other Financing Sources L.P.F.D. RETIREE MEDICAL TRUST FUND: 275	TOTAL 027 TOTAL 274	\$	OTHER FUNDS ACTUAL 2009-10 1,997,515 1,997,515 380,239 380,239 380,239 16,556 2,800,000 2,816,556	\$	ADJUSTED 2010-11 1,997,120 1,997,120 3,100 386,000	\$	PROJECTED 2011-12 1,999,160 1,999,160	\$	PROJECTED 2012-13 1,592,360 1,592,360 385,536 385,536 385,536 385,536 867,000 2,800,000 3,667,000
REVENUES AND TRANSFERS         2003 CERTIFICATES OF PARTICIPATION FUND: Transfers In/(Out)         2004 CERTIFICATES OF PARTICIPATION FUND: Interest Income Transfers In/(Out)         PLEASANTON RETIREE MEDICAL TRUST FUND: Interest Income Other Financing Sources         L.P.F.D. RETIREE MEDICAL TRUST FUND: 275 Interest Income	TOTAL 027 TOTAL 274	\$	OTHER FUNDS ACTUAL 2009-10 1,997,515 1,997,515 380,239 380,239 380,239 16,556 2,800,000 2,816,556 8,634	\$	ADJUSTED 2010-11 1,997,120 1,997,120 3,100 386,000	\$	PROJECTED 2011-12 1,999,160 1,999,160	\$	PROJECTED 2012-13 1,592,360 1,592,360 385,536 385,536 385,536 385,536 385,7000 2,800,000 3,667,000
REVENUES AND TRANSFERS 2003 CERTIFICATES OF PARTICIPATION FUND: Transfers In/(Out) 2004 CERTIFICATES OF PARTICIPATION FUND: Interest Income Transfers In/(Out) PLEASANTON RETIREE MEDICAL TRUST FUND: Interest Income Other Financing Sources L.P.F.D. RETIREE MEDICAL TRUST FUND: 275	TOTAL 027 TOTAL 274 TOTAL	\$	OTHER FUNDS ACTUAL 2009-10 1,997,515 1,997,515 380,239 380,239 380,239 16,556 2,800,000 2,816,556 8,634 1,500,000	\$ \$	ADJUSTED 2010-11 1,997,120 1,997,120 3,100 386,000	\$	PROJECTED 2011-12 1,999,160 1,999,160 386,303 386,303 386,303 386,303 386,303 386,303 386,303 386,303 386,303 386,303 386,303 386,303 386,303 386,303	\$\$	PROJECTED 2012-13 1,592,360 1,592,360 385,536 385,536 385,536 385,536 385,536 385,7000 2,800,000 3,667,000
REVENUES AND TRANSFERS         2003 CERTIFICATES OF PARTICIPATION FUND:         Transfers In/(Out)         2004 CERTIFICATES OF PARTICIPATION FUND:         Interest Income         Transfers In/(Out)         PLEASANTON RETIREE MEDICAL TRUST FUND:         Interest Income         Other Financing Sources         L.P.F.D. RETIREE MEDICAL TRUST FUND: 275         Interest Income         Other Financing Sources	TOTAL 027 TOTAL 274 TOTAL	\$ \$	OTHER FUNDS ACTUAL 2009-10 1,997,515 1,997,515 380,239 380,239 380,239 16,556 2,800,000 2,816,556 8,634 1,500,000 1,508,634	\$	ADJUSTED 2010-11 1,997,120 1,997,120 3,100 386,000	\$	PROJECTED 2011-12 1,999,160 1,999,160	\$	PROJECTED 2012-13 1,592,360 1,592,360 385,536 385,536 385,536 385,536 385,7000 2,800,000 3,667,000
REVENUES AND TRANSFERS         2003 CERTIFICATES OF PARTICIPATION FUND: Transfers In/(Out)         2004 CERTIFICATES OF PARTICIPATION FUND: Interest Income Transfers In/(Out)         PLEASANTON RETIREE MEDICAL TRUST FUND: Interest Income Other Financing Sources         L.P.F.D. RETIREE MEDICAL TRUST FUND: 275 Interest Income Other Financing Sources         PLEASANTON TOWNSHIP COUNTY WATER (P.T	TOTAL 027 TOTAL 274 TOTAL	\$ \$	OTHER FUNDS ACTUAL 2009-10 1,997,515 1,997,515 380,239 380,239 380,239 16,556 2,800,000 2,816,556 8,634 1,500,000 1,508,634 IND: 276	\$ \$	ADJUSTED 2010-11 1,997,120 1,997,120 3,100 386,000 389,100 - - - - - - -	\$	PROJECTED 2011-12 1,999,160 1,999,160	\$\$	PROJECTED 2012-13 1,592,360 1,592,360 385,536 385,536 385,536 867,000 2,800,000 3,667,000 468,000 1,500,000 1,968,000
REVENUES AND TRANSFERS         2003 CERTIFICATES OF PARTICIPATION FUND: Transfers In/(Out)         2004 CERTIFICATES OF PARTICIPATION FUND: Interest Income Transfers In/(Out)         PLEASANTON RETIREE MEDICAL TRUST FUND: 275 Interest Income Other Financing Sources         L.P.F.D. RETIREE MEDICAL TRUST FUND: 275 Interest Income Other Financing Sources         PLEASANTON TOWNSHIP COUNTY WATER (P.T Interest Income	TOTAL 027 TOTAL 274 TOTAL	\$ \$	OTHER FUNDS ACTUAL 2009-10 1,997,515 1,997,515 380,239 380,239 380,239 16,556 2,800,000 2,816,556 8,634 1,500,000 1,508,634	\$ \$	ADJUSTED 2010-11 1,997,120 1,997,120 3,100 386,000	\$	PROJECTED 2011-12 1,999,160 1,999,160 386,303 386,303 386,303 386,303 386,303 386,303 386,303 386,303 386,303 386,303 386,303 386,303 386,303 386,303	\$\$	PROJECTED 2012-13 1,592,360 1,592,360 385,536 385,536 385,536 385,536 385,536 385,7000 2,800,000 3,667,000
REVENUES AND TRANSFERS         2003 CERTIFICATES OF PARTICIPATION FUND: Transfers In/(Out)         2004 CERTIFICATES OF PARTICIPATION FUND: Interest Income Transfers In/(Out)         PLEASANTON RETIREE MEDICAL TRUST FUND: Interest Income Other Financing Sources         L.P.F.D. RETIREE MEDICAL TRUST FUND: 275 Interest Income Other Financing Sources         PLEASANTON TOWNSHIP COUNTY WATER (P.T	TOTAL 027 TOTAL 274 TOTAL TOTAL .C.W.D. #3	\$ \$ \$ } FU	OTHER FUNDS ACTUAL 2009-10 1,997,515 1,997,515 - 380,239 380,239 380,239 16,556 2,800,000 2,816,556 8,634 1,500,000 1,508,634 IND: 276 5,957	\$ \$	ADJUSTED 2010-11 1,997,120 1,997,120 3,100 386,000 389,100 - - - - - - - - - - - - - - - - - -	\$	PROJECTED 2011-12 1,999,160 1,999,160 1,999,160	\$\$	PROJECTED 2012-13 1,592,360 1,592,360 1,592,360 385,536 385,5
REVENUES AND TRANSFERS         2003 CERTIFICATES OF PARTICIPATION FUND: Transfers In/(Out)         2004 CERTIFICATES OF PARTICIPATION FUND: Interest Income Transfers In/(Out)         PLEASANTON RETIREE MEDICAL TRUST FUND: Interest Income Other Financing Sources         L.P.F.D. RETIREE MEDICAL TRUST FUND: 275 Interest Income Other Financing Sources         PLEASANTON TOWNSHIP COUNTY WATER (P.T Interest Income Transfers In/(Out)	TOTAL 027 TOTAL 274 TOTAL	\$ \$ \$ } FU	OTHER FUNDS ACTUAL 2009-10 1,997,515 1,997,515 - 380,239 380,239 380,239 380,239 380,239 2,816,556 2,800,000 2,816,556 8,634 1,500,000 1,508,634 IND: 276 5,957	\$ \$ \$	ADJUSTED 2010-11 1,997,120 1,997,120 3,100 386,000 389,100 - - - - - - - - - - - - - - - - - -	\$	PROJECTED 2011-12 1,999,160 1,999,160 1,999,160	\$\$	PROJECTED 2012-13 1,592,360 1,592,360 385,53639,500 385,536 385,536 385,536 385,536 385,536 385,53639,500 385,536 385,53639,500 385,536 39,500 30,500,500 30,500,500 30,500,500 30,500,50030,500,500 30,500,500,500,500,500,500,500,500,500,5
REVENUES AND TRANSFERS         2003 CERTIFICATES OF PARTICIPATION FUND:         Transfers In/(Out)       2004 CERTIFICATES OF PARTICIPATION FUND:         Interest Income       Transfers In/(Out)         PLEASANTON RETIREE MEDICAL TRUST FUND:         Interest Income       Other Financing Sources         L.P.F.D. RETIREE MEDICAL TRUST FUND: 275       Interest Income         Other Financing Sources       PLEASANTON TOWNSHIP COUNTY WATER (P.T)         Interest Income       Transfers In/(Out)         Fees       Fees	TOTAL 027 TOTAL 274 TOTAL TOTAL .C.W.D. #3	\$ \$ \$ } FU	OTHER FUNDS ACTUAL 2009-10 1,997,515 1,997,515 - 380,239 380,239 380,239 16,556 2,800,000 2,816,556 8,634 1,500,000 1,508,634 IND: 276 5,957 - 1,425	\$ \$ \$	ADJUSTED 2010-11 1,997,120 1,997,120 3,100 386,000 389,100 - - - - - - - - - - - - - - - - - -	\$	PROJECTED 2011-12 1,999,160 1,999,160 1,999,160 - - 386,303 2011-12	\$	PROJECTED 2012-13 1,592,360 1,592,360 385,536
REVENUES AND TRANSFERS         2003 CERTIFICATES OF PARTICIPATION FUND: Transfers In/(Out)         2004 CERTIFICATES OF PARTICIPATION FUND: Interest Income Transfers In/(Out)         PLEASANTON RETIREE MEDICAL TRUST FUND: Interest Income Other Financing Sources         L.P.F.D. RETIREE MEDICAL TRUST FUND: 275 Interest Income Other Financing Sources         PLEASANTON TOWNSHIP COUNTY WATER (P.T Interest Income Transfers In/(Out)	TOTAL 027 TOTAL 274 TOTAL TOTAL .C.W.D. #3	\$ \$ \$ } FU	OTHER FUNDS ACTUAL 2009-10 1,997,515 1,997,515 - 380,239 380,239 380,239 16,556 2,800,000 2,816,556 8,634 1,500,000 1,508,634 IND: 276 5,957 - 1,425	\$ \$ \$ \$	ADJUSTED 2010-11 1,997,120 1,997,120 3,100 386,000 389,100 - - - - - - - - - - - - - - - - - -	\$ \$ \$	PROJECTED 2011-12 1,999,160 1,999,160 1,999,160 - - 386,303 2011-12	\$\$\$	PROJECTED 2012-13 1,592,360 1,592,360 385,536 385,536 385,536 385,536 385,536 385,7000 2,800,000 3,667,000 468,000 1,500,000 1,968,000 1,968,000



### 2011-12/2012-13 OPERATING BUDGET REVENUE BY SOURCE AND FUND TYPE

			2011-12				
	GENERAL FUND	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	TRUST FUNDS	TOTAL PROJECTED REVENUE
Property Taxes	48,397,608						48,397,608
Service Charges		34,117,535					34,117,535
Internal Services Charges			32,728,762				32,728,762
Sales Tax	18,215,713						18,215,713
Fees for Current Services	1,006,808			27,712,517		1,225	28,720,550
Other Taxes	6,517,314						6,517,314
Grants & Subventions	782,500	257,370		437,462			1,477,332
Interfund Revenue	2,960,486	1,841,366		12,662			4,814,514
Other Financing Sources						4,300,000	4,300,000
Interest Income & Rent	362,402	142,850	1,023,400	498,290		1,003,700	3,030,642
Recreation Revenue	3,222,323						3,222,323
Building Permits	1,244,295						1,244,295
Franchise Fees	2,028,002						2,028,002
Plan Check Fees	795,406						795,406
Fines & Forfeitures	409,102						409,102
Misc Reimbursements	862,586			265,000			1,127,586
Public Works Fees	106,882						106,882
Development Fees				1,222,382			1,222,382
Assessments				198,515			198,515
Planning Fees	95,864						95,864
Miscellaneous Revenue	176,920			284,000			460,920
Licenses & Misc Permits	57,283						57,283
Library Revenue	84,171						84,171
Contributions & Donations	8,800			62,280			71,080
TOTAL	\$87,334,465	\$36,359,121	\$33,752,162	\$30,693,108	\$0	\$5,304,925	\$193,443,781

### 2011-12

	GENERAL FUND	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	TRUST FUNDS	TOTAL PROJECTED REVENUE
Property Taxes	49,341,560						49,341,560
Service Charges		35,604,896					35,604,896
Internal Services Charges			35,705,749				35,705,749
Sales Tax	19,126,499						19,126,499
Fees for Current Services	1,014,312			27,700,665		1,225	28,716,202
Other Taxes	6,674,880						6,674,880
Grants & Subventions	805,363	109,863		428,000			1,343,226
Interfund Revenue	2,845,187	1,825,666		12,662			4,683,515
Other Financing Sources						4,300,000	4,300,000
Interest Income & Rent	486,850	169,950	1,500,200	619,010		1,337,500	4,113,510
Recreation Revenue	3,290,643						3,290,643
Building Permits	1,343,828						1,343,828
Franchise Fees	2,068,561						2,068,561
Plan Check Fees	851,214						851,214
Fines & Forfeitures	417,284						417,284
Misc Reimbursements	850,592			265,000			1,115,592
Public Works Fees	109,019						109,019
Development Fees				1,876,406			1,876,406
Assessments				198,515			198,515
Planning Fees	97,595						97,595
Miscellaneous Revenue	177,348			218,000			395,348
Licenses & Misc Permits	58,429						58,429
Library Revenue	85,855						85,855
<b>Contributions &amp; Donations</b>	8,800			62,280			71,080
TOTAL	\$89,653,819	\$37,710,375	\$37,205,949	\$31,380,538	\$0	\$5,638,725	\$201,589,406



GENERAL FUND												
			ACTUAL 2009-10	4	ADJUSTED 2010-11	P	ROJECTED 2011-12	Р	ROJECTED 2012-13			
GENERAL GOVERNMENT			2009-10		2010-11		2011-12		2012-13			
City Council			171,308		158,653		151,665		159,551			
City Manager			1,334,284		1,038,084		1,053,211		1,100,468			
Law			1,760,777		1,541,188		2,263,037		2,289,105			
Finance			2,722,039		2,624,599		2,203,037		2,209,103			
Administrative Services			4,582,764		4,308,550		4,163,983		4,343,519			
General Government			4,582,764 988,852				4,103,983					
General Government	Subtotal:	\$	11,560,024	\$	<u>1,174,305</u> 10,845,379	\$	11,637,947	\$	<u>1,199,569</u> 11,804,913			
	Subtotal.	φ	11,300,024	φ	10,045,575	φ	11,037,947	ψ	11,004,913			
PUBLIC SAFETY												
Fire			14,906,346		14,641,485		14,805,603		15,007,146			
Police			22,721,823		22,258,237		23,039,834		23,915,614			
	Subtotal:	\$	37,628,169	\$	36,899,722	\$	37,845,437	\$	38,922,760			
COMMUNITY DEVELOPMENT												
Administration			665,270		568,742		598,190		619,024			
Traffic Engineering			1,312,755		1,492,835		1,509,713		1,774,230			
Engineering Services			3,185,383		3,107,047		3,106,468		3,220,378			
Building & Safety			2,125,607		2,327,366		2,280,154		2,334,926			
Planning			1,927,423		2,002,131		2,005,935		2,066,484			
Housing			260,232		278,880		301,360		308,255			
Economic Development			1,012,203		1,108,805		988,569		1,032,662			
	Subtotal:	\$	10,488,873	\$	10,885,806	\$	10,790,389	\$	11,355,959			
OPERATIONS SERVICES												
OSC Administration			537,727		638,928		678,417		703,677			
Streets			3,333,866		3,165,114		3,092,672		3,254,451			
Support Services			3,910,184		3,424,002		3,535,050		3,895,508			
Parks			6,606,449		6,645,638		6,207,404		6,410,120			
	Subtotal:	\$	14,388,226	\$	13,873,682	\$	13,513,543	\$	14,263,756			
COMMUNITY ACTIVITIES												
Community Services			6,367,192		6,502,318		6,687,330		6,854,558			
Library			4,079,490		3,969,509		4,001,574		4,096,475			
	Subtotal:	\$	10,446,682	\$	10,471,827	\$	10,688,904	\$	10,951,033			

GENERAL FUND EXPENDITURES \$ 84,511,973 \$ 82,976,416 \$ 84,476,220 \$ 87,298,421

ENTERPRISE FUNDS												
			ACTUAL 2009-10	1	ADJUSTED 2010-11	Ρ	ROJECTED 2011-12	Ρ	ROJECTED 2012-13			
Transit	-		718,932		697,093		721,751		752,974			
Cemetery			20,786		29,360		29,360		29,360			
Golf			3,549,628		3,715,015		3,716,810		3,824,690			
Water			15,760,417		16,946,600		17,849,846		18,911,487			
Sewer			10,123,949		9,508,272		9,708,237		9,911,635			
Storm Drain			898,063		926,036		913,550		948,495			
	ENTERPRISE FUND EXPENDITURES	\$	31,071,775	\$	31,822,376	\$	32,939,554	\$	34,378,641			

INTERNAL SERVICE FUNDS												
	ACTUAL 2009-10	ADJUSTED 2010-11	PROJECTED 2011-12	PROJECTED 2012-13								
Employee Benefits	20,027,520	20,102,689	24,503,570	25,314,015								
LPFD Replacement	58,273	292,700	115,200	14,900								
Public Art Acquisition	235,920	90,445	50,000	50,000								



INTERNAL SER	VI	CE FUNDS (	cor	ntinued)				
		ACTUAL		ADJUSTED	Р	ROJECTED	Р	ROJECTED
<u> </u>		2009-10		2010-11		2011-12		2012-13
Public Art Maintenance		9,257		7,800		8,800		8,800
Vehicle Replacement		189,587		64,000		100,000		388,000
Equipment Replacement		84,611		920,500		1,207,000		351,500
Facilities Renovation		338,928		654,952		226,300		374,900
Information Technology Replacement		519,691		1,422,335		573,150		533,000
Fire Apparatus Replacement		-		869,785		1,279,785		560,000
Police Vehicle Replacement		5,699		31,000		169,000		426,000
Park & Median Renovation		973,452		950,000		950,000		650,000
Street Light Replacement		207,399		50,000		-		-
Traffic Signal Replacement		200,992		207,000		410,000		407,000
L.P.F.D. Retirees' Medical Reserve - Joint		2,034,551		2,475,000		2,320,000		2,495,000
Workers' Compensation		753,662		843,500		835,600		871,000
Self-Insurance Retention		3,621,148		1,376,800		1,252,000		1,297,000
L.P.F.D. Workers' Compensation		953,636		825,500		880,600		924,700
Pleasanton Retirees' Medical Reserve		4,230,495		5,250,000		4,795,000		5,120,000
INTERNAL SERVICE FUND EXPENDITURES	\$	34,444,823	\$	36,434,006	\$	39,676,005	\$	39,785,815

SPECIAL REVENUE FUNDS													
	-	ACTUAL 2009-10	1	ADJUSTED 2010-11	P	ROJECTED 2011-12	Р	ROJECTED 2012-13					
D.A.R.E.		3,650		5,000		5,000		5,000					
Asset Forfeiture		-		-		-		-					
Downtown Parking In-Lieu		-		-		50,547		-					
Recycling & Waste Management Funds		32,510		581,148		338,321		320,000					
Community Services Donations		8,005		2,668		6,094		-					
Miscellaneous Donations		1,170		-		-		-					
Youth Master Plan/ Youth Center Donation		-		-		-		-					
Asset Forfeiture - Federal		-		-		14,000		14,000					
H.A.P.P.Y. Public Art Donations		-		44,258		40,000		40,000					
Downtown Economic Development Loan		-		-		-		-					
Lower Income Housing		660,820		1,539,565		373,816		381,013					
Livermore-Pleasanton Fire Department		27,993,177		27,659,341		27,707,516		27,695,663					
Used Oil Grant		19,312		38,723		9,462		-					
Law Enforcement		92,318		178,254		-		-					
Landscape/Geologic Hazard District Funds		173,784		184,150		186,330		187,030					
Community Development Block Grant		349,067		483,687		250,000		250,000					
H.O.M.E. Program		301,575		535,523		178,000		178,000					
H.B.P.O.A. Maintenance District		122,814		148,277		100,000		100,000					
Abandoned Vehicle		30,000		30,000		105,000		30,000					
Urban Forestry		30,534		19,400		19,400		19,400					
Library Donations		-		665		-		-					
SPECIAL REVENUE FUND EXPENDITURES	\$	29,818,736	\$	31,450,659	\$	29,383,486	\$	29,220,106					

ОТН	IER FUNDS			
	ACTUAL 2009-10	ADJUSTED 2010-11	PROJECTED 2011-12	PROJECTED 2012-13
Debt Service:				
2003 Certificates Of Participation	1,997,515	1,997,120	1,998,690	1,589,399
2004 Certificates Of Participation	389,483	386,000	386,303	385,536
Trust Funds:				
Pleasanton Retiree Medical Trust	-	-	-	-
L.P.F.D. Retiree Medical Trust	-	-	-	-
Pleasanton Township County Water (P.T.C.W.D. #3	394,954	44,413	30,030	30,030
OTHER FUND EXPENDITURES	2,781,951	\$ 2,427,533	\$ 2,415,023	\$ 2,004,965



					GENER	۱L	FUND								
					Transp		Repairs		Materials						
		r	Personnel		and Training		and Maint		Supplies Services		Capital Outlay		Debt Service		Total
General Government		<u> </u>	Personner		Haining		WIdIIIL		Services		Oullay		Service		TULAI
City Council			131,610		10,000				10,055						151,665
City Manager			1,027,781		11,800		2,673		10,055		-		-		1,053,211
Law			915,674		17,800		2,073		1,327,500		-		-		2,263,037
Finance			1,833,830		5,320		2,003 55,861		765,611		-		-		2,203,037
Administrative Services			2,768,057		38,120		259,846		1,091,560		6,400		-		2,000,022 4,163,983
General Government			2,708,037		30,120		209,040		1,320,501		0,400		-		4,103,903
General Government	Subtotal:	\$	6,701,880	\$	83,040	\$	320,443	\$	4,526,184	\$	6,400	\$	-	\$	11,637,947
Public Safety	Subiolal:	¢	0,701,000	Ф	03,040	φ	320,443	φ	4,320,104	Φ	0,400	φ	-	φ	11,037,947
Fire			13,731,261		105,235		113,114		846,861		9,132		-		14,805,603
Police			21,495,487		470,260		233,520		840,567		-		-		23,039,834
	Subtotal:	\$	35,226,748	\$	575,495	\$	346,634	\$	1,687,428	\$	9,132	\$	-	\$	37,845,437
Community Development		•	;;;-	+	,	Ť		Ŧ	.,,	Ŧ	-,	Ŧ		Ŧ	
Administration			567,745		5,100		5,845		19,500		-		-		598,190
Traffic Engineering			785,680		6,643		537,783		179,607		-		-		1,509,713
Engineering Services			2,865,628		18,267		21,318		201,255		-		-		3,106,468
Building & Safety			1,919,285		24,033		7,801		329,035		-		-		2,280,154
Planning			1,904,269		12,702		3,464		85,500		-		-		2,005,935
Housing			291,756		1,590		514		7,500		-		-		301,360
Economic Development			793,371		9,500		8,068		177,630		-		-		988,569
-	Subtotal:	\$	9,127,734	\$	77,835	\$	584,793	\$	1,000,027	\$	-	\$	-	\$	10,790,389
Operations Services															
Administration			607,102		2,940		12,175		56,200		-		-		678,417
Streets			1,813,143		65,040		176,634		1,037,855		-		-		3,092,672
Support Services			1,700,086		378,884		127,781		1,328,299		-		-		3,535,050
Parks			3,700,894		84,483		135,309		2,286,718		-		-		6,207,404
	Subtotal:	\$	7,821,225	\$	531,347	\$	451,899	\$	4,709,072	\$	-	\$	-	\$	13,513,543
Community Activities															
Community Services			4,423,968		23,474		33,227		2,206,661		-		-		6,687,330
Library			3,220,824		10,250		49,200		315,300		406,000		-		4,001,574
,	Subtotal:	\$	7,644,792	\$	33,724	\$	82,427	\$	2,521,961	\$	406,000	\$	_	\$	10,688,904
TOTAL GENE	ERAL FUND	\$	66,522,379		1,301,441	\$	1,786,196	\$	14,444,672	\$	421,532	\$	-	\$	84,476,220

				ENT	ERPRI	SE	FUNDS				
		Pe	ersonnel	a	ansp Ind ining	F	Repairs and Maint	Materials Supplies Services	Capital Outlay	Debt Service	Total
Transit			643,509		67,721		4,671	5,850	-	-	721,751
Cemetery			-		-		350	29,010	-	-	29,360
Golf Course			1,513,890		-		-	2,202,920	-	-	3,716,810
Water			2,731,109		64,840		113,937	14,929,960	10,000	-	17,849,846
Sewer			1,228,421		42,294		22,481	8,225,203	5,000	184,838	9,708,237
Storm Drain			455,496		5,798		2,700	449,556	-	-	913,550
	TOTAL ENTERPRISE FUNDS	\$	6,572,425	\$	180,653	\$	144,139	\$ 25,842,499	\$ 15,000	\$ 184,838	\$ 32,939,554

INTERNAL SERVICE FUNDS											
	Personnel	Transp and Training	Repairs and Maint	Materials Supplies Services	Capital Outlay	Debt Service	Total				
Employee Benefits	24,503,570	-	-	-	-	-	24,503,570				
L.P.F.D. Replacement	-	-	-	35,200	80,000	-	115,200				
Public Art Acquisition	-	-	-	25,000	25,000	-	50,000				
Public Art Maintenance	-	-	-	8,800	-	-	8,800				
Vehicle Replacement	-	-	-	-	100,000	-	100,000				



	INTERNA	L SERVICI	E FUNDS (co	ntinued)			
	Personnel	Transp and Training	Repairs and Maint	Materials Supplies Services	Capital Outlay	Debt Service	Total
Equipment Replacement	-	-	-	-	1,207,000	-	1,207,000
Facilities Renovation	-	-	-	126,300	100,000	-	226,300
Information Technology Replacement	-	-	-	238,250	334,900	-	573,150
Fire Apparatus Replacement	-	-	-	-	1,279,785	-	1,279,785
Police Vehicle Replacement	-	-	-	-	169,000	-	169,000
Park & Median Renovation	-	-	60,000	590,000	300,000	-	950,000
Street Light Replacement	-	-	-	-	-	-	-
Traffic Signal Replacement	-	-	-	102,500	307,500	-	410,000
L.P.F.D. Retirees' Medical Reserve - Joint	2,308,000	-	-	12,000	-	-	2,320,000
Workers' Compensation	-	-	-	835,600	-	-	835,600
Self-Insurance Retention	-	-	-	1,252,000	-	-	1,252,000
L.P.F.D. Workers' Compensation	-	-	-	880,600	-	-	880,600
Pleasanton Retirees' Medical Reserve	4,770,000	-	-	25,000	-	-	4,795,000
TOTAL INTERNAL SERVICE FUNDS	\$ 31,581,570	\$-	\$ 60,000	\$ 4,131,250	\$ 3,903,185	\$-	\$ 39,676,005

	SP	ECIAL REV	ENUE FUND	)S			
	Personnel	Transp and Training	Repairs and Maint	Materials Supplies Services	Capital Outlay	Debt Service	Total
D.A.R.E.	-	-	-	5,000	-	-	5,000
Asset Forfeiture	-	-	-	-	-	-	-
Downtown Parking In-Lieu	-	-	-	-	50,547	-	50,547
Recycling & Waste Management Funds	-	-	-	338,321	-	-	338,321
Community Services Donations	-	-	-	6,094	-	-	6,094
Miscellaneous Donations	-	-	-	-	-	-	-
Youth Master Plan/ Youth Center Donation	-	-	-	-	-	-	-
Asset Forfeiture - Federal	-	-	-	-	14,000	-	14,000
H.A.P.P.Y. Public Art Donations	-	-	-	-	40,000	-	40,000
Downtown Economic Development Loan	-	-	-	-	-	-	-
Lower Income Housing	-	-	-	373,816	-	-	373,816
Livermore-Pleasanton Fire Department	26,155,414	104,678	220,027	1,209,397	18,000	-	27,707,516
Used Oil Grant	-	-	-	9,462	-	-	9,462
Law Enforcement	-	-	-	-	-	-	-
Landscape/Geologic Hazard Districts	-	-	-	186,330	-	-	186,330
Community Development Block Grant	-	-	-	188,500	61,500	-	250,000
H.O.M.E. Program	-	-	-	178,000	-	-	178,000
H.B.P.O.A. Maintenance District	-	-	100,000	-	-	-	100,000
Abandoned Vehicle	-	-	-	30,000	75,000	-	105,000
Urban Forestry	-	2,100	-	17,300	-	-	19,400
Library Donations	-	-	-	-	-	-	-
TOTAL SPECIAL REVENUE FUNDS	\$ 26,155,414	\$ 106,778	\$ 320,027	\$ 2,542,220	\$ 259,047	\$-	\$ 29,383,486

			OTH	ER F	UNDS						
	Persor	nnel	Transp and Training		Repairs and Maint	Mate Supp Serv	olies	Capita Outlay		Debt Service	Total
Debt Service-											
2003 Certificates of Participation		-	-		-		-		-	1,998,690	1,998,690
2004 Certificates of Participation		-	-		-		-		-	386,303	386,303
Trust Funds-											
Employees Insurance Trust		-	-		-		-		-	-	-
Employees Insurance Trust		-	-		-		-		-	-	-
Pleas.Township County Water (PTCWD#3)		-	-		10,000		20,030		-	-	30,030
TOTAL OTHER FUNDS	\$	-	\$-	\$	10,000	\$	20,030	\$	-	\$ 2,384,993	\$ 2,415,023



					GENERA	۱L	FUND								
					Transp		Repairs		Materials		o		<b>.</b>		
			Personnel		and Training		and Maint		Supplies Services		Capital Outlay		Debt Service		Total
General Government			reisuillei		maining		IVIdIIII		JEIVICES		Outlay		Service		TULAI
City Council			139,496		10,000		_		10.055		_		_		159,551
City Manager			1,074,127		11,800		3,584		10,055						1,100,468
Law			942,413		17,800		1,392		1,327,500						2,289,105
Finance			1,903,952		5,320		40,716		762,713		_		_		2,712,701
Administrative Services			2,852,751		38,130		310,178		1,142,460		_				4,343,519
General Government			24,928		-		-		1,174,641		_		_		1,199,569
	Subtotal:	\$	6,937,667	\$	83,050	\$	355,870	\$	4,428,326	\$		\$	-	\$	11,804,913
Public Safety	Subtotal.	Ψ	0,337,007	Ψ	00,000	Ψ	000,070	Ψ	4,420,320	Ψ		Ψ		Ψ	11,004,010
Fire			13,725,591		317,054		113,396		841,973		9,132				15,007,146
Police			22,228,500		580,641		257,895		848,578		3,132		-		23,915,614
	Subtotal:	\$	35,954,091	\$	897,695	\$	371,291	\$	1,690,551	\$	9,132	\$		\$	38,922,760
Community Development	Subtotal.	Ψ	00,004,001	Ψ	037,035	Ψ	571,231	Ψ	1,030,301	Ψ	3,132	Ψ	_	Ψ	50,522,700
Administration			588,588		5,100		5,836		19,500						619,024
Traffic Engineering			812,929		11,376		770,318		179,607		-		-		1,774,230
Engineering Services			2,965,185		34,577		19,361		201,255		-		-		3,220,378
Building & Safety			1,970,737		30,953		5,701		327,535		-		_		2,334,926
Planning			1,962,212		16,176		2,596		85,500		-		-		2,066,484
Housing			298,908		1,590		2,390		7,500		-		-		308,255
Economic Development			230,500 823,507		9,500		7,525		192,130		-		-		1,032,662
Economic Development	Subtotal:	\$	9,422,066	\$	109,272	\$	811,594	\$	1,013,027	¢		\$	<u> </u>	\$	11,355,959
Operations Services	Subiolai.	ψ	3,422,000	ψ	103,272	ψ	011,004	ψ	1,013,027	ψ	-	ψ	-	ψ	11,555,555
Administration			629,908		2,940		14,629		56,200						703,677
Streets			1,886,019		2,940		210.112		1,037,855		-		-		3,254,451
Support Services			1,756,242		395,881		415,086		1,328,299		-		-		3,254,451
Parks			3,805,199		124,196		413,080		2,286,718		-		-		6,410,120
Faiks	Subtotal:	\$	8,077,368	\$	643,482	\$	833,834	\$	4,709,072	¢	-	\$		\$	14,263,756
Community Activities	Subiolal.	φ	0,077,300	φ	043,402	φ	055,054	φ	4,709,072	φ	-	φ	-	φ	14,203,750
3			4.571.741		05 040		50.938		0.006.664						C 054 550
Community Services			,- ,		25,218		,		2,206,661		-		-		6,854,558
Library	Subtotal:	\$	3,322,880	\$	10,250	\$	42,045	\$	315,300	\$	406,000	\$	-	\$	4,096,475
	ERAL FUND	ۍ \$	7,894,621		35,468		92,983	ֆ \$	2,521,961	ֆ \$	,		-	ֆ \$	10,951,033
IUIAL GEN	ERAL FUND	¢	68,285,813	¢	1,768,967	\$	2,465,572	\$	14,362,937	¢	415,132	¢	-	\$	87,298,421

				ENT	ERPRI	SE	FUNDS				
		Pe	ersonnel	i	ansp and aining		Repairs and Maint	Materials Supplies Services	Capital Outlay	Debt Service	Total
Transit			659,743		82,088		5,293	5,850	-	-	752,974
Cemetery			-		-		350	29,010	-	-	29,360
Golf Course			1,568,000		-		-	2,256,690	-	-	3,824,690
Water			2,847,154		87,441		128,291	15,838,601	10,000	-	18,911,487
Sewer			1,290,090		53,749		51,570	8,331,442	5,000	179,784	9,911,635
Storm Drain			476,394		6,345		16,044	449,712	-	-	948,495
	TOTAL ENTERPRISE FUNDS	\$	6,841,381	\$	229,623	\$	201,548	\$ 26,911,305	\$ 15,000	\$ 179,784	\$ 34,378,641

INTERNAL SERVICE FUNDS												
	Personnel	Transp and Training	Repairs and Maint	Materials Supplies Services	Capital Outlay	Debt Service	Total					
Employee Benefits	25,314,015	-	-	-	-	-	25,314,015					
L.P.F.D. Replacement	-	-	-	14,900	-	-	14,900					
Public Art Acquisition	-	-	-	25,000	25,000	-	50,000					
Public Art Maintenance	-	-	-	8,800	-	-	8,800					
Vehicle Replacement	-	-	-	-	388,000	-	388,000					



INTERNAL SERVICE FUNDS (continued)										
		Transp and	Repairs and	Materials Supplies	Capital	Debt				
	Personnel	Training	Maint	Services	Outlay	Service	Total			
Equipment Replacement	-	-	-	-	351,500	-	351,500			
Facilities Renovation	-	-	-	274,900	100,000	-	374,900			
Information Technology Replacement	-	-	-	239,900	293,100	-	533,000			
Fire Apparatus Replacement	-	-	-	-	560,000	-	560,000			
Police Vehicle Replacement	-	-	-	-	426,000	-	426,000			
Park & Median Renovation	-	-	40,000	610,000	-	-	650,000			
Street Light Replacement	-	-	-	-	-	-	-			
Traffic Signal Replacement	-	-	-	101,750	305,250	-	407,000			
L.P.F.D. Retirees' Medical Reserve - Joint	2,470,000	-	-	25,000	-	-	2,495,000			
Workers' Compensation	-	-	-	871,000	-	-	871,000			
Self-Insurance Retention	-	-	-	1,297,000	-	-	1,297,000			
L.P.F.D. Workers' Compensation	-	-	-	924,700	-	-	924,700			
Pleasanton Retirees' Medical Reserve	5,070,000	-	-	50,000	-	-	5,120,000			
TOTAL INTERNAL SERVICE FUNDS	\$ 32,854,015	\$-	\$ 40,000	\$ 4,442,950	\$ 2,448,850	\$-	\$ 39,785,815			

	SP	ECIAL REV	ENUE FUNE	)S			
	Personnel	Transp and Training	Repairs and Maint	Materials Supplies Services	Capital Outlay	Debt Service	Total
D.A.R.E.	-	-	-	5,000	-	-	5,000
Asset Forfeiture	-	-	-	-	-	-	-
Downtown Parking In-Lieu	-	-	-	-	-	-	-
Recycling & Waste Management Funds	-	-	-	320,000	-	-	320,000
Community Services Donations	-	-	-	-	-	-	-
Miscellaneous Donations	-	-	-	-	-	-	-
Youth Master Plan/ Youth Center Donation	-	-	-	-	-	-	-
Asset Forfeiture - Federal	-	-	-	-	14,000	-	14,000
H.A.P.P.Y. Public Art Donations	-	-	-	-	40,000	-	40,000
Downtown Economic Development Loan	-	-	-	-	-	-	-
Lower Income Housing	-	-	-	381,013	-	-	381,013
Livermore-Pleasanton Fire Department	26,143,561	104,678	220,027	1,209,397	18,000	-	27,695,663
Used Oil Grant	-	-	-	-	-	-	-
Law Enforcement	-	-	-	-	-	-	-
Landscape/Geologic Hazard Districts	-	-	-	187,030	-	-	187,030
Community Development Block Grant	-	-	-	188,500	61,500	-	250,000
H.O.M.E. Program	-	-	-	178,000	-	-	178,000
H.B.P.O.A. Maintenance District	-	-	100,000	-	-	-	100,000
Abandoned Vehicle	-	-	-	30,000	-	-	30,000
Urban Forestry	-	2,100	-	17,300	-	-	19,400
Library Donations	-	-	-	-	-	-	-
TOTAL SPECIAL REVENUE FUNDS	\$ 26,143,561	\$ 106,778	\$ 320,027	\$ 2,516,240	\$ 133,500	\$-	\$ 29,220,106

OTHER FUNDS													
	Pers	onnel	а	ansp nd ining	á	pairs and laint	Su	terials pplies rvices		pital Itlay		ebt vice	Total
Debt Service-													
2003 Certificates of Participation		-		-		-		-		-	1,5	89,399	1,589,399
2004 Certificates of Participation		-		-		-		-		-	3	85,536	385,536
Trust Funds-													
Employees Insurance Trust		-		-		-		-		-		-	-
Employees Insurance Trust		-		-		-		-		-		-	-
Pleas.Township County Water (PTCWD#3)		-		-		10,000		20,030		-		-	30,030
TOTAL OTHER FUNDS	\$	-	\$	-	\$	10,000	\$	20,030	\$	-	\$ 1,9	74,935	\$ 2,004,965



# 2011-12/2012-13 OPERATING BUDGET STAFFING LEVELS

			• • • • • •						
	Actual	Projected	Proposed	Proposed					
Department	2009-10	2010-11	2011-12	2012-13					
GENERAL FUND									
City Manager	4.50	5.00	5.00	5.00					
Law	4.00	4.00	4.00	4.00					
Finance <sup>1</sup>	13.76	11.80	11.80	11.80					
Administrative Services	20.05	17.30	17.10	17.10					
Fire <sup>2</sup>	64.50	64.50	64.50	64.50					
Police	119.00	115.00	112.00	112.00					
Housing	1.25	1.25	1.35	1.35					
Economic Development <sup>1</sup>	6.31	5.31	5.00	5.00					
Community Development	45.00	44.00	43.00	43.00					
Operations Services <sup>3</sup>	69.00	62.00	60.00	60.00					
Community Services <sup>3</sup>	21.40	19.90	20.90	20.90					
Library	24.25	23.75	23.25	23.25					
SUBTOTAL REGULAR STAFFING	393.02	373.81	367.90	367.90					
Limited Term	333.02	575.01	307.50	307.30					
City Manager	0.80								
Police		1.00	1.00	1.00					
Community Development	1.00	2.00	2.00	2.00					
Operations Services		1.00	1.00						
Community Services			2.00	2.00					
SUBTOTAL LIMITED TERM STAFFING	1.80	4.00	6.00	5.00					
TOTAL GENERAL FUND	394.82	377.81	373.90	372.90					
	ENTERPRISE								
Paratransit	4.10	4.10	4.10	4.10					
Water	22.57	19.97	19.97	19.97					
Sewer	8.83	8.60	8.60	8.60					
Storm Drain	3.22	3.07	3.07	3.07					
SUBTOTAL REGULAR STAFFING	38.72	35.74	35.74	35.74					
Limited Term	30.72	55.71	33.71	33.71					
Water	0.10								
Sewer	0.10								
SUBTOTAL LIMITED TERM STAFFING	0.20	0.00	0.00	0.00					
TOTAL ENTERPRISE FUNDS	38.92	35.74	35.74	35.74					
	SPECIAL REVEN								
Livermore-Pleasanton Fire Dept <sup>2</sup>	129.00	123.00	123.00	123.00					
TOTAL SPECIAL REVENUE FUNDS <sup>2</sup>	129.00	123.00	123.00	123.00					
2									
GRAND TOTAL <sup>2</sup>	498.24	472.05	468.14	467.14					

<sup>1</sup> The Business License Division will be transferred from the Finance Department to the Economic Development Department effective fiscal year 2011-12. Business License Division staffing is presented under Economic Development in this table for all 4 years to aid comparison.

<sup>2</sup> On October 31, 1998 Pleasanton assumed responsibility for the payroll of all Livermore-Pleasanton personnel. Livermore Fire personnel became employees of Pleasanton at that time and the costs are shared with Livermore through a Joint Powers Agreement. The General Fund staffing reflects Pleasanton's cost share allocation. The Grand Total includes all LPFD personnel.

<sup>3</sup> The Parks Division was transferred from the Community Services Department to the Operations Services Department effective fiscal year 2010-11. Parks Division staffing is presented under Operations Services in this table for all 4 years to aid-comparison.



# 2011-12/2012-13 OPERATING BUDGET POSITION CHANGES

		Projected	Proposed	Proposed
Department	Position	2010-11	2011-12	2012-13
·	GENERAL FUND			
City Manager	Comm Relations/Public Info Ofcr	1.00		
	Executive Assistant	(1.00)		
	Administrative Asst	1.00		
	Sr Office Assistant	(0.50)		
inance	Asst Finance Director	1.00		
	Financial Services Manager	(0.96)		
	Office Manager	(1.00)		
	Administrative Asst	1.00		
	Junior Accountant	(2.00)		
Admin Services		(2.00)	(0.10)	
Authin Services	Assistant City Manager	(1.00)	(0.10)	
	Employee Services Manager	(1.00)		
	Benefits Specialist	(1.00)		
	Management Analyst	1.00		
	Records Program Coordinator	(0.75)		
	Information Services Manager		(0.10)	
	Graphics Specialist	(1.00)		
Fire	Deputy Chief	0.50		
	Assistant Fire Marshal	0.50		
	EMS/Disaster Preparedness Manager	(0.50)		
	Hazardous Materials Coordinator	(0.50)		
	Office Assistant	(0.50)		
	Sr Office Assistant	0.50		
Police	Police Lieutenant	0.00	(1.00)	
	Police Sergeant		(1.00)	
	Police Officer	(2.00)	(1.00)	
	Office Manager	(1.00)	(1.00)	
	5			
	Animal Services Officer	(1.00)	(1.00)	
Community Development	Sr Office Assistant	(1.00)	(1.00)	
	Asst Planner		(2.00)	
	Associate Planner		2.00	
Housing	Assistant City Manager		0.10	
Economic Development	Community Relations/Public Info Officer	(1.00)		
	Economic Development Specialist		0.50	
	Accounting Asst II		(0.81)	
Operations Services	Street Maintenance Worker I	(1.00)		
	Street Maintenance Worker II	(1.00)		
	Maintenance Assistant	(2.00)		
	Equipment Mechanic	(1.00)		
	Park Maintenance Worker II	(2.00)	(2.00)	
Community Services	Community Services Manager	(1.00)	1.00	
continuintly services	Recreation Supervisor	(1.00)	1.00	
	Sr Recreation Program Specialist	0.25		
	Preschool Program Specialist	0.25		
ibnom (				
library	Library Clerk	(0.50)	(0.25)	
	Sr Librarian		(0.25)	
	Librarian		(0.25)	
	Subtotal General Fund	(19.21)	(5.91)	0.00
imited Term				
- City Manager	Fiscal Officer	(0.80)		
- Police	Office Assistant	1.00		
- Community Development	Office Assistant	1.00		
				(1.00)
- Operations Services	Energy & Sustainability Manager	1.00		(1.00)
- Operations Services	Energy & Sustainability Manager Sr Recreation Program Specialist	1.00	2.00	(1.00)
	Energy & Sustainability Manager Sr Recreation Program Specialist <b>Subtotal Limited Term</b>	2.20	2.00	(1.00)



# 2011-12/2012-13 OPERATING BUDGET POSITION CHANGES

		Projected	Proposed	Proposed
Department	Position	2010-11	2011-12	2012-13
	ENTERPRISE FUNDS			
Water	Finance Director	0.06		
	Financial Services Manager	(0.04)		
	Accounting Assistant	(0.12)		
	Utility Planning Manager	(0.50)		
	Associate Utility Engineer	. ,	(0.05)	
	Lead Utility System Operator	(1.00)	ζ, γ	
	Utility System Operator II	ζ γ	(1.00)	
	Utility System Operator I		1.00	
	Asst Utility Superintendent	1.00		
	Utility Asst II	(1.00)		
	Utility Asst I	(1.00)		
	IT Manager	. ,	0.05	
Sewer	Finance Director	0.06		
	Financial Services Manager	(0.04)		
	Utility Planning Manager	(0.25)		
	Associate Utility Engineer		(0.05)	
	Utility System Operator II	1.00		
	Utility System Operator I	(1.00)		
	IT Manager		0.05	
Storm Drain	Utility Planning Manager	(0.25)		
	Associate Utility Engineer	0.10		
	Subtotal Enterprise Funds	(2.98)	0.00	0.00
Limited Term				
Water	Fiscal Officer	(0.10)		
Sewer	Fiscal Officer	(0.10)		
	Subtotal Limited Term	(0.20)	0.00	0.00
Enterprise Funds Staffing - N	Net Increase (Decrease)	(3.18)	0.00	0.00



### 2011-12/2012-13 OPERATING BUDGET PROJECTED DEBT RATIOS THROUGH 2013

						FINAL
		ACTUAL	ADJUSTED	PROJECTED	PROJECTED	PAYMENT
		2009-10	2010-11	2011-12	2012-13	YEAR
	GENERAL FUND REVENUE	\$84,668,134	\$86,110,338	\$87,334,465	\$89,653,819	
	DEBT SERVICE:					
	(Collateralized by General Fund Revenues)					
1	2003 Certificates of Participation (COP)	1,997,515	1,997,120	1,998,690	1,589,399	10/2032
2	2004 Certificates of Participation (COP)	389,483	386,000	386,303	385,536	10/2014
3	2004 Equipment Lease	152,335	0	0	0	5/2010
4	2011 Equipment Lease	0	37,498	74,996	74,996	1/2016
	Subtotal	\$2,539,333	\$2,420,618	\$2,459,989	\$2,049,931	
	DEBT RATIO					
	(Debt Service: General Fund Revenue)	3.00%	2.81%	2.82%	2.29%	
	OTHER DEBT:					
	(Collateralized with Water & Sewer Revenues)					
5	2004 Sewer Bonds	184,288	179,638	184,838	179,784	9/2014
6	2004 Water Bonds	178,719	179,144	0	0	9/2014
	Subtotal	\$363,007	\$358,782	\$184,838	\$179,784	
	TOTAL DEBT SERVICE	\$2,902,340	\$2,779,400	\$2,644,827	\$2,229,715	

- <sup>1</sup> Certificates of Participation Series 2003. Financed construction of Callippe Preserve Golf Course and refinanced the Senior Center debt. The Operations Services Center (OSC) is offered as the pledge for payment.
- <sup>2</sup> Certificates of Participation Series 2004. Refinanced the original COP that built the Police Station, a portion of the OSC and purchased the 123 Main Street facility.
- <sup>3</sup> Bank of America five-year golf course equipment lease
- <sup>4</sup> Bank of America five-year golf course equipment lease
- <sup>5</sup> Sewer Revenue Refunding Bonds Series 2004. Refinanced the original COP that built a portion of the OSC. Sewer revenues are pledged to make the payment.
- <sup>6</sup> Water Revenue Refunding Bonds Series 2004. Refinanced the original COP that built Sycamore Reservoir and a portion of the OSC. Water revenues are pledged to make the payment. The Bonds will be defeased to maturity in June 2011.



### **PROPOSITION 4 ANALYSIS**

In November 1979 the voters of the State of California passed Proposition 4 (the Gann Initiative). Proposition 4 placed a limit on the amount of revenue which can be spent by the City, and was based on 1978-79 "base year" revenues. The limit is adjusted annually for inflation and population growth. In the early years of Proposition 4, the high rate of inflation increased the limit faster than the City's revenues grew. However, as the Stoneridge Mall and North Pleasanton development occurred in the 1980's, the City experienced double digit increases in both property tax and sales tax revenues. By 1984-85 the City exceeded its limit. In April 1986 Pleasanton voters approved a Proposition 4 override election, allowing the City to use the "excess" revenues for certain capital projects. Specifically, the City spent over \$14 million for the library, land for the Pleasanton Middle School, Valley Avenue Extension and partial funding for the Centennial Park and Downtown improvements.

In June 1990 California voters passed Proposition 111, which provides for new adjustment formulas to make the Gann appropriations limit more reflective of increased service demand due to commercial growth. One of the flaws in Proposition 4 was that it assumed that a City's service costs would grow in proportion to inflation and population growth. Commercial growth, its revenues, and its service demands were ignored. Because the City's commercial growth far outpaced its residential growth, the change in formula resulted in a significant increase in the City's appropriation limit. Beginning with the 1990/91FY appropriations limit, cities were allowed to apply new growth factors retroactively to the mid 1980's to compute the 1990/91FY limit. The City's 1990/91FY limit was therefore recalculated from \$30,785,144 to \$52,803,755. With the choice to use the most optimal growth factors, the City's appropriation limit has continued to grow significantly. The appropriation limit for 2011/12FY is \$391,068,060; almost five times the anticipated City revenues subject to it. This trend should continue for the foreseeable future.



### 2011-12/2012-13 OPERATING BUDGET

### **PROPOSITION 4 CALCULATION**

		ACTUAL	ACTUAL	PROJECTED
		2010-11	2011-12	2012-13
GR	OWTH FACTORS A & B: (Use the greater of each)			
1	(A) City Population Growth Factor (%)	0.81%	0.63%	0.72%
	County Population Growth Factor (%)	1.10%	0.79%	0.95%
	Prior year change in non-residential			
	construction assessed value (\$)	\$56,821,900	\$84,502,900	\$12,750,000
	Prior year annual increase in all city assessed value (\$)	(\$55,521,137)	(\$328,729,277)	\$200,000,000
1	(B) % change due to non-residential construction	NA <sup>2</sup>	NA <sup>2</sup>	6.38%
	OR			
	Per capita personal income % change over prior year	-2.54%	2.51%	3.00%
NE	W FACTOR TO APPLY TO PROP 4 LIMIT			
	(City or County population factor X change in	(Factor Is	(Factor Is	
	non-residential construction)	less than below)	less than below)	1.0738
	or			
	(City or County population factor X change in per	0.9853	1.0332	(Factor Is
	capita personal income)			less than above)
GA	NN LIMIT	\$378,502,427	\$391,068,060	\$419,970,375
RE	VENUES SUBJECT TO THE LIMIT	\$72,819,126	\$73,823,905	\$75,858,347
L	ESS EXCLUSIONS:			
	Qualified Capital Outlay & Debt Service (est)	\$5,000,000	\$5,000,000	\$5,000,000
NE	T APPROPRIATIONS SUBJECT TO LIMIT	\$67,819,126	\$68,823,905	\$70,858,347

1 Use the greater of the two percentage changes.

2 Was less than Per Capita Personal Income % change over prior year

\* Rounded



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## **GENERAL GOVERNMENT TAB**

### **CITY COUNCIL**



Mayor Jennifer Hosterman



Vice Mayor Cheryl Cook-Kallio



Council Member Cindy McGovern



Council Member Matt Sullivan



Council Member Jerry Thorne

The City Council is responsible for establishing City policy in all areas of municipal affairs, providing broad guidelines to be followed by the City's administrative staff, and exercising its powers of legislation.



### **CITY COUNCIL DEPARTMENT**

	_	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Revenue					
Departmental Revenue		4,953	-	-	-
General Fund Subsidy		166,355	158,653	151,665	159,551
Total Department Revenue & Subsidy	\$	171,308	\$ 158,653	\$ 151,665	\$ 159,551
Expenditures					
Personnel		125,974	127,287	131,610	139,496
Transportation & Training		25,526	17,900	10,000	10,000
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Services		19,808	13,466	10,055	10,055
Capital Outlay		-	-	-	-
Total Department Expenditures	\$	171,308	\$ 158,653	\$ 151,665	\$ 159,551

#### Goals & Objectives:

- Adopt and work to implement the citywide goals and objectives.
- Continue to concentrate on communication and cooperative efforts with City residents.
- Represent the interests of Pleasanton citizens at all levels of government.
- Approve programs for the City's physical, cultural, and socio-economic development.

#### Budget Highlights:

- \$10,000 is included in each year for the Mayor and Council to attend conferences and seminars.
- \$9,955 is included in each year for professional organization memberships such as the US Conference of Mayors, Alameda County Mayors and East Bay Division.

- Approved the General Plan Update.
- Completed Bernal Community Park Phase I.
- Successfully advocated for the BART to Livermore alignment to protect East Pleasanton and Staples Ranch.
- Opened the new Marilyn Murphy Kane Trail.
- Implemented GASB 45 to account for other post retirement benefits (OPEB) retiree medical.
- Approved the Bicycle and Pedestrian Master Plan.
- Completed the Staples Ranch Annexation.
- Issued the first Annual Report for the City.
- Settled the Urban Habitat lawsuit.
- Approved the Hacienda Development Standards for future transit-oriented development projects.
- Completed and opened the new Firehouse Arts Center and adjacent downtown parking.

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### **CITY MANAGER DEPARTMENT**

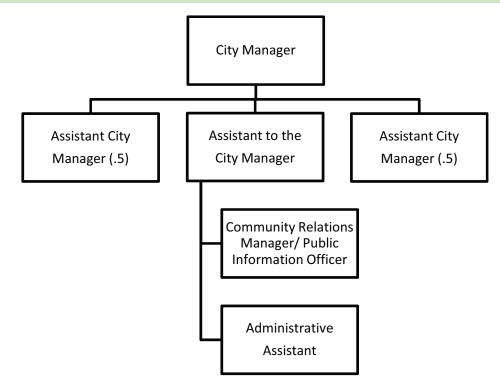
# Operating Budget 2011/12FY through 2012/13FY



The City Manager provides the overall administration, leadership, and direction for the City organization. The City Manager's Office identifies for the City Council community issues and needs requiring legislative policy decisions, assures that programs and services are effectively and efficiently provided, and fosters public awareness of municipal programs, services and goals.



### **CITY MANAGER DEPARTMENT**



### **Personnel Summary**

					-
	Actual	Projected	Budget	Budget	]
	2009-10	2010-11	2011-12	2012-13	
City Manager	1.00	1.00	1.00	1.00	1
Assistant City Manager	1.00	1.00	1.00	1.00	(1)
Assistant to the City Manager	1.00	1.00	1.00	1.00	
Comm Relations/Public Info Ofcr		1.00	1.00	1.00	(2)
Executive Assistant	1.00				(3)
Administrative Asst		1.00	1.00	1.00	(3)
Office Assistant	0.50				(4)
Subtotal	4.50	5.00	5.00	5.00	
Overtime	0.01	0.04			
Temporary	0.02	0.04	0.04	0.04	
Limited Term - Fiscal Officer	0.80				(5)
TOTAL	5.33	5.08	5.04	5.04	

#### Comments:

- (1) There are 2 Assistant City Managers; their positions are also partially allocated to Administrative Services Department and Housing.
- (2) The Community Relations/Public Information Officer position was moved from Economic Development to the City Manager Department in 2010/11FY.

(3) Executive Assistant position replaced with Administrative Assistant position in 2010/11FY.

(4) Office Assistant position eliminated in 2010/11FY.

(5) Limited term Fiscal Officer position eliminated in 2010/11FY.



### **CITY MANAGER DEPARTMENT**

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Revenue				
Departmental Revenue	955	-	-	-
General Fund Subsidy	1,333,328	1,038,084	1,053,211	1,100,468
Total Department Revenue & Subsidy	\$ 1,334,284	\$ 1,038,084	\$ 1,053,211	\$ 1,100,468
Expenditures				
Personnel	1,285,786	1,000,700	1,027,781	1,074,127
Transportation & Training	21,772	18,104	11,800	11,800
Repairs & Maintenance	3,256	2,673	2,673	3,584
Materials, Supplies & Services	23,469	16,607	10,957	10,957
Capital Outlay	-	-	-	-
Total Department Expenditures	\$ 1,334,284	\$ 1,038,084	\$ 1,053,211	\$ 1,100,468

#### Goals & Objectives:

- Develop strategies to address fiscal constraints.
- Complete implementation of the terms specified by the Urban Habitat Settlement agreement.
- Complete labor negotiations with IAFF, PCEA and POA labor groups.

#### Budget Highlights:

- \$2,200 is included in each year for attendance at conferences/workshops/seminars for the City Manager, Assistant City Managers, Assistant to the City Manager and Public Information Officer.
- \$3,457 is included in each year for professional organization memberships such as ICMA, MMANC, CAPIO and the Alameda County Manager's Group.

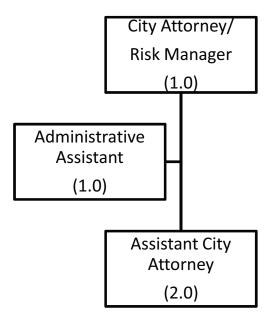
- Held the fourth Leadership Academy and provided training to employees utilizing the 'Training the Trainers' program.
- Completed the Staples Ranch annexation.
- Participated in Kottinger Place Task Force activities.
- Implemented the new residential and commercial curbside recycling program.
- Completed the Updated Youth Master Plan.
- Unveiled the student art mural at the bus shelter on Old Bernal and Peters Avenue.
- Implemented the labor contract with the International Association of Fire Fighters.

## Operating Budget 2011/12FY through 2012/13FY



The Law Department advises the City Council and City staff on all legal matters pertaining to City business, frames all ordinances, resolutions and other City documents, and performs all legal services required by the City Council. The Law Department works closely with the City Council, City Manager, department heads, and all City staff to carry out certain administrative duties as well as providing advice on sensitive issues. The Law Department serves as the City's Risk Manager and handles most of the City's litigation.





### Personnel Summary

	Actual	Projected	Budget	Budget	]
	2009-10	2010-11	2011-12	2012-13	
City Attorney	1.00	1.00	1.00	1.00	
Assistant City Attorney	2.00	2.00	2.00	2.00	(1)
Administrative Assistant	1.00	1.00	1.00	1.00	
Subtotal	4.00	4.00	4.00	4.00	
Overtime	0.01				
Temporary		0.08	0.04	0.04	
TOTAL	4.01	4.08	4.04	4.04	

#### Comments:

(1) One full-time and two part-time Assistant City Attorneys equal 2.0 full-time employees.



	Actual	Adjusted	Projected	Projected
	2009-10	2010-11	2011-12	2012-13
Revenue				
Departmental Revenue				
Total Fines & Forfeitures	6,575	6,080	6,202	6,326
Total Misc Reimbursement	20,316	21,000	21,000	21,000
General Fund Subsidy	1,733,886	1,514,108	2,235,835	2,261,779
Total Department Revenue & Subsidy	\$ 1,760,777	\$ 1,541,188	\$ 2,263,037	\$ 2,289,105
Expenditures				
Personnel	964,461	893,825	915,674	942,413
Transportation & Training	12,962	18,800	17,800	17,800
Repairs & Maintenance	2,944	2,063	2,063	1,392
Materials, Supplies & Services	780,411	626,500	1,327,500	1,327,500
Capital Outlay	-	-	-	-
Total Department Expenditures	\$ 1,760,777	\$ 1,541,188	\$ 2,263,037	\$ 2,289,105

#### Goals & Objectives:

- · Provide advice concerning the Housing Element update, including Growth Management.
- Ensure compliance with Urban Habitat settlement agreement .
- Defend the City against lawsuits filed against it and represent City in prosecution of cases it files.
- Advise the Council, Commissions and staff on Brown Act, Public Records Act and Political Reform Act (conflicts of interest).
- Advise Human Resources Department on personnel and labor issues.
- Draft, review and comment on all agreements, contracts, ordinances, and resolutions to be entered into by the City.
- Provide legal advice on a broad range of issues to the Council, Commissions and staff.
- Provide advice to City Manager and Executive Team to achieve policy goals with emphasis on avoiding legal challenges.
- On a two-year basis prepare an omnibus ordinance to update language in the Municipal Code .
- Streamline processes for economic development program documents e.g. loans, fee deferrals, etc..
- Improve cost recovery from persons who damage City property or injure City staff.
- Continue to prosecute Municipal Code violations to maintain high quality of life in the community.
- Provide counsel regarding land use and CEQA matters to Council, Commissions and staff.
- Formulate acceptable approach for multiple parties in the Hacienda Business Park regarding maintenance responsibilities of homeowners.

- Aided in resolution of Urban Habitat litigation and draft of settlement agreement.
- Successfully defended against legal challenge of voter rejection of development agreement concerning Oak Grove property.
- Provided advice to Council, Commissions and staff regarding the implementation of Measures PP & QQ.
- Advised Human Resources Department on personnel and labor issues thereby reducing outside labor and personnel counsel.
- Prepared an omnibus ordinance to clean up language in the Municipal Code.
- Provided legal counsel and drafted documents related to approval of the Staples Ranch project.
- Provided advice and guidance to staff to implement AB 32 (including greenhouse gas regulations, green building, etc.).
- Successfully defended against or resolved/settled several tort litigation matters.
- Advised Council, commissions and staff regarding options for the ban of plastic bags.
- Prepared and implemented policies for event tickets and gifts, as required by new State conflict of interest laws.
- Advised staff and intervened with contractors for successful completion of Firehouse Arts Center construction and operation.
- Ensured compliance with Settlement Agreement in Vineyard Villa Mobilehome Park litigation.



### Program Summary - Administration

#### Description:

The Law Department advises the City Council and City staff on all legal matters pertaining to City business, frames all ordinances, resolutions and other City documents, and performs all legal services required by the City Council. The Law Department works closely with the City Council, City Manager, department heads, and all City staff to carry out certain administrative duties, as well as providing advice on sensitive issues.

	Actual	Adjusted	Projected	Projected
	2009-10	2010-11	2011-12	2012-13
Revenue				
Program Revenue				
Administrative Citations	6,575	6,080	6,202	6,326
	-	-	-	-
Miscellaneous Reimbursements	20,316	21,000	21,000	21,000
	-	-	-	-
General Fund Subsidy	1,433,886	1,214,108	1,235,835	1,261,779
Total Division Revenue & Subsidy	\$ 1,460,777	\$ 1,241,188	\$ 1,263,037	\$ 1,289,105
Expenditures				
Personnel	964,461	893,825	915,674	942,413
Transportation & Training	12,962	18,800	17,800	17,800
Repairs & Maintenance	2,944	2,063	2,063	1,392
Materials, Supplies & Services	480,411	326,500	327,500	327,500
Total Division Expenditures	\$ 1,460,777	\$ 1,241,188	\$ 1,263,037	\$ 1,289,105

#### **Budget Highlights:**

- \$280,000 is included in each year for outside legal counsel.
- \$25,000 is included in each year for professional services (including fees for the administrative hearing officer, appraisers, court reporters, etc.).

### Program Summary - Risk Management

#### **Description:**

The Law Department serves as the City's Risk Manager and handles most of the City's litigation. This program serves to fund the City's Self Insurance Retention fund, which is used to make payments for personal injury and employment practices claims, as well as to pay premiums to various risk sharing pools that cover claims in excess of the City's retained limits.

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Revenue				
Program Revenue	-	-	-	-
General Fund Subsidy	300,000	300,000	1,000,000	1,000,000
Total Division Revenue & Subsidy	\$ 300,000	\$ 300,000	\$ 1,000,000	\$ 1,000,000
Expenditures				
Materials, Supplies & Services	300,000	300,000	1,000,000	1,000,000
Total Division Expenditures	\$ 300,000	\$ 300,000	\$ 1,000,000	\$ 1,000,000

#### **Budget Highlights:**

 \$1,000,000 in each year for payments to risk sharing pools for premiums to cover personal injury claims, work place wrongs, and workers compensation claims in excess of self retained limits.

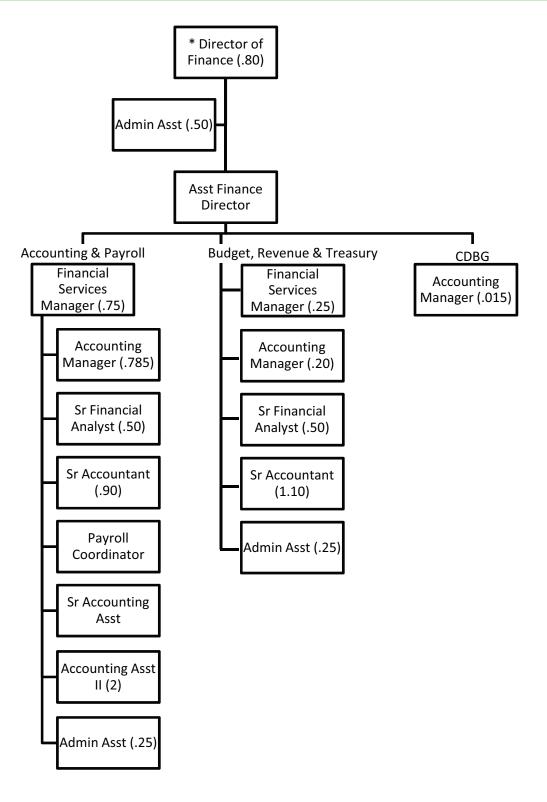
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## Operating Budget 2011/12FY through 2012/13FY



The Finance Department is responsible for the safekeeping, management and accounting of the City's financial assets. The department provides City financial information to the public, the City Council, the City Manager, and other City departments. The department audits revenue sources, processes cash receipts, payroll and accounts payable, administers assessment districts and other debt, invests the City's funds, monitors the City's budget and coordinates the City's financial audits.





\* 20% of this position is funded in Water and Sewer Funds.



### **General Fund**

### **FINANCE DEPARTMENT**

### PERSONNEL SUMMARY

				201	1-12			201	2-13		]
		Pro-			Treas,				Treas,		
	Actual	jected		Acctg &	Budget			Acctg &	Budget		
	2009-10	2010-11	Admin	Payroll	& Rev	TOTAL	Admin	Payroll	& Rev	TOTAL	
Director of Finance	0.80	0.80	0.80			0.80	0.80			0.80	(1)
Asst Dir of Finance		1.00	0.40	0.30	0.30	1.00	0.40	0.30	0.30	1.00	
Financial Svcs Mgr	1.96	1.00		0.75	0.25	1.00		0.75	0.25	1.00	(2)
Sr Financial Analyst	1.00	1.00		0.50	0.50	1.00		0.50	0.50	1.00	
Accounting Manager	1.00	1.00		0.785	0.215	1.00		0.785	0.215	1.00	
Office Manager	1.00										(3)
Administrative Asst		1.00	0.50	0.25	0.25	1.00	0.50	0.25	0.25	1.00	(3)
Sr Accountant	2.00	2.00		0.90	1.10	2.00		0.90	1.10	2.00	
Jr Accountant	2.00										(4)
Payroll Coordinator	1.00	1.00		1.00		1.00		1.00		1.00	
Sr Accounting Asst	1.00	1.00		1.00		1.00		1.00		1.00	
Accounting Asst II	2.00	2.00		2.00		2.00		2.00		2.00	
Subtotal	13.76	11.80	1.70	7.49	2.62	11.80	1.70	7.49	2.62	11.80	
Overtime	Overtime 0.11 0.09		0.02	0.02	0.02	0.07	0.02	0.02	0.02	0.07	
Temporary		0.13									
TOTAL	13.87	12.02	1.72	7.51	2.63	11.87	1.72	7.51	2.63	11.87	

#### Comments:

(1) Director of Finance partially funded in Water (.10) and Sewer (.10) funds.

(2) Vacant Financial Services Manager position replaced by Assistant Finance Director position

(3) Vacant Office Manager position replaced by Administrative Assistant position.

(4) Two vacant Junior Accountant positions eliminated.



	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Revenue	2009-10	2010-11	2011-12	2012-13
Departmental Revenue				
Total Assessment Dist Administration Fees	2,250	-	-	-
Total Fees For Current Service	11,620	12,485	12,635	-
Total Grants & Subventions	-	8,187	-	-
Total Miscellaneous	12,720	-	-	-
Total Misc Reimbursement	151,921	173,000	132,000	137,000
Total Interfund Revenues	2,026	4.359	2,957	3,056
General Fund Subsidy	2,559,101	2,426,568	2,513,030	2,572,645
Total Department Revenue & Subsidy	\$ 2,739,638	\$ 2,624,599	\$ 2,660,622	\$ 2,712,701
Expenditures				
Personnel	1,948,385	1,774,776	1,833,830	1,903,952
Transportation & Training	9,454	6,616	5,320	5,320
Repairs & Maintenance	67,837	55,811	55,861	40,716
Materials, Supplies & Services	713,963	787,396	765,611	762,713
Capital Outlay	-	-	-	-
Total Department Expenditures	\$ 2,739,638	\$ 2,624,599	\$ 2,660,622	\$ 2,712,701

Goals & Objectives:

 Implement Development Services Fee Study for City services, primarily focusing on development processing fees (e.g. Planning, Building, Fire Prevention, and Engineering).

- Complete long-term fiscal analysis, to develop financial planning consistent with revenue and expenditure projections, including cost containment initiatives.
- Complete Development Impact Fee Study for infrastructure fees (Sewer, Water, Public Facilities, Lower Income Housing, Traffic Impact, and Park Dedication In-Lieu fees, Tri-Valley Transportation fees, Parking-In-Lieu fee).
- Implement a purchase order system and upgrade general ledger software to include encumbrance accounting.
- Complete a bi-annual automated re-inventory of City's capital assets.
- Implement ACH accounts payable and receivable payment processing.
- Continue to coordinate and manage the development of the City's Operating Budget and Capital Improvement Program (CIP). The
  Operating Budget funds the City's annual services, programs, and activities. The CIP is a financial plan that enables construction
  of various public improvements (e.g. streets, parks, facilities).



**Division Summary - Administration** 

#### **Description:**

Finance Administration performs short-range and long-range financial planning; monitors financial condition of the City, develops and implements efficient and effective financial policies, plans and develops reports to enable departments to monitor/manage their budget, maintains control of the City's capital assets, and provides direction to the operating departments regarding financial policies/procedures to assure the City's long-term fiscal health.

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Revenue	 		-	
Division Revenue				
Miscellaneous Reimbursements	37,458	41.000	-	-
General Fund Subsidy	690,958	704,757	380,736	393,251
Total Division Revenue & Subsidy	\$ 728,416	\$ 745,757	\$ 380,736	\$ 393,251
Expenditures				
Personnel	715.757	723,009	376,134	388,733
Transportation & Training	6,507	4,516	3,220	3,220
Repairs & Maintenance	1,209	992	307	223
Materials, Supplies & Services	4,943	17,240	1,075	1,075
Capital Outlay	-	-	-	-
Total Division Expenditures	\$ 728,416	\$ 745,757	\$ 380,736	\$ 393,251

#### **Budget Highlights:**

• The majority of the decrease in the Administration Division costs are the reduction in personnel from the soft hiring freeze, the allocation of 20% of the Finance Director's time to the Water and Sewer Funds, and the allocation of personnel to other Finance Divisions through a reorganization.

- Implemented new budget software that significantly improved the budget process and provided improved efficiencies for all department and finance users. Implementation occurred for two-year budget (2011/12FY and 2012/13FY).
- Completed Development Services Fee Study for City services, primarily focusing on development processing fees (e.g. Planning, Building and Safety, Fire Protection, and Engineering).



**Division Summary - Accounting & Payroll** 

#### **Description**:

The Accounting and Payroll Division maintains the General Ledger and all financial records of the City, processes payroll, maintains accounts payable and receivables, and prepares the Comprehensive Annual Financial Report (CAFR). The division provides City financial information to the public, the City Council, and other City departments.

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Decement				
Revenue				
Division Revenue				
Miscellaneous Reimbursements	61,110	66,000	66,000	66,000
Mgmt/Admin Service Fee	12,942	25,000	25,000	25,000
Interfund Reimbursement-Revenue	500	500	500	500
General Fund Subsidy	1,108,097	1,001,539	1,147,581	1,171,436
Total Division Revenue & Subsidy	\$ 1,182,648	\$ 1,093,039	\$ 1,239,081	\$ 1,262,936
Expenditures				
Personnel	975,683	888,922	1,037,223	1,076,394
Transportation & Training	661	1,200	1,200	1,200
Repairs & Maintenance	65,480	53,877	41,387	30,209
Materials, Supplies & Services	140,825	149,040	159,271	155,133
Capital Outlay	-	-	-	-
Total Division Expenditures	\$ 1,182,648	\$ 1,093,039	\$ 1,239,081	\$ 1,262,936

#### **Budget Highlights:**

• \$66,000 is included in 2011/12FY and in 2012/13FY for an outside accounting firm to perform the annual audit of the City's financial statements.

• \$58,700 is included in 2011/12FY and \$60,500 in 2012/13FY for financial, payroll, and fixed asset system maintenance fees.

#### Accomplishments:

- Received the GFOA (Government Finance Officers Association) Certificate of Achievement for excellence in financial reporting.
- Submitted a request for proposal and selected an audit firm for the City audit for the three year period ending with the 2012/13FY audit.

· Created new contract database to monitor contract terms and encumbrances.



### Division Summary - Budget, Revenue & Treasury

#### **Description:**

The Budget, Revenue and Treasury Division is responsible for preparing the Two Year Budget and the semi- and annual updates to the Budget, analyzing and collecting revenues for all City operations, and investing and managing the City's \$200 million investment portfolio. The division is also responsible for maintaining transient occupancy tax records, and issuing/administering the City's bonded debt.

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Revenue		2010 11	2011 12	2012 10
Division Revenue				
State Reimb Mandated	-	8,187	-	-
Assessment Dist Admin-Finance	11,620	12,485	12,635	-
Miscellaneous Reimbursements	40,411	41,000	41,000	46,000
Miscellaneous	12,720	-	-	-
A.D. Reimb	2,250	-	-	-
Interfund Reimbursement-Revenue	1,526	3,859	2,457	2,556
General Fund Subsidy	760,047	720,272	984,713	1,007,958
Total Division Revenue & Subsidy	\$ 828,574	\$ 785,803	\$ 1,040,805	\$ 1,056,514
Expenditures				
Personnel	256,945	162,845	420,473	438,825
Transportation & Training	2,286	900	900	900
Repairs & Maintenance	1,148	942	14,167	10,284
Materials, Supplies & Services	568,195	621,116	605,265	606,505
Capital Outlay	-	-	-	-
Total Division Expenditures	\$ 828,574	\$ 785,803	\$ 1,040,805	\$ 1,056,514

#### **Budget Highlights:**

- \$485,000 is included each year for Alameda County collection charge for property tax administration.
- \$11,165 is included in each year for software maintenance for Capital Assets and the recently purchased TeamBudget preparation software.
- Increase in personnel costs due to allocating staff to this Division that were previously allocated to the Administration Division of the Department.

- Completed the Two Year Operating Budget and the Capital Improvement Program Budget for 2011/12FY and 2012/13FY.
- Submitted a request for proposal and selected a professional money manager for the investment and administration of the City's Retiree Medical Trust (IRS 115 Trust).
- For the eighth year, the City received the Excellence in Budgeting award from the California Society of Municipal Finance Officers for its Operating Budget.

# Operating Budget 2011/12FY through 2012/13FY

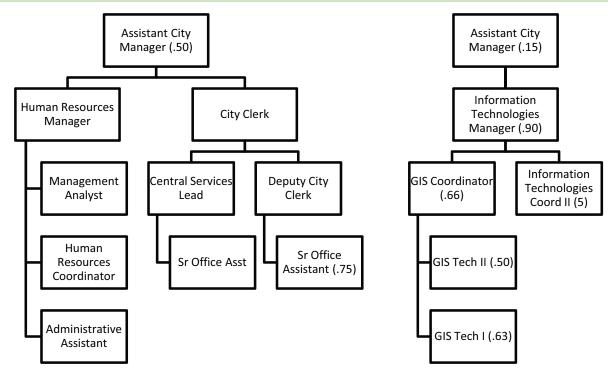


The Administrative Services Department supports all other City of Pleasanton departments with the Human Resources Division which provides recruitment, training, benefits administration, compensation analysis, personnel administration and employee/employer relations; the City Clerk Division which provides records management, voter services, office supply purchasing, mail and duplication services; and the Information Services Division which provides voice and data hardware and software, website management and the Geographic Information System.



### **General Fund**

### **ADMINISTRATIVE SERVICES DEPARTMENT**



#### **Personnel Summary**

													-
		Pro-			2011-12					2012-13			
	Actual	jected			City	Info				City	Info		
	2009-10	2010-11	Admin	HR	Clerk	Tech	TOTAL	Admin	HR	Clerk	Tech	TOTAL	
Asst City Manager	0.75	0.75	0.65				0.65	0.65				0.65	(1
Human Resources Mgr	1.00	1.00		1.00			1.00		1.00			1.00	
Employee Services Mgr	1.00												(2
Benefits Specialist	1.00												(3
Management Analyst		1.00		1.00			1.00		1.00			1.00	(3
Human Resources Coord	1.00	1.00		1.00			1.00		1.00			1.00	
Administrative Asst	1.00	1.00		1.00			1.00		1.00			1.00	
City Clerk	1.00	1.00			1.00		1.00			1.00		1.00	
Deputy City Clerk	1.00	1.00			1.00		1.00			1.00		1.00	
<b>Records Program Coord</b>	0.75												(4
Central Services Lead	1.00	1.00			1.00		1.00			1.00		1.00	
Sr Office Assistant	1.75	1.75			1.75		1.75			1.75		1.75	
Info Technologies Mgr	1.00	1.00				0.90	0.90				0.90	0.90	(5
Info Tech Coord II	5.00	5.00				5.00	5.00				5.00	5.00	
Graphics Specialist	1.00												(6
GIS Coordinator	0.67	0.67				0.67	0.67				0.67	0.67	
GIS Technician II	0.50	0.50				0.50	0.50				0.50	0.50	
GIS Technician I	0.63	0.63				0.63	0.63				0.63	0.63	
Subtotal	20.05	17.30	0.65	4.00	4.75	7.70	17.10	0.65	4.00	4.75	7.70	17.10	
Overtime	0.12	0.24		0.06	0.00	0.07	0.13		0.06	0.00	0.07	0.13	
Temporary	0.18	0.18		0.04			0.04		0.04			0.04	
TOTAL	20.35	17.72	0.65	4.10	4.75	7.77	17.27	0.65	4.10	4.75	7.77	17.27	

#### Comments:

(1) There are 2 Assistant City Managers; their positions are also allocated partially allocated to the City Manager Department and Housing.

(2 Employee Services Manager position eliminated in 2010/11FY.

(3] Benefits Specialist position replaced with Management Analyst position in 2010/11FY (temporary basis).

[4] Records Program Coordinator position eliminated in 2010/11FY.

(6) Graphic Specialist position was eliminated in 2010/11FY.

<sup>[5]</sup> Information Technology Manager, Geographical Information System Coordinator, and Geographical Information System Technician II are partially allocated to Water and Sewer enterprise funds.



	Actual	Adjusted	Projected	Projected
	 2009-10	2010-11	2011-12	2012-13
Revenue				
Departmental Revenue				
Total Fees For Current Service	1,471	5,202	5,306	5,412
Total Misc Reimbursement	183,341	172,000	183,000	184,000
Total Interfund Revenues	120,750	120,020	45,700	57,712
General Fund Subsidy	4,277,202	4,011,328	3,929,977	4,096,395
Total Department Revenue & Subsidy	\$ 4,582,764	\$ 4,308,550	\$ 4,163,983	\$ 4,343,519
Expenditures				
Personnel	3,109,905	2,887,234	2,768,057	2,852,751
Transportation & Training	18,444	36,381	38,120	38,130
Repairs & Maintenance	271,157	247,306	259,846	310,178
Materials, Supplies & Services	1,183,258	1,131,829	1,091,560	1,142,460
Capital Outlay	-	5,800	6,400	-
Total Department Expenditures	\$ 4,582,764	\$ 4,308,550	\$ 4,163,983	\$ 4,343,519

#### Goals & Objectives:

City Clerk

- Review and update the Master Records Index and Retention Schedule.
- Coordinate and conduct the November 2012 General Municipal Elections.
- Identify and implement effective cost strategies for providing quality graphic reproduction and distribution services.
- Implement web-based agenda management technology to facilitate the ability to provide paperless agenda packets.
- Deploy software to aid in managing, processing and responding to public records request as prescribed by the California Public Records Act and Freedom of Information Act.
- Human Resources
  - Identify and implement cost effective strategies in providing quality human resources services.
  - Complete a needs assessment on the Human Resources Information System (HRIS) and develop strategy to address division's technological needs.
  - Provide AB 1825 Harassment Prevention Training and AB 1234 Ethics Training to the organization.
  - Identify and implement changes necessary to comply with Health Care Reform.
  - .- Identify and address training needs within the division and organization, including developing in-house trainers.
  - Identify opportunities to grow the Continuous Learning Program including the opportunity to produce more in-house trainers.
  - Participate in labor and employee/employer matters.
- Information Services
  - Continue to transition the Data Center with "Green" initiatives. Reduce power requirements, cooling needs, and hardware necessary for our production servers.
  - Continue to implement Virtual Desktop technology in the City. This will reduce the costs of the City PC replacement program and the support thereof. Virtualizing will also bring power savings by reducing the power needs for the public PC's by over 90%.
  - Development and Implementation of a redesigned City website.
  - Implement new data security and reliability system with offsite disaster recovery and redundancy on mission-critical applications.
  - Upgrade GIS' ESRI system to version 10.
  - Bring more GIS data City's website.
  - Add right-of-way data layer to City GIS basemap.
  - Phone and voicemail system upgrade to VOIP Technology and Unified Communication.



**Division Summary - City Clerk** 

#### Description:

The Office of the City Clerk provides staff support for Council meetings; prepares the legislative agenda, legal notices and completes the necessary arrangements to ensure meetings comply with statutory requirements. The Office of the City Clerk administers Federal, State and Local procedures through which local government representatives are elected, and serves as the filing official for Campaign Finance Disclosures and Statements of Economic Interests; oversees the preservation and protection of public records and ensure they are readily accessible to the public. Central Services staff provides city wide services related to the preparation and distribution of mail; in-house graphic materials; and purchases of office supplies and office machines.

	 Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Revenue				
Division Revenue				
	-	-	-	-
Miscellaneous Reimbursements	21,584	24,000	22,000	22,000
General Fund Subsidy	1,365,706	1,035,690	1,015,872	1,128,767
Total Division Revenue & Subsidy	\$ 1,387,290	\$ 1,059,690	\$ 1,037,872	\$ 1,150,767
Expenditures				
Personnel	736,289	603,874	618,039	637,114
Transportation & Training	5,925	8,125	8,342	10,452
Repairs & Maintenance	135,252	125,191	125,091	127,301
Materials, Supplies & Services	509,824	322,500	286,400	375,900
Capital Outlay	-	-	-	-
Total Division Expenditures	\$ 1,387,290	\$ 1,059,690	\$ 1,037,872	\$ 1,150,767

#### **Budget Highlights:**

• \$178,500 is included in each year for postage for outgoing mail, over-night shipments, and business license renewals.

- \$75,000 is included in 2012/3FY to conduct the November 2012 General Municipal Election.
- \$35,000 is included in each year for advertising, commission recruitments, public hearings and legal notices.
- \$5,000 is included in each year for PRA/FOIA management software.

- Implemented e-filing for Conflict of Interest Statements Form 700.
- Implemented technology for posting FPPC Forms 801 & 802 on the City's Website as prescribed by State statute.
- Streamlined the Records Program for efficiency and cost effectiveness.
- Conducted a June 2010 Special Ballot Measure Election and the November 2010 General Municipal Election.



**Division Summary - Human Resources** 

#### Description:

Human Resources provides personnel services to City departments by attracting the most talented applicants and retaining a highly skilled workforce of about 500 employees who thrive in a challenging work environment. Services provided comply with employment laws, regulations, and accepted employment practices. Human Resources is also responsible for recruitment, selection and placement, employee coaching, development and training, employee benefits and workers compensation administration, position classification and analysis, salary administration, labor negotiations, and workforce and employee relations.

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Revenue				
Division Revenue				
Miscellaneous Reimbursements	96.462	86.000	99,000	100,000
General Fund Subsidy	822,575	830,843	678,577	693,338
Total Division Revenue & Subsidy	\$ 919,037	\$ 916,843	\$ 777,577	\$ 793,338
Expenditures				
Personnel	743,495	689,225	606,867	623,851
Transportation & Training	6,956	11,500	6,500	6,500
Repairs & Maintenance	9,271	7,610	7,610	6,387
Materials, Supplies & Services	159,315	208,508	156,600	156,600
Capital Outlay	-	-	-	-
Total Division Expenditures	\$ 919,037	\$ 916,843	\$ 777,577	\$ 793,338

#### **Budget Highlights:**

- \$53,400 is included in each year for labor relations services contract.
- \$27,200 is included in each year for all pre-employment physicals and miscellaneous recruitment costs.
- \$10,175 is included in each year for the Continuous Learning Program and additional on-site training for City employees.

- Expanded the Continuous Learning Program a series of classes taught by the "Training-of-Trainers" graduates with a focus on a variety of subjects – team building, customer service, communication/interdepartmental collaboration, performance management, interview skills and leading an effective team.
- Implemented the Early Retiree Reinsurance Program resulting in cost savings to the City.
- Streamlined workers' compensation/benefits processes for efficiency and cost effectiveness.
- Joined LAWCX (Local Agency Workers' Compensation Excess) Joint Powers Authority for workers' compensation creating a cost savings to the City.
- Joined the CSAC (California State Association of Counties) for purposes of pooling employee benefits resulting in a cost savings to the City.
- Completed the fourth year graduating class of the Leadership Academy a nine month educational opportunity for employees interested in career advancement and professional development.



### Division Summary - Information Technology

#### Description:

The Information Technology (IT) division provides support for all City computer technologies including, hardware, software, Internet services, networking, geographic information services, telecommunications and radio. The division strives to maintain a full range of customer and equipment services to achieve a high degree of reliability with computer systems designed to meet current technology needs for the entire organization.

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Revenue				
Division Revenue				
Gis Mapping Fee	1,471	5,202	5,306	5,412
Miscellaneous Reimbursements	65,295	62,000	62,000	62,000
Interfund Reimbursement-Revenue	120,750	120,020	45,700	57,712
General Fund Subsidy	1,929,301	1,940,108	2,046,555	2,079,201
Total Division Revenue & Subsidy	\$ 2,116,817	\$ 2,127,330	\$ 2,159,561	\$ 2,204,325
Expenditures				
Personnel	1,470,501	1,391,248	1,355,738	1,398,257
Transportation & Training	5,564	14,956	21,718	19,618
Repairs & Maintenance	126,634	114,505	127,145	176,490
Materials, Supplies & Services	514,118	600,821	648,560	609,960
Capital Outlay	-	5,800	6,400	-
Total Division Expenditures	\$ 2,116,817	\$ 2,127,330	\$ 2,159,561	\$ 2,204,325

#### **Budget Highlights:**

- \$75,000 in 2011/12FY for City web site redesign
- \$53,000 in each year for internet bandwidth management system and primary and backup internet service.
- \$36,000 in 2012/13FY for creation Right-of-Way (ROW) basemap layer.
- \$35,000 in 2012/13FY for redundant offsite Storage Area Network (SAN) for City servers and data.
- \$11,400 in 2011/12FY to facilitate a GIS upgrade.

- Performed a complete PC replacement project of the Library's Patron PC with Thin-Client, virtualized PC technology.
- Upgraded the City's managed internet service to bandwidth levels that will appropriately support all hosted services and the needs
  of growing internet use for the business needs and processes of the City.
- Implemented new land management system for Community Development needs and permitting processes.
- Installed a storage area network for the purpose of consolidating the data storage needs and virtualization of the data center server hardware.
- Replaced the data backup system that now utilizes new technologies for backup processes; and incorporates an archive system for City records retention purposes.
- Update of complete set of orthophotography of City and City Planning Area.

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### **GENERAL GOVERNMENT**

## Operating Budget 2011/12FY through 2012/13FY



The General Government Department is responsible for City expenses that are not associated with specific departments. These include support of various community programs and services provided by other organizations or agencies.



### **GENERAL GOVERNMENT DEPARTMENT**

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Revenue				
Departmental Revenue				
Total Contributions & Donation	134	-	-	-
Total Miscellaneous	121,794	124,000	130,000	130,000
Total Sale Of Resale/Prsnlprop	19,249	25,000	25,420	25,848
Total Misc Reimbursement	15,300	32,500	22,500	-
Total Interfund Revenues	28,144	30,676	33,436	36,446
General Fund Subsidy	804,231	962,129	1,134,073	1,007,275
Total Department Revenue & Subsidy	\$ 988,852	\$ 1,174,305	\$ 1,345,429	\$ 1,199,569
Expenditures				
Personnel	23,737	36,385	24,928	24,928
Transportation & Training	-	-	-	-
Repairs & Maintenance	-	-	-	-
Materials, Supplies & Services	965,116	1,137,920	1,320,501	1,174,641
Capital Outlay	-	-	-	-
Total Department Expenditures	\$ 988,852	\$ 1,174,305	\$ 1,345,429	\$ 1,199,569



**GENERAL GOVERNMENT DEPARTMENT** 

### Community Promotions

#### **Description:**

Community Promotions is comprised of General Fund support for a variety of programs (i.e. Community Grants) and expenditures which aggregates costs that are not associated with a particular department.

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Revenue				
Program Revenue				
Miscellaneous Donations	134	-	-	-
Reimb From Livermore	-	32,500	22,500	-
Miscellaneous	121,794	124,000	130,000	130,000
General Fund Subsidy	659,022	500,391	364,353	305,093
Total Division Revenue & Subsidy	\$ 780,951	\$ 656,891	\$ 516,853	\$ 435,093
Expenditures				
Materials, Supplies & Services	780,951	656,891	516,853	435,093
Total Division Expenditures	\$ 780,951	\$ 656,891	\$ 516,853	\$ 435,093

Budget Highlights:

 \$230,000 is included in each year for City-funded grant programs, which includes \$140,000 for the Housing and Human Services Grant (HHSG), \$40,000 for Civic Arts Grants, \$40,000 for Youth Grants and \$13,000 for the Fee Assistance Program.

- \$52,000 is included in FY11-12 to support operations for Tri-Valley Community Television; no funding is currently allocated in FY12-13, as Tri-Valley Community Television is working to develop new sources of funding.
- \$63,000 is included in each year for Pleasanton Downtown Association (PDA) assessment match.

 \$60,000 is included in each year for the Senior Support Program of the Tri-Valley Area; \$20,000 for Eden I & R Inc.; \$4,000 for Non-Profit Services; and \$20,000 for the Youth Master Plan Implementation project(s).

- \$4,000 is included in each year to support local promotion and participation in the Alameda County Green Business Program.
- \$10,000 is included in each year for innovation and entrepreneurship events and forums, including California GAMEChangers conference.
- \$5,000 is included in each year for Pleasanton Community of Character Collaborative to support the non-profit organization dedicated to promoting the character traits shared by the City, the Chamber of Commerce, and Pleasanton Unified School District.
- \$2,500 is included in each year for Tri Valley Convention and Visitors Bureau (TVCVB) membership.



**GENERAL GOVERNMENT DEPARTMENT** 

Miscellaneous Non-Departmental

#### **Description**:

Miscellaneous Non-Departmental Expenses include General Fund support for contingency items (i.e. inflation, fuel, utilities, special studies) and to support membership in various organizations that are not associated with a particular department.

	 Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Revenue				
Program Revenue				
Miscellaneous Reimbursements	15,300	-	-	-
Bart Ticket Sales	3,897	4,000	4,000	4,000
Wheels Ticket Sales	15,352	21,000	21,420	21,848
Interfund Reimbursement-Revenu	28,144	30,676	33,436	36,446
General Fund Subsidy	- 145,209	- 461,738	- 769,720	- 702,182
Total Division Revenue & Subsidy	\$ 207,902	\$ 517,414	\$ 828,576	\$ 764,476
Expenditures				
Personnel	23,737	36,385	24,928	24,928
Transportation & Training	-	-	-	-
Repairs & Maintenance	-	-	-	-
Materials, Supplies & Services	184,165	481,029	803,648	739,548
Capital Outlay	-	-	-	-
Total Division Expenditures	\$ 207,902	\$ 517,414	\$ 828,576	\$ 764,476

#### **Budget Highlights:**

- \$649,000 is included in 2011/12FY and \$582,000 in 2012/13FY for a city-wide contingency and unforeseen expenses.
- \$4,000 is included in each year to purchase BART tickets for resale.
- \$20,000 is included in each year for a contract lobbyist.
- \$24,900 is included in each year for compensation to the following commissions: Planning, Parks & Recreation, Human Services, Housing, Library, Civic Arts, and Youth.
- Approximately \$35,000 is included in each year for Alameda County Congestion Management Agency participation.
- \$21,000 is included in each year to purchase WHEEL tickets for resale.
- \$17,060 is included in each year to print the community newsletters and annual report.
- \$7,000 is included in each year for sign language services and language line services.
- \$6,445 is included in each year for the State-mandated assessment for the Local Agency Formation Commission (LAFCO) cost per AB2838.
- \$6,000 is included in each year to televise City Council meetings.
- \$2,025 is included for the annual monitoring of the Tiger Salamander Stewardship Report.

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## **PUBLIC SAFETY TAB**

### LIVERMORE-PLEASANTON FIRE DEPARTMENT

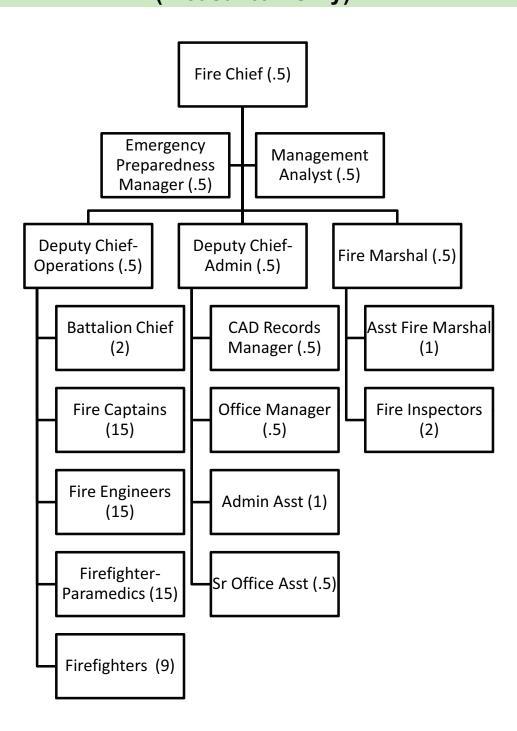
# Operating Budget 2011/12FY through 2012/13FY



The Livermore-Pleasanton Fire Department's (LPFD) core purpose is to make our community safe for all citizens to live and work through the protection of life, property and the environment. The department, through the Fire Prevention Bureau, is responsible for minimizing fire risk through positive fire code enforcement and weed abatement. The Operations Bureau prepares for and responds to all emergency fire, medical, rescue and hazardous materials incidents. Five of the department's ten fire companies are based in the City of Pleasanton. The LPFD also trains at our state-of-the-art training facility in east Pleasanton. The department provides training to citizens in order to improve their safety and self-reliance in emergencies, plus the department plays a key role in the citywide Emergency Preparedness Plan.



### LIVERMORE-PLEASANTON FIRE DEPARTMENT (Pleasanton Only)





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# Personnel Summary - Pleasanton Only

		Pro-		201	L1-12			201	2-13		]
	Actual	jected		Preven-	Oper-			Support	Oper-		
	2009-10	2010-11	Admin	tion	ations	TOTAL	Admin	Services	ations	TOTAL	
Fire Chief	0.50	0.50	0.50	-	-	0.50	0.50	-		0.50	
Deputy Chief	0.50	1.00	1.00			1.00	1.00			1.00	(1)
Battalion Chief	2.00	2.00	2.00			2.00	2.00			2.00	
Fire Marshal	0.50	0.50		0.50		0.50		0.50		0.50	
Asst Fire Marshal	0.50	1.00		1.00		1.00		1.00		1.00	(2)
EMS/Disaster Prep Mgr	0.50										(3)
Emergency Prep Mgr	0.50	0.50	0.50			0.50	0.50			0.50	
Management Analyst	0.50	0.50	0.50			0.50	0.50			0.50	
CAD-Records Manager	0.50	0.50	0.50			0.50	0.50			0.50	
Fire Captain	15.00	15.00			15.00	15.00			15.00	15.00	
Fire Engineer	15.00	15.00			15.00	15.00			15.00	15.00	
Firefighter/Paramedic	15.00	15.00			15.00	15.00			15.00	15.00	
Firefighter	9.00	9.00			9.00	9.00			9.00	9.00	(4)
Haz Materials Coord	0.50										(2)
Fire Inspector	2.00	2.00		2.00		2.00		2.00		2.00	
Office Manager	0.50	0.50	0.50			0.50	0.50			0.50	
Administrative Asst	1.00	1.00	1.00			1.00	1.00			1.00	
Office Asst	0.50										(4)
Sr Office Asst		0.50	0.50			0.50	0.50			0.50	(4)
Subtotal	64.50	64.50	7.00	3.50	54.00	64.50	7.00	3.50	54.00	64.50	
Overtime	13.82	10.85	0.02	0.26	13.13	13.42	0.02	0.26	13.13	13.42	
Temporary	0.18	0.20			0.22	0.22			0.22	0.22	
TOTAL	78.50	75.55	7.02	3.76	67.35	78.14	7.02	3.76	67.35	78.14	

#### Comments:

(1) Second Deputy Chief position added in 2010/11FY.

(2) Hazardous Materials Coordinator promoted to Assistant Fire Marshall in 2010/11FY.

(3) EMS/Disaster Preparedness position eliminated in 2010/11FY.

(4) Office Assistant promoted to Sr Office Assistant in 2010/11FY.

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# LIVERMORE-PLEASANTON FIRE DEPARTMENT (Pleasanton Only)

	 Actual	Adjusted	Projected	Projected
	 2009-10	2010-11	2011-12	2012-13
Revenue				
Departmental Revenue				
Other Permits	2,118	3,201	3,265	3,330
Total Grants & Subventions	3,202	-	-	-
Total Plan Check Fees	57,119	132,787	135,749	138,785
Total Fees For Current Service	956,688	796,351	895,234	913,395
Total Contributions & Donation	550	-	-	-
Total Miscellaneous	238,554	-	-	-
Total Misc Reimbursement	259,188	256,901	255,319	259,825
General Fund Subsidy	13,388,927	13,452,245	13,516,036	13,691,811
Total Department Revenue & Subsidy	\$ 14,906,346	\$ 14,641,485	\$ 14,805,603	\$ 15,007,146
Expenditures				
Personnel	13,253,800	13,488,503	13,731,261	13,725,591
Transportation & Training	807,551	119,021	105,235	317,054
Repairs & Maintenance	95,666	117,230	113,114	113,396
Materials, Supplies & Services	745,629	835,148	846,861	841,973
Capital Outlay	3,699	81,583	9,132	9,132
Total Department Expenditures	\$ 14,906,346	\$ 14,641,485	\$ 14,805,603	\$ 15,007,146

### Goals & Objectives (includes LPFD):

Public Safety -

- Maintain efforts to improve, strengthen, and enhance regional interoperable communications and operations in the areas of disaster training, radio communications and resource deployment.

- Continue seeking out alternative funding sources that promote regional partnerships, maximize resources, and facilitate cost containment.

- Integrate E-Team's incident action planning tool into the City's planning of events.

- Train Emergency Response Teams for City offices.

Continue the working relationship with the region's emergency preparedness partners associated with the Disaster Council (Citizen Corps Council): Valley Care Medical, School District, PG&E, Water District, Red Cross, Business community, Special Needs community, Faith-based community, Alameda County, Citizen Corps Volunteers, Wheels/LAVTA, Phone Company.
 Maintain Emergency Operations Center readiness by introducing various disaster scenarios for discussion at executive monthly

- Maintain Emergency Operations Center readiness by introducing various disaster scenarios for discussion at executive monthly meetings, as well as during EOC section meetings.

- Prepare Emergency Operation Center systems for October 2011 State of California Shake Out Exercise.

Quality of Life -

- Continue support for community outreach programs in the areas of disaster relating to personal, community and business preparedness.

- Conduct "Community Readiness Day" whereby the Community Emergency Response Team graduates, Neighborhood Watch Teams, and Amateur Radio volunteers are brought together to conduct training and exercises. This recognizes September as the State of California's Emergency Preparedness Month and will become an annual event.

Youth Programs -

- Continue fire safety outreach programs for the youth by supporting and participating in various programs including Fire Reserves, Fire Explorers, "Every 15 Minutes", and the Junior Fire Academy.



**Division Summary - Administration** 

# Description:

The Fire Administration Division is responsible for general administrative direction, fiscal administration, public information, policies and procedures, human resource and worker's compensation management, information systems oversight and support, purchasing coordination, contract administration, new facility construction management, disaster preparedness, public education, and interagency coordination for the consolidated Fire Department.

	Actual 009-10	Adjusted 2010-11	Projected 2011-12	Projected
	 009-10	2010-11	2011-12	2012-13
Revenue				
Program Revenue				
Federal Grant	3,202	-	-	-
Miscellaneous Reimbursements	84	-	-	-
Miscellaneous Refunds	11,949	-	-	-
General Fund Subsidy	789,322	1,010,935	1,641,034	1,625,453
Total Division Revenue & Subsidy	\$ 804,557	\$ 1,010,935	\$ 1,641,034	\$ 1,625,453
Expenditures				
Personnel	444,821	570,103	1,269,696	1,256,767
Transportation & Training	1,322	4,671	4,249	6,485
Repairs & Maintenance	56,247	58,450	57,300	57,300
Materials, Supplies & Services	302,167	315,211	303,039	298,151
Capital Outlay	-	62,500	6,750	6,750
Total Division Expenditures	\$ 804,557	\$ 1,010,935	\$ 1,641,034	\$ 1,625,453

# Budget Highlights (includes LPFD):

- \$144,000 is included in each year for Livermore Dispatch services. (Pleasanton only)
- \$26,000 is included in each year for the maintenance, licensing, and support of fire-specific software and deployment services.
- \$19,000 is included in each year for maintenance, licensing, and upgrade of the web-based emergency management information system utilized in each City's Emergency Operations Center.
- \$14,000 is included in each year for printing services including: \$6,500 for new and revised map books, pre-plans, and wall maps detailing communities, as well as the outlying wildland areas and \$7,500 for the Disaster Preparedness Plan, CERT drill guides, and office stationary.
- \$11,000 is included in each year for materials and supplies in support of citizen emergency preparedness and emergency operations training.

# Accomplishments (includes LPFD):

Spring 2011: The LPFD received City Council approval for the purchase, implementation, training, and maintenance of a
department-wide video conferencing system. This technology will allow the department to operate more efficiently and cost
effectively by providing the ability for face-to-face exchange of real-time information, as well as training delivery to/from its
Headquarters, 10-stations, and Fire Training Tower while providing flexibility of coverage.



**Division Summary - Fire Prevention** 

# Description:

The Fire Prevention Division supports the cities of Livermore and Pleasanton in providing project review services within their permit centers, construction inspection services for fire code compliance, state mandated inspection services for businesses that handle hazardous materials, responses for fire investigation and hazardous materials emergencies, and coordination for public education programs and special events.

	Actual	Adjusted	Projected	Projected
	2009-10	2010-11	2011-12	2012-13
Revenue				
Program Revenue				
Other Fire Permits	2,076	2,081	2,123	2,165
Fire Onsite Permit	42	1,120	1,142	1,165
Plan Check Fees - Fire	46,795	122,585	125,037	127,537
Fire Onsite Plan Check	10,324	10,202	10,712	11,248
Fire Inspection Fees	1,170	2,081	2,122	2,165
Weed Abatement	12,681	15,600	15,912	16,230
Miscellaneous Reimbursements	2,441	-	-	-
General Fund Subsidy	681,016	755,401	633,443	635,123
Total Division Revenue & Subsidy	\$ 756,545	\$ 909,070	\$ 790,491	\$ 795,633
Expenditures				
Personnel	728,485	784,582	697,711	700,374
Transportation & Training	4,065	44,125	8,836	11,315
Repairs & Maintenance	-	-	-	-
Materials, Supplies & Services	23,995	80,363	83,944	83,944
Capital Outlay	-	-	-	-
Total Division Expenditures	\$ 756,545	\$ 909,070	\$ 790,491	\$ 795,633

# Budget Highlights (includes LPFD):

- \$55,000 is included each year for Plan Check services (Pleasanton only).
- \$15,000 is included each year for weed abatement (Pleasanton only).
- \$8,000 is included each year for Certified Uniform Program Agency (CUPA) fees (Pleasanton only).
- \$4,000 is included each year for training in the Fire Prevention Division for the Fire Marshal, two Assistant Fire Marshals, and four Inspectors.
- \$4,500 is included in each year for dues, publications, code books and manuals in support of fire investigation, code enforcement, and inspection services.

### Accomplishments (includes LPFD):

 The adoption of the 2009 International Codes includes a completely revised local ordinance that provides the most cost effective approach for construction entities while enhancing community safety. This code cycle is historic in California with the acceptance of the International Residential Code and Green Building Initiatives.



**Division Summary - Operations** 

### Description:

This Division is comprised of three programs:

-Fire Operations is the largest Division within the department and provides all risk emergency response and public assistance services to the Livermore and Pleasanton communities. In addition, this division is responsible for all training aspects associated with fire personnel and provides 24/7/365 emergency response services.

-Emergency Medical Services (EMS) supports the training and licensing of Firefighters that are both licensed by the State as Paramedics and certified by Alameda County as Emergency Medical Technicians (EMTs). All fire suppression personnel are trained in accordance with state and local requirements. Field personnel can provide medical interventions for both adult and pediatric patients suffering from medical conditions or traumatic injuries.

-Fire Asset Management provides an avenue for the partner cities to share in Fire Department costs that do not fall under the regular cost share formula. This addresses expenses that are associated with only one city or are not proportionally equal to the cost share model. The administration of this fund ensures that each partner city is billed for costs at an equitable ratio without causing an unnecessary subsidy by the partner city.

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Revenue				
Program Revenue				
Fire Protection-Ala Co Areas	935,657	778,670	877,200	895,000
Fire Training Tower Revenue	7,160	-	-	-
Misc Charges For Current Serv	20	-	-	-
Miscellaneous Donations	550	-	-	-
Emerg Response Cost Recovery	19	-	-	-
1St Responder-Ala Co/Ambulance	214,466	220,901	225,319	229,825
Miscellaneous Reimbursements	42,178	36,000	30,000	30,000
Miscellaneous Refunds	226,605	-	-	-
General Fund Subsidy	11,918,589	11,685,909	11,241,559	11,431,235
Total Division Revenue & Subsidy	\$ 13,345,244	\$ 12,721,480	\$ 12,374,078	\$ 12,586,060
Expenditures				
Personnel	12,080,494	12,133,818	11,763,854	11,768,450
Transportation & Training	802,165	70,225	92,150	299,254
Repairs & Maintenance	39,419	58,780	55,814	56,096
Materials, Supplies & Services	419,467	439,574	459,878	459,878
Capital Outlay	3,699	19,083	2,382	2,382
Total Division Expenditures	\$ 13,345,244	\$ 12,721,480	\$ 12,374,078	\$ 12,586,060

Budget Highlights (includes LPFD):

- The new video conferencing system (see Management Services Division, Accomplishments) will allow the department to make changes in its training delivery methods; creating greater flexibility for staffing coverage and allowing for an estimated \$49,000 reduction in overtime.
- \$173,000 is included in each year for uniform and personal protective equipment for fire suppression, hazardous material, and emergency medical service personnel.
- \$94,000 is included in each year for suppression emergency access tools and supplies.
- \$35,000 is included in each fiscal year for Operations and Suppression training such as: Driver-Operator Training, Hazardous Materials Training, and Critical Incident Stress Management.



# **Division Summary - Operations (continued)**

# Budget Highlights (includes LPFD):

- \$11,000 is included in each year to for Community Support and Public Education.
- \$54,000 is included in each year to for medication and supplies used to treat and stabilize patients on site at fires and other lifecritical incidents until ambulance services arrive on the scene.
- \$20,000 is requested in each year for the Department's cardiac monitor defibrillators maintenance contract. These monitors allow firefighter paramedics and emergency medical technicians an opportunity to attempt to stabilize patients at life-critical incidents until ambulance services arrive on the scene.

# Accomplishments (includes LPFD):

 Reopened Station 10 in February 2011. Station 10 serves northwest Livermore, the Livermore Municipal Airport and part of Interstate Highway 580. The station was temporarily closed in July 2010 to control costs while providing time for labor and management to evaluate the most effective and financially sustainable service model. The station was successfully reopened through a combination of a reduced staffing model and redistribution of resources in Livermore, retirements and unfilled vacancies.

<sup>1</sup> Per the JPA Agreement, the cities of Livermore and Pleasanton determine the staffing levels for its respective communities.

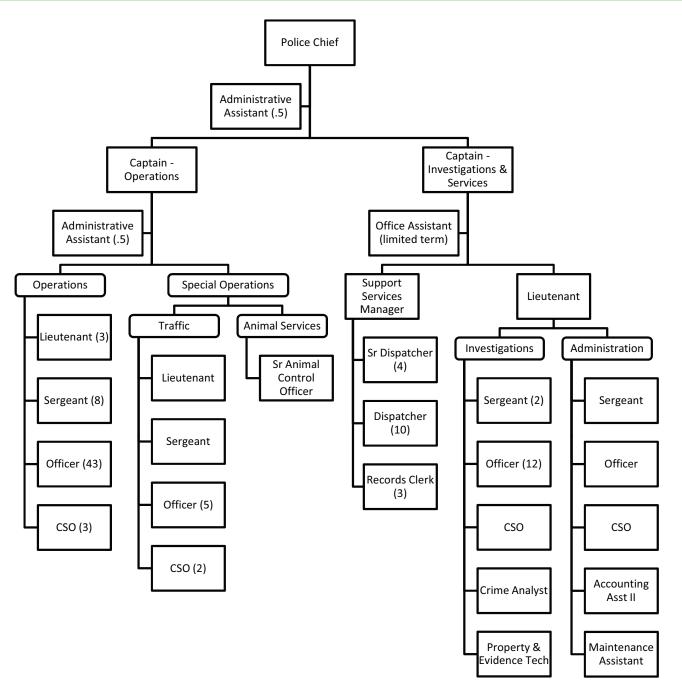
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# Operating Budget 2011/12FY through 2012/13FY



The Pleasanton Police Department has a long and proud history of working in partnership with our residents and businesses to maintain Pleasanton's high quality of life. The department is responsible for protecting the rights of individuals, reducing crime and the fear of crime while working to enhance community safety overall. While police personnel work to manage calls for service and facilitate problem solving throughout the City, partnerships and community contributions are vital to the department's success.







# **Personnel Summary**

				-	201	L1-12	-	-		-	201	L2-13	-		]
		Pro-		Sup-			Special			Sup-			Special		
	Actual	jected		port	Oper-	Investi-	Oper-			port	Oper-	Investi-	Oper-		
	2009-10	2010-11	Admin	Svcs	ations	gations	ations	TOTAL	Admin	Svcs	ations	gations	ations	TOTAL	
Police Chief	1.00	1.00	1.00					1.00	1.00					1.00	1
Police Captain	2.00	2.00			1.00	1.00		2.00			1.00	1.00		2.00	
Police Lieutenant	6.00	6.00			3.00	1.00	1.00	5.00			3.00	1.00	1.00	5.00	(1)
Police Sergeant	13.00	13.00	1.00		8.00	2.00	1.00	12.00	1.00		8.00	2.00	1.00	12.00	(2)
Police Officer	64.00	62.00	1.00		43.00	12.00	5.00	61.00	1.00		43.00	12.00	5.00	61.00	(3)
Office Manager	1.00														(4)
Administrative Asst	1.00	1.00	0.50		0.50			1.00	0.50		0.50			1.00	(4),(5)
Support Services Mgr	1.00	1.00		1.00				1.00		1.00				1.00	
Crime Analyst	1.00	1.00				1.00		1.00				1.00		1.00	
Sr Dispatcher	4.00	4.00		4.00				4.00		4.00				4.00	
Dispatcher	10.00	10.00		10.00				10.00		10.00				10.00	
Accounting Asst II	1.00	1.00	1.00					1.00	1.00					1.00	
Police Records Clerk	3.00	3.00		3.00				3.00		3.00				3.00	
Sr Animal Svcs Officer	1.00	1.00					1.00	1.00					1.00	1.00	
Animal Svcs Officer	1.00														(6)
Property/Evidence Tech	1.00	1.00				1.00		1.00				1.00		1.00	
Community Svcs Officer	7.00	7.00	1.00		3.00	1.00	2.00	7.00	1.00		3.00	1.00	2.00	7.00	
Maintenance Asst	1.00	1.00	1.00					1.00	1.00					1.00	
Subtotal	119.00	115.00	6.50	18.00	58.50	19.00	10.00	112.00	6.50	18.00	58.50	19.00	10.00	112.00	
Overtime	8.13	4.92	0.25	0.63	2.79	0.35	0.62	4.64	0.25	0.63	2.79	0.35	0.62	4.64	
Temporary	1.01	1.26		1.14				1.14		1.14				1.14	
Limited Term															
Office Asst						1.00		1.00				1.00		1.00	(5)
TOTAL	128.14	121.18	6.75	19.76	61.29	20.35	10.62	118.78	6.75	19.76	61.29	20.35	10.62	118.78	1

#### Comments:

(1) One Police Lieutenant position eliminated in 2011/12FY.

(2) One Police Sergeant position eliminated in 2011/12FY.

(3) One Police Officer position eliminated in 2011/12FY.

(4) Office Manager position replaced by an Administrative Assistant position in 2011/12FY.

(5) Administrative Assistant position replaced by a limited term Office Assistant position in 2010/11FY.

(6) Animal Services Officer position eliminated in 2010/11FY.



	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Revenue				
Departmental Revenue				
Other Taxes	306,751	324,200	330,684	347,218
Total Licenses	11,424	11,752	11,936	12,175
Other Permits	19,880	16,646	16,979	17,318
Total Fines & Forfeitures	367,596	395,000	402,900	410,958
Total Grants & Subventions	106,611	70,000	70,400	70,808
Total Fees For Current Service	49,355	55,689	56,803	57,939
Total Miscellaneous	9,009	-	-	-
Total Sale Of Resale/Prsnlprop	15	-	-	-
Total Misc Reimbursement	31,481	31,000	31,000	31,000
Total Interfund Revenues	30,000	30,000	30,000	30,000
General Fund Subsidy	21,789,702	21,323,950	22,089,132	22,938,198
Total Department Revenue & Subsidy	\$ 22,721,823	\$ 22,258,237	\$ 23,039,834	\$ 23,915,614
Expenditures				
Personnel	21,241,275	20,688,205	21,495,487	22,228,500
Transportation & Training	371,575	396,488	470,260	580,641
Repairs & Maintenance	255,807	229,933	233,520	257,895
Materials, Supplies & Services Capital Outlay	853,166 -	943,611 -	840,567 -	848,578 -
Total Department Expenditures	\$ 22,721,823	\$ 22,258,237	\$ 23,039,834	\$ 23,915,614

### Goals & Objectives:

Remain actively involved with the replacement of our current public safety radio system by working to ensure full interoperability
with neighboring agencies via the East Bay Regional Communications System.

Maintain our commitment of fostering strong relationships between our department and the youth of our community through the
active participation in existing youth oriented programs including: representation on the Youth Commission and with the
implementation of our Youth Master Plan, D.A.R.E., School Resource Officers, Every 15 Minutes, Teen Academy, Police
Explorers, Youth in Government and traffic education with our teen drivers.

- Coordinate and participate with LPFD in intradepartmental training as well as citywide Disaster Preparedness drills and training.
- Continue to offer sessions of the Citizen's Police Academy and a summer Teen Academy.
- Continue to collaborate with our community to reduce crime and the fear of crime via Community Oriented Policing and Problem Solving programs and strategies, such as our new Crime Free Multi-Housing Program.
- Increase traffic enforcement efforts throughout the community to be reflective of collision data and neighborhood complaints while balancing the elements of education and cooperation with Traffic Engineering.
- Further develop inter-agency relationships with local, state and federal partners to develop information and intelligence in order to keep Pleasanton safe.



**Division Summary - Administration** 

### **Description**:

The Administration Division encapsulates the Office of the Chief of Police and Professional Standards Unit. This unit maintains responsibility for the Police Department's budget, special projects and oversight of State and Federal Grants. Additionally, this unit is responsible for department wide professional training and personnel recruitment.

	Actual	Adjusted	Projected	Projected
	 2009-10	2010-11	2011-12	2012-13
Revenue				
Division Revenue				
State Reimb Mandated	104	-	-	-
Post-Travel Reimbursement	63,711	20,000	20,400	20,808
Miscellaneous Reimbursements	921	-	-	-
General Fund Subsidy	1,662,315	1,553,849	1,851,312	1,939,392
Total Division Revenue & Subsidy	\$ 1,727,051	\$ 1,573,849	\$ 1,871,712	\$ 1,960,200
Expenditures				
Personnel	1,148,597	952,400	1,161,619	1,191,447
Transportation & Training	280,442	290,097	363,869	402,418
Repairs & Maintenance	39,267	46,614	46,614	58,414
Materials, Supplies & Services	258,745	284,738	299,610	307,921
Capital Outlay	-	-	-	-
Total Division Expenditures	\$ 1,727,051	\$ 1,573,849	\$ 1,871,712	\$ 1,960,200

### **Budget Highlights:**

- \$150,000 is included 2011/12FY and \$159,000 in 2012/13FY to provide maintenance support for the CAD/RMS system upgrade which provides critical data for dispatch and other department activities.
- \$65,000 is included each year for Police Officer Standards and Training (POST), which is training mandated by the State.
   \$20,000 is received in POST reimbursements.
- \$12,500 is included each year for fingerprinting services offered to the public for a fee.

### Accomplishments:

Further developed our inter-agency relationships with local, state, and federal partners to enhance our access to important
resources not otherwise available to the department. This includes partnering with the South Bay Regional Public Safety Training
Consortium to host training courses which in turn, helps to offset a portion of Department training expenses.



**Division Summary - Support Services** 

### **Description:**

Support Services comprises the Department's records and communications areas. The overall goal is to provide an efficient and personal response to every request for service. Dispatchers answer all 911 emergency calls and are responsible for sending police personnel as needed to all calls for service. The Records area is open to serve the community twenty-four hours a day, seven days a week.

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Revenue	 			
Division Revenue				
Bicycle Licenses	72	100	51	52
Police Permits	19,880	16,646	16,979	17,318
Fingerprint Fees	18,035	20,400	20,808	21,224
Post-Travel Reimbursement	6,402	-	-	-
Police Services	30,045	33,759	34,434	35,123
Accident Reports	1,275	1,530	1,561	1,592
Miscellaneous	9,009	-	-	-
General Fund Subsidy	2,738,426	2,684,572	2,789,797	2,869,902
Total Division Revenue & Subsidy	\$ 2,823,144	\$ 2,757,007	\$ 2,863,630	\$ 2,945,211
Expenditures				
Personnel	2,663,649	2,615,003	2,723,039	2,806,790
Transportation & Training	91	-	-	-
Repairs & Maintenance	123,606	102,204	105,791	103,621
Materials, Supplies & Services	35,798	39,800	34,800	34,800
Capital Outlay	-	-	-	-
Total Division Expenditures	\$ 2,823,144	\$ 2,757,007	\$ 2,863,630	\$ 2,945,211

### **Budget Highlights:**

- \$31,700 is included in each year to fund Alameda County P.I.N. (Police Information Network) access.
- \$8,100 is included in each year for maintenance service on the 911 recording system, voice logger, and other office equipment.

### Accomplishments:

• We have entered into an agreement with the Livermore Pleasanton Fire Department and the Livermore Police Department to share the costs of our "Communicator" system, which allows us to notify residents of public safety emergencies, missing children alerts, etc.



**Division Summary - Operations** 

### **Description**:

The Operations Division is the most visible and largest staffed portion of the organization. The Division is comprised of all uniformed personnel including one captain, three lieutenants, eight sergeants, 43 sworn officers and three Community Service Officers. Members partner with the community to work collectively in proactive problem solving to address the causes of crime and other community issues. This division also includes the Special Enforcement Unit, a team of one sergeant and three officers dedicated to reducing street crime in the City of Pleasanton.

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Revenue				
Division Revenue				
Sales Tax-Safety Purposes	306,751	324,200	330,684	347,218
Federal Grant	3,171	-	-	-
Miscellaneous Reimbursements	27,373	21,000	21,000	21,000
Sale Of Real Or Pers Prop	15	-	-	-
General Fund Subsidy	11,452,356	11,196,763	11,578,526	12,055,823
Total Division Revenue & Subsidy	\$ 11,789,666	\$ 11,541,963	\$ 11,930,210	\$ 12,424,041
Expenditures				
Personnel	11,496,054	11,235,196	11,638,443	12,078,612
Transportation & Training	61,344	70,607	70,607	115,165
Repairs & Maintenance	75,488	66,728	66,728	75,832
Materials, Supplies & Services	156,780	169,432	154,432	154,432
Capital Outlay	-	-	-	-
Total Division Expenditures	\$ 11,789,666	\$ 11,541,963	\$ 11,930,210	\$ 12,424,041

### **Budget Highlights:**

- \$48,000 is included in each year for blood/drug lab services.
- \$25,000 is included in each year for Alameda County jail booking fees.
- \$15,000 is included in each year to lease vehicles for the Special Enforcement Unit.
- \$10,000 is included each year for canine training, boarding, and bomb dog annual recertification.

# Accomplishments:

 We have partnered with the Operations Service Center to extend the serviceable life of our patrol vehicle fleet by means of increased preventative maintenance service schedules.



**Division Summary - Investigations** 

### Description:

The Investigations Division is responsible for a large cross section of activities and support functions within the overall effort to provide public safety. Detectives are assigned to conduct case follow up and specialize in specific areas of investigations such as property crimes, crimes against persons and sexual assault investigations. The Youth and Community Services Unit is responsible for community outreach and collaboration with the Pleasanton Unified School District to keep our campuses and community safe.

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Revenue				
Division Revenue				
Miscellaneous Reimbursements	32	-	-	-
	-	-	-	-
General Fund Subsidy	4,082,510	4,012,422	4,281,641	4,426,248
Total Division Revenue & Subsidy	\$ 4,082,542	\$ 4,012,422	\$ 4,281,641	\$ 4,426,248
Expenditures				
Personnel	3,922,169	3,827,270	4,096,885	4,221,761
Transportation & Training	(403)	4,614	4,614	19,542
Repairs & Maintenance	12,773	11,387	11,387	16,490
Materials, Supplies & Services	148,004	169,151	168,755	168,455
Capital Outlay	-	-	-	-
Total Division Expenditures	\$ 4,082,542	\$ 4,012,422	\$ 4,281,641	\$ 4,426,248

# Budget Highlights:

- \$240,000 is included in each year for the School Crossing Guard Program.
- \$62,000 is included in each year for crime lab services and CAL I.D. forensic identification services.
- \$15,000 is included each year for DARE supplies, banners, and recognition awards.
- \$6,000 is included each year to continue the COPPS community television program, which is filmed on a quarterly basis. This
  program continues to highlight the partnerships between the police department and the business/residential communities as well
  as share critical information with the Tri-Valley area on CTV Channel 30.

- Maintained commitment to youth outreach and education programs through active participation in DARE, School Resource Officer Program, Police Explorer Post, Every 15 Minutes, Teen Academy, Tri-Valley Youth Court, In-House Juvenile Diversion Program, and maintained our representation in the Youth Commission and the Youth Master Plan Implementation Committee.
- Improved the Part I crime clearance rate in 2010 to 39%, an increase of 5% from 2009. This is the department's highest clearance rate since 1996 and is 17% above the State average for law enforcement agencies.



# **Division Summary - Special Operations**

### Description:

The Special Operations Division is comprised the Traffic and Animal Services programs:

- The Traffic Unit is responsible for traffic, parking, special events, and permits. It is comprised of one lieutenant, one sergeant, five motorcycle officers and two community service officers. The primary objective of this unit is to provide effective traffic education and enforcement in addition to investigating traffic related collisions.

- The Animal Services Unit performs a variety of animal control activities to provide for public safety, animal protection, and humane education. The duties of the Department's one full-time Animal Control Officer include the enforcement of municipal and state laws pertaining to the control and care of animals; mediating nuisance complaints involving domestic animals and wildlife and investigating animal bites.

	Actual	Adjusted	Projected	Projected
	 2009-10	2010-11	2011-12	2012-13
Revenue				
Division Revenue				
Animal Licenses	11,352	11,652	11,885	12,123
Fines & Forfeitures	367,596	395,000	402,900	410,958
Federal Grant	33,222	50,000	50,000	50,000
State Grant	-	-	-	-
Emerg Response Cost Recovery	3,155	10,000	10,000	10,000
Interfund Reimbursement-Revenue	30,000	30,000	30,000	30,000
General Fund Subsidy	1,854,095	1,876,344	1,587,856	1,646,833
Total Division Revenue & Subsidy	\$ 2,299,419	\$ 2,372,996	\$ 2,092,641	\$ 2,159,914
Expenditures				
Personnel	2,010,806	2,058,336	1,875,501	1,929,890
Transportation & Training	30,101	31,170	31,170	43,516
Repairs & Maintenance	4,672	3,000	3,000	3,538
Materials, Supplies & Services	253,840	280,490	182,970	182,970
Capital Outlay	-	-	-	-
Total Division Expenditures	\$ 2,299,419	\$ 2,372,996	\$ 2,092,641	\$ 2,159,914

Budget Highlights:

- \$155,000 is included in each year to fund our share of the Alameda County Animal Shelter.
- \$10,500 is included in each year to fund the repair and maintenance of vehicles by outside contractors.
- \$1,500 is included in each year to provide an annual Bicycle Safety Program to the City's youth.

### Accomplishments:

 To improve public safety by reducing traffic collisions in the City, the Department issued 7281 "moving" offense citations in 2010. Additionally, officers issued 10,925 Courtesy Citations (written warnings) to educate citizens about the hazards of failing to comply with vehicle code regulations.

# **COMMUNITY DEVELOPMENT TAB**

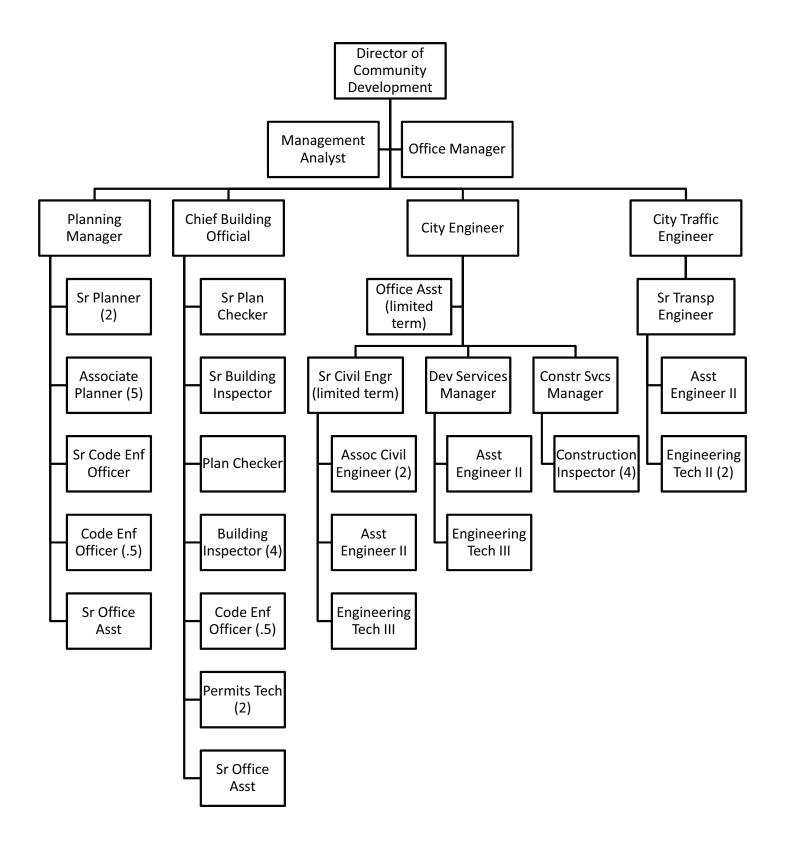
# **COMMUNITY DEVELOPMENT**

# Operating Budget 2011/12FY through 2012/13FY



The Community Development Department protects and promotes the public health, safety, and general welfare through the development and administration of the General Plan and other planning, zoning, transportation, engineering, and environmental regulations. The Department is responsible for the review and processing of private development projects. It also designs and supervises the construction of a variety of capital improvements throughout the City, including roadway, utility systems, and other public facility improvements.







# **Personnel Summary**

					201	1-12					201	2-13			1
	Actual	Projected		Plan-		Traffic	Bldg &			Plan-		Traffic	Bldg &		1
	2009-10	2010-11	Admin	ning	Eng	Eng	Safety	TOTAL	Admin	ning	Eng	Eng	Safety	TOTAL	
Dir of Community Dev	1.00	1.00	1.00					1.00	1.00	-				1.00	
Management Analyst	1.00	1.00	1.00					1.00	1.00					1.00	
Office Manager	1.00	1.00	1.00					1.00	1.00					1.00	
Sr Office Asst	4.00	3.00		1.00			1.00	2.00		1.00			1.00	2.00	(2), (3)
Planning Mgr/Dep Dir	1.00	1.00		1.00				1.00		1.00				1.00	
Senior Planner	2.00	2.00		2.00				2.00		2.00				2.00	
Associate Planner	3.00	3.00		5.00				5.00		5.00				5.00	(1)
Assistant Planner	2.00	2.00													(1)
Sr Code Enf Officer	1.00	1.00		1.00				1.00		1.00				1.00	
Code Enf Officer	1.00	1.00		0.50			0.50	1.00		0.50			0.50	1.00	
City Engineer/Asst Dir	1.00	1.00			1.00			1.00			1.00			1.00	
City Traffic Engr/Dep Dir	1.00	1.00			0.40	0.60		1.00			0.40	0.60		1.00	
Assoc Civil Engineer	2.00	2.00			2.00			2.00			2.00			2.00	
Asst Engineer II	3.00	3.00			2.20	0.80		3.00			2.20	0.80		3.00	
Construction Inspector	4.00	4.00			4.00			4.00			4.00			4.00	
Construction Svcs Mgr	1.00	1.00			1.00			1.00			1.00			1.00	
Development Svcs Mgr	1.00	1.00			0.95	0.05		1.00			0.95	0.05		1.00	
Engineering Tech II	2.00	2.00			0.10	1.90		2.00			0.10	1.90		2.00	
Engineering Tech III	2.00	2.00			2.00			2.00			2.00			2.00	
Sr Transportation Engr	1.00	1.00			0.20	0.80		1.00			0.20	0.80		1.00	
Chief Building Official	1.00	1.00					1.00	1.00					1.00	1.00	
Sr Plan Checker	1.00	1.00					1.00	1.00					1.00	1.00	
Plan Checker	1.00	1.00					1.00	1.00					1.00	1.00	
Sr Building Inspector	1.00	1.00					1.00	1.00					1.00	1.00	
Building Inspector	4.00	4.00					4.00	4.00					4.00	4.00	
Permit Technician	2.00	2.00					2.00	2.00					2.00	2.00	
Subtotal	45.00	44.00	3.00	10.50	13.85	4.15	11.50	43.00	3.00	10.50	13.85	4.15	11.50	43.00	
Overtime	0.51	1.20		0.30	0.28	0.02	0.21	0.81		0.30	0.28	0.02	0.21	0.81	
Temporary	1.39	2.11		0.16	0.55	0.87	0.45	2.02			0.39	0.87	0.29	1.54	
Limited Term -															
Office Assistant		1.00			0.84	0.16		1.00			0.84	0.16		1.00	(2)
Sr Civil Engr	1.00	1.00			0.95	0.05		1.00			0.95	0.05		1.00	
TOTAL	47.90	49.30	3.00	10.96	16.47	5.24	12.16	47.84	3.00	10.80	16.31	5.24	12.00	47.36	

#### Comments:

(1) 2 Assistant Planners promoted to Associate Planners in 2011/12FY.

(2) 1 Sr Office Assistant position replaced by a limited term Office Assistant in 2010/11FY.

(3) 1 Sr Office Assistant position eliminated in 2011/12FY.



	Actual	Adjusted	Projected	Projected
-	 2009-10	2010-11	2011-12	2012-13
Revenue				
Departmental Revenue				
Other Permits	22,418	24,611	25,103	25,606
Total Building Permits	808,349	1,152,000	1,244,160	1,343,693
Total Planning Fees	39,989	93,984	95,864	97,595
Total Plan Check Fees	371,357	597,213	659,657	712,429
Total Public Works Fees	192,442	68,000	106,882	109,019
Total Fees For Current Service	588	-	-	-
Total Misc Reimbursement	116,379	111,000	111,000	111,000
Total Interfund Revenues	735,728	753,565	457,737	458,494
General Fund Subsidy	6,929,188	6,697,748	6,800,057	7,157,206
Total Department Revenue & Subsidy	\$ 9,216,438	\$ 9,498,121	\$ 9,500,460	\$ 10,015,042
Expenditures				
Personnel	8,199,776	7,877,446	8,042,607	8,299,651
Transportation & Training	43,293	70,503	66,745	98,182
Repairs & Maintenance	401,659	576,511	576,211	803,812
Materials, Supplies & Services	565,976	973,661	814,897	813,397
Capital Outlay	5,735	-	-	-
Total Department Expenditures	\$ 9,216,438	\$ 9,498,121	\$ 9,500,460	\$ 10,015,042

### Goals & Objectives:

• Planning -

- Adopt an updated Housing Element for the General Plan and complete General Plan Amendments/Rezonings for multi-family housing sites by January 2012.

- Adopt a Specific Plan for the East Pleasanton area, including a funding plan for the provision of infrastructure by 2013.

- Use the new automated permit processing system to create a more efficient review process and provide a higher level of information to the public.

- Facilitate construction of the Staples Ranch development, including approval of improvement plans and final map.

Engineering Services -

- Complete final accounting and acceptance of Fire House Arts Center and parking lot/plaza improvements.

- Obtain final federal reimbursement dollars for American Recovery and Reinvestment Act (ARRA) projects for the resurfacing of Bernal Avenue, Santa Rita Road and Stoneridge Drive.

- Review and approve public infrastructure improvements for Staples Ranch which include underground utilities for water, sewer, gas, electrical, reclaimed water, and road and bridge improvements serving Staples Ranch.

- Oversee the replacement and construction of the \$3.3 million Sewer Pump Station (S-6).





PLEASANTON

# **COMMUNITY DEVELOPMENT DEPARTMENT**

### Goals & Objectives (continued):

Traffic Engineering -

- Work with Caltrans, Alameda CTC and Tri-Valley Transportation Council to secure funding for the preparation of the environmental document and finalize the construction timeline for State Route 84 Expressway improvements.

- Improve local signal timing and arterial signal coordination to reduce travel time, delay and automotive emissions.

- Facilitate the completion of a new Tri-Valley Transportation Council (TVTC) Traffic Impact Fee.

- Continue to test and implement cost effective traffic calming measures such as radar speed signs and speed bumps to improve safety around schools, parks and through local neighborhoods.

- Complete the update to the City Traffic Impact Fee and begin to implement the new mitigation plans throughout the City.

- Train staff to operate the Pleasanton Traffic Model and use the model "in house" to reduce the cost and time to analyze land development projects.

- Provide support in the development of the local and regional Sustainable Community Strategies.

- Work with other Pleasanton departments as well as regional agencies to assist in the development of a local and regional Climate Action Plan.

- Refine the list of priorities in the Pedestrian and Bicycle Master Plan through the Pedestrian, Bicycle and Trails Committee.
- Provide assistance in the development of the East Side Specific Plan.
- Develop and submit future regional and local projects to Alameda CTC and MTC for inclusion in their long range plans.
- Complete designs on local interchange projects and submit to Caltrans for construction.
- Building and Safety -

- Implement a new and improved automated permit processing system.

- As requested by local builders, continue to provide over-the-counter building plan review services as well as faxed and expedited Building plan review services.

- Consistently complete plan reviews and inspections within specified time frames.

- Work with the Finance Department and other divisions within the Community Development Department in order to obtain full cost recovery considering the fully burdened costs of providing all development services for the review, issuance and inspections related to all building permits.

- Implement 24/7 Interactive Voice Response and web-based inspection request service.
- Implement automated plan check and permit status notifications for applications.



# **Division Summary - Community Development Administration**

# Description:

This Division is responsible for the department administration, including budget, personnel administration, interdivision coordination, and special projects for the entire department.

	 Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Revenue				
Program Revenue				
	-	-	-	-
Interfund Reimbursement-Revenue	7,500	7,500	-	-
General Fund Subsidy	657,770	561,242	598,190	619,024
Total Division Revenue & Subsidy	\$ 665,270	\$ 568,742	\$ 598,190	\$ 619,024
Expenditures				
Personnel	651,223	551,797	567,745	588,588
Transportation & Training	3,028	5,100	5,100	5,100
Repairs & Maintenance	6,999	5,845	5,845	5,836
Materials, Supplies & Services	4,020	6,000	19,500	19,500
Capital Outlay	-	-	-	-
Total Division Expenditures	\$ 665,270	\$ 568,742	\$ 598,190	\$ 619,024

### **Budget Highlights:**

- \$15,800 is included each year for credit card fees that were previously budgeted in Finance.
- \$1,900 is included in each year for materials and supplies for the Permit Center. All supplies for the Permit Center have been relocated to the Community Development Administration budget.

- Completed a physical remodel of the Permit Center to improve Customer Service.
- Assisted in negotiation with Urban Habitat and Attorney General litigation to obtain Settlement Agreement.
- Reorganized Department workload to absorb the reduction in FTE's during the two-year budget period.



**Division Summary - Engineering** 

### **Description:**

This Division designs and constructs public facilities, and reviews public improvements constructed in conjunction with the development of private property. It includes three sections: Capital Improvement, Development Services and Construction Inspection Services.

	 Actual	Adjusted	Projected	Projected
Revenue	 2009-10	2010-11	2011-12	2012-13
Program Revenue				
Street Encroach Permits	19,418	20,808	21,224	21,649
Oversize Load Permit	3,000	3,803	3,879	3,957
Annexation Processing Fee	1,200	5,005	5,077	3,731
Appeals	50	-	-	-
Planned Unit Develop Applic	19,825	-	-	-
	4,200	-	-	-
Parcel Map Review-Eng	,	3,433	3,502	3,572
Final Map Review-Eng	4,600	10,081	10,283	10,488
Tract Jt Trench Plan Review	500	1,040	1,061	1,082
Grading-Subdivision Permit-Eng	655	1,040	1,061	1,082
Lot Line Adj/Amend Map Review	-	956	975	995
Engineering-Plan Check Fees	1,225	6,616	10,000	10,800
Grading-Subdivision Plan Rvw	172	-	-	-
Public Works Inspection	181,115	51,450	90,000	91,800
Miscellaneous Reimbursements	4,500	-	-	-
Reimbursement For Overtime	84,759	60,000	60,000	60,000
Interfund Reimbursement-Revenue	705,181	725,491	436,203	436,203
General Fund Subsidy	2,154,983	2,222,329	2,468,280	2,578,750
Total Division Revenue & Subsidy	\$ 3,185,383	\$ 3,107,047	\$ 3,106,468	\$ 3,220,378
Expenditures				
Personnel	2,978,768	2,867,196	2,865,628	2,965,185
Transportation & Training	8,894	17,867	18,267	34,577
Repairs & Maintenance	25,614	21,618	21,318	19,361
Materials, Supplies & Services	172,107	200,366	201,255	201,255
Capital Outlay	-	-	-	-
Total Division Expenditures	\$ 3,185,383	\$ 3,107,047	\$ 3,106,468	\$ 3,220,378

**Budget Highlights:** 

 The budget for both fiscal years reflects a decrease of 1.0 FTE Senior Office Assistant who is not being replaced and another 1.0 FTE Senior Office Assistant who has been replaced with a Limited Term Office Assistant.

- Obtained \$1.8 million in federal stimulus grant funding from the American Recovery and Reinvestment Act (ARRA) for resurfacing of local streets. Completed associated construction for the resurfacing of Bernal Avenue, Santa Rita Road and Stoneridge Drive.
- Completed construction of the Fire House Art Center and the design and construction of the adjacent parking lot/plaza area.
- Completed the design and re-roofing of the Senior Center.
- Completed annexation of Staples Ranch into Pleasanton.
- Completed the design of the S-6 Sewer Pump Station project.
- Provided full service construction inspection even with the loss of 1 Construction Inspector, 1 Lead Construction Inspector, and 1 Senior Office Assistant.



**Division Summary - Planning** 

### **Description**:

The Planning Division protects and promotes the public health, safety, and general welfare through the development and administration of the General Plan and other planning, zoning, transportation, and environmental regulations.

	Actual	Adjusted	Projected	Projected
	2009-10	2010-11	2011-12	2012-13
Revenue				
Program Revenue				
Zoning Fees	6,935	9,180	9,364	9,364
Conditional Use Permits	4,465	4,460	4,549	4,640
Tentative Map	2,060	7,404	7,552	7,703
Planned Unit Develop Applic	-	17,340	17,687	18,041
Wildlife Protection Fee	-	3,060	3,121	3,184
Outside Review Svcs-Cur Plng	6,279	51,000	52,020	53,060
Other Revenue	375	1,540	1,571	1,603
General Fund Subsidy	1,907,309	1,908,147	1,910,071	1,968,889
Total Division Revenue & Subsidy	\$ 1,927,423	\$ 2,002,131	\$ 2,005,935	\$ 2,066,484
Expenditures				
Personnel	1,848,011	1,744,292	1,904,269	1,962,212
Transportation & Training	9,958	13,722	12,702	16,176
Repairs & Maintenance	4,219	3,464	3,464	2,596
Materials, Supplies & Services	65,235	240,653	85,500	85,500
Total Division Expenditures	\$ 1,927,423	\$ 2,002,131	\$ 2,005,935	\$ 2,066,484

### **Budget Highlights:**

- One Building Inspector who works in the Code Enforcement Division will allocate his time between Building Inspection and Code Enforcement in both budget years. Code Enforcement officer will be allocated 50% to Code Enforcement and 50% to Building Inspection to adequately address the anticipated shift in workload in the department.
- \$41,000 is included in each year for professional services related to the East Pleasanton Project.
- \$25,000 is included in each year to conduct project peer reviews consisting of design, wireless communication facilities, noise, traffic, and geotechnical analyses.
- \$6,500 is included in each year for a Recording Secretary to record Planning Commission and other special meetings.

- Adopted the City of Pleasanton General Plan update 2005-2025 in July 2009.
- Processed a Major Modification to the Hacienda Business Park Planned Unit Development to adopt the Hacienda TOD Standards and Design Guidelines which apply to mixed use development on three vacant parcels near the BART station.
- Processed Staples Ranch PUDs for Continuing Life Communities and Hendricks auto mall.
- Processed a PUD for a new 60,000 sf Safeway store and associated retail development and a 65,000 sf Clorox building.
- Achieved 100% clearance rate on 872 code enforcement cases in 2009/10FY. From July 2010 through February 2011, the Code Enforcement section achieved a 100% clearance rate on 548 cases.



**Division Summary - Traffic Engineering** 

## Description:

This Division is responsible for planning and operating the roadways, sidewalks, and bikeways in the City to provide for the safe and efficient movement of people, goods and services within Pleasanton.

	Actual	Adjusted	Projected	Projected
	2009-10	2010-11	2011-12	2012-13
Revenue				
Program Revenue				
Interfund Reimbursement-Revenue	23,047	20,574	21,534	22,291
Miscellaneous Reimbursements	5,985	51,000	51,000	51,000
Damage Reimbursement	21,135	-	-	-
General Fund Subsidy	1,262,588	1,421,261	1,437,179	1,700,939
Total Division Revenue & Subsidy	\$ 1,312,755	\$ 1,492,835	\$ 1,509,713	\$ 1,774,230
Expenditures				
Personnel	807,929	768,406	785,680	812,929
Transportation & Training	6,216	7,039	6,643	11,376
Repairs & Maintenance	355,322	537,783	537,783	770,318
Materials, Supplies & Services	143,289	179,607	179,607	179,607
Capital Outlay	-	-	-	-
Total Division Expenditures	\$ 1,312,755	\$ 1,492,835	\$ 1,509,713	\$ 1,774,230

### **Budget Highlights:**

- \$230,000 is included in each year for traffic signal maintenance including the central master computer system.
- \$51,000 is included in each year for traffic modeling, which is reimbursed by new development.
- \$61,000 is included in each year for the baseline traffic study and City traffic model update.

- Completed the Circulation Element of the General Plan.
- Created agreement and received signed approval between the Cities of Dublin, Livermore and Pleasanton, and the County of Alameda for the support of the design and construction of the Route 84 Expressway which will significantly reduce regional cutthrough traffic in Pleasanton and help to expedite the preparation of its environmental documents.
- Implemented local signal timing revisions and arterial signal coordination throughout the City, to reduce travel time, delay and automotive emissions.
- Completed the Tri-Valley Transportation's Strategic Expenditure Plan, which includes \$10 million for State Route 84 construction.
- Worked with Foothill High School to develop programs that will reduce school congestion and constructed pedestrian improvements to improve pedestrian visibility on Foothill Road.
- Completed the Traffic Impact Fee nexus study.
- Completed the Update to the City of Pleasanton Traffic Model.
- Completed the Pedestrian and Bicycle Master Plan including a comprehensive list of high priority projects.
- Assisted in the development of Transit Oriented Design guidelines for Hacienda Business Park that include significant changes to the circulation network and incorporate a "complete streets" design.



**Division Summary - Building & Safety** 

## Description:

This Division safeguards the citizens of Pleasanton against faulty or inappropriate building, plumbing, mechanical and electrical construction practices. Through plan review and field inspection, the division provides guidance in compliance with state and local construction laws as they relate to seismic, wind, and fire life safety.

	Actual	Adjusted	F	Projected	Projected
	 2009-10	2010-11		2011-12	2012-13
Revenue					
Program Revenue					
Building Permits	611,433	925,000		999,000	1,078,920
Electrical Permits	89,741	110,000		118,800	128,304
Plumbing Permits	59,870	65,000		70,200	75,816
Heating & Vent Permits	47,306	52,000		56,160	60,653
Plan Check Fees - Building	370,132	590,597		649,657	701,629
Misc Charges For Current Serv	588	-		-	-
	-	-		-	-
General Fund Subsidy	946,538	584,769		386,337	289,604
Total Division Revenue & Subsidy	\$ 2,125,607	\$ 2,327,366	\$	2,280,154	\$ 2,334,926
Expenditures					
Personnel	1,913,844	1,945,755		1,919,285	1,970,737
Transportation & Training	15,198	26,775		24,033	30,953
Repairs & Maintenance	9,505	7,801		7,801	5,701
Materials, Supplies & Services	181,325	347,035		329,035	327,535
Capital Outlay	5,735	-		-	-
Total Division Expenditures	\$ 2,125,607	\$ 2,327,366	\$	2,280,154	\$ 2,334,926

**Budget Highlights:** 

- One Building Inspector who works in the Code Enforcement Division will allocate his time between Building Inspection and Code Enforcement in both budget years. Code Enforcement officer will be allocated 50% to Code Enforcement and 50% to Building Inspection to adequately address the anticipated shift in workload in the department.
- \$257,000 is included in each year for contract plan check services.

- Consistently provided "next workday" inspections and completed plan reviews within established goal dates.
- Inspection staff upgraded certifications to include the required California amendments. Reorganized multiple certifications to achieve a single expiration date for a 70-80% savings in renewal fees.
- Management took a lead role in recommendations for code development and adoption of building codes at the Local, State and Federal levels of government.
- As requested by local builders, the Building and Safety Division Staff and our Plan Review Consultants provided increased expedited plan review and over-the-counter building and fire plan review services for our building permit customers.
- Consistently completed the first plan review on major projects within 25 working days and consistently completed the second plan review on major projects within 20 working days.
- Reorganized workload in Division to provide full service building inspection function with one less inspector who was assigned temporarily to Code Enforcement.

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# HOUSING

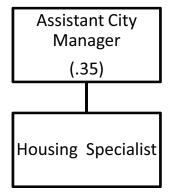
# Operating Budget 2011/12FY through 2012/13FY



The Pleasanton Housing Division promotes the development and maintenance of affordable rental and ownership housing in Pleasanton through administration of the General Plan Housing Element, the Pleasanton Homeownership Assistance Program, administration of the Community Development Block Grant (CDBG) and HOME programs, and a wide range of specialized housing services.



# HOUSING DEPARTMENT



# Personnel Summary

	Actual	Projected	Budget	Budget	
	2009-10	2010-11	2011-12	2012-13	
Assistant City Manager	0.25	0.25	0.35	0.35	(1)
Housing Specialist	1.00	1.00	1.00	1.00	
Subtotal	1.25	1.25	1.35	1.35	Ī
Overtime	0.03	0.04	0.04	0.04	
Temporary					
TOTAL	1.28	1.29	1.39	1.39	
					I

Comments:

(1) The Assistant City Manager position is also allocated to the City Manager Department and Administrative Services Department.



# HOUSING DEPARTMENT

		Actual	Adjusted	Projected	Projected
	:	2009-10	2010-11	2011-12	2012-13
Revenue					
Departmental Revenue					
H.O.M.E. Grant		10,400	16,688	8,000	8,000
Lower Income Housing Fund		195,962	155,665	245,816	253,013
C.D.B.G. Grant		61,331	106,525	47,543	47,444
General Fund Subsidy		(7,461)	2	1	(202)
Total Department Revenue & Subsidy	\$	260,232	\$ 278,880	\$ 301,360	\$ 308,255
Expenditures					
Personnel		255,534	267,516	291,756	298,908
Transportation & Training		408	1,350	1,590	1,590
Repairs & Maintenance		1,178	514	514	257
Materials, Supplies & Services		3,111	9,500	7,500	7,500
Capital Outlay		-	-	-	-
Total Department Expenditures	\$	260,232	\$ 278,880	\$ 301,360	\$ 308,255

Goals & Objectives:

- Continue to administer the Down Payment Assistance Program to facilitate the purchase of homes in Pleasanton by low- and moderate-income buyers.
- Continue to provide clear and concise information to Pleasanton residents interested in affordable housing opportunities.
- Continue to coordinate the process of exploring options for the potential redevelopment of Kottinger Place Redevelopment Task Force.
- Coordinate the City's Federal Community Development Block Grant (CDBG) and Home Investment Partnership (HOME) grant programs.
- Continue to support the operation of the new Tri-Valley Housing Opportunity Center (TVHOC), including program development and the initiation of fee-based services.

### Budget Highlights:

- Allocation of CDBG funds (Fund 548) to assist programs managed by local non-profit agencies to provide housing and services to low-income households.
- Allocation of Lower Income Housing funds (Fund 271) to fund programs managed by local non-profit agencies to provide housing services related to the City's CDBG program.

- Processed the City's Housing and Human Services Grant (HHSG) program funded through two federal funding sources (CDBG and HOME) and two local sources (Lower Income Housing Fund and General Fund). This activity included coordinating informational public forums intended to inform interested parties about HHSG opportunities and requirements. The meetings were coordinated in collaboration with other Tri-Valley cities. Federal and local funds were allocated to local non-profit agencies that provide housing and services to low-income Pleasanton residents.
- Continued the process of investigating options for the potential redevelopment of Kottinger Place senior apartments and possibly the adjacent Pleasanton Gardens senior apartments. The City entered into a contract with Christian Church Homes, a non-profit affordable housing developer, to provide pre-development consultant services.

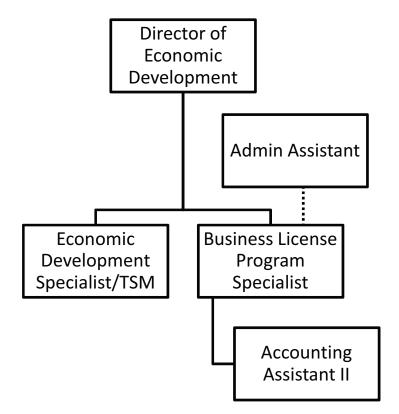
# **ECONOMIC DEVELOPMENT**

# Operating Budget 2011/12FY through 2012/13FY



The Economic Development Department is responsible for programs that help promote a positive business climate to support a stable economic base. The Economic Development staff provides business retention and attraction services, coordinates with local, regional and state organizations and agencies, serves as ombudsmen for the business community, manages the trivalleyjobs.com website to connect local employers with area job seekers, implements the voluntary Transportation Systems Management (TSM) program, and coordinates the Rides to School program with local public schools. The Department also includes the Business License Division.





# **Personnel Summary**

				201	1-12			201	2-13		]
		Pro-			Bus.				Bus.		1
	Actual	jected	Econ		License		Econ		License		
	2009-10	2010-11	Dev	TSM	(1)	TOTAL	Dev	TSM	(1)	TOTAL	
Dir of Economic Dev.	1.00	1.00	1.00			1.00	1.00			1.00	1
Economic Dev. Specialist	0.50	0.50	0.50	0.50		1.00	0.50	0.50		1.00	(4)
Admin Assistant	1.00	1.00			1.00	1.00			1.00	1.00	
Comm Relations/											
Public Info Ofcr	1.00										(2)
Business Lic Prog Specialis	1.00	1.00			1.00	1.00			1.00	1.00	
Accounting Asst II	1.81	1.81			1.00	1.00			1.00	1.00	(3)
Subtotal	6.31	5.31	1.50	0.50	3.00	5.00	1.50	0.50	3.00	5.00	
Overtime	0.08	0.04			0.05	0.05			0.05	0.05	
Temporary											
TOTAL	6.39	5.35	1.50	0.50	3.05	5.05	1.50	0.50	3.05	5.05	

#### Comments:

(1) The Business License Division was transferred from the Finance Department to Economic Development in 2011/12FY.

(2)

The Community Relations/Public Information Officer position was moved from Economic Development to the City Manager Department in 2010/11FY.

(3) Part-time Accounting Assistant II position eliminated in 2011/12FY.

(4) Economic Development Specialist increased from .5 to 1.0 FTE in 2011/12FY.



	Actual	Adjusted	Projected	Projected
	 2009-10	2010-11	2011-12	2012-13
Revenue				
Departmental Revenue				
Total Grants & Subventions	38,403	51,682	53,000	55,000
Total Planning Fees	3,641	-	-	-
Total Misc Reimbursement	255	-	-	-
General Fund Subsidy	971,904	1,057,123	935,569	977,662
Total Department Revenue & Subsidy	\$ 1,014,203	\$ 1,108,805	\$ 988,569	\$ 1,032,662
Expenditures				
Personnel	877,532	792,057	793,371	823,507
Transportation & Training	6,690	11,500	9,500	9,500
Repairs & Maintenance	9,442	8,068	8,068	7,525
Materials, Supplies & Services	120,538	297,180	177,630	192,130
Capital Outlay	-	-	-	-
Total Department Expenditures	\$ 1,014,203	\$ 1,108,805	\$ 988,569	\$ 1,032,662

### Goals & Objectives:

- Economic Development Division
  - Implement the Economic Development Strategic Plan, and undertake an update to the plan in 2012/13FY.
  - Continue to promote and augment the City's Business Assistance Program elements to support local business.
  - Work with the Tri-Valley Convention & Visitors Bureau, the Pleasanton Downtown Association, Alameda County Fairgrounds and City departments to create a Pleasanton-focused tourism marketing campaign.
  - Expand on existing shop local programs and create new avenues to promote Pleasanton as a destination for retail and entertainment experiences.
  - Develop plan to identify and grow Pleasanton's science and technology industry segment.
  - Continue to implement recommendations (as approved by City Council) from the development services review process.
- Transportation Systems Division
  - Increase awareness and participation in a Residential-based Rideshare Program as part of the Commendable Commutes program.
  - Increase awareness and participation Commendable Commutes employer program.
  - Continue to assist Foothill High School in reducing traffic issues by promoting Rides to School program elements including Schoolpool and Try Transit Programs. Work with Amador Valley High School on similar programs.
  - Enhance the current Rides to School schoolpool program with added user-friendly features to increase Carpool/Walkpool/Bikepool Matchlist requests.
  - Promote bicycle safety through the Rides to School Program.
- Business License Division
  - Increase Web renewal participation to reduce process time.
  - Install and fully implement the new HdL software.
  - Grow the volunteer program to reach revenue goals without additional cost.
  - Continue to work with Muni Services to create additional protocol to ensure businesses have properly obtained a license.
  - Development of staff to maintain business license knowledge and customer service.



# Division Summary - Economic Development

## Description:

The Economic Development Division focuses on the retention, expansion and attraction of business within Pleasanton. This division manages programs that support local businesses, and works in partnership with local and regional organizations to promote the economic vitality of the community. Additionally, Economic Development Division staff serve as ombudsmen to Pleasanton based companies, while also guiding new projects through the development services process.

	Actual	Adjusted	Projected	Projected
	 2009-10	2010-11	2011-12	2012-13
Revenue				
Program Revenue				
Outside Review Svcs-Cur Plng	3,641	-	-	-
General Fund Subsidy	492,490	492,423	431,864	453,266
Total Division Revenue & Subsidy	\$ 496,131	\$ 492,423	\$ 431,864	\$ 453,266
Expenditures				
Personnel	422,001	307,645	334,836	346,974
Transportation & Training	5,838	8,400	6,400	6,400
Repairs & Maintenance	2,151	1,853	1,853	1,617
Materials, Supplies & Services	66,141	174,525	88,775	98,275
Capital Outlay	-	-	-	-
Total Division Expenditures	\$ 496,131	\$ 492,423	\$ 431,864	\$ 453,266

### **Budget Highlights:**

- \$15,000 is included in each year for The Commercial/Office/Industrial Space Available reports to continue development and distribution/installation on the City's website.
- \$20,000 is allocated in 2011/12FY for creating and production of marketing collateral for the Shop Pleasanton program.
- \$17,000 is included in 2011/12FY for business attraction and assistance materials including online content and marketing collateral.
- \$30,000 is budgeted in 2012/13FY for an update to the City's Economic Development Strategic Plan.
- \$10,000 is allocated in FY2012-13 to develop and produce the elements of a plan to identify and grow Pleasanton's science and technology industry segment.

- Co-sponsored and participated in key Chamber of Commerce events, including Business and Economics Day for Leadership Pleasanton, the annual Business Expo (focused on creating business-to-business connections between the City and local companies) and the GAMEChangers conference, an innovation forum targeted to fast-growth, venture-backed companies in California.
- Worked with the City's Economic Development Committee to create and implement, in partnership with the Pleasanton Chamber of Commerce, Pleasanton Downtown Association, Stoneridge Shopping Center and Hacienda Business Park, a holiday shop local campaign for the benefit of local merchants.
- Worked with Pleasanton Downtown Association on several PDA Board priority items including Downtown parking and wayfinding signage, business attraction efforts, and the development of a plan to enhance downtown as a hospitality district.
- Hosted several events including two annual Broker Breakfasts to share information and solicit input from commercial brokers
  regarding local market conditions.
- Developed new business assistance programs, and prepared and distributed brochure and other collateral to market the programs to commercial brokers and existing and prospective companies.
- Maintained TriValleyJobs.com in partnership with the Cities of Dublin, Livermore and San Ramon to connect Tri-Valley employers with people who want to work close to home, improve their quality of life and help alleviate traffic.



Division Summary - Transportation Systems Management (TSM)

# Description:

This division manages the City's Transportation Systems Management (TSM) program, which supports the adopted General Plan policies to reduce vehicle trips through the implementation of voluntary trip reduction programs. The TSM program coordinates the citywide employer-based program Commendable Commutes. The department also manages an internal employee trip reduction program known as "pRide" and a school-based program known as Rides to School. All three programs promote the use of commute alternatives such as carpooling, public transit, walking, biking and where appropriate, telecommuting to attain the goal of citywide vehicle trip reduction.

	Actual		Adjusted		Projected		Projected	
	2	2009-10	2010-11		2011-12		2012-13	
Revenue								
Program Revenue								
Ab 434 Veh Reg-Tsm		38,403	51,682		53,000		55,000	
Miscellaneous Reimbursements		200	-		-		-	
		-	-		-		-	
General Fund Subsidy		140,875	227,915		122,640		128,668	
Total Division Revenue & Subsidy	\$	179,478	\$ 279,597	\$	175,640	\$	183,668	
Expenditures								
Personnel		134,694	165,590		102,433		105,766	
Transportation & Training		803	1,500		1,500		1,500	
Repairs & Maintenance		1,806	1,482		1,482		1,177	
Materials, Supplies & Services		42,175	111,025		70,225		75,225	
Capital Outlay		-	-		-		-	
Total Division Expenditures	\$	179,478	\$ 279,597	\$	175,640	\$	183,668	

# Budget Highlights:

- \$30,250 is included each year for potential automation of existing programs including Rides to School Schoolpool and City Employee pRide Program.
- \$25,000 is included in 2012/13FY for Employer and Residential Transportation Survey.
- \$20,000 is included in 2011/12FY for Rides to School Transportation Survey.
- \$18,000 is included in each year for continued enhancement of a Residential-based Rideshare Program. Review of the program will occur in the first year with potential enhancements/adjustments in the second year.

- As an expansion of the Commendable Commutes program, researched and developed a Residential-based Rideshare Program to include the following elements: Try Transit to Work, Try Transit to School, Carpool/Vanpool Incentives and Guaranteed Ride Home Program.
- Conducted the 2009 Citywide Transportation Survey with an increased number of participating companies to provide data used to
  measure progress toward traffic reduction goals, to determine public awareness of the various commute programs and incentives
  available and to learn which incentives would further encourage residents and employees to use commute alternatives.
- Increased Commendable Commutes employer participants from 19 to 25.
- Promoted bicycle safety through the Rides to School Program including assisting each of the three middle schools to host an "Energizer Station" for Bike to School Day.
- Involved in promoting Walk 'n' Roll to School at Valley View Elementary School participated resulting in a 10% participation rate among students to walk and bike to school for the month of October.
- Coordinated with the Pleasanton Unified School District to increase the Carpool/Walkpook/Bikepool Matchlist Requests through
  efforts which included a special school transportation newsletter distributed at the beginning of the 2010-2011 school year.

## **ECONOMIC DEVELOPMENT DEPARTMENT**

**Division Summary - Business License** 

#### Description:

The Business License division actively pursues business license revenue through identification and notification of the business license tax requirement. The business license staff processes approximately 9,000 licenses annually and works closely with the Pleasanton Downtown Association, Pleasanton Chamber of Commerce and other business management groups to assist in educating the business community about City requirements. The business license division collects the Business Improvement District assessment for the Pleasanton Downtown Association and handles collections and small claims court actions for various other departments.

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Revenue				
Program Revenue				
Misc Reimbursements	55	-	-	-
General Fund Subsidy	338,539	336,785	381,065	395,728
Total Division Revenue & Subsidy	\$ 338,594	\$ 336,785	\$ 381,065	\$ 395,728
Expenditures				
Personnel	320,837	318,822	356,102	370,767
Transportation & Training	50	1,600	1,600	1,600
Repairs & Maintenance	5,485	4,733	4,733	4,731
Materials, Supplies & Services	12,222	11,630	18,630	18,630
Capital Outlay	-	-	-	-
Total Division Expenditures	\$ 338,594	\$ 336,785	\$ 381,065	\$ 395,728

#### Budget Highlights:

• \$7,400 each year for HdL upgraded business license software.

- The Business License Division has been transferred from Finance to the Economic Development Department to gain efficiencies in staffing.
- Successfully implemented HdL Web renewal module to provide customer convenience and create more efficient processing for staff.
- Initiated and managed the implementation of a volunteer program to replace temporary staffing.
- Contracted with Muni Services for business license discovery to identify and bring in additional business license revenues.
- Contracted with Collection Bureau of America to collect delinquent accounts for the City, alleviating the time-intensive process of small claims court for collections.
- Served as a test site for the upgraded HdL business license program providing an opportunity to help develop the software, resulting in a reduction to the City's cost to purchase the software.

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# **OPERATIONS SERVICES TAB**

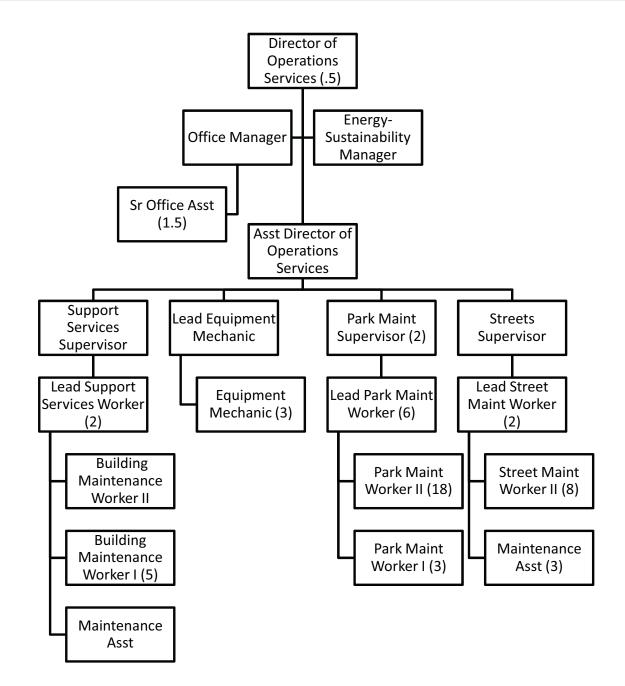
# **OPERATION SERVICES**

# Operating Budget 2011/12FY through 2012/13FY



The Operation Services Department is responsible for the operations and maintenance of City buildings, fleet, water, sewer, storm drainage, parks, streets, signs, and support services. Additionally, the department is also responsible for utility planning and utility engineering for the City. This is accomplished through five major divisions: Water, Sewer, Support Services, Parks and Streets.







### **Personnel Summary**

					2011-12					2012-13	}		1
				Sup-					Sup-				
	Actual	Pro-jected		port		Parks			port		Parks		
	2009-10	2010-11	Admin	Svcs	Streets	(1)	TOTAL	Admin	Svcs	Streets	(1)	TOTAL	
Director of Operations Svcs	0.50	0.50	0.50				0.50	0.50				0.50	(2)
Asst Dir of Operations Svcs	1.00	1.00	0.10	0.30	0.30	0.30	1.00	0.10	0.30	0.30	0.30	1.00	
Office Manager	1.00	1.00	1.00				1.00	1.00				1.00	
Sr Office Assistant	1.50	1.50	1.50				1.50	1.50				1.50	
Streets Supervisor	1.00	1.00			1.00		1.00			1.00		1.00	
Lead Street Maint Worker	2.00	2.00			2.00		2.00			2.00		2.00	(3)
Street Maint Worker II	9.00	8.00			8.00		8.00			8.00		8.00	
Street Maint Worker I	1.00												
Maintenance Asst	5.00	3.00			3.00		3.00			3.00		3.00	
Support Services Supervisor	1.00	1.00		1.00			1.00		1.00			1.00	
Lead Equipment Mechanic	1.00	1.00		1.00			1.00		1.00			1.00	
Equipment Mechanic	4.00	3.00		3.00			3.00		3.00			3.00	
Support Svcs Lead Worker	2.00	2.00		2.00			2.00		2.00			2.00	
Building Maint Worker II	1.00	1.00		1.00			1.00		1.00			1.00	
Building Maint Worker I	5.00	5.00		5.00			5.00		5.00			5.00	
Park Maint Superintendent	1.00	1.00											(4)
Park Maint Supervisor	2.00	2.00				2.00	2.00				2.00	2.00	
Lead Park Maint Worker	6.00	6.00				6.00	6.00				6.00	6.00	
Park Maint Worker II	22.00	20.00				18.00	18.00				18.00	18.00	(5)
Park Maint Worker I	2.00	2.00				3.00	3.00				3.00	3.00	
Subtotal	69.00	62.00	3.10	13.30	14.30	29.30	60.00	3.10	13.30	14.30	29.30	60.00	
Overtime	0.43	0.43	0.02	0.10	0.08	0.10	0.30	0.02	0.10	0.08	0.10	0.30	
Temporary	3.85	5.19			0.48	4.73	5.21			0.48	4.73	5.21	
Limited Term -													
Energy & Sust Mgr		1.00	1.00				1.00						(6)
TOTAL	73.27	68.62	4.12	13.40	14.86	34.12	66.50	3.12	13.40	14.86	34.12	65.50	

#### Comments:

(1) In 2010/11FY the Parks Division was transferred from Community Activities to Operations Services.

(2) Director of Operations Services is allocated 50% to General Fund, 25% to Water Fund, and 25% to Sewer Fund.

(3) Lead Street Maintenance Worker position eliminated in 2010/11FY.

(4) Park Maintenance Superintendent position eliminated in 2011/12FY.

(5) 2 Park Maintenance Worker positions eliminated in 2011/12FY.

(6) 2-year limited term Energy & Sustainability Manager position added in 2010/11FY; term expires in 2012/13FY.





	Actual	Adjusted	Projected	Projected
	2009-10	2010-11	2011-12	2012-13
Revenue				
Departmental Revenue				
Total Misc Reimbursement	75,383	20,000	20,000	20,000
Total Interfund Revenues	499,917	667,559	627,638	489,363
General Fund Subsidy	13,812,926	13,186,123	12,865,905	13,754,393
Total Department Revenue & Subsidy	\$ 14,388,226	\$ 13,873,682	\$ 13,513,543	\$ 14,263,756
Expenditures				
Personnel	8,218,116	8,173,958	7,821,225	8,077,368
Transportation & Training	422,100	485,238	531,347	643,482
Repairs & Maintenance	1,343,775	451,899	451,899	833,834
Materials, Supplies & Services	4,328,888	4,762,587	4,709,072	4,709,072
Capital Outlay	75,347	-	-	-
Total Department Expenditures	\$ 14,388,226	\$ 13,873,682	\$ 13,513,543	\$ 14,263,756

#### Goals & Objectives:

Administration Services -

- Continue the administration and development of the Computerized Maintenance Management System (CMMS) and interface with the City's GIS system.

- The Operations Services Department will oversee the new Energy and Environment Committee for an additional two year period to help the City meet its climate action plan goals in order to reduce green house gases by the year 2020.

#### Streets Maintenance -

- Continue with ADA ramp and sidewalk repairs.
- Continue with the leaf collection program.
- Continue to repair City-owned parking lots, including Civic Center and Gingerbread Preschool.
- Support Services -

- Inventory over 100,000 signs, locate with sub meter accuracy, through a GPS device and measured for the signs reflective quality to comply with federal mandate by 2015.

- Work closely with Pleasanton Police to outfit patrol cars as current manufacturer moves away from manufacturing patrol cars.

- Implement several large energy saving projects to reduce the carbon footprint of the city (Aquatic Center automation of pumps and Library lighting project).

- Increase the fleet with alternative fuel vehicles.
- Parks Division -
  - Complete drainage improvements on Augustin Bernal Park roads and trails.
  - Replace play structures at Pleasanton Upper Field, Owens Plaza, Fairlands, and Amaral Parks.
  - Continue renovating sections of City medians to improve aesthetics and lower water use.



### **Division Summary - Operations Services Administration**

#### **Description**:

This Division provides administrative support and oversight for the field operations area, including: Utility Operations, Utility Engineering and Planning, Street Maintenance, and Support Services.

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Dovonuo	 2009-10	2010-11	2011-12	2012-13
Revenue				
Program Revenue				
Interfund Reimbursement-Revenue	157,823	316,257	206,144	67,868
General Fund Subsidy	379,904	322,671	472,273	635,809
Total Division Revenue & Subsidy	\$ 537,727	\$ 638,928	\$ 678,417	\$ 703,677
Expenditures				
Personnel	460,694	567,613	607,102	629,908
Transportation & Training	10,299	2,940	2,940	2,940
Repairs & Maintenance	14,385	12,175	12,175	14,629
Materials, Supplies & Services	52,348	56,200	56,200	56,200
Capital Outlay	-	-	-	-
Total Division Expenditures	\$ 537,727	\$ 638,928	\$ 678,417	\$ 703,677

#### **Budget Highlights:**

• \$48,700 is included in each year for the annual software maintenance on the Mainstar System.

- The Operations Services Department was reorganized to include Parks Maintenance (previously under Community Services) and Utility Billing (previously under Finance).
- Coordinated several E-Waste drop-off events, which included medication drop-off.
- Completed over 7,000 work orders in Mainstar for Field Services and over 6,600 work orders in Facilities Maintenance and Fleet for the two year period.
- Updated the newly required Regulatory Sewer System Management Plan for the City.
- Continued the Street Light Program, which oversees the maintenance and repair of over 7,500 street lights within the City.
- New Utility Billing software was purchased and is in the final stages of implementation.



### **Division Summary - Streets Maintenance**

#### **Description**:

This division ensures that City streets, sidewalks, parking lots, traffic control signs and pavement markings are maintained to provide safe and accessible public passage throughout the City. It includes four programs: Street Maintenance, Street Cleaning, Traffic Maintenance, and Concrete Maintenance.

	Actual	Adjusted	Projected	Projected
	2009-10	2010-11	2011-12	2012-13
Revenue				
Program Revenue				
Miscellaneous Reimbursements	2,926	-	-	-
Damage Reimbursement	39,996	-	-	-
Interfund Reimbursement-Revenue	253,341	262,679	262,178	262,179
	-	-	-	-
General Fund Subsidy	3,037,604	2,902,435	2,830,494	2,992,272
Total Division Revenue & Subsidy	\$ 3,333,866	\$ 3,165,114	\$ 3,092,672	\$ 3,254,451
Expenditures				
Personnel	2,024,565	1,817,964	1,813,143	1,886,019
Transportation & Training	22,487	58,286	65,040	120,465
Repairs & Maintenance	207,969	176,634	176,634	210,112
Materials, Supplies & Services	1,046,385	1,112,230	1,037,855	1,037,855
Capital Outlay	32,460	-	-	-
Total Division Expenditures	\$ 3,333,866	\$ 3,165,114	\$ 3,092,672	\$ 3,254,451

#### Budget Highlights:

- \$314,000 is included in each year for contracted street sweeping and downtown sidewalk cleaning.
- \$270,000 is included in each year for electricity to operate the City's street lights.
- \$235,000 is included in each year for asphalt, rock and sand for street maintenance.
- \$162,500 is included in each year for Street Light maintenance and emergency repairs.

- Completed 2,712 ADA sidewalk repairs including yellow truncated domes, and sidewalk grinds.
- Repaired over 10,388 sq ft of parking lot surfaces including Century House, Peters Street parking and Amador High School parking lots.
- Repaired 4,138 potholes, installed 2,000 tons of asphalt in the slurry seal program and 8,300 pounds of crack sealer material.
- Collected over 4,913 cubic yards of leaf pickup during leaf removal season.



**Division Summary - Support Services** 

#### Description:

This Division is responsible for providing maintenance of the public building infrastructure and procurement and maintenance of the City's vehicle and equipment fleet. It consists of five programs: Building Maintenance, Vehicle and Equipment Maintenance, Building Operations, Janitorial Services, and Recreation Facilities Maintenance.

	Actual	Adjusted	Projected	Projected
	2009-10	2010-11	2011-12	2012-13
Revenue				
Program Revenue				
Miscellaneous Reimbursements	13,910	16,000	16,000	16,000
Damage Reimbursement	1,293	-	-	-
Sale Of Real Or Pers Prop	-	-	-	-
Interfund Reimbursement-Revenue	88,753	88,623	159,316	159,316
General Fund Subsidy	3,806,228	3,319,379	3,359,734	3,720,192
Total Division Revenue & Subsidy	\$ 3,910,184	\$ 3,424,002	\$ 3,535,050	\$ 3,895,508
Expenditures				
Personnel	1,608,695	1,635,630	1,700,086	1,756,242
Transportation & Training	327,426	336,252	378,884	395,881
Repairs & Maintenance	755,195	127,781	127,781	415,086
Materials, Supplies & Services	1,218,868	1,324,339	1,328,299	1,328,299
Capital Outlay	-	-	-	-
Total Division Expenditures	\$ 3,910,184	\$ 3,424,002	\$ 3,535,050	\$ 3,895,508

#### Budget Highlights:

- \$455,430 is included in each year for electricity and gas for city owned facilities.
- \$195,000 is included in each year for repair parts for City owned vehicles and equipment.
- \$75,000 is included in each year for custodial contract cleaning of Recreation buildings.
- \$75,000 is included in each year for custodial contract cleaning of Government buildings.
- \$100,000 is included in each year for contract maintenance for all City facilities.
- \$110,000 is included in each year for PUSD gyms (cleaning, supplies, and electricity).

- Collected over 20,000 pounds of batteries for recycling.
- Installed HVAC automated control system in the Library, allowing complete controls of the system and retrofitted many of the lighting system reducing energy costs by over \$30,000.
- Completely remodeled the kitchen of Fire Station 5.
- Transitioned mechanic shop to paperless work order system, reducing paper use and waste.
- Completion of CARB diesel retrofit program.
- Introduced refined (reclaimed) engine oil and tire capping (retreading) to reduce waste and lower parts cost.
- Mechanic Shop awarded the "Green Business" award for the 8th straight year.



**Division Summary - Parks** 

#### **Description**:

The Parks Maintenance Division maintains 42 neighborhood parks, organized play fields, City trails, City-owned open space, Pleasanton Pioneer Cemetery, the BMX facility, all City street trees, and landscaping along City streets and around City government buildings. The Division oversees the operation and serves in a maintenance advisory capacity to Callippe Preserve Golf Course. It also oversees regulatory compliance contract work for Kottinger and Bernal creeks, and Callippe Preserve open space. The Division also participates in park planning and related activities.

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Revenue	 			
Program Revenue				
Miscellaneous Reimbursements	6,176	4,000	4,000	4,000
Damage Reimbursement	11,082	-	-	-
-	-	-	-	-
	-	-	-	-
General Fund Subsidy	6,589,191	6,641,638	6,203,404	6,406,120
Total Division Revenue & Subsidy	\$ 6,606,449	\$ 6,645,638	\$ 6,207,404	\$ 6,410,120
Expenditures				
Personnel	4,124,162	4,152,751	3,700,894	3,805,199
Transportation & Training	61,888	87,760	84,483	124,196
Repairs & Maintenance	366,225	135,309	135,309	194,007
Materials, Supplies & Services	2,011,287	2,269,818	2,286,718	2,286,718
Capital Outlay	42,888	-	-	-
Total Division Expenditures	\$ 6,606,449	\$ 6,645,638	\$ 6,207,404	\$ 6,410,120

#### **Budget Highlights:**

- \$105,000 is included for contract services related to required monitoring and mitigation of Bernal Creek.
- \$100,000 is included each year to contract, for turf mowing and edging throughout City Parks.
- \$59,150 is included for contract services related to required monitoring, mitigation, and reporting of Kottinger Creek.
- \$100,000 is included each year for maintenance of new street medians and berm area.

- The Parks Division was transferred from Community Services to the Operations Services Department.
- Renovated irrigation and planting of multiple sections of City median landscape in various locations.
- Installed new burial vaults at Pioneer Cemetery.
- Built new .5 mile section of Blue Oak Knoll trail in Augustin Bernal Park.
- Replaced Valley Trails Park play structure.
- Resurfaced all City basketball court surfaces.
- Assumed maintenance responsibilities for the Firehouse Arts Center, medians of the Bernal property, and the Marilyn Kane Trail.
- Built new storage shed on Girls Softball Field #6 at Sports Park.
- Rebuilt Girls Softball Fields #6 & #7 at Sports Park.

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# **COMMUNITY ACTIVITIES TAB**

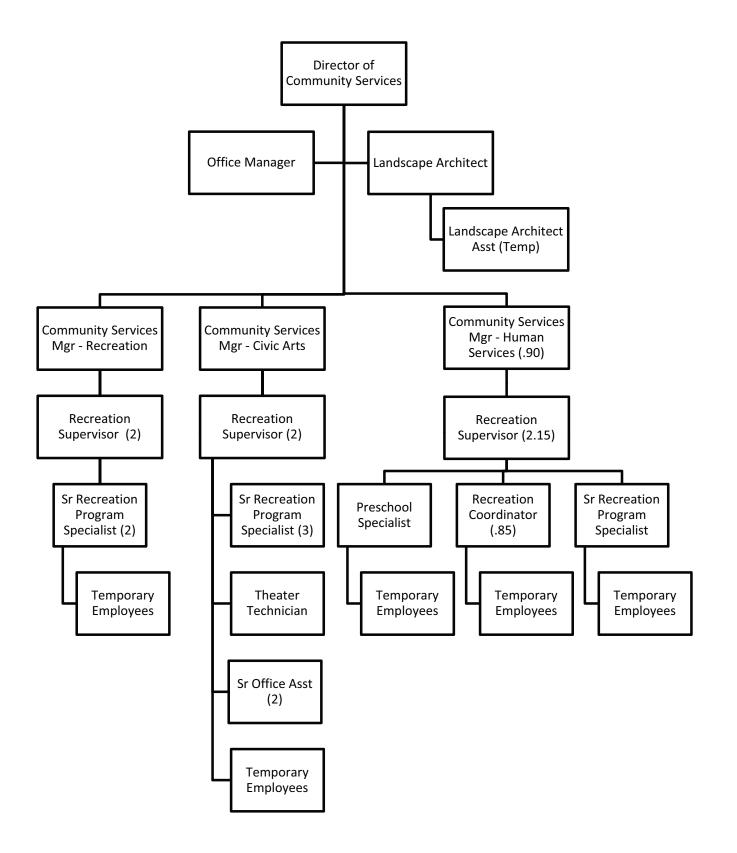
# **COMMUNITY SERVICES**

# Operating Budget 2011/12FY through 2012/13FY



The Community Services Department provides facilities and a variety of programs/activities that meet the leisure, recreational, human services, and cultural needs of the community. These services include: sports and recreational activities for youth and adults, enrichment classes, civic arts programs, services to meet the social and living needs of seniors, activities for the developmentally disabled, preschool, environmental education, and transportation for the elderly and disabled.







# Personnel Summary

				2011-12			2012-13		
	Actual	Projected		Comm					
	2009-10	2010-11	Admin	Svcs	TOTAL	Admin	Comm Svcs	TOTAL	
Dir of Community Svcs	1.00	1.00	1.00		1.00	1.00		1.00	
Office Manager	1.00	1.00	1.00		1.00	1.00		1.00	
Sr Office Asst	2.00	2.00	2.00		2.00	2.00		2.00	
Landscape Architect	1.00	1.00	1.00		1.00	1.00		1.00	
Community Services Mgr	2.90	1.90		2.90	2.90		2.90	2.90	(1)
Recreation Supervisor	7.15	6.15		6.15	6.15		6.15	6.15	(2)
Sr Rec Program Specialist	3.75	4.00		4.00	4.00		4.00	4.00	(3)
Preschool Specialist	0.75	1.00		1.00	1.00		1.00	1.00	(4)
<b>Recreation Coordinator</b>	0.85	0.85		0.85	0.85		0.85	0.85	
Theater Technician	1.00	1.00		1.00	1.00		1.00	1.00	
Subtotal	21.40	19.90	5.00	15.90	20.90	5.00	15.90	20.90	
Overtime	0.45	0.34	0.06	0.19	0.24	0.06	0.19	0.24	
Temporary	42.84	42.00	0.94	39.09	40.04	0.94	39.09	40.04	
Limited Term -									
Sr Rec Prog Specialist				2.00	2.00		2.00	2.00	(5)
TOTAL	64.70	62.24	6.00	55.18	61.18	6.00	55.18	61.18	

#### Comments:

(1) Vacant Community Services Manager position eliminated in 2010/11FY and reinstated in 2011/12FY.

(2) Vacant Recreation Supervisor position eliminated in 2010/11FY.

(3) Sr Recreation Program Specialist position increased from .75FTE to full time in 2010/11FY.

(4) Preschool Specialist position increased from .75FTE to full time in 2010/11FY.

(5) 2 limited term Sr Recreation Program Specialists were added in 2011/12FY .

(6) In 2010/11FY the Parks Division was transferred from Community Services to Operations Services.





	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Revenue	 2009-10	2010-11	2011-12	2012-15
Departmental Revenue				
Total Contributions & Donation	8,515	-	-	-
Total Misc Reimbursement	3,834	10.767	10,767	10,767
Total Recreation Revenues	3,210,480	3,148,596	3,222,323	3,290,643
Total Interfund Revenues	6,500	6.500	6,500	6,500
General Fund Subsidy	3,137,864	3,336,455	3,447,740	3,546,648
Total Department Revenue & Subsidy	\$ 6,367,192	\$ 6,502,318	\$ 6,687,330	\$ 6,854,558
Expenditures				
Personnel	4,354,523	4,107,310	4,423,968	4,571,741
Transportation & Training	27,515	30,532	23,474	25,218
Repairs & Maintenance	44,342	33,227	33,227	50,938
Materials, Supplies & Services	1,940,813	2,331,249	2,206,661	2,206,661
Capital Outlay	-	-	-	-
Total Department Expenditures	\$ 6,367,192	\$ 6,502,318	\$ 6,687,330	\$ 6,854,558

#### Goals & Objectives:

- Administration Division-
  - Implement and coordinate department-wide volunteer program.
  - Revise Co-Sponsorship Policies and Procedures.
  - Partner with East Bay Regional Park District to finalize the Pleasanton Ridge LUPA .
  - Partner with East Bay Regional Park District to finalize the Shadow Cliffs LUPA .
- Landscape Architecture Division-
  - Complete design of Bernal Community Park Phase 2.
  - Complete re-design for Lions Wayside and Delucchi Parks, consistent with the Downtown Specific Plan.
  - Partner with East Bay Regional Park District on construction of the Alamo Canal Trail Extension under I-580.
  - Partner with East Bay Regional Park District on finalizing design & construction documents for the Iron Horse Trail segment between the BART station and Santa Rita Road.

#### Community Services Division-

- Re-open and staff the Amador Theater to accommodate school and community use.
- Implement the Downtown Public Art Master Plan in conjunction with the Harrington Public Art Acquisition Plan.
- Implement improvements to Community Grants Arts & Culture and Youth Projects the during the 2011/12FY grant process.
- Partner with the Operations Services Department on the Dolores Bengston Aquatic Center Renovation Project.
- Revise Facility Use Procedures & Fees.
- Finalize and implement the Field Allocation Policy with the support of youth & adult sports organizations to maintain and maximize use of City and School District athletic/sport fields.



**Division Summary - Administration** 

#### **Description**:

The Administration Division provides leadership, guidance, and support for department programs. The Division conducts registration activities, rents City recreational facilities, supports five legislative advisory bodies (Civic Arts Commission, Human Services Commission, Parks and Recreation Commission, Youth Commission, Trails Ad Hoc Committee), and manages the department's budget.

	Actual	Adjusted	Projected	Projected
	 2009-10	2010-11	2011-12	2012-13
Revenue				
Division Revenue				
Rent & Concessions	116,156	-	-	-
Cleaning-Deposits	4,510	-	-	-
Insurance Revenue	9,827	10,153	10,356	10,563
Late Fees-Recreation	177	425	425	425
Miscellaneous Recreation Fee	1,472	1,350	1,377	1,405
Recreation Refund Surcharge	1,530	3,145	2,000	2,000
General Fund Subsidy	907,492	809,969	916,985	936,146
Total Division Revenue & Subsidy	\$ 1,041,165	\$ 825,042	\$ 931,143	\$ 950,539
Expenditures				
Personnel	804,321	573,791	591,257	609,367
Transportation & Training	5,729	18,670	13,201	14,455
Repairs & Maintenance	14,837	13,031	13,031	13,063
Materials, Supplies & Services	216,278	219,550	313,654	313,654
Capital Outlay	-	-	-	-
Total Division Expenditures	\$ 1,041,165	\$ 825,042	\$ 931,143	\$ 950,539

#### **Budget Highlights:**

- \$102,963 is included in each year to assist with the Museum on Main program.
- \$10,000 is included in each year for the Annual Mayor's Dinner and Sister City recognition.
- \$3,579 is included in each year for the Movies in the Park series.
- \$79,000 is included in each year to produce, print, and mail the Activities Guide (three per year).
- \$43,470 is included in each year for bank fees associated with taking credit card payments.
- \$26,300 is included in each year for computer based software program(s) for activity registration & facility rentals; and to support a
  department-wide Volunteer Program.

- Installed an additional 200 Burial Vaults & 200 cremains vaults at the Pleasanton Pioneer Cemetery.
- Finalized contract with funeral and cemetery services to begin sales of the newly installed burial and cremains plots at the Pleasanton Pioneer Cemetery.
- · Revised and finalized golf services/management contract to continue operations and maintenance of the Callippe Preserve Golf
- Partnered with East Bay Regional Park to complete the Iron Horse Trail Feasibity Study & Master Plan.
- Partnered with East Bay Regional Park to complete the design of the Alamo Canal Trail Extension under I-580.
- Implemented "Movie in the Park" series.
- Successfully transitioned the Annual Mayor's Dinner and Sister City recognitions from the City Manager's Department to Community Services.



### Division Summary - Landscape Architecture

#### **Description:**

The Landscape Architecture Division manages the planning, design, and construction of new parks, and the renovation of existing parks and street median landscaping. The Division also administers Landscape and Lighting Districts, the City's Trails program, and the Urban Forestry program, which includes street tree replacements and Heritage Tree protection. The Landscape Architect also reviews private development landscape plans for conformance with City standards.

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Revenue				
Division Revenue				
Interfund Reimbursement-Revenue	6,500	6,500	6,500	6,500
General Fund Subsidy	237,453	263,486	269,452	274,796
Total Division Revenue & Subsidy	\$ 243,953	\$ 269,986	\$ 275,952	\$ 281,296
Expenditures				
Personnel	242,501	267,453	273,393	278,683
Transportation & Training	144	947	973	1,200
Repairs & Maintenance	1,031	846	846	673
Materials, Supplies & Services	278	740	740	740
Capital Outlay	-	-	-	-
Total Division Expenditures	\$ 243,953	\$ 269,986	\$ 275,952	\$ 281,296

#### **Budget Highlights:**

- \$21,500 is included in each year to provide staff support for the Landscape & Lighting Districts.
- \$58,000 is included each year for temporary staffing to support Heritage Tree requests and permit processing.

- Completed the integration and consolidation of the Bicycle and Pedestrian Advisory Committee with the Trails Ad Hoc Committee to form the newly established Bicycle, Pedestrian and Trails Committee.
- Completed installation of Phase One of the Harrington Public Art Acquisition.
- Completed lighting installation and tennis court resurfacing at the Pleasanton Tennis & Community Park.
- Completed construction of Firehouse Arts Center.



**Division Summary - Community Services** 

#### **Description:**

The Community Services Division is comprised of 3 major programs: Recreation, Human Services, and Civic Arts. The wide range of services includes senior programs and activities, early childhood education through Gingerbread Preschool, Recreational Activities for the Developmentally Disabled (RADD), services for teens and youth, coordination of the City grant program, sports-related activities/classes/camps/play fields, aquatics programs, operation of the BMX facility, special interest classes, visual/literary/performing/fine arts programs, and outdoor education sessions in conjunction with School District curriculum. The Division also manages the annual Hometown Holiday event.

	;	Actual 2009-10	Adjusted 2010-11	ojected 011-12	F	Projected 2012-13
Revenue						
Division Revenue						
Adult Basketball		32,908	22,000	22,440		22,889
Adult Bocce Ball		3,061	4,608	4,700		4,794
Adult Volleyball		17,218	12,000	12,240		12,485
Aquatics		416,257	475,994	485,514		495,223
Drama Camp		21,713	-	-		-
Drama Camps		1,335	13,600	13,872		14,149
Environmental Education		64,145	40,160	40,963		41,782
Gallery Program`		200	4,710	4,804		4,900
Firehouse Ticketing System Use		-	6,000	-		-
Literary Arts		14,565	4,980	5,080		5,181
Miscellaneous		11,909	14,562	14,562		14,562
Open Gym		9,069	18,969	12,000		12,240
Preschool		634,055	526,444	536,973		547,712
Rec Activities-Dev Disabled		20,051	18,930	19,309		19,695
Senior Citizen Programs		42,504	50,000	51,000		52,020
Softball		304,583	290,255	296,060		301,981
Specialty Classes		275,477	272,280	277,726		283,280
Teen Activities		221,203	75,000	76,500		78,030
Tennis		94,718	40,000	65,300		70,606
Theater		235,437	320,665	338,519		345,290
Youth Sports/Camps		379,870	445,084	453,986		463,065
Field & Facility Rentals		290,243	350,049	346,624		353,558
General Fund Subsidy		1,443,396	2,263,000	2,261,303		2,335,706
Total Division Revenue & Subsidy	\$	4,532,552	\$ 5,407,290	\$ 5,480,235	\$	5,622,723
Expenditures						
Personnel		2,805,646	3,266,066	3,559,318		3,683,691
Transportation & Training		(20,707)	10,915	9,300		9,563
Repairs & Maintenance		28,474	19,350	19,350		37,202
Materials, Supplies & Services		1,719,140	2,110,959	1,892,267		1,892,267
Capital Outlay		-	-	-		-
Total Division Expenditures	\$	4,532,552	\$ 5,407,290	\$ 5,480,235	\$	5,622,723



### Division Summary - Community Services (continued)

#### **Budget Highlights:**

- \$44,200 is included each year for temporary staffing, supplies and services to provide the Fine Arts program at the Firehouse Arts Center.
- \$148,400 is included in 2010-11 for temporary staff support, field supplies, and contract services for the Alviso Adobe programs and operations.
- \$102,300 is included in each year for Youth & Teen Programs which include Youth in Government Day, Teen Job Fair, and Summer Day Camps.
- \$23,100 is included in each year for the Recreation Activities for the Developmentally Disabled (RADD program).
- \$20,000 is included each year to provide contract classes at the Senior Center.
- \$28,300 is included in each year to support the annual Hometown Holiday event.
- \$4,850 is included each year to support the Community Garden program.

- Successfully transitioned the Youth Master Plan Implementation Committee (YMPIC) from the City Manager's office to the Community Services Department and implemented/staffed the "new" YMPIC Ad Hoc Committee.
- Partnered with the City of Livermore to implement the "Lend A Hand Tri-Valley" website to support non-profit service
- Opened the new Firehouse Arts Center and began actively programming and staffing the "Center" starting in September 2010.
- Implemented improvements to the City Grant program for Housing & Human Services project(s).
- Conducted RFP process and finalized agreement to produce and print the City's Activities Guide three times per year.
- Conducted RFP process and finalized agreement for operations and maintenance of Pleasanton Tennis and Community Park.
- Conducted RFP process and finalized agreement for Firehouse Arts Center website.
- Partnered with the cities of Dublin and Livermore to coordinate the RFP process and finalized the agreement to update the Human Services Needs Assessment.
- Conducted RFP process and finalized agreement to provide marketing and publicity services for the Civic Arts programs.
- Revised the Museum on Main Street's "Scope of Work" to provide contract services in support of the Alviso Adobe Community Park programs and operations.
- Offered a "Transit Fair" to address the growing need for transportation options throughout the tri-valley area...
- Received three (3) "Awards of Excellence" from the California Park & Recreation Society (CPRS) for the Firehouse Arts Center.

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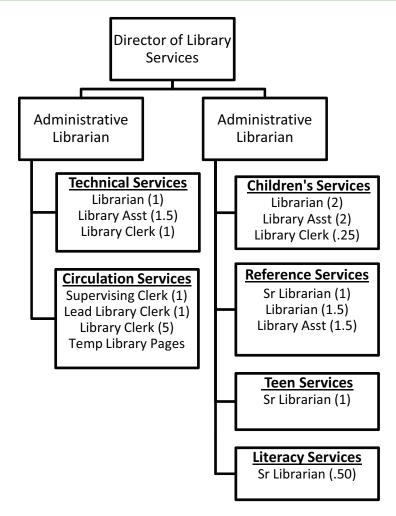
# LIBRARY

# Operating Budget 2011/12FY through 2012/13FY



Pleasanton Public Library provides resources to enrich lives, to encourage a learning environment, to develop an interest in reading, to access books, media and the internet, to build cultural awareness, and to offer a venue for community gatherings.





### **Personnel Summary**

						-				
					2011-12			2012-13		
										Ĩ
		Actual	Projected	Admin &	Public		Admin &	Public		
		2009-10	2010-11	Tech Svcs	Svcs	TOTAL	Tech Svcs	Svcs	TOTAL	
Dir of Library Svcs		1.00	1.00	1.00		1.00	1.00		1.00	Ī
Admin Librarian		2.00	2.00	2.00		2.00	2.00		2.00	
Sr Librarian		2.75	2.75		2.50	2.50		2.50	2.50	(2)
Librarian		4.75	4.75		4.50	4.50		4.50	4.50	(3)
Supervising Clerk		1.00	1.00		1.00	1.00		1.00	1.00	
Lead Library Clerk		1.00	1.00		1.00	1.00		1.00	1.00	
Library Clerk		6.75	6.25		6.25	6.25		6.25	6.25	(1)
Library Assistant		5.00	5.00		5.00	5.00		5.00	5.00	
	Subtotal	24.25	23.75	3.00	20.25	23.25	3.00	20.25	23.25	I
Overtime		0.02								
Temporary		7.91	9.12	0.15	9.48	9.63	0.15	9.48	9.63	
	TOTAL	32.18	32.87	3.15	29.73	32.88	3.15	29.73	32.88	I

#### Comments:

(1) .5FTE Library Clerk position eliminated in 2010/11FY.

(2) Sr Librarian voluntarily reduced from 1.0 FTE to .75 FTE in 2011/12FY.

(3) Librarian voluntarily reduced from .75 FTE to .50 FTE in 2011/12FY.



	Actual	Adjusted	Projected	Projected
	 2009-10	2010-11	2011-12	2012-13
Revenue				
Departmental Revenue				
Total Grants & Subventions	107,779	52,168	50,000	50,000
Total Library Revenues	84,421	82,520	84,171	85,855
General Fund Subsidy	3,887,289	3,834,821	3,867,403	3,960,620
Total Department Revenue & Subsidy	\$ 4,079,490	\$ 3,969,509	\$ 4,001,574	\$ 4,096,475
Expenditures				
Personnel	3,253,800	3,180,091	3,220,824	3,322,880
Transportation & Training	7,536	10,250	10,250	10,250
Repairs & Maintenance	58,640	51,500	49,200	42,045
Materials, Supplies & Services	313,396	319,500	315,300	315,300
Capital Outlay	446,117	408,168	406,000	406,000
Total Department Expenditures	\$ 4,079,490	\$ 3,969,509	\$ 4,001,574	\$ 4,096,475

#### Goals & Objectives:

• Manage the State Library Literacy grant to provide basic literacy tutoring for English speaking adults.

• Expand the information available to Pleasanton Teens on health issues, community service hours, and employment opportunities.

Continue to offer monthly music concerts and explore Grant funding to augment programming.

Continue to provide multicultural dance, performance, story times and events for families, children and adults.

 Continue to increase the efficiency of Library staff in order to accommodate projected growth in use without a reduction of service quality.

 Partner with other City departments, the Pleasanton Unified School District, and non-profit agencies to improve joint communication and programs.



### **Division Summary - Administrative & Technical Services**

#### **Description**:

The Library's Administration Division provides oversight and supervision for the services of the Library. The Administration staff provides computer support and equipment support, as well as oversees the administrative capital budgets. This division orders, receives, pays for and catalogs new library materials. It includes the support staff who check library materials in and out, administer fines and fees and return items to their correct position on the shelves.

	 Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Revenue				
Division Revenue				
State Grant	44,151	50,000	50,000	50,000
Library Fees	5,036	4,080	4,162	4,245
Library Fines	72,114	71,300	72,726	74,181
Library - Lost & Damaged Items	6,833	6,630	6,763	6,898
Library Donations	215	-	-	-
Misc. Library Revenue	223	510	520	531
General Fund Subsidy	1,181,519	1,149,115	1,183,220	1,209,886
Total Division Revenue & Subsidy	\$ 1,310,091	\$ 1,281,635	\$ 1,317,391	\$ 1,345,741
Expenditures				
Personnel	966,702	943,414	981,870	1,017,375
Transportation & Training	5,076	5,900	5,900	5,900
Repairs & Maintenance	58,640	51,500	49,200	42,045
Materials, Supplies & Services	241,473	250,821	250,421	250,421
Capital Outlay	38,200	30,000	30,000	30,000
Total Division Expenditures	\$ 1,310,091	\$ 1,281,635	\$ 1,317,391	\$ 1,345,741

#### **Budget Highlights:**

- \$40,000 is included in each year for outsource cataloging and processing.
- \$45,000 is included in each year for maintenance of library software.
- \$30,000 is included in each year for books and media.
- \$14,000 is included in each year Bay Area Library Services (BALIS) membership.

- Conducted and presented the Civic Center Master plan to the City Council for their guidance and direction.
- Worked with the Library Commission to update their Strategic Plan.
- Increased the number of patrons bringing their Library card to the library by launching a "Use Your Card" campaign.
- Increased the number of items out-sourced for cataloging to improve efficiency and timeliness.
- Implemented a new library catalog search product for inexpert users.



**Division Summary - Public Services** 

#### Description:

The Library's Public Services Division includes the Public Services Administration, Reference Services, Children's Services, Teen Services, and Literacy Programs. This Division selects the collections (books, DVD's, newspapers) and services unique to each of these programs in the Library, from story-times and toddler books to computer classes on email for seniors. The Public Service Division also helps those citizens who need information. The Public Services Division provides full-text databases with magazine articles for school reports and personal research, outreach programs, and books and media. This Division also provides the staff and supplies for the Library's literacy program that helps Pleasanton adults who have not learned to read, by facilitating one-on-one tutoring with local volunteers.

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Revenue		2010 11	2011 12	2012 10
Division Revenue				
Federal Grant	15,697	1,180	-	-
State Grant	43,620	-	-	-
Miscellaneous Grant Revenue	4,311	988	-	-
	-	-	-	-
General Fund Subsidy	2,705,771	2,685,706	2,684,183	2,750,734
Total Division Revenue & Subsidy	\$ 2,769,399	\$ 2,687,874	\$ 2,684,183	\$ 2,750,734
Expenditures				
Personnel	2,287,098	2,236,677	2,238,954	2,305,505
Transportation & Training	2,460	4,350	4,350	4,350
Repairs & Maintenance	-	-	-	-
Materials, Supplies & Services	71,924	68,679	64,879	64,879
Capital Outlay	407,917	378,168	376,000	376,000
Total Division Expenditures	\$ 2,769,399	\$ 2,687,874	\$ 2,684,183	\$ 2,750,734

#### Budget Highlights:

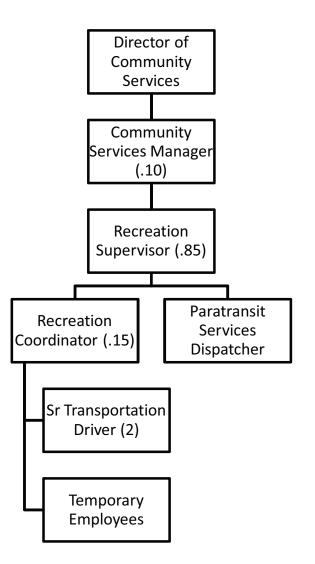
- \$376,000 is included in each year for books and media.
- \$25,000 is included in each year for membership and administration fee for Link +.
- \$12,000 is included in each year for book loan delivery fees.

- Increased Children's summer reading program participation for better reading skill retention.
- Developed a free job-hunting public service with HR professional volunteers.
- Successfully offered over 100 programs for adults and seniors.
- Increased circulation by over 10% during the previous two years.
- Increased customer visits to the Library to over 400,000 a month.

# **ENTERPRISE FUNDS TAB**



# PARATRANSIT



## **Personnel Summary**

	Actual	Projected	Budget	Budget
	2009-10	2010-11	2011-12	2012-13
Community Services Manager	0.10	0.10	0.10	0.10
Recreation Supervisor	0.85	0.85	0.85	0.85
Recreation Coordinator	0.15	0.15	0.15	0.15
Paratransit Dispatcher	1.00	1.00	1.00	1.00
Sr Transportation Driver	2.00	2.00	2.00	2.00
Subtotal	4.10	4.10	4.10	4.10
Overtime	0.05	0.01	0.01	0.01
Temporary	4.69	4.84	4.77	4.77
TOTAL	8.85	8.95	8.88	8.88

# PARATRANSIT

#### **Description:**

Paratransit provides special transportation for Pleasanton residents age 60 and over, as well as residents of any age who are ADA (Americans with Disabilities Act) certified. The City offers door-to-door service (advance reservations required) within the City, as well as fixed-route, scheduled service between the Downtown area and various senior housing complexes.

	 Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1	\$ 683	\$ 0	\$ (195)	\$ 408
Revenue				
Senior Transportation Fares	36,171	42,000	48,000	42,000
Dtr Transit Fares	4,135	4,600	4,600	4,600
County-Measure B	-	-	-	-
Senior Transit MTC Grant	40,743	40,743	51,445	40,743
Other Grant Revenue	172,494	-	126,052	-
Measure B Paratransit	72,541	69,120	79,873	69,120
Other Revenue	0	-	-	-
Total Revenue	\$ 326,084	\$ 156,463	\$ 309,970	\$ 156,463
Transfers In (Out)				
from General Fund - operating subsidy	384,971	540,435	412,384	597,134
from Employee Benefits Fund - surplus	7,195	-	-	-
Net Transfers	\$ 392,166	\$ 540,435	\$ 412,384	\$ 597,134
Expenditures				
Personnel	565,392	622,004	643,509	659,743
Transportation & Training	36,576	64,568	67,721	82,088
Repairs & Maintenance	4,692	4,671	4,671	5,293
Materials, Supplies & Services	13,690	5,850	5,850	5,850
Capital Outlay	98,582	-	-	-
Other	-	-	-	-
Total Expenditures	\$ 718,932	\$ 697,093	\$ 721,751	\$ 752,974
ENDING BALANCE, June 30	\$ 0	\$ (195)	\$ 408	\$ 1,031

#### Goals & Objectives:

- Pursue MOU with LAVTA for transfers between WHEELS and the Downtown Route.
- Evaluate program/service cost and effectiveness of both the Downtown and Door-to-Door routes.

#### Budget Highlights:

- \$4,300 is included for dispatch computer software and maintenance.
- \$147,866 is included for part-time drivers (temporary salaries) for the Door-to-Door route.

- Sponsored and implemented a Transit Fair for the Tri-Valley Area.
- Provided 13,839 trips in FY 2009-10. 1,176 of those trips were for riders that are ADA certified and under the age of 60 years, and 7,404 trips were for riders that were 80+ years.



# CEMETERY

#### **Description:**

Pleasanton Pioneer Cemetery is currently maintained under a contract through the Operations Services Department-Parks Maintenance Division. The City contracts with Catholic Funeral and Cemetery Services to provide burial-related services for families with existing Cemetery contracts. The program currently operates with a General Fund subsidy.

		Actual 2009-10		Adjusted 2010-11		Projected 2011-12	 Projected 2012-13
Beginning Balance, July 1	\$	94,705	\$	106,787	\$	110,527	\$ 112,317
Revenue							
Interest		1,822		3,100		1,150	1,650
Other Revenue		1,046		-		-	-
Total Revenue	\$	2,868	\$	3,100	\$	1,150	\$ 1,650
Transfers In (Out)		20,000		20,000		20.000	20,000
from General Fund - operating subsidy	•	30,000	•	30,000	•	30,000	 30,000
Net Transfers	\$	30,000	\$	30,000	\$	30,000	\$ 30,000
Expenditures							
Personnel		-		-		-	-
Transportation & Training		-		-		-	-
Repairs & Maintenance		-		350		350	350
Materials, Supplies & Services		20,786		29,010		29,010	29,010
Capital Outlay		-		-		-	-
Other		-		-		-	-
Total Expenditures	\$	20,786	\$	29,360	\$	29,360	\$ 29,360
ENDING BALANCE, June 30	\$	106,787	\$	110,527	\$	112,317	\$ 114,607

Goals & Objectives:

- Continue to sell plots at the Pleasanton Pioneer Cemetery.
- Maintain cemetery in a "pioneer standard".

#### Budget Highlights:

• \$24,000 is included in each year for contracted landscape and tree maintenance.

- Installed 200 Burial Vaults and 200 Cremain Vaults at the Pleasanton Pioneer Cemetery.
- Contracted with Catholic Funeral & Cemetery Services (CFCS) to begin selling burial and cremain vaults at the Pleasanton Pioneer Cemetery.
- Continued site improvements (including: site clean up; tree trimming; installation of new landscaping, signage, trash cans and benches; restoration of the historic fence and entrance arch; removal of unneeded structures) to Pleasanton Pioneer Cemetery.

## GOLF

#### Description:

Callippe Preserve is an 18-hole golf course that provides exceptional views of Mount Diablo and numerous oak woodlands and offers a quality golf experience around small ridge terrain and bountiful amounts of wildlife habitat areas. Named after the Callippe Silverspot Butterfly, an endangered species indigenous to the area, this par 72, 6,748 golf course also contains a 7,400 square foot ranch style clubhouse with pro shop and restaurant, and a practice area with a 30-stall practice range.

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1	\$ 1,843,922	\$ 1,201,104	\$ 1,191,129	\$ 1,189,459
Revenue				
Green Fees	2,379,475	2,442,000	2,461,900	2,495,900
Other Golf Revenue	1,802,715	1,700,000	1,843,600	1,881,600
Interest	17,915	5,400	2,000	2,500
Other Revenue	2,750	-	-	-
Total Revenue	\$ 4,202,855	\$ 4,147,400	\$ 4,307,500	\$ 4,380,000
Transfers In (Out) from General Fund: Contribution to 2003 COP Fund: Debt Service	300,000 (1,596,045)	1,150,000 (1,592,360)	1,000,000 (1,592,360)	1,050,000 (1,592,360)
Net Transfers	\$ (1,296,045)	\$ (442,360)	\$ (592,360)	\$ (542,360)
Expenditures				
Personnel	1,490,527	1,476,760	1,513,890	1,568,000
Transportation & Training	-	-	-	-
Repairs & Maintenance	-	-	-	-
Materials, Supplies & Services	2,040,972	2,238,255	2,202,920	2,256,690
Capital Outlay	18,129	-	-	-
Other	-	-	-	-
Total Expenditures	\$ 3,549,628	\$ 3,715,015	\$ 3,716,810	\$ 3,824,690
ENDING BALANCE, June 30	\$ 1,201,104	\$ 1,191,129	\$ 1,189,459	\$ 1,202,409

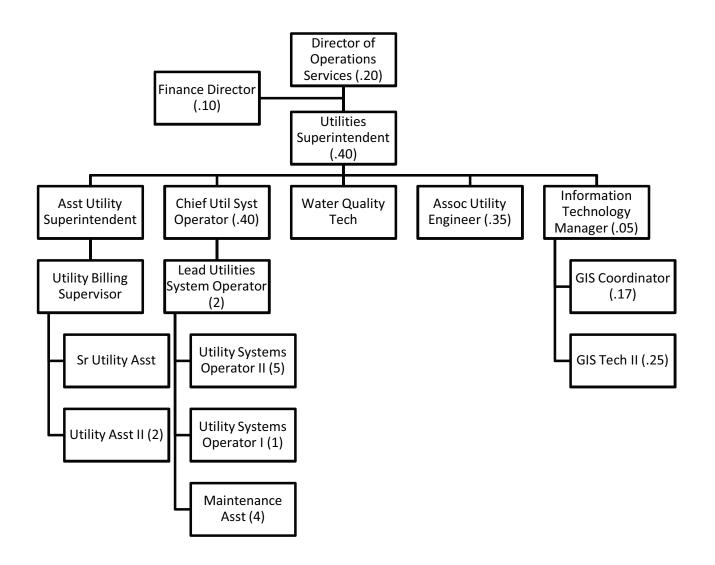
Goals & Objectives:

- Continue with water reductions, converting to a firm and fast type of play. Reduced water usage at Callippe by 28 million gallons in 2010-11.
- Continue marketing effort to attract high number of weekday golf rounds and non-peak golf times to meet budgeted revenue projections.
- Emphasize the Food and Beverage Division by promoting the new menu, catering foods for events and meetings, and hosting local government and training seminars.
- Continue to survey golfers using the Golfer Survey Program to ensure satisfied customers and make improvements as
- Start the Inaugural Business League, where businesses will compete against each other for nine holes throughout the summer with the winning business receiving an award.

#### Budget Highlights:

- Revenue projections of \$4.3 and \$4.4 million are based on 63,000 golf rounds in both 2011/12FY and 2012/13FY.
- \$415,000 is included in each year for irrigation.
- \$278,000 is included in 2011/12FY and \$125,000 in 2012/13FY for replacement of equipment including: mowers, carts, appliances, and other maintenance equipment.







### **Personnel Summary**

	_			2011-12			2012-13				
	Actual	Projected		Utility			Utility				
_	2009-10	2010-11	0&M	Billing	TOTAL	0&M	Billing	TOTAL			
Director of Operations Services	0.25	0.25	0.25		0.25	0.25		0.25	(1)		
Utilities Superintendent	0.40	0.40	0.40		0.40	0.40		0.40	(2)		
Finance Director	0.04	0.10	0.10		0.10	0.10		0.10	(3),(4)		
Financial Services Manager	0.04								(4)		
Accounting Asst	0.12								(4)		
IT Manager			0.05		0.05	0.05		0.05	(5)		
GIS Coordinator	0.17	0.17	0.17		0.17	0.17		0.17	(5)		
GIS Tech II	0.25	0.25	0.25		0.25	0.25		0.25	(5)		
Utility Planning Manager	0.50								(6)		
Assoc Utility Engineer	0.40	0.40	0.35		0.35	0.35		0.35	(7)		
Water Quality Technician	1.00	1.00	1.00		1.00	1.00		1.00			
Chief Utilities Syst Operator	0.40	0.40	0.40		0.40	0.40		0.40			
Lead Utilities Syst Operator	3.00	2.00	2.00		2.00	2.00		2.00	(8)		
Utilities System Operater II	5.00	5.00	4.00		4.00	4.00		4.00			
Utilities System Operater I	1.00	1.00	2.00		2.00	2.00		2.00			
Maintenance Asst	4.00	4.00	4.00		4.00	4.00		4.00			
Asst Utilities Superintendent		1.00		1.00	1.00		1.00	1.00	(9)		
Utility Billing Supervisor	1.00	1.00		1.00	1.00		1.00	1.00			
Sr Utility Asst	1.00	1.00		1.00	1.00		1.00	1.00			
Utility Asst II	2.00	2.00		2.00	2.00		2.00	2.00			
Utility Asst I	2.00								(10)		
Subtotal	22.57	19.97	14.97	5.00	19.97	14.97	5.00	19.97			
Overtime	0.63		0.61	0.03	0.64	0.61	0.03	0.64			
Temporary	1.21		1.13	0.46	1.59	1.13	0.46	1.59			
Limited Term -											
Fiscal Officer	0.10										
TOTAL	24.51	19.97	16.71	5.49	22.20	16.71	5.49	22.20	1		

#### Comments:

(1) Director of Operations Services is allocated 50% to General Fund, 25% to Water Fund, and 25% to Sewer Fund.

(2) Utilities Superintendent is allocated 40% to Water, 40% to Sewer, and 20% to Storm Drain.

(3) Limited term Fiscal Officer position eliminated in 2010/11FY; Director of Finance now allocated 10% to Water and 10% to Sewer .

(4) 2009/10FY Finance Department employee allocations (Finance Director, Financial Serices Manager, and Accounting Assistant) were for Utility Billing; effective 2010/11FY this division was transferred to Operations Services Department.

- (5) Information Services positions (Geographic Information Service Coordinator, Geographic Information Service Technician II) are partially funded in Water and Sewer; effective 2011/12FY a portion of the Information Technology Manager position is allocated as well.
- (6) The Utility Planning Manager position was eliminated in 2010/11FY.
- (7) The Associate Utility Engineer position is funded in Water, Sewer, and Storm Drain enterprise funds.
- (8) 1 Lead Utility System Operator position was eliminated in 2010/11FY.
- (9) Assistant Utilities Superintendent position added in 2010/11FY.
- (10) 2 Utility Assistant I positions eliminated in 2010/11FY.

#### **Description:**

The Water Enterprise Fund provides a high quality and dependable potable water supply to the residents and businesses of Pleasanton. They plan and provide for reliable emergency fire protection while meeting the fluctuating demands of the system.

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1	\$ 8,356,586	\$ 7,246,459	\$ 8,465,909	\$ 9,123,517
Revenue				
Water Sales	13,971,063	17,036,591	18,109,224	19,203,367
Interfund Water Sales-Gen. Fund	1,011,100	1,290,351	1,314,361	1,314,361
Interfund Reimbursements	353,420	309,169	324,869	309,169
Meter Sales	10,080	60,000	50,000	80,000
Interest	121,659	45,500	84,000	84,000
Other Revenue	25,761	744,724	5,000	5,000
Total Revenue	\$ 15,493,084	\$ 19,486,335	\$ 19,887,454	\$ 20,995,897
Transfers In (Out)				
from CIP: for Debt Service		59,715		
from Employee Benefit Fund: surplus	76,352			
from Gen Fund - Sr/Low Inc discount subsidy		220,000	220,000	220,000
to CIP: Annual Replacement Accrual	(800,000)	(1,600,000)	(1,600,000)	(1,600,000)
to CIP (Water Replacement Fund)	(119,146)			
Net Transfers	\$ (842,794)	\$ (1,320,285)	\$ (1,380,000)	\$ (1,380,000)
Expenditures				
Personnel	2,935,611	2,585,272	2,731,109	2,847,154
Transportation & Training	29,686	58,300	64,840	87,441
Repairs & Maintenance	111,392	124,937	113,937	128,291
Materials, Supplies & Services	12,495,124	13,988,947	14,929,960	15,838,601
Capital Outlay	9,884	10,000	10,000	10,000
Debt Service	 178,719	 179,144	 -	 -
Total Expenditures	\$ 15,760,417	\$ 16,946,600	\$ 17,849,846	\$ 18,911,487
ENDING BALANCE, June 30	\$ 7,246,459	\$ 8,465,909	\$ 9,123,517	\$ 9,827,927

#### Goals & Objectives:

- Continue preventive pump and motor analyses and upgrades to increase energy efficiency.
- Upgrade older MCC panels to increase energy efficiency.
- Ensure compliance with all Department of Health Services, Regional Water Quality Control Board, and Department of Fish & Game regulatory permit requirements.

#### **Budget Highlights:**

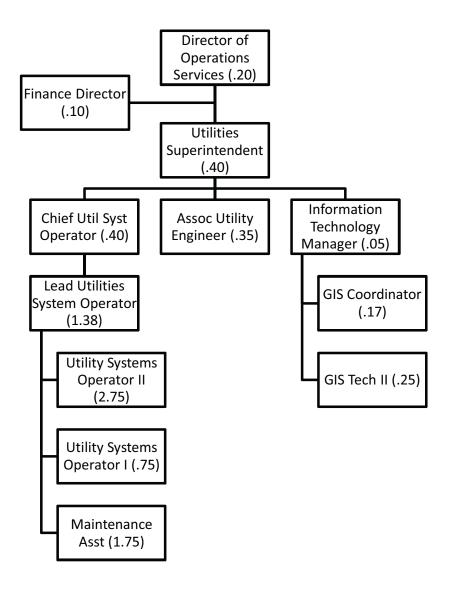
- The cost of water purchased from Zone 7 is projected to be \$12,600,000 in 2011/12FY and \$13,500,000 in 2012/13FY.
- \$230,500 is included in each year for chemical purchases for water quality treatment, including tablet chlorine, liquid chlorine, fluoride etc.
- \$30,000 is included in each year to purchase water meters for resale, based on building permits issued.
- \$15,000 is included in each year for the California Department of Health Services operating permit fees.

- Retrofitted Longview pump station with new pumps and motors.
- Continued comprehensive preventative maintenance plan for 22 emergency standby generators to increase service reliability.
- Improved the ability to control Turnout flow directly from City of Pleasanton SCADA instead of through Zone 7 SCADA.
- Successfully coordinated with Engineering to replace polybutylene services prior to resurfacing CIP streets.



EXPEN	ווט	<b>URES BY</b>	μ	RUGRAIN			
		Actual		Adjusted		Projected	Projected
		2009-10		2010-11		2011-12	2012-13
WATER PLANNING DIVISION							
Water Quality & Planning	\$	480,537	\$	413,307	\$	-	\$ -
Water Energy/Sustainability	\$	-	\$	14,020	\$	12,651	\$ 12,570
Water Conservation		82,895		74,526		53,805	53,643
Division Subtotal	\$	563,432	\$	501,853	\$	66,456	\$ 66,213
WATER OPERATIONS & MAINT DIVISION	1						
Water Operations	\$	3,224,551	\$	3,810,697	\$	4,316,489	\$ 4,454,170
Water Supply Purchase		10,943,936		11,700,000		12,600,000	13,500,000
Utility Billing	\$	841,714	\$	754,906	\$	866,901	\$ 891,104
Division Subtotal	\$	15,010,201	\$	16,265,603	\$	17,783,390	\$ 18,845,274
DEBT SERVICE DIVISION							
2004 Water Bond	\$	186,784	\$	179,144	\$	-	\$ -
Division Subtotal	\$	186,784	\$	179,144	\$	-	\$ -
TOTAL EXPENDITURES	\$	15,760,417	\$	16,946,600	\$	17,849,846	\$ 18,911,487







## **Personnel Summary**

	Actual	Projected	Budget	Budget	1
	2009-10	2010-11	2011-12	2012-13	
Director of Operations Services	0.25	0.25	0.25	0.25	(1)
Utilities Superintendent	0.40	0.40	0.40	0.40	(2)
Finance Director	0.04	0.10	0.10	0.10	(3),(4)
Financial Services Manager	0.04				(4)
IT Manager			0.05	0.05	(5)
GIS Coordinator	0.17	0.17	0.17	0.17	(5)
GIS Tech II	0.25	0.25	0.25	0.25	(5)
Utility Planning Manager	0.25				(6)
Assoc Utility Engineer	0.40	0.40	0.35	0.35	(7)
Chief Utilities Syst Operator	0.40	0.40	0.40	0.40	
Lead Utilities Syst Operator	1.38	1.38	1.38	1.38	
Utilities System Operator II	1.75	2.75	2.75	2.75	
Utilities System Operator I	1.75	0.75	0.75	0.75	
Maintenance Asst	1.75	1.75	1.75	1.75	
Subtotal	8.83	8.60	8.60	8.60	1
Overtime	0.19	0.28	0.18	0.18	
Temporary	0.25	0.36	0.36	0.36	
Limited Term -					
Fiscal Officer	0.10				
TOTAL	9.37	9.24	9.14	9.14	

#### Comments:

- (1) Director of Operations Services is allocated 50% to General Fund, 25% to Water Fund, and 25% to Sewer Fund.
- (2) Utilities Superintendent is allocated 40% to Water, 40% to Sewer, and 20% to Storm Drain.
- (3) Limited term Fiscal Officer position eliminated in 2010-11; Director of Finance now allocated 10% to Water and 10% to Sewer.
- (4) 2009/10FY Finance Dept employee allocations (Finance Director and Financial Services Manager) were for Utility Billing; effective 2010/11FY this division was transferred to Operations Services.
- (5) Information Services positions (GIS Coordinator, GIS Tech II) are partially funded in Water and Sewer; effective 2011/12FY a portion of the IS Manager position is allocated as well.
- (6) The Utility Planning Manager position was eliminated in 2010/11FY.
- (7) The Associate Utility Engineer position is funded in Water, Sewer, and Storm Drain enterprise funds.

### **Description:**

The Sewer Enterprise Fund is responsible for providing a sewer system to Pleasanton residents and businesses that meets the everincreasing challenges of service demands and protects the health of our citizens.

	_	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1	\$	3,480,179	\$ 3,118,672	\$ 4,402,592	\$ 4,774,617
Revenue					
Sewer Service Charges		10,665,120	11,689,258	11,087,211	11,384,429
Interfund Water Sales-Gen. Fund		29,178	46,510	24,500	24,500
Interfund Reimbursements		4,022	9,551	9,551	9,551
Interest		76,178	27,000	49,000	72,000
Other Revenue		21,914	50,000	-	-
Total Revenue	\$	10,796,412	\$ 11,822,319	\$ 11,170,262	\$ 11,490,480
Transfers In (Out)					
from Employee Benefit Fund: surplus		35,903			
from General Fund: DSRSD discount subsidy		,	110,000	110,000	110,000
from CIP: Debt Service-02 Bonds		160,786	,		
from CIP: Debt Service-04 bonds		,	59,873		
to CIP (Sewer Replacement Fund)		(30,660)	,		
to CIP: Annual Replacement Accrual		(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)
Net Transfers	\$	(1,033,971)	\$ (1,030,127)	\$ (1,090,000)	\$ (1,090,000)
Expenditures					
Personnel		1,199,030	1,129,748	1,228,421	1,290,090
Transportation & Training		28,223	30,443	42,294	53,749
Repairs & Maintenance		23,142	23,481	22,481	51,570
Materials, Supplies & Services		8,261,391	8,139,962	8,225,203	8,331,442
Capital Outlay		-	5,000	5,000	5,000
Debt Service		612,163	179,638	184,838	179,784
Total Expenditures	\$	10,123,949	\$ 9,508,272	\$ 9,708,237	\$ 9,911,635
ENDING BALANCE, June 30	\$	3,118,672	\$ 4,402,592	\$ 4,774,617	\$ 5,263,462

Goals & Objectives:

- Continue telemetry upgrades and hardware improvements at pumping facilities, replacing obsolete and aging equipment with current industry standard components to receive more reliable pump station status and related data information.
- Completed negotiations with Caltrans for the new S-6 Sewer Lift Station.
- Continued FOG permit inspections.

### **Budget Highlights:**

- Dublin San Ramon Services District (DSRSD) charges are projected to be \$7,200,000 in 2011/12FY and \$7,300,000 in 2012/13FY.
- \$15,000 is included in each year for sewer flow metering.
- \$10,000 in included in each year for contractors to perform inflow/infiltration flow monitoring and pump station flow metering services.
- \$5,000 is included in each year for Lift station auxiliary system component repairs and upgrades.

#### Accomplishments:

- Inspected and recorded 311,432 feet of sanitary sewer mains via CCTV.
- Flushed and cleaned 351,526 feet of sanitary sewer mains. 135

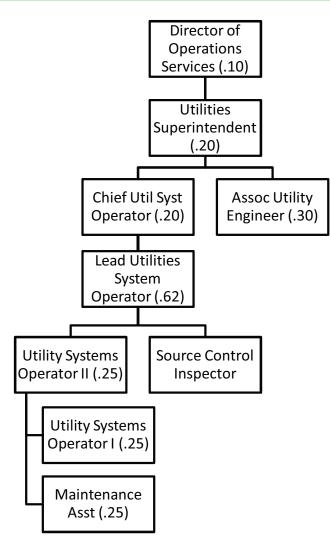


### **EXPENDITURES BY PROGRAM**

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
SEWER PLANNING D	DIVISION				
Sewer Planning		\$ 226,186	\$ 230,071	\$ -	\$ -
	Division Subtotal	\$ 226,186	\$ 230,071	\$ -	\$ -
SEWER OPERATION	<b>S &amp; MAINT DIVISION</b>				
<ul> <li>Sewer Operations</li> </ul>		2,066,961	1,998,563	2,323,399	2,431,851
<ul> <li>Sewer Agencies</li> </ul>		7,206,970	7,100,000	7,200,000	7,300,000
	Division Subtotal	\$ 9,273,931	\$ 9,098,563	\$ 9,523,399	\$ 9,731,851
DEBT SERVICE DIVIS	SION				
2002 Sewer Bond		\$ 432,465	\$ -	\$ -	\$ -
2004 Sewer Bond		191,368	179,638	184,838	179,784
	Division Subtotal	\$ 191,368	\$ 179,638	\$ 184,838	\$ 179,784
TOTAL EX	PENDITURES	\$ 10,123,949	\$ 9,508,272	\$ 9,708,237	\$ 9,911,635



### **STORM DRAIN**



### **Personnel Summary**

				2011-12			2012-13	
	Actual	Projected	Urban	Storm		Urban	Storm	
	2009-10	2010-11	Runoff	Drain	TOTAL	Runoff	Drain	TOTAL
Utilities Superintendent	0.20	0.20		0.20	0.20		0.20	0.20
Source Control Engineer	1.00	1.00	1.00		1.00	1.00		1.00
Utility Planning Manager	0.25							
Assoc Utility Engineer	0.20	0.30	0.30		0.30	0.30		0.30
Chief Utilities Syst Operator	0.20	0.20		0.20	0.20		0.20	0.20
Lead Utilities Syst Operator	0.62	0.62		0.62	0.62		0.62	0.62
Utilities System Operator II	0.25	0.25		0.25	0.25		0.25	0.25
Utilities System Operator I	0.25	0.25		0.25	0.25		0.25	0.25
Maintenance Asst	0.25	0.25		0.25	0.25		0.25	0.25
Subtotal	3.22	3.07	1.30	1.77	3.07	1.30	1.77	3.07
Overtime	0.03	0.10	0.03	0.04	0.07	0.03	0.04	0.07
Temporary								
TOTAL	3.25	3.17	1.33	1.81	3.14	1.33	1.81	3.14

Comments:

(1) The Utilities Superintendent and the Associate Utility Engineer are funded in the Water, Sewer, and Storm Drain enterprise funds.

(2) The Utility Planning Manager position was eliminated in 2010/11FY.



## **STORM DRAIN**

### **Description:**

The Storm Drain Planning and Operations Program and the Urban Runoff Program are included in this Enterprise Fund. Together they provide a safe and effective storm drain system within Pleasanton, while conserving natural resources and preserving the environment.

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1	\$ 488,210	\$ 596,605	\$ 674,165	\$ 773,400
Revenue				
Water Sales	508,748	508,000	508,000	508,000
Interfund Water Sales-Gen. Fund	8,360	3,100	6,700	9,800
Interfund Reimbursements	142,932	162,496	168,085	168,085
Other Revenue	2,300	-	-	-
Total Revenue	\$ 662,340	\$ 673,596	\$ 682,785	\$ 685,885
Transfers In (Out)				
from General Fund: Operating Subsidy	344,118	330,000	330,000	-
Net Transfers	\$ 344,118	\$ 330,000	\$ 330,000	\$ -
Expenditures				
Personnel	455,442	435,455	455,496	476,394
Transportation & Training	2,899	9,546	5,798	6,345
Repairs & Maintenance	1,740	2,700	2,700	16,044
Materials, Supplies & Services	437,983	478,335	449,556	449,712
Capital Outlay	-	-	-	-
Other	-	-	-	-
Total Expenditures	\$ 898,063	\$ 926,036	\$ 913,550	\$ 948,495
ENDING BALANCE, June 30	\$ 596,605	\$ 674,165	\$ 773,400	\$ 510,790

Goals & Objectives:

- Ensure compliance with all Department of Fish & Game regulatory permit requirements.
- Locate, catalog and enforce maintenance requirements on Private Storm Interceptors.

### **Budget Highlights:**

- \$100,000 is included in each year for the City's portion of Alameda County Clean Water Program (ACCWP).
- \$32,000 is included in each year for weed abatement around heavily trafficked and visible Storm Facilities.
- \$13,000 is included in each year for charges Alameda County assesses to calculate Urban Runoff fee and State's MDES permit fee.

### Accomplishments:

Complied with all required Storm maintenance activities this year.

### EXPENDITURES BY PROGRAM

	Actual 2009-10		ljusted )10-11	Projected 2011-12	Projected 2012-13
Storm Drain Operations & Maint	314	,281	337,308	345,704	373,186
Urban Runoff	583	,782	588,728	567,846	575,309
TOTAL EXPENDITURES	\$ 898	,063	\$ 926,036	\$ 913,550	\$ 948,495

# **INTERNAL SERVICE FUNDS TAB**



LEASANT(

## **Internal Service Funds**

# EMPLOYEE BENEFITS

### Description:

The Employee Benefit Fund accounts for all employee benefit costs including accrued and unused employee vacation leave; City's share of employees' retirement, medical, dental, life, and long-term disability costs. Revenues for the Fund come from interest earnings and benefit accrual costs charged to all City operating programs, based on the cost of an employee's direct chargeable time. The Fund maintains adequate reserves to fund its liability for accrued but unused vacation, and compensatory time off.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1		\$ 2,016,012	\$ 628,404	\$ 422,404	\$ 422,404
Revenue					
Comp Revenue		585,988	-	-	-
Benefits Revenue		8,031,759	8,080,679	8,902,193	10,137,930
Retirement Revenue		11,462,829	11,282,007	15,038,178	14,581,693
Leave Revenue		405,001	500,003	499,199	501,392
Interest Earnings		170,347	34,000	64,000	93,000
	Total Revenue	\$ 20,655,924	\$ 19,896,689	\$ 24,503,570	\$ 25,314,015
Transfers In (Out)					
Transfers Out (surplus)		(2,016,012)	-	-	-
	Net Transfers	\$ (2,016,012)	\$ -	\$ -	\$ -
Expenditures					
Personnel		20,018,615	20,102,689	24,503,570	25,314,015
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Services		8,905	-	-	-
Capital Outlay		-	-	-	-
	tal Expenditures	\$ 20,027,520	\$ 20,102,689	\$ 24,503,570	\$ 25,314,015
ENDING BALANCE, June 30	)	\$ 628,404	\$ 422,404	\$ 422,404	\$ 422,404

### Budget Highlights:

• The estimated increase in the City's liability for earned but unused vacation and compensatory time off is \$563,199 for 2011/12FY and \$594,392 for 2012/13FY.

 The accumulated liability for compensated absences payable (unused vacation and compensatory time) is estimated to be \$6,195,489 at the end of 2011/12FY and \$6,789,881 at the end of 2012/13FY. An amount equal to the liability has been expensed in each of the years incurred and/or earned and therefore sufficient funding is reserved for this liability.



### L.P.F.D. REPLACEMENT 037900

### Description:

The purpose of this Fund is to provide for the ongoing replacement of Livermore-Pleasanton Fire Department equipment and other capital items (excluding Fire Apparatus, which is provided for in a separate Fund 047). Funding sources are interest earnings and annual replacement accruals charged for existing LPFD capital items determined by their replacement cost and estimated useful life (similar to depreciation). Livermore contributes to this fund also.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1	\$	508,575	\$ 540,461	\$ 331,861	\$ 303,361
Revenue					
Equipment Replacement Revenue		80,000	80,000	80,000	80,000
Interest Earnings		10,159	4,100	6,700	9,900
Total Revenu	ie \$	90,159	\$ 84,100	\$ 86,700	\$ 89,900
Transfers In (Out)					
		-	-	-	-
Net Transfe	rs \$	-	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Services		31,992	61,469	35,200	14,900
Capital Outlay		26,282	231,231	80,000	-
Total Expenditure	s\$	58,273	\$ 292,700	\$ 115,200	\$ 14,900
ENDING BALANCE, June 30	\$	540,461	\$ 331,861	\$ 303,361	\$ 378,361

- 2011/12FY replacement equipment requests include; 13 PC's, 9 MDC's (Mobil Data Computers), 7 printers, 5 laptops, and network equipment.
- 2012/13FY replacement equipment requests are for 9 printers.



# PUBLIC ART ACQUISITION

### Description:

The purpose of the Public Art Acquisition Fund is to provide a source of public funding for the design, selection, acquisition, purchase, and installation of City-owned public art.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1		\$ 413,494	\$ 213,584	\$ 257,785	\$ 210,385
Revenue					
Art Acquisition Accrual		-	-	-	-
Miscellaneous Donations		30,221	-	-	-
Interest Earnings		5,789	1,100	2,600	3,800
	Total Revenue	\$ 36,010	\$ 1,100	\$ 2,600	\$ 3,800
Transfers In (Out)					
Transfer In from CIP		-	142,836	-	-
Transfer out to HAPPY Public A	Art Donation Fund	-	(9,290)	-	-
	Net Transfers	\$ -	\$ 133,546	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Services		-	7,700	25,000	25,000
Capital Outlay		235,920	82,745	25,000	25,000
	tal Expenditures	\$ 235,920	\$ 90,445	\$ 50,000	\$ 50,000
ENDING BALANCE, June 3	0	\$ 213,584	\$ 257,785	\$ 210,385	\$ 164,185

Budget Highlights:

 2011/12FY and 2012/13FY proposed expenditures include the installation and donor plaques associated with installing Phase I and II of the Harrington Public Art Acquisition Plan.



### PUBLIC ART MAINTENANCE 039900

### Description:

The purpose of the Public Art Maintenance Fund is to provide a source of funding for the maintenance, renovation, and conservation of a growing City public art collection.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July	1	\$ 41,222	\$ 32,614	\$ 25,014	\$ 16,514
Revenue					
Art Conservation Accrual		-	-	-	-
Interest Earnings		649	200	300	500
	Total Revenue	\$ 649	\$ 200	\$ 300	\$ 500
Transfers In (Out)					
		-	-	-	-
	Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Servic	es	9,257	7,800	8,800	8,800
Capital Outlay		-	-	-	-
	Total Expenditures	\$ 9,257	\$ 7,800	\$ 8,800	\$ 8,800
ENDING BALANCE, June	e 30	\$ 32,614	\$ 25,014	\$ 16,514	\$ 8,214

### Budget Highlights:

 2011/12FY and 2012/13FY proposed expenditures include contractual services related to the repair, renovation, and annual maintenance of the City's public art collection.



# VEHICLE REPLACEMENT

041900

### Description:

The purpose of the Vehicle Replacement Fund is to provide for the ongoing replacement of City autos, trucks, and vans (excluding patrol vehicles, patrol motorcycles, and Fire apparatus which have their own replacement funds). Funding sources include interest earnings and annual replacement charges assessed for existing vehicles. The charges are based on their replacement cost and estimated useful life (similar to depreciation).

			Actual 2009-10		Adjusted 2010-11		Projected 2011-12		Projected 2012-13
Beginning Balance, July 1		\$	1,747,588	\$	1,554,006	\$	1,582,318	\$	1,582,630
Revenue									
Vehicle Replacement Revenue			(34,975)		81,312		81,312		293,944
Sale of Property & Other			-		-		-		-
Miscellaneous Revenue			-		-		-		-
Interest Earnings			30,981		11,000		19,000		28,000
	Total Revenue	\$	(3,994)	\$	92,312	\$	100,312	\$	321,944
Transfers In (Out)									
	Net Transfers	\$	-	\$	-	\$	-	\$	-
Expenditures		Ŧ		•		•		•	
Personnel			-		-		-		-
Transportation & Training			64,998		-		-		-
Repairs & Maintenance			-		-		-		-
Materials, Supplies & Services			-		-		-		-
Capital Outlay		_	124,589		64,000		100,000		388,000
To	al Expenditures	\$	189,587	\$	64,000	\$	100,000	\$	388,000
ENDING BALANCE, June 30	)	\$	1,554,006	\$	1,582,318	\$	1,582,630	\$	1,516,574

### Budget Highlights:

2011/12FY: \$100,00 is proposed to replace four vehicles as follows: #203 (pick-up for Streets), #447 (detective vehicle), #709 (1/2 ton truck for Building), and #901 (3/4 ton truck for Support Services).

2012/13FY: \$388,000 is proposed to replace 15 vehicles as follows: #226 (patcher truck for Streets), #306A (3/4 ton extended cab for Utilities), #414 (detective vehicle), #433 (crime prevention vehicle), #451 (detective vehicle), #453 (captain's vehicle), #501 (engineering vehicle), #508 (1/2 ton truck for inspection engineering), #516 (1/2 ton truck for inspection engineering), #606 (pickup truck for Pleasanton Fire), #812 (pickup truck for Parks), #910 (pickup truck for Support Services), #951 (cargo van for Central Services), #954 (pickup truck for Meter Reading), and #1005 (vehicle for Planning).



### EQUIPMENT REPLACEMENT

042900

### Description:

The Equipment Replacement Fund provides for the ongoing replacement of field equipment and communication systems (including radio and phone). Funding sources are interest earnings and replacement accruals charged to City departments responsible for the equipment (similar to depreciation).

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1		\$ 3,699,304	\$ 3,711,126	\$ 2,816,626	\$ 1,651,626
Revenue					
Equipment Replacement Rever	nue	25,475	-	-	307,170
Sale of Property & Other		-	-	-	-
Interest Earnings		70,958	26,000	42,000	62,000
	Total Revenue	\$ 96,433	\$ 26,000	\$ 42,000	\$ 369,170
Transfers In (Out)					
		-	-	-	-
	Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Services		57,457	95,077	-	-
Capital Outlay		27,154	825,423	1,207,000	351,500
То	tal Expenditures	\$ 84,611	\$ 920,500	\$ 1,207,000	\$ 351,500
ENDING BALANCE, June 3	0	\$ 3,711,126	\$ 2,816,626	\$ 1,651,626	\$ 1,669,296

- 2011/12FY: \$700,000 is proposed to replace both safety and non-safety radios for compliance/conversion to the Countywide 800Mhz radio system conversion.
- 2011/12FY: \$350,000 is proposed to replace the City's telecommunication system.
- 2011/12FY: \$157,000 is proposed to replace equipment as follows: #841A (mower in Parks), #850 (42" mower in Parks), #852A (aerator in Parks), #856 (walk behind mower in Parks), #872 (100 gallon water tank trailer in Parks), #874 (trailer for graffiti buster in Parks), #899 (fertilizer spreader in Parks), camera inspection crawler for vehicle #112, and a security system upgrade in the Library.
- 2012/13FY: \$351,500 is proposed to replace equipment as follows: #248 (high pressure graffiti blaster in Streets), #251 (1/3 ton roller with trailer in Streets), #263 (paving machine in Streets), #281 (crack sealer in Streets), #498 (motorcycle trailer in Police), #824 (utility cart in Parks), #832 (reciprocating aerator in Parks), #849 (brush bandit chipper in Parks), #860 (arrow board in Parks), #861 (triplex mower in Parks), #879 (stump grinder in Parks), #884 (mower in Parks), #896 (trailer in Parks), a copier 2 roll in Engineering, a stove in the Senior Center, and a camera inspection crawler in Sewer.



FACILITIES RENOVATION

### 043900

### Description:

The purpose of the Facilities Renovation Fund is to provide for major maintenance, repairs, and renovations to existing City facilities. Funding sources are interest earnings and annual facility renovation accruals charged to City departments.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1		\$ 2,273,523	\$ 2,708,833	\$ 2,150,308	\$ 2,031,435
Revenue					
Facilities Renovation Revenue Misc. Reimbursements		732,359	74,427	74,427	343,829 -
Interest Earnings		41,879	22,000	33,000	48,000
	Total Revenue	\$ 774,238	\$ 96,427	\$ 107,427	\$ 391,829
Transfers In (Out)					
		-	-	-	-
	Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		195	-	-	-
Materials, Supplies & Services		326,259	374,671	126,300	274,900
Capital Outlay		12,474	280,281	100,000	100,000
Tot	al Expenditures	\$ 338,928	\$ 654,952	\$ 226,300	\$ 374,900
ENDING BALANCE, June 30	)	\$ 2,708,833	\$ 2,150,308	\$ 2,031,435	\$ 2,048,364

- 2011/12FY: \$126,300 is proposed for various repairs to City facilities including: Amador Park recreation building, Fire Stations 3 and 5, Sports Park Field House, and the Tennis and Community Park.
- 2011/12FY: \$50,000 is proposed for ADA repair projects at various City Buildings; \$50,000 for energy efficiency projects, and security projects.
- 2012/13FY: \$274,900 is proposed for various repairs to City facilities including: Civic Center Annex, Dolores Bengston Aquatic Center, Fire Stations (#2, #3, #4, and #5), Police Firing Range, and Veteran Memorial Building.
- 2012/13FY: \$50,000 is proposed for ADA repair projects at various City Buildings; \$50,000 for energy efficiency projects, and security projects.



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## **INFORMATION TECHNOLOGY REPLACEMENT**

046900

### Description:

The purpose of the Information Technology (IT) Replacement/Improvement Fund is to provide for the ongoing replacement of City information systems, including computer hardware and software. Funding sources are interest earnings and annual replacement accruals charge for existing data processing equipment determined by their replacement cost and estimated useful life (similar to depreciation).

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1		\$ 2,866,071	\$ 3,107,575	\$ 2,215,072	\$ 2,187,754
Revenue					
Equipment Replacement Revenu	е	618,651	507,832	507,832	450,713
Interest Earnings		58,444	22,000	38,000	56,000
	Total Revenue	\$ 677,095	\$ 529,832	\$ 545,832	\$ 506,713
Transfers In (Out)					
Transfer in from CIP		84,100	-	-	-
	Net Transfers	\$ 84,100	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		3,938	-	-	-
Repairs & Maintenance		2,134	-	-	-
Materials, Supplies & Services		325,862	184,940	238,250	239,900
Capital Outlay		187,758	1,237,395	334,900	293,100
Tota	I Expenditures	\$ 519,691	\$ 1,422,335	\$ 573,150	\$ 533,000
ENDING BALANCE, June 30		\$ 3,107,575	\$ 2,215,072	\$ 2,187,754	\$ 2,161,467

### Budget Highlights:

• 2011/12FY:

- \$238,250 is proposed to replace IT equipment including PC's and laptops (qty 110), Printers (qty 16), scanners, LCD projector.

- \$60,000 is proposed to replace automated reading units for Utility Billing meter reading.

- \$25,000 is proposed to replace 2 Livescan fingerprinting systems.

- \$164,900 is proposed for replacement of various IT equipment including: MDC's, CAD/RMS servers, color printers, and Library book theft detection system.

- \$85,000 is proposed for replacement of software including: CLASS and Automated Catalogue System in Library.

• 2012/13FY:

- \$239,900 is proposed to replace IT equipment including PC's and laptops (qty 121), printers (qty 9), and video imaging system.

- \$139,700 is proposed to replace IT equipment including video imaging system, color printers (qty 3), and network servers.

- \$154,400 is proposed for replacement of software including: Laserfiche, Civil Design, Bandwidth Mgmt/Web Security, and Envisionware modules.



## FIRE APPARATUS REPLACEMENT

047900

### Description:

The purpose of the Fire Apparatus Replacement Fund is to provide for the ongoing replacement of Fire apparatus including ladder trucks, engines, and utility vehicles. Funding sources are interest earnings and annual replacement accruals charged for existing vehicles determined by their replacement cost and estimated useful life (similar to depreciation). Funding is provided by Pleasanton only. Livermore's funding for apparatus is provided through Livermore's Capital Improvement Program.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1	\$	2,470,354	\$ 3,296,661	\$ 2,463,884	\$ 1,235,107
Revenue					
Fire Apparatus Replacement Revenue		772,100	11,008	11,008	201,008
Interest Earnings		54,207	26,000	40,000	59,000
Total Revenue	e \$	826,307	\$ 37,008	\$ 51,008	\$ 260,008
Transfers In (Out)					
		-	-	-	-
Net Transfers	s \$	-	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Services		-	-	-	-
Capital Outlay		-	869,785	1,279,785	560,000
Total Expenditures	5\$	-	\$ 869,785	\$ 1,279,785	\$ 560,000
ENDING BALANCE, June 30	\$	3,296,661	\$ 2,463,884	\$ 1,235,107	\$ 935,115

- 2011-12: \$1,279,785 is proposed to replace three Fire Apparatus as follows: #614 (Van Pelt-Type I), #621 (Hi-Tech-Type I), and #619A (GMC Type IV).
- 2012-13: \$560,000 is proposed to replace apparatus #618 (International Haz Mat).



## POLICE VEHICLE REPLACEMENT

048900

### Description:

The purpose of the Police Vehicle Replacement Fund is to provide for the ongoing replacement of patrol vehicles, Community Services Officer (CSO) vehicles, Animal Control vehicles, and motorcycles. Funding sources include interest earnings and annual replacement accruals charged for existing vehicles determined by their replacement cost and estimated useful life (similar to depreciation).

		Actual 2009-10		Adjusted 2010-11		Projected 2011-12		Projected 2012-13
Beginning Balance, July 1	\$	513,203	\$	594,983	\$	655,607	\$	581,031
Revenue								
Patrol Vehicle Replacement Revenue		76,925		86,624		86,624		140,176
Sale of Property		-		-		-		
Damage Reimbursement		-		-		-		
Interest Earnings		10,554		5,000		7,800		11,000
Total Revenu	e\$	87,479	\$	91,624	\$	94,424	\$	151,176
Transfers In (Out)								
	•	-	•	-	•	-	•	-
Net Transfer Expenditures	S\$	-	\$	-	\$	•	\$	-
Personnel		-		-		-		-
Transportation & Training		-		-		-		-
Repairs & Maintenance		-		-		-		-
Materials, Supplies & Services		5,699		-		-		-
Capital Outlay		-		31,000		169,000		426,000
Total Expenditure	s\$	5,699	\$	31,000	\$	169,000	\$	426,000
ENDING BALANCE, June 30	\$	594,983	\$	655,607	\$	581,031	\$	306,207

### Budget Highlights:

2011/12FY: \$169,000 is proposed to replace the following vehicles
 2 patrol vehicles (#482, #484 - \$31,000 each), 1 Expedition Command Post vehicle (#400A - \$48,000), 1 motorcycle (#437 - \$22,000), 1 Explorer (#469 - \$21,000), and 1 radar display truck (#496 - \$16,000).

2012/13FY: \$426,000 is proposed to replace the following vehicles
 9 patrol vehicles (#404A, #406A, #474A, #478A, #480A,#483A, #485A, #487, #488A - \$31,000 each), 1 animal control van (#416 - \$40,000), 3 motorcycles (#438, #442, #443 - \$22,000 each), 2 dirt bikes (#429, \$431 - \$5,000 each), 1 ATV (#428 - \$7,000), and 1 CSO vehicle (#465 - \$24,000).



# PARK & MEDIAN RENOVATION

### Description:

The Park & Median Renovation Fund was created in fiscal year 1993-94 to provide for major renovations to City parks. Renovation projects are reviewed and prioritized by the Parks and Recreation Commission. Funding sources are interest earnings and annual accruals (similar to depreciation) charged to the Parks Maintenance Division in the General Fund. The Park and Median Renovation Fund also provides for contracted tree trimming and street median repairs and maintenance.

			Actual 2009-10		Adjusted 2010-11		Projected 2011-12		Projected 2012-13
Beginning Balance, July 1		\$	7,134,489	\$	6,541,203	\$	5,668,492	\$	4,828,781
Revenue									
Park Renovation Revenue			251,609		32,289		32,289		19,899
Misc Reimbursements			166		-		-		-
Interest Earnings			128,391		45,000		78,000		114,000
	Total Revenue	\$	380,166	\$	77,289	\$	110,289	\$	133,899
Transfers In (Out)									
	Net Transfers	\$	-	\$	-	\$	-	\$	-
Expenditures		•		Ŧ		•		•	
Personnel			-		-		-		-
Transportation & Training			-		-		-		-
Repairs & Maintenance			7,874		-		60,000		40,000
Materials, Supplies & Services			383,284		370,563		590,000		610,000
Capital Outlay			582,294		579,437		300,000		-
Тс	otal Expenditures	\$	973,452	\$	950,000	\$	950,000	\$	650,000
ENDING BALANCE, June 3	0	\$	6,541,203	\$	5,668,492	\$	4,828,781	\$	4,312,680

- 2011/12FY: \$400,000 is proposed for ongoing tree trimming within the City.
- 2011/12FY: \$300,000 is proposed for playground renovations at various City parks.
- 2011/12FY: \$135,000 is proposed for other renovation/maintenance including: park concrete repairs, ball field backstop repairs, trail renovations/repairs, playground fibar replacement, planters/turf grass replacement, and BBQ/trash receptacle/sign
- 2011/12FY: \$115,000 is proposed for street median landscape maintenance/renovations.
- 2012/13FY: \$400,000 is proposed for on-going tree trimming within the City.
- 2012/13FY: \$130,000 is proposed for other renovation/maintenance including: park concrete repairs, irrigation repairs, trail renovations/repairs, playground fibar replacement, planters/turf grass replacement, and BBQ/trash receptacle/sign replacements.
- 2012/13FY: \$120,000 is proposed for street median landscape maintenance/renovations.



STREET LIGHT REPLACEMENT

052900

### Description:

In fiscal year 1996-97 the City acquired its street lights from PG&E. The Street Light Replacement Fund was established in 1997-98 to provide a source of funding for replacement and renovation of the street lights.

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1	\$ 1,200,203	\$ 1,049,078	\$ 1,192,240	\$ 1,391,102
Revenue				
Street Light Replacement Revenue	36,500	185,162	185,162	87,280
Damage Reimbursement	-	-	-	-
Interest Earnings	19,774	8,000	13,700	20,000
Total Revenue	\$ 56,274	\$ 193,162	\$ 198,862	\$ 107,280
Transfers In (Out)				
	-	-	-	-
Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures				
Personnel	-	-	-	-
Transportation & Training	-	-	-	-
Repairs & Maintenance	-	-	-	-
Materials, Supplies & Services	44,912	-	-	-
Capital Outlay	162,487	50,000	-	-
Total Expenditures	\$ 207,399	\$ 50,000	\$ -	\$ -
ENDING BALANCE, June 30	\$ 1,049,078	\$ 1,192,240	\$ 1,391,102	\$ 1,498,382

### **Budget Highlights:**

• There are no anticipated street light replacement expenditures for the current 2-year budget cycle; however, funds are available on an as-needed basis.



## **TRAFFIC SIGNAL REPLACEMENT**

053900

### Description:

The Traffic Signal Replacement Fund was established in fiscal year 2003-04 to provide a source of funding for replacement and renovation of the City's traffic signal system.

		Actual 2009-10		Adjusted 2010-11	Projected 2011-12	Projected 2012-13
	•		•			
Beginning Balance, July 1	\$	919,119	\$	814,307	\$ 709,515	\$ 406,023
Revenue						
Traffic Signal Replacement Revenue		80,378		97,208	97,208	424,811
Interest Earnings		15,802		5,000	9,300	13,000
Total Revenue	\$	96,180	\$	102,208	\$ 106,508	\$ 437,811
Transfers In (Out)						
		-		-	-	-
Net Transfers	\$	-	\$	-	\$ -	\$ -
Expenditures						
Personnel		-		-	-	-
Transportation & Training		-		-	-	-
Repairs & Maintenance		-		-	-	-
Materials, Supplies & Services		49,900		-	102,500	101,750
Capital Outlay		151,092		207,000	307,500	305,250
Total Expenditures	\$	200,992	\$	207,000	\$ 410,000	\$ 407,000
ENDING BALANCE, June 30	\$	814,307	\$	709,515	\$ 406,023	\$ 436,834

Budget Highlights:

 2011/12FY: \$410,000 is proposed to replace traffic signal equipment including: signal controllers, cabinets, monitors, cameras, and poles.

 2012/13FY: \$407,000 is proposed to replace traffic signal equipment including: signal controllers, cabinets, monitors, cameras, and poles.



## L.P.F.D. RETIREES' MEDICAL RESERVE - JOINT

216900

### Description:

The purpose of this Fund is to establish reserves for future medical insurance obligations by the City for Fire Department retirees under existing memoranda of understanding (MOU). This fund includes Livermore's share of the LPFD.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July	1	\$ 11,279,962	\$ 10,145,744	\$ 8,438,744	\$ 6,940,744
Revenue					
Benefits Accruals		700,000	700,000	700,000	700,000
Interest Earnings		200,333	68,000	122,000	179,000
	Total Revenue	\$ 900,333	\$ 768,000	\$ 822,000	\$ 879,000
Transfers In (Out)					
	Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures					
Personnel		2,033,617	2,450,000	2,308,000	2,470,000
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Servic	es	934	25,000	12,000	25,000
Capital Outlay		-	-	 -	 -
	Total Expenditures	\$ 2,034,551	\$ 2,475,000	\$ 2,320,000	\$ 2,495,000
ENDING BALANCE, June	e 30	\$ 10,145,744	\$ 8,438,744	\$ 6,940,744	\$ 5,324,744

### Budget Highlights:

- Expenditures include \$2,308,000 in 2011/12FY and \$2,470,000 in 2012/13FY for current retiree insurance expenses and funding of the annual required contributions (ARC) for the retiree medical trust, and \$12,000 in 2011/12FY and \$25,000 in 2012/13FY for professional services which include required actuarial studies to properly account for the underfunded liability.
- In compliance with GASB #43 and #45, irrevocable trusts were established for the purpose of pre-funding retiree medical benefits.
   The Annual Required Contribution to the trust for 2011/12FY is estimated to be \$2.6 million net of the \$808,000 in out-of-pocket costs and estimated implied subsidy of \$290,000 reflected above for a net investment in the trust of \$1.5 million bringing the trust fund balance to \$6.7 million as of June 30, 2012.

- The Annual Required Contribution to the trust for 2012/13FY is estimated to be \$2.8 million net of the \$970,000 in out-of-pocket costs and estimated implied subsidy of \$290,000 reflected above for a net investment in the trust of \$1.5 million bringing the trust fund balance to \$8.7 million as of June 30, 2013.



WORKERS' COMPENSATION

217900

### Description:

The Workers Compensation Fund accounts for administration costs and workers compensation benefits paid for all non-fire employees of the City.

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1	\$ 1,929,597	\$ 1,763,663	\$ 1,468,167	\$ 1,267,502
Revenue				
Compensation Insurance Revenue	525,177	529,004	599,935	600,040
Misc. Reimbursements	8,698	-	-	-
Interest Earnings	53,854	19,000	35,000	51,000
Total Revenue	\$ 587,728	\$ 548,004	\$ 634,935	\$ 651,040
Transfers In (Out)				
Prior Period Adjustment	-	-	-	-
Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures				
Personnel	-	-	-	-
Transportation & Training	-	-	-	-
Repairs & Maintenance	-	-	-	-
Materials, Supplies & Services	753,662	843,500	835,600	871,000
Capital Outlay	-	-	-	-
Total Expenditures	\$ 753,662	\$ 843,500	\$ 835,600	\$ 871,000
ENDING BALANCE, June 30	\$ 1,763,663	\$ 1,468,167	\$ 1,267,502	\$ 1,047,542

- Revenue comes from an annual accrual charged to the Employee Benefit Fund.
- Estimated expenditures are for claims paid by the City and for insurance administration charges for non-fire employees of the City.
- Revenues and costs associated with fire department employees are shown separately in Fund 219 "L.P.F.D. Workers Compensation Fund".



**SELF-INSURANCE RETENTION** 

218900

### Description:

The Self-Insurance Retention Fund pays insurance premiums and all claims which fall under the City's various retention limits.

			Actual 2009-10		Adjusted 2010-11		Projected 2011-12		Projected 2012-13
Beginning Balance, July 1		\$	8,666,147	\$	5,523,486	\$	4,481,686	\$	4,314,686
Revenue									
Self-Insurance Retention Revenu	e		300,000		300,000		1,000,000		1,000,000
Damage Reimbursement			22,456		-		-		-
Misc Reimbursement			1,267		-		-		-
Interest Earnings			154,764		35,000		85,000		125,000
	Total Revenue	\$	478,487	\$	335,000	\$	1,085,000	\$	1,125,000
Transfers In (Out)									
		•	-	•	-	+	-		-
Expenditures Personnel Transportation & Training Repairs & Maintenance Materials, Supplies & Services Capital Outlay	Net Transfers		- - 3,621,148 - 3,621,148	\$	- - 1,376,800 - 1,376,800	\$	- - 1,252,000 - 1,252,000	\$	- - - 1,297,000 - 1,297,000
		Ψ		Ψ		,		Ţ	
ENDING BALANCE, June 30		\$	5,523,486	\$	4,481,686	\$	4,314,686	\$	4,142,686

### **Budget Highlights:**

• The Risk Management Program in the Law Department is assessed an annual charge as a funding source for this Fund.

• Projected expenditures are for insurance premiums, claims paid by the City, and for the contract administrator.



## L.P.F.D. WORKERS' COMPENSATION

219900

### Description:

The LPFD Workers Compensation Fund accounts for administration costs and workers compensation benefits paid for Fire Department employees. This fund includes Livermore's share of the costs.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1	1	\$ 2,242,549	\$ 2,149,695	\$ 2,150,195	\$ 2,111,595
Revenue					
Benefits Accruals		796,129	800,000	800,000	800,000
Misc Reimbursements		817	-	-	-
Interest Earnings		63,837	26,000	42,000	62,000
	Total Revenue	\$ 860,782	\$ 826,000	\$ 842,000	\$ 862,000
Transfers In (Out)					
	Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Service	S	953,636	825,500	880,600	924,700
Capital Outlay		-	-	-	-
	Fotal Expenditures	\$ 953,636	\$ 825,500	\$ 880,600	\$ 924,700
ENDING BALANCE, June	30	\$ 2,149,695	\$ 2,150,195	\$ 2,111,595	\$ 2,048,895

### Budget Highlights:

• Revenue comes from annual accrual charges made to the Livermore-Pleasanton Fire Department (LPFD) Operations Fund #280.



## PLEASANTON RETIREES' MEDICAL RESERVE

222900

### Description:

The purpose of this Fund is to establish reserves for the City's future medical insurance obligations by the City for retirees under existing memorandums of understanding (MOU). This fund accounts for the non-fire personnel of the City.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July	1	\$ 31,305,897	\$ 31,784,992	\$ 29,799,522	\$ 29,422,917
Revenue					
Benefits Accruals		4,132,501	3,034,530	4,033,395	5,035,864
Interest Earnings		577,089	230,000	385,000	565,000
	Total Revenue	\$ 4,709,590	\$ 3,264,530	\$ 4,418,395	\$ 5,600,864
Transfers In (Out)					
	Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures					
Personnel		4,228,809	5,200,000	4,770,000	5,070,000
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Service Capital Outlay	es	1,686	50,000	25,000	50,000
	Total Expenditures	\$ 4,230,495	\$ 5,250,000	\$ 4,795,000	\$ 5,120,000
ENDING BALANCE, June	30	\$ 31,784,992	\$ 29,799,522	\$ 29,422,917	\$ 29,903,781

### Budget Highlights:

- Expenditures include \$4,770,000 in 2011/12FY and \$5,070,000 in 2012/13FY for current retiree medical expenses and funding of the annual required contribution (ARC) to the retiree medical trust., and \$25,000 in 2011/12FY and \$50,000 in 2012/13FY for professional services which include required actuarial studies to properly account for this City's underfunded liability.
- In compliance with GASB #43 and #45, irrevocable trusts were established for the purpose of pre-funding retiree medical benefits.
   The Annual Required Contribution to the trust for 2011/12FY is estimated to be \$5.3 million net of the \$1.97 million in out-of-pocket costs and estimated implied subsidy of \$550,000 reflected above for a net investment in the trust of \$2.8 million bringing the trust fund balance to \$12.4 million as of June 30, 2012.

- The Annual Required Contribution to the trust for 2012/13FY is estimated to be \$5.8 million net of the \$2.27 million in out-ofpocket costs and estimated implied subsidy of \$630,000 reflected above for a net investment in the trust of \$2.8 million bringing the trust fund balance to \$16.1 million as of June 30, 2013.

# SPECIAL REVENUE FUNDS TAB



## D.A.R.E. 221900

### **Description**

The D.A.R.E. (Drug Abuse Resistance Education) Fund accounts for private donations made specifically to enhance the City's D.A.R.E. program. In the past such donations were used for the D.A.R.E. annual barbecue and the annual water slide party for D.A.R.E. graduates.

			Actual 2009-10		Adjusted 2010-11		Projected 2011-12		Projected 2012-13
Beginning Balance, July 1		\$	24,907	\$	24,707	\$	19,807	\$	15,107
Revenue									
DARE Donations			3,000		-		-		-
Interest Earnings			450		100		300		400
	Total Revenue	\$	3,450	\$	100	\$	300	\$	400
Transfers In (Out)									
	Net Transfers	\$	-	\$	-	\$	-	\$	-
Expenditures		Ŧ		Ŧ		•		•	
Personnel			-		-		-		-
Transportation & Training			-		-		-		-
Repairs & Maintenance			-		-		-		-
Materials, Supplies & Services	6		3,650		5,000		5,000		5,000
Capital Outlay	otal Expenditures	\$	3,650	\$	- 5,000	\$	- 5,000	\$	- 5,000
"		Ψ	0,000	Ψ	0,000	Ψ	5,000	Ψ	5,000
ENDING BALANCE, June 3	30	\$	24,707	\$	19,807	\$	15,107	\$	10,507

- Since the city does not actively solicit donations for the D.A.R.E. program, it is not known if any will be received during this budget cycle.
- If donations are received, they will be used for the stated purpose of the Fund.
- Expenditures reflected are for the annual D.A.R.E. pool party, and unanticipated expenditures such the upkeep of our D.A.R.E. vehicles.



ASSET FORFEITURE

### **Description**

The Asset Forfeiture Fund accounts for non-Federal proceeds from assets forfeited as a result of investigations of criminal offenses, generally narcotics related. In accordance with the Health and Safety Code Section 11489, the funds must be used for law enforcement and prosecution efforts.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July	1	\$ 69,319	\$ 11,326	\$ 15,426	\$ 17,526
Revenue Miscellaneous		1,099	4,000	2,000	2,000
Interest Earnings		816	100	100	150
	Total Revenue	\$ 1,915	\$ 4,100	\$ 2,100	\$ 2,150
Transfers In (Out)					
Transfer out to Asset Forf-F	ederal fund 248	(59,908)	-	-	-
	Net Transfers	\$ (59,908)	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Service	ces	-	-	-	-
Capital Outlay		-	-	-	-
	Total Expenditures	\$ -	\$ -	\$ -	\$ -
ENDING BALANCE, June	e <b>30</b>	\$ 11,326	\$ 15,426	\$ 17,526	\$ 19,676

Budget Highlights:

• There are no anticipated expenditures from this fund for the current budget cycle.



**DOWNTOWN PARKING IN-LIEU** 

226900

### **Description**

This Fund accounts for fees collected from developers in the downtown area in lieu of providing required parking. The City will use this money to build downtown parking structures in the future.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July	1	\$ 49,570	\$ 50,247	\$ 50,547	\$ 21,960
Revenue					
Developer Contribution		-	-	20,280	20,280
Interest Earnings		677	300	1,680	1,680
	Total Revenue	\$ 677	\$ 300	\$ 21,960	\$ 21,960
Transfers In (Out)					
	Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Servio	ces	-	-	-	-
Capital Outlay		-	-	 50,547	-
	Total Expenditures	\$ -	\$ -	\$ 50,547	\$ -
ENDING BALANCE, June	e 30	\$ 50,247	\$ 50,547	\$ 21,960	\$ 43,920

- The City purchased the Alameda County Transportation Corridor in 2009 and is continuing to improve and extend the surface parking area in the Downtown area by improving the area along the Corridor.
- The expenditure in 2011/12FY is for a portion of the payment due in 2011/12FY for purchase of the Corridor.





## **RECYCLING & WASTE MANAGEMENT - MEASURE D**

233900

### **Description**

Measure D was adopted by the voters in November of 1990. The Measure sets forth countywide goals for the reduction and diversion of non-hazardous solid waste from landfills, creates a framework for comprehensive source reduction and recycling programs, imposes a surcharge on waste landfilled in the unincorporated county to fund these programs, and establishes an Alameda County Source Reduction and Recycling Board (Recycling Board) to oversee the distribution of funds and the conduct of countywide programs. Pursuant to Measure D, the Recycling Board is mandated to establish recycling programs necessary to meet the recycling policy goals set forth in the initiative that parallel and then exceed those mandated by State law.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1	\$	40,547	\$ 267,118	\$ 38,560	\$ 42,060
Revenue					
Recycling Revenue - Measure D		215,421	250,000	200,000	200,000
State Grant		-	-	-	-
Impact Mitigation Funds		-	-	-	-
Interest Earnings		5,753	3,100	3,500	5,100
Total Revenu	ie \$	221,174	\$ 253,100	\$ 203,500	\$ 205,100
Transfers In (Out)					
Transfer in from Import Mitigation Fund		27,073	-	-	-
Net Transfe	rs \$	27,073	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Services		21,676	481,658	200,000	200,000
Capital Outlay		-	-	-	-
Total Expenditure	es \$	21,676	\$ 481,658	\$ 200,000	\$ 200,000
ENDING BALANCE, June 30	\$	267,118	\$ 38,560	\$ 42,060	\$ 47,160

### Budget Highlights:

• Proposed expenditures are for E-Waste Day services, public information and outreach, solid waste studies and consulting services.



**COMMUNITY SERVICES DONATIONS** 

234900

### **Description**

Established in FY 1993, this Fund receives voluntary donations or grants from individuals, businesses, or community groups for the benefit of the Pleasanton Senior Center. Funds are used as specified by donors, usually on furnishings or small equipment.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1		\$ 2,511	\$ 29,645	\$ 29,645	\$ 23,551
Revenue					
Donations		867	-	-	-
Donations		6,378	2,668	-	-
	Total Revenue	\$ 7,246	\$ 2,668	\$ -	\$ -
Transfers In (Out)					
Transfer in from Misc Donatio	ns Fund	27,894	-	-	-
	Net Transfers	\$ 27,894	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Service	S	8,005	2,668	6,094	-
Capital Outlay		-	-	-	 -
1	otal Expenditures	\$ 8,005	\$ 2,668	\$ 6,094	\$ -
ENDING BALANCE, June	30	\$ 29,645	\$ 29,645	\$ 23,551	\$ 23,551

- Since the City does not actively solicit donations for this program, it is not known if any will be received in 2011/12FY or 2012/13FY. Therefore, no revenues are initially projected.
- If donations are received, they will be used for the stated purpose of the Fund.



**MISCELLANEOUS DONATIONS** 

235900

### **Description**

This Fund receives voluntary donations from the community for various City programs, projects, or activities not specified elsewhere. Funds are used per the donor's request, usually for equipment, temporary service enhancements, or supplemental funding for special projects.

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1	\$ 560,278	\$ 565,640	\$ 43,745	\$ 25,690
Revenue				
Donations	24,003	-	-	-
Donations - Pleasanton Cultural Arts Foundation		402,039		
Interest Earnings	10,422	8,000	400	600
Total Revenue	\$ 34,425	\$ 410,039	\$ 400	\$ 600
Transfers In (Out)				
Transfer out to Sr Donations fund	(27,894)	-	(18,455)	-
Transfer out to CIP		(931,934)		
Net Transfers	\$ (27,894)	\$ (931,934)	\$ (18,455)	\$ -
Expenditures				
Personnel	-	-	-	-
Transportation & Training	-	-	-	-
Repairs & Maintenance	-	-	-	-
Materials, Supplies & Services	1,170	-	-	-
Capital Outlay	-	-	-	-
Total Expenditures	\$ 1,170	\$ -	\$ •	\$ -
ENDING BALANCE, June 30	\$ 565,640	\$ 43,745	\$ 25,690	\$ 26,290

- Since the City does not actively solicit donations for this fund, expenditure budget requests will be made in accordance with any donor designations for the funds.
- in 2010/11FY the City received donations made by the Pleasanton Cultural Arts Foundation for the Firehouse Arts Center and transferred \$931,934 to the Capital Improvement Fund to fund expenses related to the construction of the Firehouse Arts Center.





YOUTH MASTER PLAN/ YOUTH CENTER DONATION

238900

### **Description**

This fund was created in FY 2003-04 to account for fundraising and to help support the Youth Master Plan Implementation Committee activities.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July	1	\$ 3,227	\$ 3,290	\$ 3,350	\$ 21,805
Revenue					
Miscellaneous Donations		-	-	-	-
Interest Earnings		63	60	-	-
	Total Revenue	\$ 63	\$ 60	\$ -	\$ -
Transfers In (Out)					
Transfer in from Misc Dona	tions Fund	-	-	18,455	-
	Net Transfers	\$ -	\$ -	\$ 18,455	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Servi	ces	-	-	-	-
Capital Outlay		-	-	-	-
	Total Expenditures	\$ -	\$ -	\$ -	\$ -
ENDING BALANCE, Jun	e 30	\$ 3,290	\$ 3,350	\$ 21,805	\$ 21,805

- There are no anticipated expenditures from this fund during the current budget cycle.
- Transfer in is to properly account for the receipt in March 2010 of the donation/funds from the Pleasanton Youth Collaborative. These funds along with the other funds in this account are to be used for the planned Youth Center.

THE CITY OF



## PLEASANTON Special Revenue Funds RECYCLING & WASTE MANAGEMENT - IMPORT MITIGATION 245900

### **Description**

The Import Mitigation Fund Disbursement is discretionary and structured in three year intervals. In April 2007, the Alameda County Waste Management Board approved continuation of this project for another three year term with new funding eligibility requirements for member agencies. In FY08-09 municipalities were required to adopt four of the five following measures: Residential food scraps collection program, formal adoption of the 75% diversion goal, C&D debris ordinance for private and civic projects, Civic Green Building Ordinance and Civic Bay Friendly Landscaping Ordinance.

			Actual 2009-10		Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1		\$	157,372	\$	201,189	\$ 208,157	\$ 169,157
Revenue							
Recycling Revenue - Measure D			75,784		75,000	66,000	-
State Grant			-		-	-	-
Impact Mitigation Funds			-		-	-	-
Interest Earnings			-		-	-	-
	Total Revenue	\$	75,784	\$	75,000	\$ 66,000	\$ -
Transfers In (Out)							
Transfer out to Measure D Fund			(27,073)		-	-	-
	Net Transfers	\$	(27,073)	\$	-	\$ -	\$ -
Expenditures							
Personnel			-		-	-	-
Transportation & Training			-		-	-	-
Repairs & Maintenance			-		-	-	-
Materials, Supplies & Services			4,894		68,032	105,000	105,000
Capital Outlay	1	•	-	•	-	-	-
lota	I Expenditures	\$	4,894	\$	68,032	\$ 105,000	\$ 105,000
ENDING BALANCE, June 30		\$	201,189	\$	208,157	\$ 169,157	\$ 64,157

### **Budget Highlights:**

• Proposed expenditures are for E-Waste Day services, public information and outreach, solid waste studies and consulting services.

THE CITY OF



## SANTON. Special Revenue Funds RECYCLING & WASTE MANAGEMENT - R.P.P. RECYCLED PRODUCTS

246900

### Description

Recycled Product Purchase Preference Program funding is provided to further encourage recycled materials markets by maximizing the amount of recycled products purchased by government agencies.

			Actual 2009-10		Adjusted 2010-11		Projected 2011-12		Projected 2012-13	
Beginning Balance, July 1		\$	8,139	\$	5,099	\$	3,321	\$		-
Revenue										
Recycling Revenue - Measure D			2,900		6,500		-			-
State Grant			-		-		-			-
Impact Mitigation Funds			-		-		-			-
Interest Earnings			-		-		-			-
	Total Revenue	\$	2,900	\$	6,500	\$	-	\$		-
Transfers In (Out)										
	Net Trenefere	¢	-	¢	-	¢	-	¢		•
Expenditures	Net Transfers	¢	-	\$	-	\$	-	\$		-
Personnel			-		-		-			-
Transportation & Training			-		-		-			-
Repairs & Maintenance Materials, Supplies & Services			-		- 2 270		- 2 221			-
Capital Outlay			5,940		8,278		3,321			2
	I Expenditures	\$	5,940	\$	8,278	\$	3,321	\$		-
ENDING BALANCE, June 30		\$	5,099	\$	3,321	\$	-	\$		-

### Budget Highlights:

• Proposed expenditures are for purchase of recycled plastic products.





## EASANTON. Special Revenue Funds RECYCLING & WASTE MANAGEMENT - BEVERAGE RECYCLING 247900

### Description

Funds for the Beverage Recycling program are provided by the Department of Conservation. The goal of the beverage container recycling program is to reach and maintain an 80 percent recycling rate for all California Refund Value (CRV) beverage containers - aluminum, glass, plastic and bi-metal. Projects implemented by cities and counties will assist in reaching and maintaining this goal.

			Actual 2009-10		Adjusted 2010-11		Projected 2011-12		Projected 2012-13
Beginning Balance, July 1		\$	29,123	\$	37,735	\$	32,555	\$	10,555
Revenue									
Recycling Revenue - Measure D			8,612		18,000		8,000		8,000
State Grant			-		-		-		-
Impact Mitigation Funds			-		-		-		-
Interest Earnings			-		-				-
	Total Revenue	\$	8,612	\$	18,000	\$	8,000	\$	8,000
Transfers In (Out)									
	Not Tropoforo	¢	-	\$	-	\$	-	\$	-
Expenditures	Net Transfers	¢	-	¢	-	¢	-	\$	-
Personnel			-		-		-		-
Transportation & Training			-		-		-		-
Repairs & Maintenance			-		-		-		-
Materials, Supplies & Services			-		23,180		30,000		15,000
Capital Outlay	I Expenditures	¢	-	\$	- 23,180	¢	- 30,000	¢	- 15,000
1014		Ψ		φ	23,100	¢	30,000	φ	15,000
ENDING BALANCE, June 30		\$	37,735	\$	32,555	\$	10,555	\$	3,555

### **Budget Highlights:**

 Proposed expenditures are for promotion of recycling beverage containers, litter reduction, public outreach and educational partnerships.



**ASSET FORFEITURE - Federal** 

248900

# **Description**

This Fund accounts for Federal proceeds from assets forfeited as a result of investigations of criminal offenses, generally narcotics related. Funds must be used for law enforcement and prosecution efforts.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July	1	\$ -	\$ 113,005	\$ 113,005	\$ 107,005
Revenue					
Miscellaneous		53,097	-	8,000	8,000
Interest Earnings		-	-	-	-
	Total Revenue	\$ 53,097	\$ -	\$ 8,000	\$ 8,000
Transfers In (Out)					
Transfer in from Asset Forf	Fund 225	59,908	-	-	-
	Net Transfers	\$ 59,908	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Servio	ces	-	-	-	-
Capital Outlay		 -	 -	 14,000	 14,000
	Total Expenditures	\$ -	\$ -	\$ 14,000	\$ 14,000
ENDING BALANCE, June	e 30	\$ 113,005	\$ 113,005	\$ 107,005	\$ 101,005

# Budget Highlights:

• \$14,000 is included in each year for purchase of one K-9 and related training in each year.



# ANOTHER H.A.P.P.Y. PUBLIC ART DONATION

251900

# **Description**

Another H.A.P.P.Y (Harrington Art Partnership Piece for You), is a partnership between a local family (Nancy & Gary Harrington) and the City of Pleasanton. Established in 2010, this partnership provides a strategy for purchasing public art for the City of Pleasanton, at a rate of at least one (1) piece per year for the next 10 years. This Fund receives voluntary donations from individuals, businesses, and/or community groups for the benefit of acquiring public art.

		Actual 2009-10		Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1		\$	-	\$ -	\$ 9,290	\$ 9,590
Revenue						
Donations			-	44,258	40,000	40,000
Interest Earnings			-	-	300	500
	Total Revenue	\$	-	\$ 44,258	\$ 40,300	\$ 40,500
Transfers In (Out)						
Transfer in from Public Art Int	Svc Fund		-	9,290	-	-
	Net Transfers	\$	-	\$ 9,290	\$ -	\$ -
Expenditures						
Personnel			-	-	-	-
Transportation & Training			-	-	-	-
Repairs & Maintenance			-	-	-	-
Materials, Supplies & Services			-	-	-	-
Capital Outlay			-	44,258	40,000	40,000
Тс	otal Expenditures	\$	-	\$ 44,258	\$ 40,000	\$ 40,000
ENDING BALANCE, June 3	0	\$	-	\$ 9,290	\$ 9,590	\$ 10,090

Budget Highlights:

- Estimated expenditures are for public art acquisition.
- All donations of \$3,500 or more will be matched by the Harrington family, up to \$40,000 per year.



DOWNTOWN ECONOMIC DEVELOPMENT LOAN

263900

### **Description**

The Downtown Economic Development Loan Fund was established in 1995-96 to provide design and other assistance to Downtown merchants for improvement of building facades.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July	1	\$ 25,481	\$ 25,980	\$ 26,180	\$ 26,480
Revenue					
Interest Earnings		499	200	300	400
	Total Revenue	\$ 499	\$ 200	\$ 300	\$ 400
Transfers In (Out)					
		-	-	-	-
		-	-	-	-
	Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Service	ces	-	-	-	-
Capital Outlay		 -	 -	•	-
	Total Expenditures	\$ -	\$ -	\$ -	\$ -
ENDING BALANCE, June	e 30	\$ 25,980	\$ 26,180	\$ 26,480	\$ 26,880

# Budget Highlights:

• There are no loans currently outstanding





LOWER INCOME HOUSING

271900

### **Description**

The Lower Income Housing Fund receives revenue from an affordable housing in lieu fee assessed at the time of a commercial or residential development in the City. The Fund is utilized to provide financial assistance toward meeting the affordable housing guidelines detailed in the Housing Element of the City's General Plan. Individual project expenditures are determined by the City Council on a case by case basis.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1		\$ 15,485,261	\$ 15,710,808	\$ 15,327,282	\$ 16,732,448
Revenue Lower Income Housing Fee Proceeds of Debt Revenue Loan Repayment Revenue		72,386 - 221,874	672,925 2,514 160,000	1,222,382 - 160,000	1,876,406 - 160,000
Miscellaneous Reimbursements Interest Earnings Lease of Land		 - 335,965 256,142	 - 108,000 212,600	- 184,000 212,600	- 271,000 212,600
Transfers In (Out)	Total Revenue	\$ 886,368	\$ 1,156,039	\$ 1,778,982	\$ 2,520,006
	Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures Materials, Supplies & Services Capital Outlay Tota	al Expenditures	\$ 660,775 - 660,820	\$ 1,250,617 288,948 1,539,565	\$ 373,816 - 373,816	\$ 381,013 - 381,013
ENDING BALANCE, June 30		\$ 15,710,808	\$ 15,327,282	\$ 16,732,448	\$ 18,871,441

### Budget Highlights:

•	Proposed expenditures are for the following:	2011-12	2012-13
	Community Resources for Independent Living (CRIL)	15,000	15,000
	Contribution to the Housing Opportunity Center	23,000	23,000
	ECHO Housing	55,000	55,000
	Development services related to the redevelopment of Kottinger Place	35,000	35,000
	Reimbursement to General Fund for Housing Administration	245,816	253,013
	Total	373,816	381,013

• The above activities supplement projects funded by the federal Community Development Block Grant (CDBG) program.

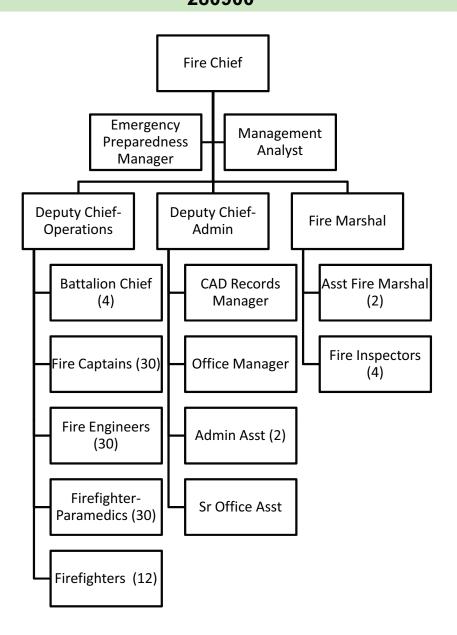
- The City's Housing Commission continues to explore a wide range of concepts which could involve additional allocations of funding not reflected above from the Lower Income Housing Fund over the next 2 years. Staff will bring forward recommendations for funding as these concepts develop.
- Although the above reflects an estimated fund balance of about \$19 million at the end of 2012/13FY, additional expenditures will be used to fund a variety of affordable housing programs and activities as fees continue to be collected through residential and commercial build out.

# LIVERMORE-PLEASANTON FIRE DEPARTMENT





LIVERMORE-PLEASANTON FIRE DEPARTMENT 280900





# LIVERMORE-PLEASANTON FIRE DEPARTMENT

280900

				203	11-12			201	2-13		1
	Actual	Projected		Preven-	Oper-			Support	Oper-		
	2009-10	2010-11	Admin	tion	ations	TOTAL	Admin	Services	ations	TOTAL	
Fire Chief	1.00	1.00	1.00			1.00	1.00			1.00	
Deputy Chief	1.00	2.00	2.00			2.00	2.00			2.00	(1)
Battalion Chief	4.00	4.00	4.00			4.00	4.00			4.00	
Fire Marshal	1.00	1.00		1.00		1.00		1.00		1.00	
Asst Fire Marshal	1.00	2.00		2.00		2.00		2.00		2.00	(2)
EMS/Disaster Prep Mgr	1.00										(3)
Emergency Prep Mgr	1.00	1.00	1.00			1.00	1.00			1.00	
Management Analyst	1.00	1.00	1.00			1.00	1.00			1.00	
CAD-Records Manager	1.00	1.00	1.00			1.00	1.00			1.00	
Fire Captain	30.00	30.00			30.00	30.00			30.00	30.00	
Fire Engineer	30.00	30.00			30.00	30.00			30.00	30.00	
Firefighter/Paramedic	30.00	30.00			30.00	30.00			30.00	30.00	
Firefighter	18.00	12.00			12.00	12.00			12.00	12.00	(4)
Haz Materials Coord	1.00										(2)
Fire Inspector	4.00	4.00		4.00		4.00		4.00		4.00	
Office Manager	1.00	1.00	1.00			1.00	1.00			1.00	
Administrative Asst	2.00	2.00	2.00			2.00	2.00			2.00	
Office Asst	1.00										(5)
Sr Office Asst		1.00	1.00			1.00	1.00			1.00	(5)
Subtotal	129.00	123.00	14.00	7.00	102.00	123.00	14.00	7.00	102.00	123.00	
Overtime	26.44	20.38	0.04	0.53	21.70	22.27	0.04	0.53	21.70	22.27	
Temporary	0.35	0.39			0.42	0.42			0.42	0.42	
TOTAL	155.79	143.77	14.04	7.53	124.13	145.69	14.04	7.53	124.13	145.69	

# **Personnel Summary**

#### Comments:

(1) Second Deputy Chief position added in 2010/11FY.

(2) Hazardous Materials Coordinator promoted to Assistant Fire Marshall in 2010/11FY.

 $(3) \ \ {\rm Emergency\ Medical\ Services/Disaster\ Preparedness\ position\ eliminated\ in\ 2010/11 FY. }$ 

(4) Firefighter positions decreased by 6 due to 2 stations changing from 4- to 3-person crews.

(5) Office Assistant promoted to Sr Office Assistant in 2010/11FY.

(6) Livermore Fire Station 10 closed from July 2010 to February 2011. As this station was re-opened before fiscal year-end, 2010/11FY FTE's reflect authorized staffing for all 10 stations.



# LIVERMORE-PLEASANTON FIRE DEPARTMENT

280901

# **Description**

In December 1996, the cities of Livermore and Pleasanton consolidated its fire departments. Costs are shared based on an adopted cost sharing formula for each program. In November 1998, Pleasanton assumed personnel, accounting, and payroll functions for the entire department. At this time, each City is responsible for its own apparatus and vehicle replacement, fleet maintenance, and major facility maintenance costs. A joint replacement program has been established for computer equipment/software replacements/upgrades. Revenues associated with joint costs are distributed back to the two cities.

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1	\$ 110,710	\$ 44,906	\$	\$
Revenue				
Contributions - Pleasanton	13,655,014	14,337,719	14,321,093	14,304,481
Contributions - Livermore	13,478,805	13,210,715	13,356,424	13,361,184
Program Revenue	564,437	111,885	12,000	12,000
Distribution of Revenue to Cities	-	(55,885)	-	-
Interest	23,979	10,000	18,000	18,000
Total Revenue	\$ 27,722,235	\$ 27,614,434	\$ 27,707,517	\$ 27,695,665
Transfers In (Out)				
Transfer in from Employee Benefits Fund	205,138	-	-	-
Net Transfers	\$ 205,138	\$ -	\$ -	\$ -
Expenditures				
Personnel	26,599,281	25,637,092	26,155,415	26,143,563
Transportation & Training	37,049	113,023	104,678	104,678
Repairs & Maintenance	186,762	227,930	220,027	220,027
Materials, Supplies & Services	1,162,688	1,520,249	1,209,397	1,209,397
Capital Outlay	7,397	161,046	18,000	18,000
Total Expenditures	\$ 27,993,177	\$ 27,659,340	\$ 27,707,517	\$ 27,695,665
ENDING BALANCE, June 30	\$ 44,906	\$ -	\$ -	\$ -





LIVERMORE-PLEASANTON FIRE DEPARTMENT

280901

### **Department Objectives:**

· Public Safety -

- Maintain efforts to improve, strengthen, and enhance regional interoperable communications and operations in the areas of disaster training, radio communications and resource deployment.

- Continue seeking out alternative funding sources that promote regional partnerships, maximize resources, and facilitate cost containment.

- Integrate E-Team's incident action planning tool into the City's planning of events.
- Train Emergency Response Teams for City offices.

- Continue the working relationship with the region's emergency preparedness partners associated with the Disaster Council (Citizen Corps Council): Valley Care Medical, School District, PG&E, Water District, Red Cross, Business community, Special Needs community, Faith-based community, Alameda County, Citizen Corps Volunteers, Wheels/LAVTA, Phone Company.

- Maintain Emergency Operations Center readiness by introducing various disaster scenarios for discussion at executive monthly meetings, as well as during EOC section meetings.

- Prepare Emergency Operation Center systems for October 2011 State of California Shake Out Exercise.

Quality of Life -

- Continue support for community outreach programs in the areas of disaster relating to personal, community and business preparedness.

- Conduct "Community Readiness Day" whereby the Community Emergency Response Team graduates, Neighborhood Watch Teams, and Amateur Radio volunteers are brought together to conduct training and exercises. This recognizes September as the State of California's Emergency Preparedness Month and will become an annual event.

Youth Programs -

- Continue fire safety outreach programs for the youth by supporting and participating in various programs including Fire Reserves, Fire Explorers, "Every 15 Minutes", and the Junior Fire Academy.

#### **Budget Highlights:**

Management Services Division -

- \$26,000 is included in each year for the maintenance, licensing, and support of fire-specific software and deployment services.

- \$9,000 is included in each year for the maintenance and support of the real-time messaging system used to alert the community in times of emergencies and disasters.

- \$14,000 is included in each year for printing services including: \$6,500 for new and revised map books, pre-plans, and wall maps detailing communities, as well as the outlying wildland areas and \$7,500 for the Disaster Preparedness Plan, CERT drill guides, and office stationary.

- \$11,000 is included in each year for materials and supplies in support of citizen emergency preparedness and emergency operations training.

Fire Prevention Division -

- \$4,000 is included in each year for training in the Fire Prevention Division for the Fire Marshal, 2-Assistant Fire Marshals, and 4-Inspectors.

- \$4,500 is included in each year for dues, publications, code books and manuals in support of fire investigation, code enforcement, and inspection services.





# LIVERMORE-PLEASANTON FIRE DEPARTMENT

280901

# Budget Highlights: (continued)

• Fire Operations Division -

- The funding level for the Operations Personnel Overtime expenditure is reduced by 7%, or -\$49,000, from the previous fiscal year. The new video conferencing system (see Management Services Division, Accomplishments) will allow the department to make changes in its training delivery methods, creating greater flexibility of coverage, and allowing for this reduction in the funding levels for overtime.

- \$173,000 is included in each year for uniform and personal protective equipment for fire suppression, hazardous material, and emergency medical service personnel.

- \$94,000 is included in each year for suppression emergency access tools and supplies.

- \$35,000 is included in each fiscal year for Operations and Suppression training such as: Driver-Operator Training, Hazardous Materials Training, and Critical Incident Stress Management.

- \$11,000 is included in each year for Community Support and Public Education.

- \$54,000 is included in each year to for medication and supplies used to treat and stabilize patients on site at fires and other lifecritical incidents until ambulance services arrive on the scene.

- \$20,000 is requested in each year for the Department's cardiac monitor defibrillators maintenance contract. These monitors allow firefighter paramedics and emergency medical technicians an opportunity to attempt to stabilize patients at life-critical incidents until ambulance services arrive on the scene.

#### **Accomplishments**

Management Services Division -

Spring 2011: The LPFD received City Council approval for the purchase, implementation, training, and maintenance of a department-wide video conferencing system. This technology will allow the department to operate more efficiently and cost effectively by providing the ability for face-to-face exchange of real-time information, as well as training delivery to/from its Headquarters, 10-stations, and Fire Training Tower while providing flexibility of coverage, operate more efficiently and cost

• Fire Prevention Division -

The adoption of the 2009 International Codes includes a completely revised local ordinance that provides the most cost effective approach for construction entities while enhancing community safety. This code cycle is historic in California with the acceptance of the International Residential Code and Green Building Initiatives.

Fire Operations Division -

Reopened Station 10 in February 2011. Station 10 serves northwest Livermore, the Livermore Municipal Airport and part of Interstate Highway 580. The station was temporarily closed in July 2010 to control costs while providing time for Labor, and Management to evaluate the most effective and financially sustainable service model. The station was successfully reopened through a combination of a reduced staffing model and redistribution of resources in Livermore, retirements and unfilled vacancies.

<sup>1</sup> Per the JPA Agreement, the cities of Livermore and Pleasanton determine the staffing levels for its respective communities.





# LIVERMORE-PLEASANTON FIRE DEPARTMENT

280901

# **REVENUE BY DIVISION**

	Actual 2009-10	Adjusted 2010-11	Projected 2011-12	-	ected 2-13
FIRE MANAGEMENT SERVICES					
County Trailer In-Lieu	-	18,596	-		-
Federal Grant	6,404	-	-		-
Miscellaneous Reimbursements	168	-	-		-
Program Subtotal	\$ 6,572	\$ 18,596	\$ -	\$	-
■ FIRE PREVENTION					
State Grant	-	37,289	-		-
Interfund Reimbursement-Revenue	4,882	-	-		-
Program Subtotal	\$ 4,882	\$ 37,289	\$ -	\$	-
■ FIRE OPERATIONS					
Federal Grant	15,012	-	-		-
FEMA/Odes Grant-Disaster Aid	346,762	44,000	-		-
Fire Training Tower Revenue	14,320	5,000	5,000		5,000
Miscellaneous Donations	1,100	2,000	2,000		2,000
Miscellaneous Reimbursements	61,496	5,000	5,000		5,000
Program Subtotal	\$ 438,690	\$ 56,000	\$ 12,000	\$	12,000
■ FIRE ASSETS					
Federal Grant (mobile radios)	91,435	-	-		-
Local match (mobile radios)	22,859	-	-		-
Program Subtotal	\$ 114,293	\$ -	\$ -	\$	-
TOTAL REVENUE	\$ 564,437	\$ 111,885	\$ 12,000	\$	12,000

# EXPENDITURES BY DIVISION

	Actual	Adjusted	Projected	Projected
	2009-10	2010-11	2011-12	2012-13
FIRE MANAGEMENT SERVICES DIVISION				
Fire Management Services Program	1,323,139	1,719,481	2,993,165	2,967,306
Division Subtotal	\$ 1,323,139	\$ 1,719,481	\$ 2,993,165	\$ 2,967,306
FIRE PREVENTION DIVISION				
Fire Prevention Program	1,555,981	1,623,495	1,411,306	1,416,630
Division Subtotal	\$ 1,555,981	\$ 1,623,495	\$ 1,411,306	\$ 1,416,630
FIRE OPERATIONS DIVISION				
Fire Operations Program	24,777,602	23,768,729	23,038,021	23,046,703
EMS Program	209,041	191,370	207,024	207,024
Fire Asset Management Program	127,414	356,266	58,000	58,000
Division Subtotal	\$ 25,114,057	\$ 24,316,365	\$ 23,303,045	\$ 23,311,727
TOTAL EXPENDITURES	\$ 27,993,177	\$ 27,659,341	\$ 27,707,516	\$ 27,695,663



# USED OIL GRANT

515901

# **Description**

In 1994-95, 1997-98, 1998-99, and 2001-02 Pleasanton received Used Oil Grant Recycling funding from the Integrated Waste Management Board to establish State-certified oil recycling centers in Pleasanton. In 2002-03 the Livermore Pleasanton Fire Department assumed responsibility for the Used Oil Grant program for both Pleasanton and Livermore. Grants for both Cities are now reflected in this Fund.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July	1	\$ (1,638)	\$ (1,738)	\$	\$ -
Revenue					
Grants		19,165	38,723	9,462	-
Interfund Reimbursement		-	1,738	-	-
Interest Earnings		47	-	-	-
	Total Revenue	\$ 19,212	\$ 40,461	\$ 9,462	\$ -
Transfers In (Out)					
		-	-	-	-
	Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		257	1,000	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Service	es	19,054	37,723	9,462	-
Capital Outlay		-	-	-	-
· · · ·	Total Expenditures	\$ 19,312	\$ 38,723	\$ 9,462	\$ -
ENDING BALANCE, June	30	\$ (1,738)	\$ -	\$ -	\$ -

**Budget Highlights:** 

 Proposed expenditures are for attendance at annual Waste Oil Conference, waste oil recycling supplies, community outreach, and inspection of certified sites.

• This program will be terminated June 30, 2012

• LPFD contributed \$1,738 in 2010-11 for the deficit fund balance.





LAW ENFORCEMENT

517900

# **Description**

The Law Enforcement Fund is an appropriation by the State of California under AB 3229 for Citizens Option for Public Safety (COPS) Programs. It is to be used for front line law enforcement expenditures and may include crime prevention and related expenses.

			Actual 2009-10		Adjusted 2010-11		Projected 2011-12		Projected 2012-13
Beginning Balance, July	1	\$	177,148	\$	216,393	\$	40,239	\$	42,839
Revenue									
State Grant			128,416		-		-		-
Interest Earnings			3,147		2,100		2,600		3,900
	Total Revenue	\$	131,563	\$	2,100	\$	2,600	\$	3,900
Transfers In (Out)									
	Net Transfers	\$	-	\$	-	\$	-	\$	-
Expenditures		Ψ		Ψ		Ψ		Ψ	-
Personnel			-		-		-		-
Transportation & Training			-		-		-		-
Repairs & Maintenance			-		-		-		-
Materials, Supplies & Servio	ces		29,968		144,025		-		-
Capital Outlay			62,350		34,229		-		-
	Total Expenditures	\$	92,318	\$	178,254	\$	-	\$	-
ENDING BALANCE, Jun	e 30	\$	216,393	\$	40,239	\$	42,839	\$	46,739

**Budget Highlights:** 

• It is currently not known if additional funding will be received due to the current budget crisis at the state level. Once the funds are received, a City Council Agenda Report will be prepared to authorize appropriation for these items that will directly support front line law enforcement needs.





# LEMOINE GEOLOGIC HAZARD DISTRICT

527900

# **Description**

As a condition of approval for the Lemoine subdivision, the developer was required to form a Geologic Hazard Abatement District (GHAD). A GHAD is an assessment district, financed by homeowners within the development, that will be used to pay for any landslide repairs and related geologic repair work.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1		\$ 36,436	\$ 42,158	\$ 42,877	\$ 43,394
Revenue					
Assessment District Payments Assessment District Penalties		6,512	6,792	6,792	6,792 -
Interest Earnings		759	300	500	750
-	Total Revenue	\$ 7,271	\$ 7,092	\$ 7,292	\$ 7,542
Transfers In (Out)					
		-	-	-	-
	Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Services		1,549	6,373	6,775	6,875
Capital Outlay		-	-	-	-
Тс	otal Expenditures	\$ 1,549	\$ 6,373	\$ 6,775	\$ 6,875
ENDING BALANCE, June 3	0	\$ 42,158	\$ 42,877	\$ 43,394	\$ 44,061

Budget Highlights:

 This district does not budget for geologic hazards, such as landslides. However routine maintenance, such as cleaning storm drain ditches and erosion repair, the services of a Geologic Engineer, and administration costs are included in preliminary costs estimated above.



LAUREL CREEK GEOLOGIC HAZARD DISTRICT

528900

# **Description**

As a condition of approval for the Laurel Creek subdivision, the developer was required to form a Geologic Hazard Abatement District (GHAD). A GHAD is an assessment district, financed by homeowners within the development, that will be used to pay for any landslide repairs and related geologic repair work.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1		\$ 487,257	\$ 530,745	\$ 538,068	\$ 547,882
Revenue Interfund Reimbursement Assessment District Payments Assessment District Penalties Interest Earnings		724 41,492 74 9,997	724 41,140 - 4,000	724 41,140 - 6,600	724 41,140 - 9,800
interest Earnings	Total Revenue	\$ 52,287	\$ 4,000	\$ 48,464	\$ 9,800 51,664
Transfers In (Out)					
	Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Services		8,799	38,541	38,650	38,850
Capital Outlay	_	-	-	-	-
To	tal Expenditures	\$ 8,799	\$ 38,541	\$ 38,650	\$ 38,850
ENDING BALANCE, June 30	)	\$ 530,745	\$ 538,068	\$ 547,882	\$ 560,696

**Budget Highlights:** 

 The district does not budget for geologic hazards, such as landslides. However routine maintenance, such as cleaning storm drain ditches and erosion repair, the services of a Geologic Engineer, and administration costs are included in the budgeted expenditures.

• The accumulated fund balance assumes the potential for large-scale repair of hillside slopes once every 10 years.



# PONDEROSA LANDSCAPE DISTRICT

531900

### **Description**

Residents within the Ponderosa Homes subdivision adjacent to Interstate 680 participate in a landscape maintenance district which pays for a private contractor to maintain common area landscaping, including the path along the flood control channel. The contract is administered by the City but paid for by (i) the homeowners through annual assessments placed on their property tax bills and (ii) interfund reimbursements from the General Fund for the portion allocated to general public benefit.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1		\$ 74,031	\$ 78,048	\$ 79,719	\$ 81,690
Revenue Interfund Reimbursement		9,720	9,720	9,720	9,720
Assessment District Payments AD Penalties Interest Earnings		5,864 106 1,428	5,701 - 600	5,701 - 900	5,701 - 1,300
interest Lannings	Total Revenue	\$ 17,117	\$ 16,021	\$ 16,321	\$ 16,721
Transfers In (Out)					
	Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures					
Personnel Transportation & Training		-	-		-
Repairs & Maintenance Materials, Supplies & Services Capital Outlay		- 13,100 -	- 14,350 -	- 14,350	- 14,350 -
	otal Expenditures	\$ 13,100	\$ 14,350	\$ 14,350	\$ 14,350
ENDING BALANCE, June 3	0	\$ 78,048	\$ 79,719	\$ 81,690	\$ 84,061

#### Budget Highlights:

• Estimated expenditures are for landscape maintenance and repairs, water and electricity for irrigation, and administration.

• The fund balance is needed for periodic landscape renovations and for cash flow, because assessment payments made with the property tax bill do not flow to the City until November of each year (4 months into the fiscal year).



# WINDSOR LANDSCAPE DISTRICT

532900

# **Description**

Residents of the Windsor subdivision participate in a landscape and lighting maintenance district which pays to maintain and repair designated landscaped and open space areas, including street lights, sound walls, and pathway lighting. It is administered by the City but paid for by the homeowners through annual assessments placed on their property tax bills.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1		\$ -	\$ 4,219	\$ 5,8 <b>7</b> 9	\$ 7,499
Revenue					
Assessment District Payments		24,782	23,860	23,860	23,860
AD Late Charges		173	-	-	-
Interest Earnings		83	100	60	80
	Total Revenue	\$ 25,038	\$ 23,960	\$ 23,920	\$ 23,940
Transfers In (Out)					
		-	 -	 -	 -
	Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Services		20,819	22,300	22,300	22,300
Capital Outlay		-	-	-	-
	tal Expenditures	\$ 20,819	\$ 22,300	\$ 22,300	\$ 22,300
ENDING BALANCE, June 30	)	\$ 4,219	\$ 5,879	\$ 7,499	\$ 9,139

### **Budget Highlights:**

• Proposed expenditures are for landscape maintenance and repairs, water and electricity for irrigation, streetlight power, streetlight maintenance and repair, and administration.

• The fund balance is needed for periodic landscape renovations and for cash flow, because assessment payments made with the property tax bill do not flow to the City until November of each year (4 months into the fiscal year).





# MOLLER GEOLOGIC HAZARD DISTRICT

533900

# **Description**

As a condition of approval for the Moller Ranch subdivision, the developer was required to form a Geologic Hazard Abatement District (GHAD). A GHAD is an assessment district, financed by homeowners within the development, that will be used to pay for any landslide repairs and related geologic repair work.

			Actual 2009-10		Adjusted 2010-11		Projected 2011-12		Projected 2012-13
Beginning Balance, July 1		\$	77,321	\$	83,833	\$	85,185	\$	86,090
Revenue									
Interest Earnings			1,589		600		1,000		1,500
Misc Reimbursements			500		-		-		-
Assessment District Payments			10,344		9,800		9,800		9,800
Assessment District Penalties			74		-				-
Interfund Reimbursement			104		104		104		104
	Total Revenue	\$	12,611	\$	10,504	\$	10,904	\$	11,404
Transfers In (Out)									
	Net Transfers	\$	-	\$	-	\$	-	\$	-
Expenditures		Ψ		Ŷ		Ŷ		Ŧ	
Personnel			-		-		-		-
Transportation & Training			-		-		-		-
Repairs & Maintenance			-		-		-		-
Materials, Supplies & Services Capital Outlay			6,099		9,152		9,999		10,199
	tal Expenditures	\$	6,099	\$	9,152	\$	9,999	\$	10,199
ENDING BALANCE, June 3	0	\$	83,833	\$	85,185	\$	86,090	\$	87,295

#### **Budget Highlights:**

• The district does not budget for geologic hazards such as landslides. However routine maintenance, such as cleaning storm drain ditches and erosion repair, the services of a Geologic Engineer, and administration costs are included in the budgeted expenditures.

 The accumulated fund balance is for repair and maintenance of hillside slopes and drainage facilities, as may be needed in the future.



OAK TREE FARM GEOLOGIC HAZARD DISTRICT

534900

# **Description**

As a condition of approval for the Oak Tree Farm subdivision, the developer was required to form a Geologic Hazard Abatement District (GHAD). A GHAD is an assessment district, financed by homeowners within the development, that will be used to pay for any landslide repairs and related geologic repair work.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1		\$ 43,006	\$ 47,899	\$ 49,226	\$ 50,031
Revenue Interfund Reimbursement Assessment District Payments AD Penalties Interest Earnings		275 11,128 - 896	275 10,836 - 300	275 10,836 - 600	275 10,836 - 800
Transford In (Qut)	Total Revenue	\$ 12,299	\$ 11,411	\$ 11,711	\$ 11,911
Transfers In (Out)		-	-		-
	Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance Materials, Supplies & Services Capital Outlay		7,406	- 10,084 -	- 10,906 -	۔ 11,106 -
	tal Expenditures	\$ 7,406	\$ 10,084	\$ 10,906	\$ 11,106
ENDING BALANCE, June 3	0	\$ 47,899	\$ 49,226	\$ 50,031	\$ 50,836

Budget Highlights:

 The district does not budget for geologic hazards, such as landslides. However routine maintenance, such as cleaning storm drain ditches and erosion repair, the services of a Geologic Engineer, and administration costs are included in the budgeted expenditures.





**BONDE LANDSCAPE DISTRICT** 

537900

# **Description**

Residents of the Bonde Ranch subdivision participate in a landscape and lighting maintenance district which pays to maintain and repair designated landscaped and open space areas, including street lights, fire breaks, and open space drainage ditches. It is administered by the City but paid for by the homeowners through annual assessments placed on their property tax bills.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1		\$ 22,313	\$ 17,047	\$ 15,797	\$ 14,647
Revenue					
Interfund Reimbursement		253	253	253	253
Assessment District Payments		26,518	25,797	25,797	25,797
AD Penalties		304	-	-	-
Interest Earnings		383	100	200	300
	Total Revenue	\$ 27,458	\$ 26,150	\$ 26,250	\$ 26,350
Transfers In (Out)					
Interfund Transfer Out		-	-	-	-
	Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Services		32,724	27,400	27,400	27,400
Capital Outlay		-	-	-	-
	tal Expenditures	\$ 32,724	\$ 27,400	\$ 27,400	\$ 27,400
ENDING BALANCE, June 3	0	\$ 17,047	\$ 15,797	\$ 14,647	\$ 13,597

#### **Budget Highlights:**

- Interfund reimbursements are from the General Fund and Water Fund for City-owned property located within the assessment district.
- Proposed expenditures are for landscape maintenance and repairs, water and electricity for irrigation, streetlight power, streetlight maintenance and repair, and administration.
- The fund balance is needed for periodic landscape renovations and for cash flow, because assessment payments made with the property tax bill do not flow to the City until November of each year (4 months into the fiscal year).
- The budget will be further refined at a separate public hearing to set the assessment rate for the 2011/12FY tax roll.





# **MOLLER RANCH LANDSCAPE DISTRICT**

539900

# **Description**

Residents of the Moller Ranch subdivision participate in a landscape and lighting maintenance district which pays to maintain and repair designated landscaped and open space areas, including street lights, fire breaks, and open space drainage ditches. It is administered by the City but paid for by the homeowners through annual assessments placed on their property tax bills.

			Actual 2009-10		Adjusted 2010-11		Projected 2011-12		Projected 2012-13
Beginning Balance, July 1		\$	196,782	\$	197,275	\$	211,688	\$	227,201
Revenue									
Interfund Reimbursement			1,140		1,120		1,120		1,120
Assessment District Payments			56,832		55,493		55,493		55,493
AD Penalties			429		-		-		-
Interest Earnings			3,713		1,300		2,400		3,500
	Total Revenue	\$	62,114	\$	57,913	\$	59,013	\$	60,113
Transfers In (Out)									
	Net Transfers	\$	-	\$	-	\$	-	\$	-
Expenditures		Ψ		Ψ		Ψ		Ψ	-
Personnel			-		-		-		-
Transportation & Training			-		-		-		-
Repairs & Maintenance			-		-		-		-
Materials, Supplies & Services			61,621		43,500		43,500		43,500
Capital Outlay			-		-		-		-
	otal Expenditures	\$	61,621	\$	43,500	\$	43,500	\$	43,500
ENDING BALANCE, June 3	80	\$	197,275	\$	211,688	\$	227,201	\$	243,814

Budget Highlights:

- Interfund reimbursements are from the General Fund and Water Fund for City-owned property located within the assessment district.
- Proposed expenditures are for landscape maintenance and repairs, water and electricity for irrigation, streetlight power, streetlight maintenance and repair, and administration.
- The budget will be further refined at a separate public hearing to set the assessment rate for the 2011/12FY tax roll.
- The fund balance is needed for periodic landscape renovations and for cash flow, because assessment payments made with the property tax bill do not flow to the City until November of each year (4 months into the fiscal year).
- Fund balance represents built up reserves for future repair/replacement of entry walls, entry lights, project signage, and whip snake barrier.





# **OAK TREE FARM LANDSCAPE DISTRICT**

542900

### Description

Residents of the Oak Tree Farm subdivision participate in a landscape and lighting maintenance district which pays to maintain and repair designated landscaped and open space areas, including street lights, fire breaks, and open space drainage ditches. It is administered by the City but paid for by the homeowners through annual assessments placed on their property tax bills.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1		\$ 38,592	\$ 37,270	\$ 44,682	\$ 52,244
Revenue					
Interfund Reimbursement		466	466	466	466
Assessment District Payments		19,166	19,096	19,096	19,096
AD Penalties		-	-	-	-
Interest Earnings		714	300	450	650
	Total Revenue	\$ 20,346	\$ 19,862	\$ 20,012	\$ 20,212
Transfers In (Out)					
		-	-	-	-
	Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Services		21,668	12,450	12,450	12,450
Capital Outlay		-	-	-	-
Tot	tal Expenditures	\$ 21,668	\$ 12,450	\$ 12,450	\$ 12,450
ENDING BALANCE, June 30	)	\$ 37,270	\$ 44,682	\$ 52,244	\$ 60,006

**Budget Highlights:** 

 Proposed expenditures are for landscape maintenance and repairs, water and electricity for irrigation, streetlight power, streetlight maintenance and repair, and administration.

• The fund balance is needed for periodic landscape renovations, and for cash flow because assessment payments made with the property tax bill do not start flowing to the City until November of each year (four months into the fiscal year).

Interfund reimbursements are from the Sewer Fund for City-owned property located within the assessment district.





# **COMMUNITY DEVELOPMENT BLOCK GRANT**

548900

### **Description**

The Community Development Block Grant (CDBG) program is funded through a federal grant from the Department of Housing and Urban Development (HUD). As an entitlement city with a population greater than 50,000, Pleasanton receives an annual grant based on a formula which includes population, lower income households, and condition of housing stock. CDBG funds must be used for projects and activities which benefit at least 70 percent lower income persons. Eligible projects include capital improvements, housing rehabilitation, public services, and economic development activities. CDBG funds are allocated annually by the Human Services Commission and City Council to City programs and non-profit agencies which provide services to lower income persons.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1		\$ -	\$ -	\$ -	\$
Revenue					
Federal Allocations Federal ARRA Stimulus Grants		274,459 74,608	483,687	250,000	250,000 -
	Total Revenue	\$ 349,067	\$ 483,687	\$ 250,000	\$ 250,000
Transfers In (Out)					
		-	-	-	-
		-	-	-	-
	Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Services		117,204	308,115	188,500	188,500
Capital Outlay		231,863	175,572	61,500	61,500
Т	otal Expenditures	\$ 349,067	\$ 483,687	\$ 250,000	\$ 250,000
ENDING BALANCE, June 30		\$ -	\$ -	\$ -	\$

#### **Budget Highlights:**

<ul> <li>Proposed expenditures represent the following:</li> </ul>	2011-1	2	2012-13
Axis Community Health - Pre-Development for Capital Project		18,000	
Axis Community Health - Access to Health Care for Uninsured Low-Income		15,000	
City of Pleasanton - City Section 108 Loan Repayment	:	22,211	
GRID Alternatives - Solar Affordable Housing Program	:	27,000	
Neighborhood Solutions - Housing Rehabilitation Program	:	80,000	
Open Heart Kitchen - Senior Meals Program		13,000	
Open Heart Kitchen - Trinity Hot Meal Program		10,000	
REACH - Fence Replacement		3,000	
Tri-Valley Haven - Sojourner House Homeless Shelter		2,500	
To be determined -			200,000
CDBG Administration - Administration of CDBG program by City staffs	:	50,000	50,000
[Contingency] - [Hold for regional food refrigeration project]		9,289	
Total	\$ 2	50,000 \$	250,000





H.O.M.E. PROGRAM

560900

# **Description**

Like the CDBG program, the Housing Opportunities Made Easy (HOME) program is funded through a federal grant from the Department of Housing and Urban Development (HUD). Pleasanton receives its annual formula allocation of HOME funds through its participation as part of the Alameda County HOME Consortium which includes all jurisdictions in the County except the cities of Berkeley and Oakland. HOME funds must be used for housing projects which benefit lower income persons. HOME funds are allocated in part through the annual allocation of CDBG funds as well as on a case by case basis subject to requests by eligible agencies.

			Actual 2009-10		Adjusted 2010-11		Projected 2011-12		Projected 2012-13
Beginning Balance, July 1		\$	-	\$	-	\$		\$	
Revenue									
Federal Allocation Interest Earnings			301,575		535,523		178,000		178,000
interest Larnings	Total Revenue	¢	301,575	\$	535,523	¢	178,000	\$	178,000
Transfers In (Out)		Ψ		Ψ		φ	178,000	φ	178,000
	Net Transfers	\$	-	\$	-	\$	-	\$	-
Expenditures									
Personnel			-		-		-		-
Transportation & Training			-		-		-		-
Repairs & Maintenance			-		-		-		-
Materials, Supplies & Services	S		237,350		103,418		178,000		178,000
Capital Outlay			64,225		432,105		-		-
	otal Expenditures	\$	301,575	\$	535,523	\$	178,000	\$	178,000
ENDING BALANCE, June	30	\$	-	\$	-	\$		\$	-

### Budget Highlights:

 Proposed annual expenditures of \$178,000 are for HOME projects yet to be determined (\$170,000) and for program administration by the City (\$8,000).



# H.B.P.O.A. MAINTENANCE DISTRICT

566900

### **Description**

The HBPOA (Hacienda Business Park Owners Association) Maintenance District Fund accounts for that portion of City signal maintenance costs that are funded by HBPOA.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July	1	\$ -	\$ -	\$	\$ -
Revenue					
HBPOA Maintenance Reimb	ursement	122,814	148,277	100,000	100,000
	Total Revenue	\$ 122,814	\$ 148,277	\$ 100,000	\$ 100,000
Transfers In (Out)					
	-	-	-	-	-
	Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		71,747	97,980	100,000	100,000
Materials, Supplies & Service	es	51,067	50,297	-	-
Capital Outlay		-	-	-	-
	Total Expenditures	\$ 122,814	\$ 148,277	\$ 100,000	\$ 100,000
ENDING BALANCE, June	30	\$ -	\$ -	\$ -	\$ -

### Budget Highlights:

• Proposed expenditures represent Hacienda Business Park Owners Association share of traffic signal maintenance.



**ABANDONED VEHICLE** 

569900

# **Description**

As a member of the Alameda County Abandoned Vehicle Abatement District, the City receives funds from the \$1 vehicle registration surcharge for abatement of abandoned vehicles. The funds are used to cover the costs associated with the handling of abandoned vehicles.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1		\$ 275,988	\$ 280,477	\$ 282,477	\$ 210,977
Revenue					
Abandoned Vehicle Fines		28,771	30,000	30,000	30,000
Interest Earnings		5,717	2,000	3,500	5,200
	Total Revenue	\$ 34,489	\$ 32,000	\$ 33,500	\$ 35,200
Transfers In (Out)					
	Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Services	6	30,000	30,000	30,000	30,000
Capital Outlay		-	-	75,000	-
Т	otal Expenditures	\$ 30,000	\$ 30,000	\$ 105,000	\$ 30,000
ENDING BALANCE, June	30	\$ 280,477	\$ 282,477	\$ 210,977	\$ 216,177

Budget Highlights:

- \$75,000 is included in 2011/12FY for the purchase of new equipment and technology to assist with the handling of abandoned vehicles.
- \$30,000 is included in each year for program administration.



**URBAN FORESTRY** 

570900

# **Description**

The Urban Forestry Fund was created to promote conservation and public education in regard to Pleasanton's street trees, park trees, and trees on private property. Revenue sources include donations and fines assessed for damaging Heritage trees.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1		\$ 274,916	\$ 212,340	\$ 156,866	\$ 102,492
Revenue					
Fines		-	-	-	-
Damage Reimbursement		314	-	-	-
Fines & Forfeitures		-	-	-	-
Interest Earnings		4,494	1,200	2,300	3,400
	Total Revenue	\$ 4,808	\$ 1,200	\$ 2,300	\$ 3,400
Transfers In (Out)					
Transfer Out to General Fund	_	(36,850)	(37,274)	(37,274)	(37,274)
	Net Transfers	\$ (36,850)	\$ (37,274)	\$ (37,274)	\$ (37,274)
Expenditures					
Personnel		-	-	-	-
Transportation & Training		90	2,100	2,100	2,100
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Services		30,444	17,300	17,300	17,300
Capital Outlay	_	-	-	-	-
Tot	al Expenditures	\$ 30,534	\$ 19,400	\$ 19,400	\$ 19,400
ENDING BALANCE, June 30	)	\$ 212,340	\$ 156,866	\$ 102,492	\$ 49,218

# Budget Highlights:

• Proposed annual expenditures are for contractor services for tree surgery, repair, and replanting; professional services and consulting arborists; educational seminars; public education materials; and miscellaneous supplies.

• Proposed transfers to the General Fund in 2011/12FY and 2012/13FY are to fund 1/2 of a Landscape Architect Assistant position.



LIBRARY DONATIONS

571900

# **Description**

This Fund was established in 2002-03 to account for donations made to the Library. Funds will be expended for equipment, enhanced services, etc. in accordance with donors' requests.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July	1	\$ 16,880	\$ 18,113	\$ 17,548	\$ 17,748
Revenue					
Miscellaneous Donations		889	-	-	-
Interest Earnings		344	100	200	300
	Total Revenue	\$ 1,233	\$ 100	\$ 200	\$ 300
Transfers In (Out)					
	_	-	-	-	-
	Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Servio	ces	-	-	-	-
Capital Outlay		-	665	-	-
	Total Expenditures	\$ -	\$ 665	\$ -	\$ -
ENDING BALANCE, June	e 30	\$ 18,113	\$ 17,548	\$ 17,748	\$ 18,048

Budget Highlights:

 Although not reflected in revenue estimates in 2011/12FY and 2012/13FY the Library typically receives donations each year for furniture, equipment, and programs. If and when donations are received, expenditure budget requests will be made in accordance with any donor designations for the funds.

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# **OTHER FUNDS TAB**



# **2003 CERTIFICATES OF PARTICIPATION**

026900

### **Description**:

This fund is used to account for the accumulation of resources and payment of principal and interest on debt issued to construct the Callippe Preserve Golf Course And Open Space and to refund the 1991 Certificates of Participation issued for construction of the Senior Center.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1		\$ -	\$ 0	\$ 0	\$ 470
Revenue					
Interest Earnings		-	-	-	-
	Total Revenue	\$ -	\$ -	\$ -	\$ -
Transfers In (Out)					
Transfer in from Golf Fund		1,596,045	1,592,360	1,592,360	1,592,360
Transfer in from Misc CIP		401,470	404,760		
Transfer in from General Fund				406,800	
	Net Transfers	\$ 1,997,515	\$ 1,997,120	\$ 1,999,160	\$ 1,592,360
Annual Payments					
Golf Course		1,596,045	1,592,360	1,591,890	1,589,399
Senior Center	_	401,470	404,760	406,800	-
	Total Expenditures	\$ 1,997,515	\$ 1,997,120	\$ 1,998,690	\$ 1,589,399
ENDING BALANCE, June 3	30	\$ 0	\$ 0	\$ 470	\$ 3,431

### **BUDGET HIGHLIGHTS**

- Transfers in from the General Fund are for the Senior Center debt service.
- The final payment for the Senior Center financing will be made in 2011/12FY.
- The final payment for the Golf Course financing will be made in 2032/33FY.
- Reserve funds for the 2003 Certificates were replaced by a surety bond held by an insurance company.



# **2004 CERTIFICATES OF PARTICIPATION**

027900

### **Description:**

This fund is used to account for the accumulation of resources and the payment of principal and interest on debt issued to refund the 1994 Series B Bonds. The 1994 bonds were used to refund the 1987 and 1988 Certificates of Participation (COP) that constructed the Corporation Yard and purchased a City Hall building.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1	\$	404,188	\$ 394,945	\$ 398,045	\$ 398,045
Revenue					
Interest Earnings		-	3,100	-	-
Total Revenu	ie \$	-	\$ 3,100	\$ -	\$ -
Transfers In (Out)					
Transfer In from General Fund				386,303	385,536
Transfer In from Misc CIP		380,239	386,000		
Net Transfer	rs \$	380,239	\$ 386,000	\$ 386,303	\$ 385,536
Annual Payments					
Principal and interest		389,483	386,000	386,303	385,536
Total Expenditure	es \$	389,483	\$ 386,000	\$ 386,303	\$ 385,536
ENDING BALANCE, June 30	\$	394,945	\$ 398,045	\$ 398,045	\$ 398,045

### **BUDGET HIGHLIGHTS**

• The final payment will be made in 2014/15FY.

• The debt service reserve of \$394,945 is held with U.S. Bank.



# PLEASANTON RETIREE MEDICAL TRUST

274900

### Description:

In May 2009, the City of Pleasanton established two Internal Revenue Code Section 115 Irrevocable Trusts (Trusts) to pre-fund post employment retiree medical benefits for City and LPFD employees. In March 2011, the City adopted a resolution authorizing the City's participation in the California Employer's Retiree Benefit Trust (CERBT) program managed by CalPERS. The monies in the Pleasanton Retiree Medical Trust are in an irrevocable trust on behalf of the employees for the payment of future retiree medical post retirement benefits.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1		\$ 3,600,000	\$ 6,416,556	\$ 8,980,546	\$ 12,431,546
Revenue					
Annual Retiree Contribution		2,800,000	2,500,000	2,800,000	2,800,000
Interest Earnings		 16,556	63,990	651,000	867,000
	Total Revenue	\$ 2,816,556	\$ 2,563,990	\$ 3,451,000	\$ 3,667,000
Transfers In (Out)					
	Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Services		-	-	-	-
Capital Outlay		-	-	-	-
T,	otal Expenditures	\$ -	\$ -	\$ -	\$ -
ENDING BALANCE, June 30	)	\$ 6,416,556	\$ 8,980,546	\$ 12,431,546	\$ 16,098,546

### **BUDGET HIGHLIGHTS**

• Adopted resolution for participation in the California Employer's Retiree Benefit Trust (CERBT).



# L.P.F.D. RETIREE MEDICAL TRUST

275900

### Description:

In May 2009, the City of Pleasanton established two Internal Revenue Code Section 115 Irrevocable Trusts (Trusts) to pre-fund post employment retiree medical benefits for City and LPFD employees. In March 2011, the City adopted a resolution authorizing the City's participation in the California Employer's Retiree Benefit Trust (CERBT) program managed by CalPERS. The monies in the LPFD Retiree Medical Trust are in an irrevocable trust on behalf of the employees for the payment of future retiree medical post retirement benefits.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1		\$ 1,900,000	\$ 3,408,634	\$ 4,844,107	\$ 6,695,107
Revenue					
Annual Retiree Contribution Interest Earnings		1,500,000 8,634	1,400,000 35,473	1,500,000 351,000	1,500,000 468,000
-	Total Revenue	\$ 1,508,634	\$ 1,435,473	\$ 1,851,000	\$ 1,968,000
Transfers In (Out)					
	Net Transfers	\$ -	\$ -	\$ -	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		-	-	-	-
Materials, Supplies & Services		-	-	-	-
Capital Outlay		 -	-	-	-
Т	otal Expenditures	\$ -	\$ -	\$ -	\$ -
ENDING BALANCE, June 3	0	\$ 3,408,634	\$ 4,844,107	\$ 6,695,107	\$ 8,663,107

### **BUDGET HIGHLIGHTS**

• Adopted resolution for participation in the California Employer's Retiree Benefit Trust (CERBT).



# PLEASANTON. Trust Fund PLEASANTON TOWNSHIP COUNTY WATER (P.T.C.W.D. #3) 276900

# **Description:**

In 1999, the City set aside \$918,000 from the Pleasanton Township County Water District #3 assessment bond funds for the maintenance of Santos Ranch Road. The City entered into a maintenance agreement with the property owners and East Bay Regional Parks District (EBRPD). The agreements set out a schedule of work that the City will do for the road including weed abatement and storm drain cleaning annually; sealing every 5 years; overlay every 20 years; gate repair, etc. With the funding for these services coming from interest earnings on the funds plus a payment of \$100 - \$150 (varies by property owner) each year from each of the property owners.

		Actual 2009-10	Adjusted 2010-11	Projected 2011-12	Projected 2012-13
Beginning Balance, July 1		\$ 527,988	\$ 140,416	\$ 98,128	\$ 449,587
Revenue					
Miscellaneous		1,425	1,225	1,225	1,225
Damage Reimbursement		-	-	-	-
Interest Earnings		5,957	900	1,700	2,500
	Total Revenue	\$ 7,382	\$ 2,125	\$ 2,925	\$ 3,725
Transfers In (Out)					
Trs in from Water Repair & Repla	cement CIP	-	-	378,564	-
	Net Transfers	\$ -	\$ -	\$ 378,564	\$ -
Expenditures					
Personnel		-	-	-	-
Transportation & Training		-	-	-	-
Repairs & Maintenance		1,634	5,000	10,000	10,000
Materials, Supplies & Services		14,756	20,530	20,030	20,030
Capital Outlay	_	378,564	18,883	-	-
То	tal Expenditures	\$ 394,954	\$ 44,413	\$ 30,030	\$ 30,030
ENDING BALANCE, June 30		\$ 140,416	\$ 98,128	\$ 449,587	\$ 423,282

### **BUDGET HIGHLIGHTS**

• Proposed expenditures are for annual road maintenance.

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# **CAPITAL IMPROVEMENT PROGRAM TAB**

# **CAPITAL IMPROVEMENT PROGRAM**

# **Five Year Summaries**



CIP #		2011-12	2012-13	2013-14	2014-15	TOTAL
	BEGINNING BALANCE	\$5,901,928	\$3,396,334	\$2,400,093	\$3,413,559	\$5,901,928
	ESTIMATED REVENUES	3,693,446	2,976,735	4,179,896	2,880,694	\$13,730,771
	TRANSFERS	1,617,530	2,303,763	542,500	392,500	\$4,856,293
	TOTAL FUNDS AVAILABLE	\$11,212,904	\$8,676,832	\$7,122,489	\$6,686,753	\$24,488,992
	EXPENDITURES					
115009	Annual Curb and Gutter Replacements for Street Resurfacing Projects	200,000	200,000	200,000	200,000	\$800,000
115003	Annual Resurfacing of Various Streets	2,650,000	2,650,000	1,950,000	1,409,800	\$8,659,800
115005	Annual Sidewalk and Intersection Ramp Installations	130,000	130,000	130,000	130,000	\$520,000
115012	Annual Sidewalk Replacement	100,000	200,000	200,000	200,000	\$700,000
115004	Annual Slurry Sealing of Various Streets	472,135	215,000	250,000	250,000	\$1,187,135
115007	Annual Traffic Buttons and Line Markers Installation	100,000	0	100,000	100,000	\$300,000
115032	BI-Annual Traffic Signal Installations	250,000	0	250,000	0	\$500,000
115018	Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill Road	125,000	0	150,000	0	\$275,000
115021	Bi-Annual Evaluation and Reclassification of Street Surfaces	60,000	0	60,000	0	\$120,000
115043	Bicycle & Pedestrian Related Improvements	167,715	217,000	217,000	50,000	\$651,715
025023	Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)	50,000	50,000	50,000	0	\$150,000
095034	I-580 at Foothill Road Improvements - Phase 3 Reserve	979,100	0	0	0	\$979,100
115041	Intersection Improvements at Various Locations	100,000	100,000	100,000	100,000	\$400,000
055022	Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of \$1,748,994)	435,000	0	0	0	\$435,000
115023	Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-580 Interchange	350,000	0	0	0	\$350,000
115035	Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway	230,000	0	0	0	\$230,000
115034	Staples Ranch: Stoneridge Drive at Santa Rita Road Intersection Improvements	300,000	1,470,000	0	0	\$1,770,000
115036	Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and Trevor Parkway	800,000	0	0	0	\$800,000
125024	Staples Ranch: Stoneridge Drive Noise Attenuating Pavement from Trevor Parkway to Santa Rita Road	0	900,000	0	0	\$900,000
015041	Tri-Valley Transportation Development Fee Reserve (Recommended funding is in addition to an existing reserve of \$73,455)	17,620	94,739	51,930	76,662	\$240,951
115016	Valley Avenue Pedestrian Pathway	100,000	0	0	0	\$100,000
115014	West Las Positas at Tassajara Street Repairs	200,000	0	0	0	\$200,000
125055	Bi-Annual Neighborhood Traffic Calming Devices	0	50,000	0	0	\$50,000
	TOTAL STREETS PROJECTS	\$7,816,570	\$6,276,739	\$3,708,930	\$2,516,462	\$20,318,701
	ENDING FUND BALANCE	\$3,396,334	\$2,400,093	\$3,413,559	\$4,170,291	\$4,170,291

CIP #		2011-12	2012-13	2013-14	2014-15	TOTAL
	BEGINNING BALANCE	\$1,264,168	\$0	\$22,000	\$23,500	\$1,264,168
	ESTIMATED REVENUES	\$137,500	\$383,503	\$751,283	\$737,732	\$2,010,018
	TRANSFERS	\$75,000	\$75,000	\$75,000	\$75,000	\$300,000
	TOTAL FUNDS AVAILABLE	\$1,476,668	\$458,503	\$848,283	\$836,232	\$3,574,186
	EXPENDITURES					
117024	Bernal Property Mitigation Pond Observation Deck	\$85,000	\$0	\$0	\$0	\$85,000
087038	Dolores Bengtson Aquatic Center Improvements: Additional Funding Required for Project Completion (See Project Description Sheet for Full Funding Details)	\$503,339	\$0	\$0	\$0	\$503,339
017037	General Trail Improvements and Development	\$75,000	\$75,000	\$75,000	\$75,000	\$300,000
037028	New Community Park: Site Acquisition Reserve from In Lieu Park Dedication Fees (Recommended funding is in addition to an existing reserve of \$4,202,444)	\$723,329	\$361,503	\$749,783	\$737,732	\$2,572,347
127016	St. John's Low-flow Crossing	\$90,000	\$0	\$0	\$0	\$90,000
	TOTAL PARK PROJECTS	\$1,476,668	\$436,503	\$824,783	\$812,732	\$3,550,686
	ENDING FUND BALANCE	\$0	\$22,000	\$23,500	\$23,500	\$23,500

CIP #		2011-12	2012-13	2013-14	2014-15	TOTAL
	BEGINNING BALANCE	\$920,586	\$549,886	\$572,301	\$917,865	\$920,586
	ESTIMATED REVENUES	\$159,300	\$402,415	\$550,564	\$486,768	\$1,599,047
	TRANSFERS	(\$75,000)	(\$75,000)	\$1,075,000	\$1,525,000	\$2,450,000
	TOTAL FUNDS AVAILABLE	\$1,004,886	\$877,301	\$2,197,865	\$2,929,633	\$7,009,685
	EXPENDITURES					
118015	Bi-Annual Erosion Control and Storm Repairs	100,000	0	50,000	0	\$150,000
948051	East County Animal Shelter Lease/Debt Payments	80,000	80,000	80,000	80,000	\$320,000
068018	Capital Improvement Program Reserve (CIPR) (Recommended funding is in addition to an existing reserve of \$2,159,438)	35,000	0	1,150,000	1,600,000	\$2,785,000
118037	Installation of ADA Hearing Loops for Hearing Impaired in the City Council Chamber	40,000	0	0	0	\$40,000
118029	Fire Station No. 4 - Repairs to Upper Parapet Walls	200,000	0	0	0	\$200,000
128023	Fire Station No. 3 - Replace Exterior Siding	0	225,000	0	0	\$225,000
	TOTAL MISCELLANEOUS PROJECTS	\$455,000	\$305,000	\$1,280,000	\$1,680,000	\$3,720,000
	ENDING FUND BALANCE	\$549,886	\$572,301	\$917,865	\$1,249,633	\$1,249,633

#### WATER PROJECTS SUMMARY CAPITAL IMPROVEMENT PROGRAM

CIP #		2011-12	2012-13	2013-14	2014-15	TOTAL
	BEGINNING BALANCE	\$7,762,451	\$7,953,938	\$8,707,789	\$9,621,635	\$7,762,451
	ESTIMATED REVENUES	120,000	223,800	238,795	276,946	\$859,541
	TRANSFERS	886,487	1,265,051	1,265,051	1,265,051	\$4,681,640
	TOTAL FUNDS AVAILABLE	\$8,768,938	\$9,442,789	\$10,211,635	\$11,163,632	\$13,303,632
	EXPENDITURES					
111028	Annual Water Main Replacement Projects	440,000	440,000	440,000	440,000	\$1,760,000
111019	Annual Water Pump and Motor Repairs	50,000	50,000	50,000	50,000	\$200,000
111040	Annual Replacement of Water Meters	100,000	0	0	0	\$100,000
111013	Bi-Annual Replacement of Polybutylene Service Laterals	75,000	0	0	0	\$75,000
111027	Bi-Annual Water Tank Corrosion Repairs	100,000	0	100,000	0	\$200,000
111038	Pressure Reducing Station Rehabilitation	50,000	0	0	50,000	\$100,000
121011	Bi-Annual Control Valve Installations	0	100,000	0	100,000	\$200,000
121010	Bi-Annual Electrical Panel Upgrades and Restorations	0	45,000	0	45,000	\$90,000
121022	Bi-Annual Overhaul of Emergency Water Generators	0	50,000	0	50,000	\$100,000
121000	Water Quality Improvement Project	0	50,000	0	0	\$50,000
	TOTAL WATER PROJECTS	\$815,000	\$735,000	\$590,000	\$735,000	\$2,875,000
	ENDING WATER FUND BALANCE	\$7,953,938	\$8,707,789	\$9,621,635	\$10,428,632	\$10,428,632

#### SEWER PROJECTS SUMMARY CAPITAL IMPROVEMENT PROGRAM

CIP #	
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CIP #		2011-12	2012-13	2013-14	2014-15	TOTAL
	BEGINNING BALANCE	\$3,191,172	\$3,870,972	\$483,872	\$1,042,027	\$3,191,172
	ESTIMATED REVENUES	83,800	136,900	78,155	92,446	\$391,301
	TRANSFERS	1,000,000	1,000,000	1,010,000	1,010,000	\$4,020,000
	TOTAL FUNDS AVAILABLE	\$4,274,972	\$5,007,872	\$1,572,027	\$2,144,473	\$7,602,473
	EXPENDITURES					
112020	Annual Sewer Pump and Motor Repairs	50,000	50,000	50,000	50,000	\$200,000
112001	Annual Sewer Maintenance Hole Improvements	30,000	30,000	30,000	30,000	\$120,000
112017	Bi-Annual Overhaul of Emergency Sewer Generators	50,000	0	0	50,000	\$100,000
112031	EALS/EARS Pump Station and Pipeline	274,000	4,404,000	0	0	\$4,678,000
122030	Bi-Annual Electrical Panel Upgrades and Restorations	0	40,000	0	40,000	\$80,000
132002	Annual Sanitary Sewer Main Replacement & Improvements	0	0	450,000	500,000	\$950,000
	TOTAL SEWER PROJECTS	\$404,000	\$4,524,000	\$530,000	\$670,000	\$6,128,000
	ENDING FUND BALANCE	\$3,870,972	\$483,872	\$1,042,027	\$1,474,473	\$1,474,473

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# **CAPITAL IMPROVEMENT PROGRAM**

# **Detailed Financial Tables by Year**



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Fiscal Year 2011-12

	STREET GEN FUND CIP	GAS TAX	MEASURE B & STREETS	TRAFFIC DEV FEES	GRANTS AND MISCELLANEOUS	DEV CONTRIB	NPID	TOTAL
BEGINNING BALANCE	\$769,233	\$474,326	\$1,845,996	\$1,202,728	\$0	CONTRIB \$0	\$1,609,645	\$5.901.928
REVENUES:	\$769,233	\$474,320	\$1,645,996	\$1,202,728	\$U	\$U	\$1,609,645	\$5,901,928
				170,196				\$170,196
Estimated Traffic Impact Fees from Calendar Year 2011								
Tri-Valley Transportation Fee				17,620				\$17,620
Dougherty Valley Mitigation Fees				50,000				\$50,000
Proposition 1B			622,135					\$622,135
Transportation Development Act Grant for Bicycle and Pedestrian Paths					100,000			\$100,000
SUBTOTAL FEE REVENUE	\$0	\$0	\$622,135	\$237,816	\$100,000	\$0	\$0	\$959,951
TRANSFER TO NEXT FISCAL YEAR				(170,196)				(\$170,196
TRANSFER FROM PRIOR CALENDAR YEAR REVENUE								\$0
GAS TAX:								
2103 Gas Tax (Proposition 42 Replacement)		783,488						\$783,488
2105 Gas Tax (Prop 111)		372,822						\$372,822
2106 Gas Tax		246,095						\$246,095
2107 Gas Tax		496,148						\$496,148
2107.5 Gas Tax		7,500						\$7,500
Measure B - Streets and Roads		,	607,623					\$607,623
Measure B - Bicycle and Pedestrian			167,715					\$167,715
INTEREST INCOME (Including Project Reserves)	30,800	26,800	29,000	109,200			26,500	\$222,300
DEVELOPER CONTRIBUTIONS	30,000	20,000	23,000	100,200			20,000	\$222,300
TOTAL ESTIMATED REVENUES	\$30,800	\$1,932,853	\$1,426,473	\$176,820	\$100,000	\$0	\$26,500	\$3,693,446
TRANSFERS FROM:								
General Fund Annual Contribution to Streets								\$0
Alameda County Surplus Property Authority: Staples Contribution								\$0
City of Livermore: Contribution to Staples Ranch/El Charro Interchange						82,809		\$82,809
Stoneridge Drive Specific Plan Fees For Staples Related Projects						1,597,191		\$1,597,191
TRANSFERS TO:								
General Fund From 2107.5 Gas Tax		(7,500)						(\$7,500
General Fund: Congestion Management Program Funding			(33,436)					(\$33,436
General Fund: NPID #1 Reimbursement							(21,534)	(\$21,534
NET TRANSFERS IN/(OUT)	\$0	(\$7,500)	(\$33,436)	\$0	\$0	\$1,680,000	(\$21,534)	\$1,617,530
TOTAL FUNDS AVAILABLE	\$800,033	\$2,399,679	\$3,239,033	\$1,379,548	\$100,000	\$1,680,000	\$1,614,611	\$11,212,904
Expenditures:		, ,,.	1 . , ,	, ,, ,, ,	,	, ,,		
Annual Curb and Gutter Replacements for Street Resurfacing Projects			200,000					\$200,000
Annual Resurfacing of Various Streets		1,100,000	1,550,000					\$2,650,000
Annual Sidewalk and Intersection Ramp Installations	130,000	1,100,000	1,000,000					\$130,000
Annual Sidewalk Replacement	100,000							\$100,000
Annual Slurry Sealing of Various Streets		250,000	222,135					\$472,135
Annual Traffic Buttons and Line Markers Installation		100,000	,					
BI-Annual Traffic Signal Installations								\$100.000
				250,000				
DI-Annual Bridge Maintenance Program - Including Bernal Bridge Near	125,000			250,000				\$250,000
Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill Road				250,000				\$250,000 \$125,000
	125,000			250,000				\$250,000 \$125,000
Foothill Road Bi-Annual Evaluation and Reclassification of Street Surfaces Bicycle & Pedestrian Related Improvements			167,715					\$250,000 \$125,000 \$60,000 \$167,715
Foothill Road Bi-Annual Evaluation and Reclassification of Street Surfaces Bicycle & Pedestrian Related Improvements Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in			167,715	250,000				\$250,000 \$125,000 \$60,000
Foothill Road Bi-Annual Evaluation and Reclassification of Street Surfaces Bicycle & Pedestrian Related Improvements Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)				50,000				\$250,000 \$125,000 \$60,000 \$167,715 \$50,000
Foothill Road Bi-Annual Evaluation and Reclassification of Street Surfaces Bicycle & Pedestrian Related Improvements Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874) I-580 at Foothill Road Improvements - Phase 3 Reserve			167,715 350,000	50,000				\$125,000 \$60,000 \$167,715 \$50,000 \$979,100
Foothill Road Bi-Annual Evaluation and Reclassification of Street Surfaces Bicycle & Pedestrian Related Improvements Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874) I-580 at Foothill Road Improvements - Phase 3 Reserve Intersection Improvements at Various Locations			350,000	50,000				\$250,000 \$125,000 \$60,000 \$167,715 \$50,000 \$979,100 \$100,000
Foothill Road Bi-Annual Evaluation and Reclassification of Street Surfaces Bicycle & Pedestrian Related Improvements Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874) I-580 at Foothill Road Improvements - Phase 3 Reserve Intersection Improvements at Various Locations Old Stanley Boulevard Reconstruction and Underground Utility District				50,000				\$250,000 \$125,000 \$60,000 \$167,715 \$50,000 \$979,100
Foothill Road Bi-Annual Evaluation and Reclassification of Street Surfaces Bicycle & Pedestrian Related Improvements Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874) I-580 at Foothill Road Improvements - Phase 3 Reserve Intersection Improvements at Various Locations Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of			350,000	50,000		350.000		\$250,000 \$125,000 \$60,000 \$167,715 \$50,000 \$979,100 \$100,000 \$435,000
Foothill Road Bi-Annual Evaluation and Reclassification of Street Surfaces Bicycle & Pedestrian Related Improvements Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874) 1-580 at Foothill Road Improvements - Phase 3 Reserve Intersection Improvements at Various Locations Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-580 Interchange			350,000	50,000		350,000		\$250,000 \$125,000 \$60,000 \$167,715 \$50,000 \$979,100 \$100,000
Foothill Road Bi-Annual Evaluation and Reclassification of Street Surfaces Bicycle & Pedestrian Related Improvements Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874) I-580 at Foothill Road Improvements - Phase 3 Reserve Intersection Improvements at Various Locations Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of Staples Ranch: Irrigation and Landscaping Improvements at EL Charro			350,000	50,000		350,000		\$250,000 \$125,000 \$60,000 \$167,715 \$50,000 \$979,100 \$100,000 \$435,000
Foothill Road           Bi-Annual Evaluation and Reclassification of Street Surfaces           Bicycle & Pedestrian Related Improvements           Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)           I-580 at Foothill Road Improvements - Phase 3 Reserve           Intersection Improvements at Various Locations           Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-580 Interchange           Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway           Staples Ranch: Stoneridge Drive at Santa Rita Road Intersection			350,000	50,000		230,000 300,000		\$250,000 \$125,000 \$60,000 \$167,715 \$50,000 \$100,000 \$435,000 \$350,000 \$230,000 \$300,000
Foothill Road           Bi-Annual Evaluation and Reclassification of Street Surfaces           Bicycle & Pedestrian Related Improvements           Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)           I-580 at Foothill Road Improvements - Phase 3 Reserve           Intersection Improvements at Various Locations           Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-580 Interchange           Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway           Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman			350,000	50,000		230,000		\$250,000 \$125,000 \$60,000 \$167,715 \$50,000 \$100,000 \$435,000 \$350,000 \$230,000
Foothill Road Bi-Annual Evaluation and Reclassification of Street Surfaces Bicycle & Pedestrian Related Improvements Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874) 1-580 at Foothill Road Improvements - Phase 3 Reserve Intersection Improvements at Various Locations Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & 1-580 Interchange Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and Trevor Parkway			350,000	50,000		230,000 300,000		\$250,000 \$125,000 \$60,000 \$167,715 \$50,000 \$100,000 \$435,000 \$350,000 \$230,000 \$300,000
Foothill Road           Bi-Annual Evaluation and Reclassification of Street Surfaces           Bicycle & Pedestrian Related Improvements           Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)           1-580 at Foothill Road Improvements - Phase 3 Reserve           Intersection Improvements at Various Locations           Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-580 Interchange           Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway           Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and Trevor Parkway           Staples Ranch: Stoneridge Drive Noise Attenuating Pavement from Trevor			350,000	50,000		230,000 300,000		\$250,000 \$125,000 \$60,000 \$167,715 \$50,000 \$100,000 \$435,000 \$350,000 \$230,000 \$300,000
Foothill Road           Bi-Annual Evaluation and Reclassification of Street Surfaces           Bicycle & Pedestrian Related Improvements           Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)           I-580 at Foothill Road Improvements - Phase 3 Reserve           Intersection Improvements at Various Locations           Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-580 Interchange           Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway           Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and Trevor Parkway           Staples Ranch: Stoneridge Drive Noise Attenuating Pavement from Trevor Parkway to Santa Rita Road			350,000	50,000 629,100 100,000		230,000 300,000		\$250,000 \$125,000 \$60,000 \$167,715 \$50,000 \$100,000 \$435,000 \$350,000 \$230,000 \$300,000 \$800,000
Foothill Road           Bi-Annual Evaluation and Reclassification of Street Surfaces           Bicycle & Pedestrian Related Improvements           Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)           I-580 at Foothill Road Improvements - Phase 3 Reserve           Intersection Improvements at Various Locations           Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-580 Interchange           Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway           Staples Ranch: Istallation of Traffic Signals at Newton Way, Guzman Parkway and Trevor Parkway           Staples Ranch: Stoneridge Drive Noise Attenuating Pavement from Trevor Parkway to Santa Rita Road           Tri-Valley Transportation Development Fee Reserve (Recommended			350,000	50,000		230,000 300,000		\$250,000 \$125,000 \$60,000 \$167,715 \$50,000 \$100,000 \$435,000 \$350,000 \$230,000 \$300,000 \$800,000
Foothill Road           Bi-Annual Evaluation and Reclassification of Street Surfaces           Bicycle & Pedestrian Related Improvements           Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)           I-580 at Foothill Road Improvements - Phase 3 Reserve           Intersection Improvements at Various Locations           Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-580 Interchange           Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway           Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and Trevor Parkway           Staples Ranch: Stoneridge Drive Noise Attenuating Pavement from Trevor Parkway to Santa Rita Road			350,000	50,000 629,100 100,000	100,000	230,000 300,000		\$250,000 \$125,000 \$60,000 \$167,715 \$50,000 \$100,000 \$435,000 \$350,000 \$3350,000 \$3300,000 \$300,000 \$800,000 \$800,000 \$17,620
Foothill Road           Bi-Annual Evaluation and Reclassification of Street Surfaces           Bicycle & Pedestrian Related Improvements           Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)           1-580 at Foothill Road Improvements - Phase 3 Reserve           Intersection Improvements at Various Locations           Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & 1-580 Interchange           Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway           Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and Trevor Parkway           Staples Ranch: Stoneridge Drive Noise Attenuating Pavement from Trevor Parkway to Santa Rita Road Tri-Valley Transportation Development Fee Reserve (Recommended funding is in addition to an existing reserve of \$73,455)		200,000	350,000	50,000 629,100 100,000		230,000 300,000		\$250,000 \$125,000 \$60,000 \$167,715 \$50,000 \$100,000 \$435,000 \$350,000 \$230,000 \$300,000 \$300,000 \$17,620 \$100,000
Foothill Road           Bi-Annual Evaluation and Reclassification of Street Surfaces           Bicycle & Pedestrian Related Improvements           Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)           1-580 at Foothill Road Improvements - Phase 3 Reserve           Intersection Improvements at Various Locations           Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-580 Interchange           Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway           Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and Trevor Parkway           Staples Ranch: Installation of Drive Noise Attenuating Pavement from Trevor Parkway to Santa Rita Road           Tri-Valley Transportation Development Fee Reserve (Recommended funding is in addition to an existing reserve of \$73,455)           Valley Avenue Pedestrian Pathway		200,000	350,000	50,000 629,100 100,000		230,000 300,000		\$250,000 \$125,000 \$60,000 \$167,715 \$50,000 \$100,000 \$435,000 \$350,000 \$230,000 \$300,000
Foothill Road           Bi-Annual Evaluation and Reclassification of Street Surfaces           Bicycle & Pedestrian Related Improvements           Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)           I-580 at Foothill Road Improvements - Phase 3 Reserve           Intersection Improvements at Various Locations           Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-580 Interchange           Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway           Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and Trevor Parkway           Staples Ranch: Stoneridge Drive Noise Attenuating Pavement from Trevor Parkway to Santa Rita Road           Tri-Valley Transportation Development Fee Reserve (Recommended funding is in addition to an existing reserve of \$73,455)           Valley Avenue Pedestrian Pathway           West Las Positas at Tassajara Street Repairs		200,000	350,000	50,000 629,100 100,000		230,000 300,000		\$250,000 \$125,000 \$60,000 \$167,715 \$50,000 \$100,000 \$435,000 \$350,000 \$230,000 \$300,000 \$300,000 \$17,620 \$117,620 \$100,000

Fiscal Year 2012-13

	STREET GEN FUND CIP	GAS TAX	MEASURE B & STREETS	TRAFFIC DEV FEES	GRANTS AND MISCELLANEOUS	DEV CONTRIB	NPID	TOTAL
BEGINNING BALANCE	\$385,033	\$749,679	\$314,183	\$332,828	\$0	CONTRIB	\$1,614,611	\$3,396,334
REVENUES:	\$303,033	\$149,019	ψ <b>3</b> 14,105	\$332,020	φU		\$1,014,011	\$3,390,334
Estimated Traffic Impact Fees from Calendar Year 2012				1,083,531				\$1,083,531
Tri-Valley Transportation Fee				94,739				\$94,739
Dougherty Valley Mitigation Fees				50,000				\$50,000
Proposition 1B			400,000	50,000				\$400,000
			400,000		50,000			\$50,000
Transportation Development Act Grant for Bicycle and Pedestrian Paths					-			
SUBTOTAL FEE REVENUE	\$0	\$0	\$400,000	\$1,228,270	\$50,000	\$0	\$0	\$1,678,270
TRANSFER TO NEXT FISCAL YEAR				(1,083,531)				(\$1,083,531)
TRANSFER FROM PRIOR CALENDAR YEAR REVENUE				170,196				\$170,196
GAS TAX:								
2103 Gas Tax (Proposition 42 Replacement)								\$0
2105 Gas Tax (Prop 111)		372,800						\$372,800
2106 Gas Tax		246,000						\$246,000
2107 Gas Tax		496,000						\$496,000
2107.5 Gas Tax		7,500						\$7,500
Measure B - Streets and Roads			607,000					\$607,000
Measure B - Bicycle and Pedestrian			167,000					\$167,000
INTEREST INCOME (Including Project Reserves)	20,000	38,400	32,700	186,000			38,400	\$315,500
DEVELOPER CONTRIBUTIONS								\$0
TOTAL ESTIMATED REVENUES	\$20,000	\$1,160,700	\$1,206,700	\$500,935	\$50,000	\$0	\$38,400	\$2,976,735
TRANSFERS FROM:								
General Fund Annual Contribution to Streets								\$0
Alameda County Surplus Property Authority: Staples Contribution						1,500,000		\$1,500,000
City of Livermore: Contribution to Staples Ranch/El Charro Interchange						870,000		\$870,000
Stoneridge Drive Specific Plan Fees For Staples Related Projects						,		\$0
TRANSFERS TO:								
General Fund From 2107.5 Gas Tax		(7,500)						(\$7,500)
General Fund: Congestion Management Program Funding		(.,)	(36,446)					(\$36,446)
General Fund: NPID #1 Reimbursement			(00,110)				(22,291)	(\$22,291)
NET TRANSFERS IN/(OUT)	\$0	(\$7,500)	(\$36,446)	\$0	\$0	\$2,370,000	(\$22,291)	\$2,303,763
TOTAL FUNDS AVAILABLE	\$405,033	\$1,902,879	(\$30,440) \$1,484,437	\$833,763	\$50,000	\$2,370,000	(\$22,291) \$1,630,720	\$8,676,832
	\$405,035	\$1,902,079	ə1,404,437	φ033,703	\$30,000	\$2,370,000	\$1,030,720	\$0,070,032
Expenditures: Annual Curb and Gutter Replacements for Street Resurfacing Projects		200,000						\$200,000
Annual Resurfacing of Various Streets		1,347,563	1,302,437					\$2,650,000
Annual Sidewalk and Intersection Ramp Installations	130,000	1,347,303	1,302,437					\$130,000
Annual Sidewalk Replacement	200,000							\$200,000
Annual Slurry Sealing of Various Streets	200,000	200,000	15,000					\$215,000
Annual Traffic Buttons and Line Markers Installation		200,000	10,000					\$0
BI-Annual Traffic Signal Installations								\$0
Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill								\$0
Road								
Bi-Annual Evaluation and Reclassification of Street Surfaces								\$0
Bicycle & Pedestrian Related Improvements	ļ		167,000		50,000			\$217,000
Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)				50,000				\$50,000
								¢0,
I-580 at Foothill Road Improvements - Phase 3 Reserve							1	\$0
				100,000				\$100,000
I-580 at Foothill Road Improvements - Phase 3 Reserve				100,000				
I-580 at Foothill Road Improvements - Phase 3 Reserve Intersection Improvements at Various Locations				100,000				\$100,000
I-580 at Foothill Road Improvements - Phase 3 Reserve Intersection Improvements at Various Locations Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of \$1,748,994)				100,000				\$100,000 \$0
I-580 at Foothill Road Improvements - Phase 3 Reserve Intersection Improvements at Various Locations Old Stanley Boulevard Reconstruction and Underground Utility District Reserve				100,000				\$100,000
I-580 at Foothill Road Improvements - Phase 3 Reserve Intersection Improvements at Various Locations Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of \$1,748,994) Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I- 580 Interchange Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway				100,000				\$100,000 \$0
I-580 at Foothill Road Improvements - Phase 3 Reserve Intersection Improvements at Various Locations Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of \$1,748,994) Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I- 580 Interchange Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway Staples Ranch: Stoneridge Drive at Santa Rita Road Intersection Improvements				100,000		1,470,000		\$100,000 \$0 \$0
I-580 at Foothill Road Improvements - Phase 3 Reserve     Intersection Improvements at Various Locations     Old Stanley Boulevard Reconstruction and Underground Utility District Reserve     (Recommended funding is in addition to an existing reserve of \$1,748,994)     Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-     Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway     Staples Ranch: Stoneridge Drive at Santa Rita Road Intersection Improvements     Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and				100,000		1,470,000		\$100,000 \$0 \$0 \$0
I-580 at Foothill Road Improvements - Phase 3 Reserve Intersection Improvements at Various Locations Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of \$1,748,994) Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I- 580 Interchange Staples Ranch: Stoneridge Drive at Santa Rita Road Intersection Improvements Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and Trevor Parkway				100,000				\$100,000 \$0 \$0 \$0 \$1,470,000 \$0
I-580 at Foothill Road Improvements - Phase 3 Reserve     Intersection Improvements at Various Locations     Old Stanley Boulevard Reconstruction and Underground Utility District Reserve     (Recommended funding is in addition to an existing reserve of \$1,748,994)     Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-     Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway     Staples Ranch: Stoneridge Drive at Santa Rita Road Intersection Improvements     Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and				100,000		1,470,000		\$100,000 \$0 \$0 \$0 \$1,470,000
I-580 at Foothill Road Improvements - Phase 3 Reserve     Intersection Improvements at Various Locations     Old Stanley Boulevard Reconstruction and Underground Utility District Reserve     (Recommended funding is in addition to an existing reserve of \$1,748,994)     Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I- 580 Interchange     Staples Ranch: Stoneridge Drive at Santa Rita Road Intersection Improvements     Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and     Trevor Parkway     Staples Ranch: Stoneridge Drive Noise Attenuating Pavement from Trevor Parkway     to Santa Rita Road     Tri-Valley Transportation Development Fee Reserve (Recommended funding is in				94,739				\$100,000 \$0 \$0 \$0 \$1,470,000 \$0
I-580 at Foothill Road Improvements - Phase 3 Reserve     Intersection Improvements at Various Locations     Old Stanley Boulevard Reconstruction and Underground Utility District Reserve     (Recommended funding is in addition to an existing reserve of \$1,748,994)     Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I- 580 Interchange     Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway     Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and     Trevor Parkway     Staples Ranch: Stoneridge Drive Noise Attenuating Pavement from Trevor Parkway     to Santa Rita Road     Tri-Valley Transportation Development Fee Reserve (Recommended funding is in     addition to an existing reserve of \$73,455)								\$100,000 \$0 \$0 \$1,470,000 \$900,000 \$94,739
I-580 at Foothill Road Improvements - Phase 3 Reserve     Intersection Improvements at Various Locations     Old Stanley Boulevard Reconstruction and Underground Utility District Reserve     (Recommended funding is in addition to an existing reserve of \$1,748,994)     Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I- 580 Interchange     Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway     Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and     Trevor Parkway     Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and     Trevor Parkway     Staples Ranch: Stoneridge Drive Noise Attenuating Pavement from Trevor Parkway     to Santa Rita Road     Tri-Valley Transportation Development Fee Reserve (Recommended funding is in     addition to an existing reserve of \$73,455)     Valley Avenue Pedestrian Pathway								\$100,000 \$0 \$0 \$1,470,000 \$900,000 \$94,739 \$0
I-580 at Foothill Road Improvements - Phase 3 Reserve     Intersection Improvements at Various Locations     Old Stanley Boulevard Reconstruction and Underground Utility District Reserve     (Recommended funding is in addition to an existing reserve of \$1,748,994)     Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-     580 Interchange     Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway     Staples Ranch: Stoneridge Drive at Santa Rita Road Intersection Improvements     staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and     Trevor Parkway     Staples Ranch: Istoneridge Drive Noise Attenuating Pavement from Trevor Parkway     ad Triv-Valley Transportation Development Fee Reserve (Recommended funding is in     addition to an existing reserve of \$73,455)     Valley Avenue Pedestrian Pathway								\$100,000 \$0 \$0 \$1,470,000 \$900,000 \$94,739 \$0 \$0 \$0 \$0
I-580 at Foothill Road Improvements - Phase 3 Reserve     Intersection Improvements at Various Locations     Old Stanley Boulevard Reconstruction and Underground Utility District Reserve     (Recommended funding is in addition to an existing reserve of \$1,748,994)     Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-     580 Interchange     Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway     Staples Ranch: Stoneridge Drive at Santa Rita Road Intersection Improvements     Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and     Trevor Parkway     Staples Ranch: Stoneridge Drive Noise Attenuating Pavement from Trevor Parkway     ad Triv-Valley Transportation Development Fee Reserve (Recommended funding is in     addition to an existing reserve of \$73,455)     Valley Avenue Pedestrian Pathway     West Las Positas at Tassajara Street Repairs     Bi-Annual Neighborhood Traffic Calming Devices	50,000			94,739		900,000		\$100,000 \$0 \$0 \$0 \$1,470,000 \$0 \$900,000 \$94,739 \$0 \$0 \$0 \$0 \$0 \$0 \$0
I-580 at Foothill Road Improvements - Phase 3 Reserve         Intersection Improvements at Various Locations         Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of \$1,748,994)         Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I- 580 Interchange         Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway         Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway         Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and Trevor Parkway         Staples Ranch: Istoneridge Drive Noise Attenuating Pavement from Trevor Parkway to Santa Rita Road         Tri-Valley Transportation Development Fee Reserve (Recommended funding is in addition to an existing reserve of \$73,455)         Valley Avenue Pedestrian Pathway         West Las Positas at Tassajara Street Repairs		\$1,747,563	\$1,484,437		\$50,000		\$0 \$1,630,720	\$100,000 \$0 \$0 \$1,470,000 \$900,000 \$94,739 \$0 \$0 \$0 \$0

Fiscal Year 2013-14

	STREET GEN FUND CIP	GAS TAX	MEASURE B & STREETS	TRAFFIC DEV FEES	GRANTS AND MISCELLANEOUS	DEV CONTRIB	NPID	TOTAL
BEGINNING BALANCE	\$25,033	\$155,316	\$0	\$589,024	\$0		\$1,630,720	\$2,400,093
REVENUES:	+==,===			+			+ .,	+_,,
Estimated Traffic Impact Fees from Calendar Year 2013				824,732				\$824,732
Tri-Valley Transportation Fee				51,930				\$51,930
Dougherty Valley Mitigation Fees				50,000				\$50,000
Proposition 1B			222,135					\$222,135
Transportation Development Act Grant for Bicycle and Pedestrian Paths					50,000			\$50,000
SUBTOTAL FEE REVENUE	\$0	\$0	\$222,135	\$926,662	\$50,000	\$0	\$0	\$1,198,797
TRANSFER TO NEXT FISCAL YEAR				(824,732)				(\$824,732)
TRANSFER FROM PRIOR CALENDAR YEAR REVENUE				1,083,531				\$1,083,531
GAS TAX:								
2103 Gas Tax (Proposition 42 Replacement)		690,000						\$690,000
2105 Gas Tax (Prop 111)		372,800						\$372,800
2107 Gas Tax		246,000						\$246,000
2106 Gas Tax		496,000						\$496,000
2107.5 Gas Tax		7,500						\$7,500
Measure B - Streets and Roads			607,000					\$607,000
Measure B - Bicycle and Pedestrian			167,000					\$167,000
INTEREST INCOME (Including Project Reserves)	40,000	40,000	25,000	20,000	5,000		6,000	\$136,000
DEVELOPER CONTRIBUTIONS								\$0
TOTAL ESTIMATED REVENUES	\$40,000	\$1,852,300	\$1,021,135	\$1,205,461	\$55,000	\$0	\$6,000	\$4,179,896
TRANSFERS FROM:	,				, ,			
General Fund Annual Contribution to Streets	550,000							\$550,000
Alameda County Surplus Property Authority: Staples Contribution	,							\$0
City of Livermore: Contribution to Staples Ranch/El Charro Interchange								\$0
Stoneridge Drive Specific Plan Fees For Staples Related Projects								\$0
TRANSFERS TO:								
General Fund From 2107.5 Gas Tax		(7,500)						(\$7,500)
General Fund: Congestion Management Program Funding		,						\$0
General Fund: NPID #1 Reimbursement								\$0
NET TRANSFERS IN/(OUT)	\$550,000	(\$7,500)	\$0	\$0	\$0	\$0	\$0	\$542,500
TOTAL FUNDS AVAILABLE	\$615,033	\$2,000,116	\$1,021,135	\$1,794,485	\$55,000	\$0 \$0	\$1,636,720	\$7,122,489
Expenditures:	+++++++++++++++++++++++++++++++++++++++	+_,,	+ .,	+ .,,			+ .,,	÷•;•==;•==
Annual Curb and Gutter Replacements for Street Resurfacing Projects	-		200.000					\$200,000
Annual Resurfacing of Various Streets			556,000					\$1,950,000
		1,394,000						
Annual Sidewalk and Intersection Ramp Installations	130,000	1,394,000	,					\$130,000
	130,000 200,000	1,394,000						\$130,000 \$200,000
Annual Sidewalk and Intersection Ramp Installations		1,394,000	50,000					
Annual Sidewalk and Intersection Ramp Installations Annual Sidewalk Replacement Annual Slurry Sealing of Various Streets Annual Traffic Buttons and Line Markers Installation								\$200,000
Annual Sidewalk and Intersection Ramp Installations Annual Sidewalk Replacement Annual Slurry Sealing of Various Streets Annual Traffic Buttons and Line Markers Installation BI-Annual Traffic Signal Installations	200,000	200,000		250,000				\$200,000 \$250,000 \$100,000 \$250,000
Annual Sidewalk and Intersection Ramp Installations Annual Sidewalk Replacement Annual Slurry Sealing of Various Streets Annual Traffic Buttons and Line Markers Installation BI-Annual Traffic Signal Installations Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill		200,000		250,000				\$200,000 \$250,000 \$100,000
Annual Sidewalk and Intersection Ramp Installations Annual Sidewalk Replacement Annual Slurry Sealing of Various Streets Annual Traffic Buttons and Line Markers Installation BI-Annual Traffic Signal Installations	200,000	200,000		250,000				\$200,000 \$250,000 \$100,000 \$250,000 \$150,000
Annual Sidewalk and Intersection Ramp Installations Annual Sidewalk Replacement Annual Slurry Sealing of Various Streets Annual Traffic Buttons and Line Markers Installation BI-Annual Traffic Signal Installations Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill Road	200,000	200,000		250,000	50,000			\$200,000 \$250,000 \$100,000 \$250,000
Annual Sidewalk and Intersection Ramp Installations Annual Sidewalk Replacement Annual Sidry Sealing of Various Streets Annual Traffic Buttons and Line Markers Installation BI-Annual Traffic Signal Installations Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill Road Bi-Annual Evaluation and Reclassification of Street Surfaces Bicycle & Pedestrian Related Improvements Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition	200,000	200,000	50,000	250,000	50,000			\$200,000 \$250,000 \$100,000 \$250,000 \$150,000 \$60,000
Annual Sidewalk and Intersection Ramp Installations Annual Sidewalk Replacement Annual Slurry Sealing of Various Streets Annual Traffic Buttons and Line Markers Installation BI-Annual Traffic Signal Installations Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill Road Bi-Annual Evaluation and Reclassification of Street Surfaces Bicycle & Pedestrian Related Improvements Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)	200,000	200,000	50,000		50,000			\$200,000 \$250,000 \$100,000 \$250,000 \$150,000 \$60,000 \$217,000 \$50,000
Annual Sidewalk and Intersection Ramp Installations         Annual Sidewalk Replacement         Annual Slurry Sealing of Various Streets         Annual Traffic Buttons and Line Markers Installation         Bl-Annual Traffic Signal Installations         Bi-Annual Traffic Buttons and Line Markers Installation         Bi-Annual Traffic Buttons and Line Markers Installation         Bi-Annual Traffic Buttons and Line Markers Installation         Bi-Annual Traffic Buttons and Comparison - Including Bernal Bridge Near Foothill Road         Bi-Annual Evaluation and Reclassification of Street Surfaces         Bicycle & Pedestrian Related Improvements         Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$831,874)         I-580 at Foothill Road Improvements - Phase 3 Reserve	200,000	200,000	50,000	50,000	50,000			\$200,000 \$250,000 \$100,000 \$250,000 \$150,000 \$60,000 \$217,000 \$50,000 \$0
Annual Sidewalk and Intersection Ramp Installations         Annual Sidewalk Replacement         Annual Sidewalk Replacement         Annual Situry Sealing of Various Streets         Annual Traffic Buttons and Line Markers Installation         Bi-Annual Traffic Signal Installations         Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill         Road         Bi-Annual Evaluation and Reclassification of Street Surfaces         Bicycle & Pedestrian Related Improvements         Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)         I-580 at Foothill Road Improvements - Phase 3 Reserve         Intersection Improvements at Various Locations	200,000	200,000	50,000		50,000			\$200,000 \$250,000 \$100,000 \$250,000 \$150,000 \$60,000 \$217,000 \$50,000 \$0 \$100,000
Annual Sidewalk and Intersection Ramp Installations     Annual Sidewalk Replacement     Annual Sidewalk Replacement     Annual Traffic Buttons and Line Markers Installation     BI-Annual Traffic Signal Installations     Bi-Annual Traffic Signal Installations     Bi-Annual Fradige Maintenance Program - Including Bernal Bridge Near Foothill     Road     Bi-Annual Evaluation and Reclassification of Street Surfaces     Bicycle & Pedestrian Related Improvements     Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition     to an existing reserve of \$631,874)     I-580 at Foothill Road Improvements - Phase 3 Reserve     Intersection Improvements at Various Locations     Old Stanley Boulevard Reconstruction and Underground Utility District Reserve	200,000	200,000	50,000	50,000	50,000			\$200,000 \$250,000 \$100,000 \$250,000 \$150,000 \$60,000 \$217,000 \$50,000 \$0
Annual Sidewalk and Intersection Ramp Installations     Annual Sidewalk Replacement     Annual Silrry Sealing of Various Streets     Annual Traffic Signal Installation     Bi-Annual Traffic Signal Installations     Bi-Annual Fundation and Reclassification of Street Surfaces     Bicycle & Pedestrian Related Improvements     Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition     to an existing reserve of \$631,874)     I-580 at Foothill Road Improvements - Phase 3 Reserve     Intersection Improvements at Various Locations     Old Stanley Boulevard Reconstruction and Underground Utility District Reserve     (Recommended funding is in addition to an existing reserve of \$1,748,994)	200,000	200,000	50,000	50,000	50,000			\$200,000 \$250,000 \$100,000 \$250,000 \$150,000 \$60,000 \$217,000 \$50,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
Annual Sidewalk and Intersection Ramp Installations     Annual Sidewalk Replacement     Annual Sidewalk Replacement     Annual Sidewalk Replacement     Annual Traffic Buttons and Line Markers Installation     Bi-Annual Traffic Signal Installations     Bi-Annual Traffic Signal Installations     Bi-Annual Fraffic Signal Installations     Bi-Annual Traffic Signal Installations     Bi-Annual Evaluation and Reclassification of Street Surfaces     Bicycle & Pedestrian Related Improvements     Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition     to an existing reserve of \$831,874)     I-580 at Foothill Road Improvements - Phase 3 Reserve     Intersection Improvements at Various Locations     Old Stanley Boulevard Reconstruction and Underground Utility District Reserve     (Recommended funding is in addition to an existing reserve of \$1,748,994)     Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-	200,000	200,000	50,000	50,000	50,000			\$200,000 \$250,000 \$100,000 \$250,000 \$150,000 \$217,000 \$217,000 \$50,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
Annual Sidewalk and Intersection Ramp Installations     Annual Sidewalk Replacement     Annual Sidewalk Replacement     Annual Sidewalk Replacement     Annual Situry Sealing of Various Streets     Annual Traffic Buttons and Line Markers Installation     BI-Annual Traffic Signal Installations     Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill     Road     Bi-Annual Evaluation and Reclassification of Street Surfaces     Bicycle & Pedestrian Related Improvements     Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition     to an existing reserve of \$631,874)     I-580 at Foothill Road Improvements - Phase 3 Reserve     Intersection Improvements at Various Locations     Old Stanley Boulevard Reconstruction and Underground Utility District Reserve     (Recommended funding is in addition to an existing reserve of \$1,748,994)     Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-     S80 Interchange	200,000	200,000	50,000	50,000	50,000			\$200,000 \$250,000 \$100,000 \$250,000 \$150,000 \$60,000 \$217,000 \$50,000 \$0 \$100,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
Annual Sidewalk and Intersection Ramp Installations     Annual Sidewalk Replacement     Annual Sidewalk Replacement     Annual Sidewalk Replacement     Annual Traffic Buttons and Line Markers Installation     Bi-Annual Traffic Signal Installations     Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill     Road     Bi-Annual Evaluation and Reclassification of Street Surfaces     Bicycle & Pedestrian Related Improvements     Dougherty Valley Mitgation Revenue Reserve (Recommended funding is in addition     to an existing reserve of \$831,874)     I-580 at Foothill Road Improvements - Phase 3 Reserve     Intersection Improvements at Various Locations     Old Stanley Boulevard Reconstruction and Underground Utility District Reserve     (Recommended funding is in addition to an existing reserve of \$1,748,994)     Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-	200,000	200,000	50,000	50,000	50,000			\$200,000 \$250,000 \$100,000 \$250,000 \$150,000 \$217,000 \$217,000 \$50,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
Annual Sidewalk and Intersection Ramp Installations     Annual Sidewalk Replacement     Annual Sidewalk Replacement     Annual Sidewalk Replacement     Annual Traffic Buttons and Line Markers Installation     Bi-Annual Traffic Signal Installations     Bi-Annual Traffic Signal Installations     Bi-Annual Traffic Signal Installations     Bi-Annual Traffic Signal Installations     Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill     Road     Bi-Annual Evaluation and Reclassification of Street Surfaces     Bicycle & Pedestrian Related Improvements     Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition     to an existing reserve of \$631,874)     I-580 at Foothill Road Improvements - Phase 3 Reserve     Intersection Improvements at Various Locations     Old Stanley Boulevard Reconstruction and Underground Utility District Reserve     (Recommended funding is in addition to an existing reserve of \$1,748,994)     Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-     580 Interchange     Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway     Staples Ranch: Stoneridge Drive at Santa Rita Road Intersection Improvements	200,000	200,000	50,000	50,000	50,000			\$200,000 \$250,000 \$100,000 \$250,000 \$150,000 \$217,000 \$217,000 \$50,000 \$0 \$100,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
Annual Sidewalk and Intersection Ramp Installations     Annual Sidewalk Replacement     Annual Silrry Sealing of Various Streets     Annual Traffic Signal Installations     Bi-Annual Evaluation and Reclassification of Street Surfaces     Bicycle & Pedestrian Related Improvements     Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition     to an existing reserve of \$631,874)     I-580 at Foothill Road Improvements - Phase 3 Reserve     Intersection Improvements at Various Locations     Old Stanley Boulevard Reconstruction and Underground Utility District Reserve     (Recommended funding is in addition to an existing reserve of \$1,748,994)     Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-580 Interchange     Staples Ranch: Stoneridge Drive at Santa Rita Road Intersection Improvements	200,000	200,000	50,000	50,000	50,000			\$200,000 \$250,000 \$100,000 \$250,000 \$150,000 \$60,000 \$217,000 \$50,000 \$0 \$100,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
Annual Sidewalk and Intersection Ramp Installations     Annual Sidewalk Replacement     Annual Sidewalk Replacement     Annual Sidewalk Replacement     Annual Traffic Buttons and Line Markers Installation     BI-Annual Traffic Signal Installations     BI-Annual Traffic Signal Installations     BI-Annual Traffic Signal Installations     BI-Annual Traffic Signal Installations     BI-Annual Evaluation and Reclassification of Street Surfaces     Bicycle & Pedestrian Related Improvements     Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition     to an existing reserve of \$631,874)     I-580 at Foothill Road Improvements - Phase 3 Reserve     Intersection Improvements at Various Locations     Old Stanley Boulevard Reconstruction and Underground Utility District Reserve     (Recommended funding is in addition to an existing reserve of \$1,748,994)     Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-     580 Interchange     Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway     Staples Ranch: Stoneridge Drive at Santa Rita Road Intersection Improvements	200,000	200,000	50,000	50,000	50,000			\$200,000 \$250,000 \$100,000 \$250,000 \$150,000 \$217,000 \$50,000 \$00 \$100,000 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$
Annual Sidewalk and Intersection Ramp Installations     Annual Sidewalk Replacement     Annual Sitrry Sealing of Various Streets     Annual Traffic Buttons and Line Markers Installation     Bi-Annual Traffic Signal Installations     Bi-Annual Traffic Signal Installations     Bi-Annual Fraffic Buttons and Line Markers Installation     Bi-Annual Traffic Signal Installations     Bi-Annual Fraffic Signal Installations     Bi-Annual Evaluation and Reclassification of Street Surfaces     Bicycle & Pedestrian Related Improvements     Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition     to an existing reserve of \$631,874)     I-580 at Foothill Road Improvements - Phase 3 Reserve     Intersection Improvements at Various Locations     Old Stanley Boulevard Reconstruction and Underground Utility District Reserve     (Recommended funding is in addition to an existing reserve of \$1,748,994)     Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-580 Interchange     Staples Ranch: Stoneridge Drive at Santa Rita Road Intersection Improvements     Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and     Trevor Parkway     Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and     Trevor Parkway	200,000	200,000	50,000	50,000				\$200,000 \$250,000 \$100,000 \$250,000 \$150,000 \$217,000 \$50,000 \$50,000 \$0 \$100,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
Annual Sidewalk and Intersection Ramp Installations     Annual Sidewalk Replacement     Annual Sidewalk Replacement     Annual Sidewalk Replacement     Annual Sitrry Sealing of Various Streets     Annual Traffic Buttons and Line Markers Installation     Bi-Annual Traffic Signal Installations     Bi-Annual Traffic Signal Installations     Bi-Annual Fradice Maintenance Program - Including Bernal Bridge Near Foothill     Road     Bi-Annual Evaluation and Reclassification of Street Surfaces     Bicycle & Pedestrian Related Improvements     Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition     to an existing reserve of \$831,874)     I-580 at Foothill Road Improvements - Phase 3 Reserve     Intersection Improvements at Various Locations     Old Stanley Boulevard Reconstruction and Underground Utility District Reserve     (Recommended funding is in addition to an existing reserve of \$1,748,994)     Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-     580 Interchange     Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and     Trevor Parkway     Staples Ranch: Stoneridge Drive Noise Attenuating Pavement from Trevor Parkway     staples Ranch: Isotaliation of Duraffic Signals at Newton Way, Guzman Parkway and     Trevor Parkway	200,000	200,000	50,000	50,000				\$200,000 \$250,000 \$100,000 \$250,000 \$150,000 \$217,000 \$50,000 \$100,000 \$100,000 \$00 \$100,000 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$
Annual Sidewalk and Intersection Ramp Installations     Annual Sidewalk Replacement     Annual Sitrry Sealing of Various Streets     Annual Traffic Buttons and Line Markers Installation     BI-Annual Traffic Signal Installations     Bi-Annual Traffic Signal Installations     Bi-Annual Traffic Signal Installations     Bi-Annual Traffic Signal Installations     Bi-Annual Fraffic Signal Installations     Bi-Annual Traffic Signal Installations     Bi-Annual Evaluation and Reclassification of Street Surfaces     Bicycle & Pedestrian Related Improvements     Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition     to an existing reserve of \$631,874)     I-580 at Foothill Road Improvements - Phase 3 Reserve     Intersection Improvements at Various Locations     Old Stanley Boulevard Reconstruction and Underground Utility District Reserve     (Recommended funding is in addition to an existing reserve of \$1,748,994)     Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I- 580 Interchange     Staples Ranch: Stoneridge Drive at Santa Rita Road Intersection Improvements     Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and     Trevor Parkway     Staples Ranch: Stoneridge Drive Noise Attenuating Pavement from Trevor Parkway	200,000	200,000	50,000	50,000				\$200,000 \$250,000 \$100,000 \$250,000 \$150,000 \$217,000 \$217,000 \$217,000 \$217,000 \$217,000 \$217,000 \$20 \$0 \$100,000 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$
Annual Sidewalk and Intersection Ramp Installations     Annual Sidewalk Replacement     Annual Sidewalk Replacement     Annual Sitrry Sealing of Various Streets     Annual Traffic Buttons and Line Markers Installation     Bi-Annual Traffic Signal Installations     Bi-Annual Traffic Signal Installations     Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill     Road     Bi-Annual Evaluation and Reclassification of Street Surfaces     Bicycle & Pedestrian Related Improvements     Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition     to an existing reserve of \$631,874)     I-580 at Foothill Road Improvements - Phase 3 Reserve     Intersection Improvements at Various Locations     Old Stanley Boulevard Reconstruction and Underground Utility District Reserve     (Recommended funding is in addition to an existing reserve of \$1,748,994)     Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-     580 Interchange     Staples Ranch: Stoneridge Drive at Santa Rita Road Intersection Improvements     Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and     Trevor Parkway     Staples Ranch: Stoneridge Drive Noise Attenuating Pavement from Trevor Parkway     to Santa Rita Road     Tri-Valley Transportation Development Fee Reserve (Recommended funding is in     addition to an existing reserve of     Staples Ranch: Stoneridge Drive Noise Attenuating Pavement from Trevor Parkway	200,000	200,000	50,000	50,000				\$200,000 \$250,000 \$100,000 \$250,000 \$150,000 \$217,000 \$50,000 \$00 \$100,000 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$
Annual Sidewalk and Intersection Ramp Installations     Annual Sidewalk Replacement     Annual Silrry Sealing of Various Streets     Annual Traffic Signal Installation     Bi-Annual Traffic Signal Installations     Bi-Annual Evaluation and Reclassification of Street Surfaces     Bicycle & Pedestrian Related Improvements     Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition     to an existing reserve of \$631,874)     I-580 at Foothill Road Improvements - Phase 3 Reserve     Intersection Improvements at Various Locations     Old Stanley Boulevard Reconstruction and Underground Utility District Reserve     (Recommended funding is in addition to an existing reserve of \$1,748,994)     Staples Ranch: Inrigation and Landscaping Improvements at EL Charro Road & I-580 Interchange     Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway     Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and     Trevor Parkway     Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and     Trevor Parkway     Staples Ranch: Installation Development Fee Reserve (Recommended funding is in     addition to an existing reserve of \$73,455)     Valley Avenue Pedestrian Pathway	200,000	200,000	50,000	50,000				\$200,000 \$250,000 \$100,000 \$250,000 \$150,000 \$217,000 \$50,000 \$00 \$100,000 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$
Annual Sidewalk and Intersection Ramp Installations         Annual Sidewalk Replacement         Annual Sidewalk Replacement         Annual Sidewalk Replacement         Annual Traffic Buttons and Line Markers Installation         BI-Annual Traffic Signal Installations         Bi-Annual Traffic Signal Installations         Bi-Annual Traffic Signal Installations         Bi-Annual Fraffic Signal Installations         Bi-Annual Evaluation and Reclassification of Street Surfaces         Bicycle & Pedestrian Related Improvements         Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)         I-580 at Foothill Road Improvements - Phase 3 Reserve         Intersection Improvements at Various Locations         Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of \$1,748,994)         Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I- 580 Interchange         Staples Ranch: Stoneridge Drive at Santa Rita Road Intersection Improvements         Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and Trevor Parkway         Staples Ranch: Installation Development Fee Reserve (Recommended funding is in addition to an existing reserve of \$73,455)         Valley Avenue Pedestrian Pathway         West Las Positas at Tassajara Street Repairs	200,000 150,000 60,000	200,000 100,000	50,000	50,000 100,000 51,930				\$200,000 \$250,000 \$100,000 \$250,000 \$150,000 \$217,000 \$217,000 \$00 \$100,000 \$00 \$100,000 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$
Annual Sidewalk and Intersection Ramp Installations     Annual Sidewalk Replacement     Annual Sitrry Sealing of Various Streets     Annual Traffic Suttons and Line Markers Installation     BI-Annual Traffic Signal Installations     Bi-Annual Traffic Signal Installations     Bi-Annual Traffic Signal Installations     Bi-Annual Fraffic Signal Installations     Bi-Annual Evaluation and Reclassification of Street Surfaces     Bicycle & Pedestrian Related Improvements     Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition     to an existing reserve of \$631,874)     1-580 at Foothill Road Improvements - Phase 3 Reserve     Intersection Improvements at Various Locations     Old Stanley Boulevard Reconstruction and Underground Utility District Reserve     (Recommended funding is in addition to an existing reserve of \$1,748,994)     Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-     S80 Interchange     Staples Ranch: Stoneridge Drive at Santa Rita Road Intersection Improvements     Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and     Trevor Parkway     Staples Ranch: Installation Development Fee Reserve (Recommended funding is in     addition to an existing reserve of S1,748,943)     Staples Ranch: Stoneridge Drive Noise Attenuating Pavement from Trevor Parkway     staples Ranch: Stoneridge Drive Noise Attenuating Pavement from Trevor Parkway     to Santa Rita Road     Tri-Valley Transportation Development Fee Reserve (Recommended funding is in     addition to an existing reserve of \$7,455)     Valley Avenue Pedestrian Pathway     West Las Positas at Tassajara Street Repairs     Bi-Annual Neighborhood Traffic Calming Devices	200,000	200,000	50,000	50,000			\$0 \$1,636,720	\$200,000 \$250,000 \$100,000 \$250,000 \$150,000 \$217,000 \$217,000 \$217,000 \$217,000 \$217,000 \$217,000 \$0 \$0 \$100,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0

Fiscal Year 2014-15

	STREET GEN FUND CIP	GAS TAX	MEASURE B & STREETS	TRAFFIC DEV FEES	GRANTS AND MISCELLANEOUS	DEV CONTRIB	NPID	TOTAL
BEGINNING BALANCE	\$75,033	\$306,116	\$48,135	\$1,342,555	\$5,000	CONTRIB	\$1,636,720	\$3,413,559
REVENUES:	\$10,000	\$000,110	¢ 10,100	\$1,012,000	\$0,000		\$1,000,720	<i>\</i> 0,110,000
Estimated Traffic Impact Fees from Calendar Year 2014				470,089				\$470,089
Tri-Valley Transportation Fee				79,662				\$79,662
Dougherty Valley Mitigation Fees								\$0
Proposition 1B								\$0
Transportation Development Act Grant for Bicycle and Pedestrian Paths					50,000			\$50,000
SUBTOTAL FEE REVENUE	\$0	\$0	\$0	\$549,751	\$50,000	\$0	\$0	\$599,751
TRANSFER TO NEXT FISCAL YEAR				(470,089)				(\$470,089
TRANSFER FROM PRIOR CALENDAR YEAR REVENUE				824,732				\$824,732
GAS TAX:								
2103 Gas Tax (Proposition 42 Replacement)								\$0
2105 Gas Tax (Prop 111)		372,800						\$372,800
2107 Gas Tax		246,000						\$246,000
2106 Gas Tax		496,000						\$496,000
2107.5 Gas Tax		7,500						\$7,500
Measure B - Streets and Roads			607,000					\$607,000
Measure B - Bicycle and Pedestrian			167,000					\$167,000
INTEREST INCOME (Including Project Reserves)	5,000	5,000	5,000	5,000	5,000		5,000	\$30,000
DEVELOPER CONTRIBUTIONS			1					\$0
TOTAL ESTIMATED REVENUES	\$5,000	\$1,127,300	\$779,000	\$909,394	\$55,000	\$0	\$5,000	\$2,880,694
TRANSFERS FROM:	+-,	+ • , • = • , • • • •		+			+-,	
General Fund Annual Contribution to Streets	400,000							\$400,000
Alameda County Surplus Property Authority: Staples Contribution	,							\$0
City of Livermore: Contribution to Staples Ranch/El Charro Interchange								\$0
Stoneridge Drive Specific Plan Fees For Staples Related Projects								\$0
TRANSFERS TO:								
General Fund From 2107.5 Gas Tax		(7,500)						(\$7,500
General Fund: Congestion Management Program Funding		( ))						\$0
General Fund: NPID #1 Reimbursement								\$0
NET TRANSFERS IN/(OUT)	\$400,000	(\$7,500)	\$0	\$0	\$0	\$0	\$0	\$392,500
TOTAL FUNDS AVAILABLE	\$480,033	\$1,425,916	\$827,135	\$2,251,949	\$60,000	\$0 \$0	\$1,641,720	\$6,686,753
	\$ <del>4</del> 00,033	ψ1,423,310	<i>4021</i> ,100			+-	¢1,011,120	
Expenditures:	φ <del>4</del> 00,033	ψ1,420,010					¢1,011,120	
Expenditures: Annual Curb and Gutter Replacements for Street Resurfacing Projects	φ400,033		200,000				¢ 1,0 11,1 20	\$200,000
Expenditures:	130,000	1,125,916					ψ i,c i i,i 20	\$200,000 \$1,409,800
Expenditures: Annual Curb and Gutter Replacements for Street Resurfacing Projects Annual Resurfacing of Various Streets			200,000				<u> </u>	\$200,000 \$1,409,800 \$130,000
Expenditures: Annual Curb and Gutter Replacements for Street Resurfacing Projects Annual Resurfacing of Various Streets Annual Sidewalk and Intersection Ramp Installations	130,000		200,000					\$200,000 \$1,409,800 \$130,000 \$200,000
Expenditures: Annual Curb and Gutter Replacements for Street Resurfacing Projects Annual Resurfacing of Various Streets Annual Sidewalk and Intersection Ramp Installations Annual Sidewalk Replacement	130,000	1,125,916	200,000 283,884				· · · · · · · · · · · · · · · · · · ·	\$200,000 \$1,409,800 \$130,000 \$200,000 \$250,000
Expenditures: Annual Curb and Gutter Replacements for Street Resurfacing Projects Annual Resurfacing of Various Streets Annual Sidewalk and Intersection Ramp Installations Annual Sidewalk Replacement Annual Slurry Sealing of Various Streets Annual Traffic Buttons and Line Markers Installation BI-Annual Traffic Signal Installations	130,000	1,125,916	200,000 283,884					\$200,000 \$1,409,800 \$130,000 \$200,000 \$250,000 \$100,000 \$0
Expenditures: Annual Curb and Gutter Replacements for Street Resurfacing Projects Annual Resurfacing of Various Streets Annual Sidewalk Replacement Annual Slurry Sealing of Various Streets Annual Traffic Buttons and Line Markers Installation BI-Annual Traffic Signal Installations Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill	130,000	1,125,916	200,000 283,884					\$200,000 \$1,409,800 \$130,000 \$200,000 \$250,000 \$100,000 \$0
Expenditures: Annual Curb and Gutter Replacements for Street Resurfacing Projects Annual Resurfacing of Various Streets Annual Sidewalk and Intersection Ramp Installations Annual Sidewalk Replacement Annual Slumy Sealing of Various Streets Annual Traffic Buttons and Line Markers Installation Bi-Annual Traffic Signal Installations Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill Road	130,000	1,125,916	200,000 283,884					\$200,000 \$1,409,800 \$130,000 \$200,000 \$250,000 \$100,000 \$0 \$0 \$0
Expenditures: Annual Curb and Gutter Replacements for Street Resurfacing Projects Annual Resurfacing of Various Streets Annual Sidewalk and Intersection Ramp Installations Annual Sidewalk Replacement Annual Slurry Sealing of Various Streets Annual Traffic Buttons and Line Markers Installation BI-Annual Traffic Signal Installations Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill Road Bi-Annual Evaluation and Reclassification of Street Surfaces	130,000	1,125,916	200,000 283,884		50.000			\$200,000 \$1,409,800 \$130,000 \$2200,000 \$250,000 \$100,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
Expenditures: Annual Curb and Gutter Replacements for Street Resurfacing Projects Annual Resurfacing of Various Streets Annual Sidewalk and Intersection Ramp Installations Annual Sidewalk Replacement Annual Slumy Sealing of Various Streets Annual Traffic Buttons and Line Markers Installation Bi-Annual Traffic Signal Installations Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill Road	130,000 200,000	1,125,916	200,000 283,884		50,000			\$200,000 \$1,409,800 \$130,000 \$2200,000 \$250,000 \$100,000 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$
Expenditures: Annual Curb and Gutter Replacements for Street Resurfacing Projects Annual Resurfacing of Various Streets Annual Sidewalk and Intersection Ramp Installations Annual Sidewalk Replacement Annual Slurry Sealing of Various Streets Annual Traffic Buttons and Line Markers Installation Bi-Annual Traffic Signal Installations Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill Road Bi-Annual Evaluation and Reclassification of Street Surfaces Bic/Qcle & Pedestrian Related Improvements Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)	130,000 200,000	1,125,916	200,000 283,884		50,000			\$200,000 \$1,409,800 \$130,000 \$220,000 \$250,000 \$100,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
Expenditures:         Annual Curb and Gutter Replacements for Street Resurfacing Projects         Annual Resurfacing of Various Streets         Annual Sidewalk and Intersection Ramp Installations         Annual Sidewalk Replacement         Annual Slurry Sealing of Various Streets         Annual Sturry Sealing of Various Streets         Annual Traffic Buttons and Line Markers Installation         Bi-Annual Traffic Signal Installations         Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill         Road         Bi-Annual Evaluation and Reclassification of Street Surfaces         Bicycle & Pedestrian Related Improvements         Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$\$631,874)         I-580 at Foothill Road Improvements - Phase 3 Reserve	130,000 200,000	1,125,916	200,000 283,884		50,000			\$200,000 \$1,409,800 \$130,000 \$250,000 \$100,000 \$100,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
Expenditures: Annual Curb and Gutter Replacements for Street Resurfacing Projects Annual Resurfacing of Various Streets Annual Sidewalk and Intersection Ramp Installations Annual Sidewalk Replacement Annual Slurry Sealing of Various Streets Annual Traffic Buttons and Line Markers Installation BI-Annual Traffic Signal Installations Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill Road Bi-Annual Evaluation and Reclassification of Street Surfaces Bicycle & Pedestrian Related Improvements Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874) 1-580 at Foothill Road Improvements - Phase 3 Reserve Intersection Improvements at Various Locations	130,000 200,000	1,125,916	200,000 283,884	100,000	50,000			\$200,000 \$1,409,800 \$130,000 \$200,000 \$250,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
Expenditures:           Annual Curb and Gutter Replacements for Street Resurfacing Projects           Annual Resurfacing of Various Streets           Annual Sidewalk and Intersection Ramp Installations           Annual Sidewalk Replacement           Annual Sidewalk Replacement           Annual Traffic Buttons and Line Markers Installation           BI-Annual Traffic Signal Installations           Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill Road           Bi-Annual Evaluation and Reclassification of Street Surfaces           Bicycle & Pedestrian Related Improvements           Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$831,874)           I-580 at Foothill Road Improvements - Phase 3 Reserve           Intersection Improvements at Various Locations           Old Stanley Boulevard Reconstruction and Underground Utility District Reserve	130,000 200,000	1,125,916	200,000 283,884		50,000			\$200,000 \$1,409,800 \$130,000 \$200,000 \$250,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
Expenditures: Annual Curb and Gutter Replacements for Street Resurfacing Projects Annual Resurfacing of Various Streets Annual Sidewalk and Intersection Ramp Installations Annual Sidewalk Replacement Annual Slurry Sealing of Various Streets Annual Traffic Buttons and Line Markers Installation BI-Annual Traffic Signal Installations Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill Road Bi-Annual Evaluation and Reclassification of Street Surfaces Bicycle & Pedestrian Related Improvements Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874) 1-580 at Foothill Road Improvements - Phase 3 Reserve Intersection Improvements at Various Locations	130,000 200,000	1,125,916	200,000 283,884		50,000			\$200,000 \$1,409,800 \$130,000 \$2200,000 \$250,000 \$100,000 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$
Expenditures:         Annual Curb and Gutter Replacements for Street Resurfacing Projects         Annual Resurfacing of Various Streets         Annual Sidewalk and Intersection Ramp Installations         Annual Sidewalk Replacement         Annual Sidewalk Replacement         Annual Traffic Buttons and Line Markers Installation         BI-Annual Traffic Signal Installations         Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill         Road         Bi-Annual Evaluation and Reclassification of Street Surfaces         Bicycle & Pedestrian Related Improvements         Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$\$31,874)         I-580 at Foothill Road Improvements - Phase 3 Reserve         Intersection Improvements at Various Locations         Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of \$1,748,994)         Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-	130,000 200,000	1,125,916	200,000 283,884		50,000			\$200,000 \$1,409,800 \$130,000 \$200,000 \$250,000 \$100,000 \$00 \$50,000 \$00 \$100,000 \$100,000 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$
Expenditures:         Annual Curb and Gutter Replacements for Street Resurfacing Projects         Annual Resurfacing of Various Streets         Annual Sidewalk and Intersection Ramp Installations         Annual Sidewalk Replacement         Annual Sidery Sealing of Various Streets         Annual Sidery Sealing of Various Streets         Annual Traffic Buttons and Line Markers Installation         Bi-Annual Traffic Signal Installations         Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill         Road         Bi-Annual Evaluation and Reclassification of Street Surfaces         Bicycle & Pedestrian Related Improvements         Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)         I-580 at Foothill Road Improvements - Phase 3 Reserve         Intersection Improvements at Various Locations         Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of \$1,748,994)         Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-580 Interchange	130,000 200,000	1,125,916	200,000 283,884		50,000			\$200,000 \$1,409,800 \$130,000 \$250,000 \$100,000 \$00 \$00 \$50,000 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$0
Expenditures:         Annual Curb and Gutter Replacements for Street Resurfacing Projects         Annual Resurfacing of Various Streets         Annual Sidewalk and Intersection Ramp Installations         Annual Sidewalk Replacement         Annual Situry Sealing of Various Streets         Annual Situry Sealing of Various Streets         Annual Traffic Buttons and Line Markers Installation         Bi-Annual Traffic Signal Installations         Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill         Road         Bi-Annual Evaluation and Reclassification of Street Surfaces         Bicycle & Pedestrian Related Improvements         Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)         I-580 at Foothill Road Improvements - Phase 3 Reserve         Intersection Improvements at Various Locations         Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of \$1,748,994)         Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-580 Interchange         Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway	130,000 200,000	1,125,916	200,000 283,884		50,000			\$200,000 \$1,409,800 \$130,000 \$250,000 \$100,000 \$100,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
Expenditures: Annual Curb and Gutter Replacements for Street Resurfacing Projects Annual Resurfacing of Various Streets Annual Sidewalk and Intersection Ramp Installations Annual Sidewalk Replacement Annual Sturry Sealing of Various Streets Annual Traffic Buttons and Line Markers Installation BI-Annual Traffic Signal Installations Bi-Annual Traffic Signal Installations Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill Road Bi-Annual Evaluation and Reclassification of Street Surfaces Bicycle & Pedestrian Related Improvements Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874) I-580 at Foothill Road Improvements - Phase 3 Reserve Intersection Improvements at Various Locations Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of \$1,748,994) Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I- 580 Interchange Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway Staples Ranch: Stoneridge Drive at Santa Rita Road Intersection Improvements	130,000 200,000	1,125,916	200,000 283,884		50,000			\$200,000 \$1,409,800 \$2200,000 \$250,000 \$100,000 \$00 \$00 \$50,000 \$00 \$100,000 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$
Expenditures: Annual Curb and Gutter Replacements for Street Resurfacing Projects Annual Resurfacing of Various Streets Annual Sidewalk and Intersection Ramp Installations Annual Sidewalk Replacement Annual Slurry Sealing of Various Streets Annual Sturry Sealing of Various Streets Annual Traffic Buttons and Line Markers Installation BI-Annual Traffic Signal Installations Bi-Annual Traffic Signal Installations Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill Road Bi-Annual Evaluation and Reclassification of Street Surfaces Bicycle & Pedestrian Related Improvements Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874) I-580 at Foothill Road Improvements - Phase 3 Reserve Intersection Improvements at Various Locations Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of \$1,748,994) Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I- 580 Interchange Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway Staples Ranch: Stoneridge Drive at Santa Rita Road Intersection Improvements Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and	130,000 200,000	1,125,916	200,000 283,884		50,000			\$200,000 \$1,409,800 \$130,000 \$250,000 \$100,000 \$0 \$0 \$0 \$50,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
Expenditures:           Annual Curb and Gutter Replacements for Street Resurfacing Projects           Annual Resurfacing of Various Streets           Annual Sidewalk and Intersection Ramp Installations           Annual Sidewalk Replacement           Annual Traffic Buttons and Line Markers Installation           BI-Annual Traffic Signal Installations           Bi-Annual Traffic Signal Installations           Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill           Road           Bi-Annual Evaluation and Reclassification of Street Surfaces           Bicycle & Pedestrian Related Improvements           Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)           1-580 at Foothill Road Improvements - Phase 3 Reserve           Intersection Improvements at Various Locations           Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of \$1,748,994)           Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-580 Interchange           Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway           Staples Ranch: Stondwall from Snowdrop Circle to Trevor Parkway           Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and Trevor Parkway	130,000 200,000	1,125,916	200,000 283,884		50,000			\$200,000 \$1,409,800 \$130,000 \$250,000 \$100,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
Expenditures:           Annual Curb and Gutter Replacements for Street Resurfacing Projects           Annual Resurfacing of Various Streets           Annual Sidewalk and Intersection Ramp Installations           Annual Sidewalk Replacement           Annual Sidewalk Replacement           Annual Sturry Sealing of Various Streets           Annual Sturry Sealing of Various Streets           Annual Traffic Buttons and Line Markers Installation           BI-Annual Traffic Signal Installations           Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill           Road           Bi-Annual Evaluation and Reclassification of Street Surfaces           Bicycle & Pedestrian Related Improvements           Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)           1-580 at Foothill Road Improvements - Phase 3 Reserve           Intersection Improvements at Various Locations           Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of \$1,748,994)           Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-580 Interchange           Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway           Staples Ranch: Stoneridge Drive at Santa Rita Road Intersection Improvements           Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway	130,000 200,000	1,125,916	200,000 283,884		50,000			\$200,000 \$1,409,800 \$130,000 \$250,000 \$100,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
Expenditures: Annual Curb and Gutter Replacements for Street Resurfacing Projects Annual Resurfacing of Various Streets Annual Sidewalk and Intersection Ramp Installations Annual Sidewalk Replacement Annual Sidewalk Replacement Annual Sitrey Sealing of Various Streets Annual Traffic Buttons and Line Markers Installation BI-Annual Traffic Signal Installations BI-Annual Traffic Signal Installations BI-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill Road BI-Annual Evaluation and Reclassification of Street Surfaces Bicycle & Pedestrian Related Improvements Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874) I-580 at Foothill Road Improvements - Phase 3 Reserve Intersection Improvements at Various Locations Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of \$1,748,994) Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I- 580 Interchange Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and Trevor Parkway Staples Ranch: Stoneridge Drive at Santa Rita Road Intersection Improvements Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and Trevor Parkway	130,000 200,000	1,125,916	200,000 283,884		50,000			\$200,000 \$1,409,800 \$130,000 \$250,000 \$100,000 \$00 \$00 \$00 \$50,000 \$00 \$100,000 \$00 \$100,000 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$
Expenditures:         Annual Curb and Gutter Replacements for Street Resurfacing Projects         Annual Resurfacing of Various Streets         Annual Sidewalk and Intersection Ramp Installations         Annual Sidewalk Replacement         Annual Sidewalk Replacement         Annual Traffic Buttons and Line Markers Installation         Bi-Annual Traffic Signal Installations         Bi-Annual Traffic Signal Installations         Bi-Annual Traffic Signal Installations         Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill         Road         Bi-Annual Evaluation and Reclassification of Street Surfaces         Bicycle & Pedestrian Related Improvements         Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)         I-580 at Foothill Road Improvements - Phase 3 Reserve         Intersection Improvements at Various Locations         Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of \$1,748,994)         Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-580 Interchange         Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and Trevor Parkway         Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and Trevor Parkway         Staples Ranch: Installation of Traffic Signals at Newton Way, Gu	130,000 200,000	1,125,916	200,000 283,884	100,000	50,000			\$200,000 \$1,409,800 \$130,000 \$250,000 \$100,000 \$00 \$50,000 \$00 \$100,000 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$
Expenditures:         Annual Curb and Gutter Replacements for Street Resurfacing Projects         Annual Resurfacing of Various Streets         Annual Sidewalk and Intersection Ramp Installations         Annual Sidewalk Replacement         Annual Sidery Sealing of Various Streets         Annual Sidery Sealing of Various Streets         Annual Traffic Buttons and Line Markers Installation         Bi-Annual Traffic Signal Installations         Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill         Road         Bi-Annual Evaluation and Reclassification of Street Surfaces         Bicycle & Pedestrian Related Improvements         Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)         I-580 at Foothill Road Improvements - Phase 3 Reserve         Intersection Improvements at Various Locations         Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of \$1,748,994)         Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-580 Interchange         Staples Ranch: Stoneridge Drive at Santa Rita Road Intersection Improvements         Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and Trevor Parkway         Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and Trevor Parkway         Staples Ran	130,000 200,000	1,125,916	200,000 283,884	100,000	50,000			\$200,000 \$1,409,800 \$130,000 \$250,000 \$100,000 \$00 \$00 \$50,000 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$0
Expenditures:         Annual Curb and Gutter Replacements for Street Resurfacing Projects         Annual Resurfacing of Various Streets         Annual Sidewalk and Intersection Ramp Installations         Annual Sidewalk Replacement         Annual Sidewalk Replacement         Annual Sturry Sealing of Various Streets         Annual Traffic Buttons and Line Markers Installation         Bi-Annual Traffic Signal Installations         Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill         Road         Bi-Annual Evaluation and Reclassification of Street Surfaces         Bicycle & Pedestrian Related Improvements         Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)         I-580 at Foothill Road Improvements - Phase 3 Reserve         Intersection Improvements at Various Locations         Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of \$1,748,994)         Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-580 Interchange         Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway         Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and Trevor Parkway         Staples Ranch: Installation Development Fee Reserve (Recommended funding is in addition to an existing reserve of \$73,455)         Valey Aven	130,000 200,000	1,125,916	200,000 283,884	100,000				\$200,000 \$1,409,800 \$130,000 \$2200,000 \$250,000 \$100,000 \$00 \$50,000 \$00 \$00 \$100,000 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$
Expenditures:         Annual Curb and Gutter Replacements for Street Resurfacing Projects         Annual Resurfacing of Various Streets         Annual Sidewalk and Intersection Ramp Installations         Annual Sidewalk Replacement         Annual Sidery Sealing of Various Streets         Annual Sturry Sealing of Various Streets         Annual Traffic Buttons and Line Markers Installation         BI-Annual Traffic Signal Installations         Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill         Road         Bi-Annual Evaluation and Reclassification of Street Surfaces         Bicycle & Pedestrian Related Improvements         Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)         I-580 at Foothill Road Improvements - Phase 3 Reserve         Intersection Improvements at Various Locations         Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of \$1,748,994)         Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-580 Interchange         Staples Ranch: Soundwall from Snowdrop Circle to Trevor Parkway         Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and Trevor Parkway         Staples Ranch: Installation Development Fee Reserve (Recommended funding is in addition to an existing reserve of \$73,455)         <		1,125,916	200,000 283,884 50,000	100,000				\$200,000 \$1,409,800 \$130,000 \$2200,000 \$250,000 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$0
Expenditures:         Annual Curb and Gutter Replacements for Street Resurfacing Projects         Annual Resurfacing of Various Streets         Annual Sidewalk and Intersection Ramp Installations         Annual Sidewalk Replacement         Annual Sidery Sealing of Various Streets         Annual Sturry Sealing of Various Streets         Annual Traffic Buttons and Line Markers Installation         BI-Annual Traffic Signal Installations         Bi-Annual Bridge Maintenance Program - Including Bernal Bridge Near Foothill         Road         Bi-Annual Evaluation and Reclassification of Street Surfaces         Bicycle & Pedestrian Related Improvements         Dougherty Valley Mitigation Revenue Reserve (Recommended funding is in addition to an existing reserve of \$631,874)         1-580 at Foothill Road Improvements - Phase 3 Reserve         Intersection Improvements at Various Locations         Old Stanley Boulevard Reconstruction and Underground Utility District Reserve (Recommended funding is in addition to an existing reserve of \$1,748,994)         Staples Ranch: Irrigation and Landscaping Improvements at EL Charro Road & I-580 Interchange         Staples Ranch: Stoneridge Drive at Santa Rita Road Intersection Improvements         Staples Ranch: Installation of Traffic Signals at Newton Way, Guzman Parkway and Trevor Parkway         Staples Ranch: Installation Development Fee Reserve (Recommended funding is in addition to an existing reserve of \$73,455)	130,000 200,000	1,125,916	200,000 283,884	100,000	50,000 \$50,000 \$50,000 \$50,000 \$10,000		\$0 \$1,641,720	\$200,000 \$1,409,800 \$130,000 \$220,000 \$250,000 \$00 \$00 \$50,000 \$00 \$100,000 \$00 \$100,000 \$00 \$100,000 \$00 \$100,000 \$00 \$100,000 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$00 \$

#### Fiscal Year 2011-12

	PARKS GEN FUND CIP	PARK DEDICATION	PUBLIC FAC. FEE (PFF)	GRANTS & DONATIONS	TOTAL
BEGINNING BALANCE	\$599,544	\$654,329	\$10,295	\$0	\$1,264,168
REVENUES:					
Estimated Park Dedication Fees from Calendar Year 2011		281,503			\$281,503
TOTAL FEE REVENUE	\$0	\$281,503	\$0	\$0	\$281,503
TRANSFER TO NEXT FISCAL YEAR		(281,503)			(\$281,503)
INTEREST INCOME (Including Project Reserves)	67,000	69,000	1,500		\$137,500
TOTAL ESTIMATED REVENUE	\$67,000	\$69,000	\$1,500	\$0	\$137,500
TRANSFERS FROM:					
Public Facilities Fees From Miscellaneous CIP			75,000		\$75,000
NET TRANSFERS IN/(OUT)	\$0	\$0	\$75,000	\$0	\$75,000
TOTAL FUNDS AVAILABLE	\$666,544	\$723,329	\$86,795	\$0	\$1,476,668
EXPENDITURES					
Bernal Property Mitigation Pond Observation Deck	85,000				\$85,000
Dolores Bengtson Aquatic Center Improvements: Additional Funding Required for Project Completion (See Project Description Sheet for Full Funding Details)	491,544		11,795		\$503,339
General Trail Improvements and Development			75,000		\$75,000
New Community Park: Site Acquisition Reserve from In Lieu Park Dedication Fees (Recommended funding is in addition to an existing reserve of \$4,202,444)		723,329			\$723,329
St. John's Low-flow Crossing	90,000				\$90,000
TOTAL PARK PROJECTS	\$666,544	\$723,329	\$86,795	\$0	\$1,476,668
ENDING FUND BALANCE	\$0	\$0	\$0	\$0	\$0

#### Fiscal Year 2012-13

	PARKS GEN FUND CIP	PARK DEDICATION	PUBLIC FAC. FEE (PFF)	GRANTS & DONATIONS	TOTAL
BEGINNING BALANCE	\$0	\$0	\$0	\$0	\$0
REVENUES:					
Estimated Park Dedication Fees from Calendar Year 2012		669,783			\$669,783
TOTAL FEE REVENUE	\$0	\$669,783	\$0	\$0	\$669,783
TRANSFER TO NEXT FISCAL YEAR		(669,783)			(\$669,783)
TRANSFER FROM PRIOR CALENDAR YEAR REVENUE		281,503			\$281,503
INTEREST INCOME (Including Project Reserves)		102,000			\$102,000
TOTAL ESTIMATED REVENUE	\$0	\$383,503	\$0	\$0	\$383,503
TRANSFERS FROM:					
Public Facilities Fees From Miscellaneous CIP			75,000		\$75,000
NET TRANSFERS IN/(OUT)	\$0	\$0	\$75,000	\$0	\$75,000
TOTAL FUNDS AVAILABLE	\$0	\$383,503	\$75,000	\$0	\$458,503
EXPENDITURES					
Bernal Property Mitigation Pond Observation Deck					\$0
Dolores Bengtson Aquatic Center Improvements: Additional Funding Required for Project Completion (See Project Description Sheet for Full Funding Details)					\$0
General Trail Improvements and Development			75,000		\$75,000
New Community Park: Site Acquisition Reserve from In Lieu Park Dedication Fees (Recommended funding is in addition to an existing reserve of \$4,202,444)		361,503			\$361,503
St. John's Low-flow Crossing					\$0
TOTAL PARK PROJECTS	\$0	\$361,503	\$75,000	\$0	\$436,503
ENDING FUND BALANCE	\$0	\$22,000	\$0	\$0	\$22,000

#### Fiscal Year 2013-14

	PARKS GEN FUND CIP	PARK DEDICATION	PUBLIC FAC. FEE (PFF)	GRANTS & DONATIONS	TOTAL
BEGINNING BALANCE	\$0	\$22,000	\$0	\$0	\$22,000
REVENUES:					
Estimated Park Dedication Fees from Calendar Year 2013		737,732			\$737,732
TOTAL FEE REVENUE	\$0	\$737,732	\$0	\$0	\$737,732
TRANSFER TO NEXT FISCAL YEAR		(737,732)			(\$737,732)
TRANSFER FROM PRIOR CALENDAR YEAR REVENUE		669,783			\$669,783
INTEREST INCOME (Including Project Reserves)		80,000	1,500		\$81,500
TOTAL ESTIMATED REVENUE	\$0	\$749,783	\$1,500	\$0	\$751,283
TRANSFERS FROM:					
Public Facilities Fees From Miscellaneous CIP			\$75,000		\$75,000
NET TRANSFERS IN/(OUT)	\$0	\$0	\$75,000	\$0	\$75,000
TOTAL FUNDS AVAILABLE	\$0	\$771,783	\$76,500	\$0	\$848,283
EXPENDITURES					
Bernal Property Mitigation Pond Observation Deck					\$0
Dolores Bengtson Aquatic Center Improvements: Additional Funding Required for Project Completion (See Project Description Sheet for Full Funding Details)					\$0
General Trail Improvements and Development			75,000		\$75,000
New Community Park: Site Acquisition Reserve from In Lieu Park Dedication Fees (Recommended funding is in addition to an existing reserve of \$4,202,444)		749,783			\$749,783
St. John's Low-flow Crossing					\$0
TOTAL PARK PROJECTS	\$0	\$749,783	\$75,000	\$0	\$824,783
ENDING FUND BALANCE	\$0	\$22,000	\$1,500	\$0	\$23,500

#### Fiscal Year 2014-15

	PARKS GEN FUND CIP	PARK DEDICATION	PUBLIC FAC. FEE (PFF)	GRANTS & DONATIONS	TOTAL
BEGINNING BALANCE	\$0	\$22,000	\$1,500	\$0	\$23,500
REVENUES:					
Estimated Park Dedication Fees from Calendar Year 2014		1,870,218			\$1,870,218
TOTAL FEE REVENUE	\$0	\$1,870,218	\$0	\$0	\$1,870,218
TRANSFER TO NEXT FISCAL YEAR		(1,870,218)			(\$1,870,218)
TRANSFER FROM PRIOR CALENDAR YEAR REVENUE		737,732			\$737,732
INTEREST INCOME (Including Project Reserves)					\$0
TOTAL ESTIMATED REVENUE	\$0	\$737,732	\$0	\$0	\$737,732
TRANSFERS FROM:					
Public Facilities Fees From Miscellaneous CIP			\$75,000		\$75,000
NET TRANSFERS IN/(OUT)	\$0	\$0	\$75,000	\$0	\$75,000
TOTAL FUNDS AVAILABLE	\$0	\$759,732	\$76,500	\$0	\$836,232
EXPENDITURES					
Bernal Property Mitigation Pond Observation Deck					\$0
Dolores Bengtson Aquatic Center Improvements: Additional Funding Required for Project Completion (See Project Description Sheet for Full Funding Details)					\$0
General Trail Improvements and Development			75,000		\$75,000
New Community Park: Site Acquisition Reserve from In Lieu Park Dedication Fees (Recommended funding is in addition to an existing reserve of \$4,202,444)		737,732			\$737,732
St. John's Low-flow Crossing					\$0
TOTAL PARK PROJECTS	\$0	\$737,732	\$75,000	\$0	\$812,732
ENDING FUND BALANCE	\$0	\$22,000	\$1,500	\$0	\$23,500

#### Fiscal Year 2011-12

	MISC. GEN.	PUBLIC FACIL.	GRANTS AND	MISC. STORM	
	FUND CIP	FEE	MISCELLANEOUS	DRAIN FUND	TOTAL
BEGINNING BALANCE	\$0	\$708,339	\$72,047	\$140,200	\$920,586
REVENUES:					
Estimated Public Facility Fees from Calendar Year 2011		171,015			\$171,015
TOTAL FEE REVENUE	\$0	\$171,015	\$0	\$0	\$171,015
TRANSFER TO NEXT FISCAL YEAR	0	(171,015)	0	0	(\$171,015)
TRANSFER FROM PRIOR CALENDAR YEAR REVENUE		0			\$0
INTEREST INCOME (Including Project Reserves)	107,000	39,000	9,000	4,300	\$159,300
TOTAL ESTIMATED REVENUES	\$107,000	\$39,000	\$9,000	\$4,300	\$159,300
TRANSFERS FROM:					
General Fund Annual Contribution	0				\$0
TRANSFERS TO:					
To Parks 2011-12 Capital Improvement Program		(75,000)			(\$75,000)
NET TRANSFER IN/(OUT)	\$0	(\$75,000)	\$0	\$0	(\$75,000)
TOTAL FUNDS AVAILABLE	\$107,000	\$672,339	\$81,047	\$144,500	\$1,004,886
EXPENDITURES					
Bi-Annual Erosion Control and Storm Repairs				100,000	\$100,000
East County Animal Shelter Lease/Debt Payments	40,000	40,000			\$80,000
Capital Improvement Program Reserve (CIPR) (Recommended funding is in addition to an existing reserve of \$2,159,438)	35,000				\$35,000
Installation of ADA Hearing Loops for Hearing Impaired in the City Council Chamber		40,000			\$40,000
Fire Station No. 4 - Repairs to Upper Parapet Walls	32,000	168,000			\$200,000
Fire Station No. 3 - Replace Exterior Siding					\$0
TOTAL MISCELLANEOUS PROJECTS	\$107,000	\$248,000	\$0	\$100,000	\$455,000
ENDING FUND BALANCE	\$0	\$424,339	\$81,047	\$44,500	\$549,886

#### Fiscal Year 2012-13

	MISC. GEN.	PUBLIC FACIL.	GRANTS AND	MISC. STORM	
	FUND CIP	FEE	MISCELLANEOUS	DRAIN FUND	TOTAL
BEGINNING BALANCE	\$0	\$424,339	\$81,047	\$44,500	\$549,886
REVENUES:					
Estimated Public Facility Fees from Calendar Year 2012		474,564			\$474,564
TOTAL FEE REVENUE	\$0	\$474,564	\$0	\$0	\$474,564
TRANSFER TO NEXT FISCAL YEAR	0	(474,564)	0	0	(\$474,564)
TRANSFER FROM PRIOR CALENDAR YEAR REVENUE	0	171,015	0	0	\$171,015
INTEREST INCOME (Including Project Reserves)	155,000	57,000	13,000	6,400	\$231,400
TOTAL ESTIMATED REVENUES	\$155,000	\$228,015	\$13,000	\$6,400	\$402,415
TRANSFERS FROM:					
General Fund Annual Contribution	0				\$0
TRANSFERS TO:					
To Parks 2012-13 Capital Improvement Program		(75,000)			(\$75,000)
NET TRANSFER IN/(OUT)	\$0	(\$75,000)	\$0	\$0	(\$75,000)
TOTAL FUNDS AVAILABLE	\$155,000	\$577,354	\$94,047	\$50,900	\$877,301
EXPENDITURES					
Bi-Annual Erosion Control and Storm Repairs					\$0
East County Animal Shelter Lease/Debt Payments	64,000	16,000			\$80,000
Capital Improvement Program Reserve (CIPR) (Recommended funding is in addition to an existing reserve of \$2,159,438)					\$0
Installation of ADA Hearing Loops for Hearing Impaired in the City Council Chamber					\$0
Fire Station No. 4 - Repairs to Upper Parapet Walls					\$0
Fire Station No. 3 - Replace Exterior Siding	20,000	205,000			\$225,000
TOTAL MISCELLANEOUS PROJECTS	\$84,000	\$221,000	\$0	\$0	\$305,000
ENDING FUND BALANCE	\$71,000	\$356,354	\$94,047	\$50,900	\$572,301

#### Fiscal Year 2013-14

	MISC. GEN.	PUBLIC FACIL.	GRANTS AND	MISC. STORM	
	FUND CIP	FEE	MISCELLANEOUS	DRAIN FUND	TOTAL
BEGINNING BALANCE	\$71,000	\$356,354	\$94,047	\$50,900	\$572,301
REVENUES:					
Estimated Public Facility Fees from Calendar Year 2013		446,768			\$446,768
TOTAL FEE REVENUE	\$0	\$446,768	\$0	\$0	\$446,768
TRANSFER TO NEXT FISCAL YEAR	0	(446,768)	0	0	(\$446,768)
TRANSFER FROM PRIOR CALENDAR YEAR REVENUE	0	474,564	0	0	\$474,564
INTEREST INCOME (Including Project Reserves)	30,000	30,000	13,000	3,000	\$76,000
TOTAL ESTIMATED REVENUES	\$30,000	\$504,564	\$13,000	\$3,000	\$550,564
TRANSFERS FROM:					
General Fund Annual Contribution	1,150,000				\$1,150,000
TRANSFERS TO:					
To Parks 2013-14 Capital Improvement Program		(75,000)			(\$75,000)
NET TRANSFER IN/(OUT)	\$1,150,000	(\$75,000)	\$0	\$0	\$1,075,000
TOTAL FUNDS AVAILABLE	\$1,251,000	\$785,918	\$107,047	\$53,900	\$2,197,865
EXPENDITURES					
Bi-Annual Erosion Control and Storm Repairs				50,000	\$50,000
East County Animal Shelter Lease/Debt Payments	64,000	16,000			\$80,000
Capital Improvement Program Reserve (CIPR) (Recommended funding is in addition to an existing reserve of \$2,159,438)	1,150,000				\$1,150,000
Installation of ADA Hearing Loops for Hearing Impaired in the City Council Chamber					\$0
Fire Station No. 4 - Repairs to Upper Parapet Walls					\$0
Fire Station No. 3 - Replace Exterior Siding					\$0
TOTAL MISCELLANEOUS PROJECTS	\$1,214,000	\$16,000	\$0	\$50,000	\$1,280,000
ENDING FUND BALANCE	\$37,000	\$769,918	\$107,047	\$3,900	\$917,865

#### Fiscal Year 2014-15

	MISC. GEN.	PUBLIC FACIL.	GRANTS AND	MISC. STORM	
	FUND CIP	FEE	MISCELLANEOUS	DRAIN FUND	TOTAL
BEGINNING BALANCE	\$37,000	\$769,918	\$107,047	\$3,900	\$917,865
REVENUES:					
Estimated Public Facility Fees from Calendar Year 2014		736,421			\$736,421
TOTAL FEE REVENUE	\$0	\$736,421	\$0	\$0	\$736,421
TRANSFER TO NEXT FISCAL YEAR		(736,421)			(\$736,421)
TRANSFER FROM PRIOR CALENDAR YEAR REVENUE		446,768			\$446,768
INTEREST INCOME (Including Project Reserves)	5,000	22,000	13,000		\$40,000
TOTAL ESTIMATED REVENUES	\$5,000	\$468,768	\$13,000	\$0	\$486,768
TRANSFERS FROM:					
General Fund Annual Contribution	1,600,000				\$1,600,000
TRANSFERS TO:					
To Parks 2014-15 Capital Improvement Program		(75,000)			(\$75,000)
NET TRANSFER IN/(OUT)	\$1,600,000	(\$75,000)	\$0	\$0	\$1,525,000
TOTAL FUNDS AVAILABLE	\$1,642,000	\$1,163,686	\$120,047	\$3,900	\$2,929,633
EXPENDITURES					
Bi-Annual Erosion Control and Storm Repairs					\$0
East County Animal Shelter Lease/Debt Payments	40,000	40,000			\$80,000
Capital Improvement Program Reserve (CIPR) (Recommended funding is in addition to an existing reserve of \$2,159,438)	1,600,000				\$1,600,000
Installation of ADA Hearing Loops for Hearing Impaired in the City Council Chamber					\$0
Fire Station No. 4 - Repairs to Upper Parapet Walls					\$0
Fire Station No. 3 - Replace Exterior Siding					\$0
TOTAL MISCELLANEOUS PROJECTS	\$1,640,000	\$40,000	\$0	\$0	\$1,680,000
ENDING FUND BALANCE	\$2,000	\$1,123,686	\$120,047	\$3,900	\$1,249,633

#### WATER PROJECTS CAPITAL IMPROVEMENT PROGRAM Fiscal Years 2011-12 through 2014-15

	201	1-12	2012	2-13	2013	3-14	2014	-15	
	EXPANSION	R/I	EXPANSION	R/I	EXPANSION	R/I	EXPANSION	R/I	GRAND
	FUND	TOTAL							
BEGINNING BALANCE	\$1,001,452	\$6,760,999	\$995,452	\$6,958,486	\$1,043,252	\$7,664,537	\$1,139,414	\$8,482,221	\$7,762,451
REVENUES:									
Estimated Water Connection Fees from Current Calendar	46,800		102,600		123,000		104,565		\$376,965
Year									
SUBTOTAL FEE REVENUE	\$46,800	\$0	\$102,600	\$0	\$123,000	\$0	\$104,565	\$0	\$376,965
TRANSFER TO NEXT FISCAL YEAR	(46,800)		(102,600)		(123,000)		(104,565)		(\$376,965)
TRANSFER FROM PRIOR CALENDAR YEAR REVENUE			46,800		102,600		123,000		\$272,400
INTEREST INCOME (Including Project Reserves)	14,000	106,000	21,000	156,000	13,562	122,633	18,231	135,716	\$587,141
TOTAL ESTIMATED REVENUES	\$14,000	\$106,000	\$67,800	\$156,000	\$116,162	\$122,633	\$141,231	\$135,716	\$859,541
TRANSFERS FROM:									
Water M&O Fund Replacement Accrual		1,600,000		1,600,000		1,600,000		1,600,000	\$6,400,000
TRANSFERS TO:									
Pleasanton Township County Water District #3		(378,564)							(\$378,564)
General Fund CIP Engineering	(20,000)	(200,000)	(20,000)	(200,000)	(20,000)	(200,000)	(20,000)	(200,000)	(\$880,000)
General Fund Utility Cut Patching		(114,949)		(114,949)		(114,949)		(114,949)	(\$459,796)
NET TRANSFERS IN/(OUT)	(\$20,000)	\$906,487	(\$20,000)	\$1,285,051	(\$20,000)	\$1,285,051	(\$20,000)	\$1,285,051	\$4,681,640
TOTAL FUNDS AVAILABLE	\$995,452	\$7,773,486	\$1,043,252	\$8,399,537	\$1,139,414	\$9,072,221	\$1,260,645	\$9,902,987	\$13,303,632
EXPENDITURES:									
Annual Water Main Replacement Projects		440,000		440,000		440,000		440,000	\$1,760,000
Annual Water Pump and Motor Repairs		50,000		50,000		50,000		50,000	\$200,000
Annual Replacement of Water Meters		100,000							\$100,000
Bi-Annual Replacement of Polybutylene Service Laterals		75,000							\$75,000
Bi-Annual Water Tank Corrosion Repairs		100,000				100,000			\$200,000
Pressure Reducing Station Rehabilitation		50,000						50,000	\$100,000
Bi-Annual Control Valve Installations				100,000				100,000	\$200,000
Bi-Annual Electrical Panel Upgrades and Restorations				45,000				45,000	\$90,000
Bi-Annual Overhaul of Emergency Water Generators				50,000				50,000	\$100,000
Water Quality Improvement Project				50,000					\$50,000
TOTAL WATER PROJECTS	\$0	\$815,000	\$0	\$735,000	\$0	\$590,000	\$0	\$735,000	\$2,875,000
ENDING WATER FUND BALANCE	\$995,452	\$6,958,486	\$1,043,252	\$7,664,537	\$1,139,414	\$8,482,221	\$1,260,645	\$9,167,987	10,428,632

	201	1-12	201	2-13	201	3-14	201	4-15	
	EXPANSION	R/I	EXPANSION	R/I	EXPANSION	R/I	EXPANSION	R/I	GRAND
BEGINNING BALANCE	FUND \$254.077	FUND \$2,937,095	FUND \$29,877	FUND \$3,841,095	FUND \$777	FUND \$483.095	FUND \$28.932	FUND \$1,013,095	TOTAL \$3,191,172
REVENUES:	φ204,011	ψ2,007,000	φ23,011	ψ0,041,000	ψΠ	φ+00,000	φ20,332	ψ1,010,000	ψ0,101,172
Estimated Sewer Connection Fees from Current Calendar Year	19,500		68.005		50.446		90.250		\$228,201
		¢0		¢0		¢0			
TOTAL FEE REVENUE	\$19,500	\$0	\$68,005	\$0	\$50,446	\$0	\$90,250	\$0	\$228,201
TRANSFER TO NEXT FISCAL YEAR	(19,500)		(68,005)		(50,446)		(90,250)		(\$228,201)
TRANSFER FROM PRIOR CALENDAR YEAR REVENUE			19,500		68,005		50,446		\$137,951
INTEREST INCOME (Including Project Reserves)	4,800	79,000	1,400	116,000	150	10,000	1,000	41,000	\$253,350
TOTAL ESTIMATED REVENUES	\$4,800	\$79,000	\$20,900	\$116,000	\$68,155	\$10,000	\$51,446	\$41,000	\$391,301
TRANSFERS FROM:									
Sewer M&O Fund Replacement Accrual		1,200,000		1,200,000		1,200,000		1,200,000	\$4,800,000
TRANSFERS TO:									
General Fund CIP Engineering	(50,000)	(150,000)	(50,000)	(150,000)	(40,000)	(150,000)	(40,000)	(150,000)	(\$780,000)
NET TRANSFERS IN/(OUT)	(\$50,000)	\$1,050,000	(\$50,000)	\$1,050,000	(\$40,000)	\$1,050,000	(\$40,000)	\$1,050,000	\$4,020,000
TOTAL FUNDS AVAILABLE	\$208,877	\$4,066,095	\$777	\$5,007,095	\$28,932	\$1,543,095	\$40,378	\$2,104,095	\$7,602,473
EXPENDITURES:									
Annual Sewer Pump and Motor Repairs		50,000		50,000		50,000		50,000	\$200,000
Annual Sewer Maintenance Hole Improvements		30,000		30,000		30,000		30,000	\$120,000
Bi-Annual Overhaul of Emergency Sewer Generators		50,000						50,000	\$100,000
EALS/EARS Pump Station and Pipeline	179,000	95,000		4,404,000					\$4,678,000
Bi-Annual Electrical Panel Upgrades and Restorations				40,000				40,000	\$80,000
Annual Sanitary Sewer Main Replacement & Improvements						450,000		500,000	\$950,000
TOTAL SEWER PROJECTS	\$179,000	\$225,000	\$0	\$4,524,000	\$0	\$530,000	\$0	\$670,000	\$6,128,000
ENDING SEWER FUND BALANCE	\$29,877	\$3,841,095	\$777	\$483,095	\$28,932	\$1,013,095	\$40,378	\$1,434,095	\$1,474,473

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# **APPENDICES TAB**

## **APPENDIX A**

# 2011/12FY City Council Work Plan



GOALS	PROJECT DESCRIPTION				
BERNAL PROPERTY					
Develop Bernal Community Park					
Bernal Community Park - Phase II.	Begin detailed planning for Phase II Bernal Park improvements which will include a combination of lighted sports fields and possible open space features. Incorporate shade structures as necessary and create a riparian habitat by meandering the existing creek through the Bernal Property and planting of native plant species.				
GENERAL PLAN					
Implement General Plan and pursue long	-term advanced planning activities				
Vineyard Avenue Realignment Issues	Resolution of issues relative to the realignment of Vineyard Avenue.				
General Plan Implementation	Ensure consistency between the General Plan Land Use Map and the zoning designation for all properties within the City's sphere of influence and implement various elements of the General Plan.				
East Side Specific Plan	Prepare a Specific Plan for East Pleasanton as a coordinated effort between commercial and residential property owners, major stakeholders, and the Pleasanton community, including residents of East Pleasanton.				
Ridgeline/Slope clarity with Municipal Code	Formulate for inclusion in the Municipal Code regulations defining specific terms referenced in Measure PP, such as "structure", "ridgeline" and "slope"				
Housing Element	Prepare and adopt a Housing Element consistent with State housing law. Conduct workshops to discuss affordable housing strategies and opportunities. Address and evaluate issues related to by-right zoning.				
Update Growth Management Program	To be completed concurrent with Housing Element Update.				
CITY FINANCES					
Maintain fiscal sustainability					
Comprehensive User Fee Study	This will involve evaluating City fees to determine appropriateness of existing amounts. This will primarily involve evaluation of development processing fees (e.g., planning, building, engineering).				
Long-term Fiscal Analysis	This involves developing long-term financial planning consistent with revenue and expenditure projections, including cost containment initiatives. This will occur following adoption of the City's Housing Element.				

GOALS	PROJECT DESCRIPTION
Development Impact Fee "Nexus Study" (AB 1600)	The City's development fees were last updated in 1998. Assembly Bill 1600 requires cities to conduct a "nexus study" anytime fees are adjusted. The study provides a nexus between new development fees and all future public improvements (e.g., parks, streets, public facilities). A revised nexus study would ensure that new development pays its pro rata share of public improvements; it also allows the City to adjust the list of eligible public projects for development fee financing.
Housing and Human Services Grant Program	Continue to streamline and set priorities for the Housing and Human Services Grant Program.
Program & Facility Fees	Review and update the current policy that defines the City's program and facility fees and subsidy levels.
Pension and OPEB Reform	Establish Fiscal Policies that address the reduction of pension and retiree medical unfunded liabilities.
AFFORDABLE HOUSING	
Address affordable housing needs	
Participate in Kottinger Place Task Force Activities	Review the potential for redeveloping Kottinger Place and Pleasanton Gardens.
Multi-family housing non-smoking policy	Continue exploring the potential for a non-smoking policy in multi- family housing units, especially for new transit oriented developments.
TRAFFIC	
Implement improved traffic circulation m	easures
Development of principles and guidelines for improved traffic circulation	<ul> <li>Through public meetings, develop principles and guidelines to allow for the implementation of improved circulation throughout the City. The Traffic Circulation Element will be used as a framework for implementation, including but not limited to, local and regional infrastructure improvements, signal timing, best practices, the bike and pedestrian master plan and other related initiatives. In addition:</li> <li>Initiate bi-annual reports to the City Council regarding intersections that have the potential to exceed level of service D.</li> <li>Continually update computer-control technology for traffic lights. Continue to coordinate and synchronize computer-controlled traffic signals on major city streets.</li> <li>Annually implement the City's Traffic-Calming Program and conduct appropriate outreach with neighborhoods.</li> <li>Work with Pleasanton Unified School District to strengthen the school's traffic-calming and shared-parking solutions in the Rides-to-School Program.</li> <li>Address pedestrian and bicycle safety issues as needed.</li> </ul>

GOALS	PROJECT DESCRIPTION
Happy Valley Bypass Road Financing Plan	This project would involve the development of various funding options for the recommended road alignment, including use of debt, cash or public/private financing. The City currently has \$1 million in reserve for design and construction costs; overall project costs will likely exceed this amount.
High Speed Rail	Continue to monitor regional rail and high-speed rail plans and consider impacts on and benefits for Pleasanton.
State Route 84	Support State and regional efforts to improve State Route 84 including the widening to four lanes between Pigeon Pass and I-680.
Regional Transportation	Actively participate with the Alameda County Congestion Management Agency, the Metropolitan Transportation Commission, and the Tri-Valley Transportation Council to develop and implement regional transportation plans, including State Route 84 widening to four lanes between Pigeon Pass and I-680.
ECONOMIC DEVELOPMENT	
Business Retention and Attraction Program	Enhance Pleasanton's diversified economic base through an aggressive business retention and expansion program. Actively recruit and attract businesses and industries which are compatible with the General Plan, are a good fit with the resident worker population, and are consistent with the environmental holding capacity of the land and surrounding land uses. Examples: Business retention and needs survey, Economic Indicators Report, Develop a plan to grow the science/technology industry, Economic Summits/ Visioning.
Business Assistance Program	Work with the Chamber of Commerce, Pleasanton Downtown Association, Hacienda Business Park and other stakeholders to explore options for development of a business assistance program, with promotional components to include website updates, marketing materials and outreach. Explore available resources offered locally and regionally to businesses and expand opportunities. Utilize the City's Economic Vitality Committee to explore options for consideration by the City Council.
Tourism	Work with the Tri-Valley Convention and Visitors Bureau, the Pleasanton Downtown Association, the Livermore Valley Winegrowers Association, the Alameda County Fairgrounds and other organizations to support and cultivate tourism. Create a Pleasanton specific tourism/visitation marketing campaign.
Encourage Retail and Entertainment Opportunities	Work with the Pleasanton Chamber of Commerce, Pleasanton Downtown Association, Stoneridge Shopping Center, Hacienda Business Park and other organizations to coordinate a citywide shop local message. Explore opportunities to work with property owners to encourage and enhance retail and entertainment offerings.

GOALS	PROJECT DESCRIPTION
Economic Development Strategic Plan - Implementation and Update	Set benchmarks and measure progress in implementing and updating the City's Economic Development Strategic Plan.
YOUTH PROGRAMS	
Strengthen youth programs, services an	d activities
Teen Safety Programs	Continue to work with PUSD, YMPIC, Youth Commission, Tri-Valley Adolescent Health Initiative to look at teen alcohol consumption and teen at-risk behavior and make recommendations to City Council as to how to curtail behavior.
Teen Center	Pursue planning for a Teen Center on the Bernal Community Park.
PUBLIC SAFETY	
Assure a safe and secure community	
Consider establishment of improved background procedures for public, private and semi-private enterprises catering to youth programs, services and activities to reflect state law.	Improve background procedures for youth-related enterprises (e.g. tutoring, daycare, sports camps, etc), including processes that begin prior to commencing the land use entitlement and zoning processes of the City.
Maintain the City Disaster Preparedness Plan	Coordinate plan updates, facilitate year-round staff training and conduct at least one drill annually.
QUALITY OF LIFE	
Protect and enhance Pleasanton's qualit	y of life
Library and Civic Center Master Plan (including potential for a permanent ACE Station)	Continue current planning process for library expansion which impacts the entire civic center site including administrative offices. Expand study to consider potential for complimentary uses, including potential ACE train station and TOD, on the adjacent property owned by the City and County of San Francisco. Current study will determine the impact of library expansion on the civic center site and the Council's direction related to this project.
Youth Center and Community Center Master Plans	Continue planning process for both facilities to be located on Bernal Property.
Second Bernal Bridge (crossing Arroyo de la Laguna)/Foothill Road	Project builds a second bridge adjacent to the historic steel bridge. The bridge provides left-turn access into the Windsor development. Also explore interim maintenance improvements.
Livermore Airport Expansion	This project involves monitoring airport expansion activities through the Livermore/Pleasanton Liaison Committee. The goal of this effort is to reduce and/or minimize impacts to Pleasanton neighborhoods affected by the ongoing operations and proposed expansion of the airport.
Co-sponsorship Policy	Review and update the current policy that defines the City's co- sponsorship requirements and benefit levels.
Human Services Needs Assessment Update	Complete the Eastern Alameda County Human Services Needs Assessment Update.

GOALS	PROJECT DESCRIPTION	
Recreation, Arts and Library		
Parks & Recreation Master Plan	Develop a comprehensive working "Plan" that would inventory the City's current facilities and programs, and identify what recreational and park facilities and funding mechanisms will be needed by 2020. The last Municipal Facilities Master Plan was completed in 1990 and is no longer relevant.	
Dolores Bengston Aquatic Center Renovation	Project includes the replacement of pool deck, separation of filtration and circulation systems, construction of new mechanical room and lighting improvements for all three pools: lap pool, activity pool and diving pool. These improvements are required by Alameda County Health Department as indicated by the Health & Safety Code.	
Construction of Bridge Undercrossing within the St. Johns HOA Development	The St. John's Place HOA has requested assistance from the City to repair the approaches to the low water pedestrian crossing over the Arroyo Del Valle located at the St. John's Place Development. The crossing provides access from the development to the City of Pleasanton's trail system at trail gate No. 25. The City of Pleasanton Trails Ad Hoc Committee has requested that we assist with these repairs.	
Facility Use Policy & Procedures	Review and update the current policy to address the City's facility (building) rentals policies and procedures.	
Field Allocation Policy	Use procedures and guidelines for allocating sport field use at City and PUSD facilities.	
Cultural Arts Master Plan	Update the Cultural Arts Master Plan.	
Civic Arts Marketing	Increase marketing and communication effectiveness regarding Civic Arts programming throughout the City to increase participation.	
Evaluate Civic Arts Program	Consider revising the program to increase its sustainability and reach.	
Parks, Open Space and Public Lands		
Pleasanton Ridgelands Access Acquisition of Additional Open Space Land	This project ensures that various open space opportunities are assessed and recommendations provided to Council regarding acquisition and cost.	
Alamo Canal Trail Extension	With project partners, design and possibly construct the trail gap closure under I-580 to eliminate the trail gap on the Alamo/Iron horse trails. (Dependent upon financial and staffing resources from project partners).	
Tri-Valley Conservancy Partnerships	Explore working with the Tri-Valley Conservancy or similar entities to use transfer of development rights and conservation easements to preserve open space.	
Iron Horse Trail (permanent alignment)	Construction of Iron Horse Trail, from Santa Rita Road to BART Station – EBRPD has secured grant funding for construction phase. This project will require coordination City staff.	

GOALS	PROJECT DESCRIPTION
Valley Avenue Pedestrian Pathway	This project involves relocating the existing pedestrian pathway from the south side of the existing drainage channel to the north side along Valley Avenue between Sunol Boulevard and the Alameda County Transportation Corridor. An eight foot wide asphalt trail will be placed along Valley Avenue with modifications to the existing landscape. The project includes removal of the existing path and installation of fencing along portions of the new trail.
Bernal Property Observation Deck & Detention Pond	The Bernal Bridge Mitigation Pond was constructed in 2008. This project will develop an approximately 16'x16' observation deck for use by the general public to view the flora and fauna on and around the mitigation pond. The deck will include amenities such as benches, an overhead shade structure, trash receptacles and signage. The project includes construction of a modest "spur" trail, to connect the observation deck to the existing Marilyn Murphy Kane Trail.
Staples Ranch Neighborhood Park	Construction of a 5 acre neighborhood park located along Stoneridge that includes; vehicular parking, restroom, pedestrian circulation, pedestrian plaza, picnic tables, shade structure, two lighted tennis courts, and a stormwater detention area. The Parks and Recreation Commission approved the Staples Ranch Neighborhood Master Plan design.
Downtown	
Pursue Historic Preservation Guidelines	Complete process to implement revised historic preservation guidelines for Downtown.
Downtown Specific Plan Implementation and Outreach	Conduct various community workshops to outreach with the community about established specific plan guidelines and objectives, collect input and determine whether changes are necessary through an amended Specific Plan process. Consider additional economic strategies for the downtown.
Lions Wayside and Delucci Park Redevelopment	Design two parks consistent with the Downtown Specific Plan and Downtown Trails Plan. The renovation will compliment the new Firehouse Arts Center.
Encourage Downtown Mixed Use	In the Downtown, encourage mixed-use development which incorporates higher density and affordable residential units consistent with the Downtown Specific Plan, and the historic character of the City.
Downtown Public Art Plan	Continue to Implement the Downtown Public Art Plan.
Downtown Hospitality Zone	Work closely with the Pleasanton Downtown Association, Pleasanton Police Department and others key stakeholders to evaluate the creation of a planned Hospitality District for the Downtown area.
Recruiting and Retaining Retail Downtown	Work closely with the City of Pleasanton's Economic Development Department, Economic Vitality Committee and other key stakeholders to develop and encourage more retail Downtown.

GOALS	PROJECT DESCRIPTION	
Public Parking	Work to increase public parking by working with others toward assessment districts and future City of Pleasanton improvements.	
ENVIRONMENTAL AWARENESS		
Pursue environmental awareness, health, land use and preservation issues		
Recycled Water Master Plan	Utilize water reclamation methods to the fullest extent feasible, where safe and nonpolluting.	
Energy/Water/Air Quality		
Energy Consumption Plan	Develop a comprehensive program to reduce City government energy consumption.	
Solar Cities Program	Continue to work with the Cities of Livermore and Dublin to develop a solar cities program or standardized solar-energy-system installation designs for residences and potentially for businesses.	
DSRSD Treatment Plant	Continue working with the Dublin-San Ramon Services District (DSRSD) to ensure that odors from the sewage treatment plant are minimized and other air emissions meet all regulatory requirements.	
Water Supply	Support Zone 7 Water Agency in water supply production, treatment, and procurement practices that do not negatively impact the environment.	
Water Conservation Strategies	Work with Zone 7 to develop water conservation plans and strategies for the long term.	
Water Contingency Plan	Develop a contingency plan for potential water shortages including groundwater management and water conservation.	
Water Efficient Standards - Public Facilities	During construction or reconstruction of public facilities, institute water conservation measures such as hot-on-demand water faucets, low-flush toilets, low water-using appliances, and low water- using irrigation devices and/or water-conserving landscaping.	
Water Retailers Association	Encourage water retailers to continue to work with Zone 7 on water conservation and quality issues.	
Stream Management Master Plan	Support Zone 7's efforts to improve the drainage system in conformance with its Stream Management Master Plan for the Planning Area in order to remove properties from flood hazard zones.	
Air Quality	Support State and federal legislation that promotes improvements in air quality.	
Develop Climate Action Plan	The City Council enacted a Committee on Energy and the Environment for a two year term to develop a climate action plan. The plan should include fuel efficiency measures for city fleet and paratransit, options for alternative fuel infrastructure and guidance for replacing city fleet.	

GOALS	PROJECT DESCRIPTION	
Develop an annual environmental outreach plan	Develop an annual outreach plan that enhances public education and community involvement that enhances changes in community behaviors related to sustainability.	
Ban - single use plastic bags and foam food containers	Support a permanent ban on single use plastic bags Statewide. Support a City ban on foam food containers.	
Support alternative energy in Pleasanton	Support vertical wind renewable energy installations in Pleasanton.	
Energy Efficiency	Replace all City Street lights with LED.	
CITY SERVICES		
Operate an effective and cost-efficient government		
Zoning Code Update	Update and streamline the Commercial and Industrial sections of the Zoning Ordinance to more accurately reflect current business uses and to streamline the process of approving new businesses, thus providing more efficient application of the zoning code and creating a more business-friendly process.	
Commission Efficiencies	Develop a strategy for consolidating the YMPIC and the Youth Commission.	
Development Review Process Efficiencies	Create an efficient and streamlined development review process, and remove any inconsistencies and confusion in the Downtown Specific Plan and the Downtown Design Guidelines, especially as they relate to historic preservation.	
Work with DSRSD and Zone 7 member agencies to identify streamlining opportunities.	Cooperate with and/or lead a group of members from regional agencies to consolidate operations.	
Jointly plan facilities for increased student population	Work with Pleasanton Unified School District and developers to plan facilities for increased student population, following adoption of the City's Housing Element.	

## **APPENDIX B**

# Budget Preparation Process Budget Calendar Glossary Acronyms Accounting System and Fund Structure



# **BUDGET PREPARATION PROCESS**

Budget preparation began this year in February with the midyear budget review of the current 2010/11FY operating budget. At the same time departments were reviewing their current year financial status, the Council was developing its priorities for the two years ending June 30, 2013. The City Council Work Plan is included in Appendix A.

The departments were asked to complete their Two Year Budgets, keeping in mind the Council's priorities and based on the revenue projections made by the Finance Director (as outlined in Appendix D), total projected resources. The departments provided line item details of their recommended expenditure plans, which are designed to meet the Council's goals and to provide the proposed service levels. Departments also completed an Organizational Assessment whereby they thoroughly reviewed every program expenditure in their 2010/11FY Midyear Budget to determine where programs operationally could be streamlined in order to achieve a 5% reduction in their expenditures.

The City Manager and the Executive Team reviewed the departments budget requests. The budget recommended herein is the result of these requests, projections, and reviews.

# Two Year Budget Calendar 2011/12FY and 2012/13FY

WEEK OF:	TASK	RESPONSIBILITY
3/01/11	• Finance Finalize Replacement Plan for 2011/12FY and 2012/13FY Budget and incorporate approved plan in Questica TeamBudget.	Finance
3/15/11	<ul> <li>Finance to distribute 2011/12FY and 2012/13FY Two Year Budget instructions to Department Heads (to be returned by 3/29).</li> <li>Director of Finance and Juan Gomez to provide Development related revenue fee projections to CDD.</li> </ul>	Finance
3/29/11	<ul> <li>Departments promote 2011/12FY and 2012/13FY Operating Budget requests to Finance.</li> <li>LPFD Submit 2011/12FY and 2012/13FY Operating Budget requests to Finance.</li> </ul>	Finance & Departments
3/29/11 - 4/08/11	• Finance process department 2011/12FY and 2012/13FY budget requests.	Finance
4/01/11	• Finance submit Fire 2011/12FY budget to LPFD.	Finance
4/11/11	• City Manager meets with Departments to review departments Two Year budget requests and make final decisions.	City Manager & Departments
4/18/11	• Finance prepares the Two Year Operating Budget (due to Central Services 5/3/11).	Finance
5/17/11	<ul> <li>Budget Workshop with City Council</li> <li>Director of Finance presents Two Year Budget Summary</li> </ul>	All Parties
5/23/11	<ul> <li>Two Year Operating Budget to Central Services</li> <li>Post Budget document to website and hand deliver copies to Council members.</li> </ul>	Finance
6/07/11	<ul> <li>Budget Workshop with City Council</li> <li>Department Directors present Operating Department Budgets</li> </ul>	All Parties
6/21/11	• City Council adoption of 2011/12FY and 2012/13FY Two Year Operating Budget	City Council

# GLOSSARY

Allocation	*	A component of an appropriation earmarking expenditures for a specific purpose and/or level of organization.
Allotment	*	That portion of an appropriation which may be encumbered or spent during a specified period. Grants are frequently made on an allotment basis with a time expiration.
Appropriation	*	The legal authorization granted by the City Council to make expenditures and to incur obligations for specific purposes. An appropriation usually is limited in amount and time it may be expended.
Assessed Valuation	*	The value placed upon real estate or other property by the County Assessor as a basis for levying taxes.
Budget	*	Proposed plan of expenditures and revenue over a given period of time.
Capital Improvements Budget	*	A plan for capital expenditures (acquisition or construction of major capital facilities) to be incurred each year over a fixed period of years to meet needs arising from the long-term program. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.
Certificates of Participation	*	A type of security entitling its purchaser to participate in the proceeds from future lease payments made by the City in exchange for their purchasing the certificate. The proceeds from the sale of the certificates provides the City with the capital needed to pay for the City projects.
Connection Fees	*	Fees charged to developers to connect their project to City water and sewer, Dublin/San Ramon Services District (DSRSD), or Zone 7 water facilities.
Department	*	Basic organizational unit of the City which is functionally unique in its delivery of services. Its components are hierarchically arranged as follows:
		A) Department (e.g., Department of Operations Services)
		1) Division (e.g., Street Division)
		(a) Program (e.g., Street Maintenance)
Disbursement	*	Funds actually expended.
Division	*	Organizational component of a department. May be further subdivided into programs.

Encumbered Funds	*	Funds not yet expended, but which are obligated or "set-aside" in anticipation of expenditure. These funds cease to be an encumbrance when paid, and become a disbursement.	
Enterprise Funds	*	Accounts for municipal services including sewer, water and golf that are fee or rate based operations not supported by the general taxes of the city.	
Fiscal Year	*	Twelve month period beginning with July 1, and ending with June 30 of the fiscal year designated (e.g., FY 2011 ends on June 30, 2011).	
Fund	*	A fiscal and accounting tool with a self-balancing set of accounts to record revenue and expenditures. Examples: General Fund, Water Fund, and Sewer Fund.	
General Fund	*	Accounts for normal municipal services including Police, Fire, Parks, Streets, Library, etc.	
Grants	*	Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity or facility.	
Impact Fees	*	Fees charged to developers to cover, in whole or in part, the anticipated cost of improvements that will be necessary as a result of the development (e.g., parks).	
Interfund Revenues/ Expenditures	*	Reimbursements or payments for services between different Funds. Previously, some of these transactions were recorded as a Transfer In from other Funds or Transfer Out from other Funds.	
Internal Service Funds	*	A fund used to account for the financing of goods or services provided by one department or agency to other departments of the City, on a cost-reimbursement basis (e.g., vehicle replacement fund).	
Maintenance	*	The act of keeping capital assets in a state of good repair. It includes preventative maintenance; normal periodic repairs; replacement of parts, structural components and so forth and other activities needed to maintain the asset so that it continues to provide normal services and achieves its optimum life.	
Operating Budget	*	Authorized expenditures for ongoing municipal <u>services</u> (e.g., police protection, street maintenance, records storage, etc.) vs. capital expenditures which represent construction or improvements to physical facilities.	
Operating Transfers	*	Council-authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.	
Overhead	*	Those elements of cost necessary in the production of goods or services, such as rent, heat, light, supplies, management and supervision.	

Program	*	A group of interdependent closely related services or activities, contributing to a common "objective."
Reimbursable Expenditure	*	An expenditure that is made for or on behalf of another government, fund or department or for a private individual, firm or corporation that will subsequently be recovered in cash or its equivalent.
Replacement Accrual	*	Revenue originating from user charges to City departments or Water and Sewer customers to meet the replacement requirements for equipment, facilities, vehicles, wells, pump stations, etc.
Revenues	*	Funds received from various sources and treated as income to the City which is used to finance expenditures.
Self-Insurance	*	A term often used to describe the retention of liabilities, arising out of the ownership of property or from some other cause, instead of transferring that risk to an independent third party through the purchase of an insurance policy. The City currently provides self- insurance to cover various deductible amounts required under various insurance policies.
Sewer and Water Replacement and Improvement Projects	*	Projects which replace existing facilities or equipment and provide for major maintenance repairs.
Special Revenue Funds	*	Funds used to account for the proceeds of special revenue sources that are legally restricted to expenditures for specified purposes.
Trust Funds	*	Funds used to account for assets held by the City in trustee capacity for individuals, private organizations, other governments and/or other funds.
Water and Sewer Expansion Projects	*	Projects which are required to meet new demands or which significantly enhance existing services.

# ACRONYMS

ABAG	Association of Bay Area Governments	HELP	Housing Enabled by Local Partnerships
AC	Air Conditioning or Alternating Current	HOME	Housing Opportunities Made Easy
ACE	Altamont Commuter Express	HR	Human Resources
ACTIA	Alameda County Transportation Improvement Authority	HUD	Housing and Urban Development
ACWMA	Alameda County Waste Management Authority	ICLEI	International Council for Local Environmental Initiatives
AD	Assessment District	IRS	Internal Revenue Service
ADA	Americans with Disabilities Act	IS	Information Services
AED	Automated External Defibrillator	П	Information Technoloty
AM	Area Median Income	JPA	Joint Pow ers Agreement or Authority
ATV	All Terrain Vehicle	LAFCO	Local Agency Formation Commission
BACS	Bay Area Community Services	LAVWMA	Livermore Amador Valley Water Management Agency
BART	Bay Area Rapid Transit	LEED	Leadership in Energy & Environmental Design
BMR	Below Market Rate	LPFD	Livermore-Pleasanton Fire Department
BMX	Bicycle Motocross	MOU	Memorandum of Understanding
CAD	Computer Aided Dispatch	MTC	Metropolitan Transportation Commission
CAFR	Comprehensive Annual Financial Report	NPDES	National Pollutant Discharge Elimination System
CALTRANS	California Department of Transportation	NPID	North Pleasanton Improvement District
CAPE	Community Association for Preschool Education	O&M	Operations and Maintenance
CDBG	Community Development Block Grant	OPEB	Other Post Employment Benefits
CDIAC	California Debt and Investment Advisory Commission	OSC	Operations Service Center
CERT	Citizens Emergency Preparedness Training	PDA	Pleasanton Dow ntow n Association
CIP	Capital Improvement Program	PERS	Public Employees Retirement System
COP	Certificate of Participation	PG&E	Pacific Gas and Electric
COPPS	Community Oriented Policing & Problem Solving	PMC	Pleasanton Municipal Code
CoVWR	Committee of Valley Water Retailers	POST	Police Officer Standards & Training
CPAT	Candidate Physical Abilities Test	PTCWD	Pleasanton Township County Water District
CPR	Cardiopulmonary Resuscitation	PUD	Planned Unit Development
CPUC	California Public Utilities Commission	PUSD	Pleasanton Unified School District
CRIL	Community Resources for Independent Living	RADD	Recreational Activities for Developmentally Disabled
CSO	Community Service Officer	RFP	Request For Proposal
DARE	Drug Abuse Resistance Education	RMS	Records Management System
DSRSD	Dublin San Ramon Services District	SCADA	Supervisory Control And Data Acquisition
DTA	Dow ntow n Association	SMMP	Stream Management Master Plan
DUI	Driving Under the Influence	SROVT	Solid, Realistic, Ongoing, Verifiable Training
EBMUD	East Bay Municipal Utility District	SSI	Supplemental Security Income
EBRPD	East Bay Regional Parks District	TANE	Temporary Aid to Needy Families
ECHO	Eden Council for Hope and Opportunity	TOT	Transient Occupancy Tax
EIR	Environimental Impact Report	TSM	Transportation Systems Management
EMS	Emergency Medical Services	TVCVB	Tri-Valley Convention and Visitors Bureau
EOC	Emergency Operations Center	TVHOC	Tri-Valley Housing Opportunity Center
ERAF	Educational Revenue Augmentation Fund	TVTC	Tri-Valley Transportation Council
ESL	English as a Second Language	TVWRG	Tri-Valley Water Retailers Group
EVC	Economic Vitality Committee	UST	Underground Storage Tanks
FEMA	Federal Emergency Response Agency	VFD	Variable Frequency Drives
GASB		VFU	
GASB	Governmental Accounting Standards Board	VEVV	Veterans of Foreign Wars Volunteers in Police Services
	Geologic Hazard Abatement District		
GIS	Geographic Information Systems	VLF	Vehicle License Fees
HBPOA	Hacienda Business Park Owners Association	VOP	Veterans Organizations of Pleasanton
HCD	Housing and Community Development	YMPIC	Youth Master Plan Implementation Committee

# ACCOUNTING SYSTEM and FUNDS

There are many separate funds into which all City revenues are placed and from which all expenses are paid. A fund is an accounting entity with a complete set of self-balancing accounting records. Each fund has been established because of some restriction on the use of resources received by that fund. The fund types that comprise the operating budget are described below:

General Fund - Accounts for general purpose revenues, e.g. sales taxes, property taxes, building permits and records the transactions of general government services, e.g. police, fire, maintenance of streets and parks, library and recreation.

Enterprise Funds - Used to account for the City's ongoing activities which are operated similarly to a business in the private sector. The City has included the operations and maintenance portions of the Water Fund, the Sewer Fund, the Storm Drain Fund, the Golf Fund, the Cemetery Fund and the Transit Fund.

Internal Service Funds - Used to account for the financing of goods or services provided by one City department to other City departments on a cost-reimbursement basis. The City has internal service funds for Employee and Retiree Benefits, Vehicle, Equipment and Computer Replacement, Facilities Renovation, Street Light Replacement, Traffic Signal Replacement, Public Art Acquisition and Maintenance, Insurance, and Park and Median Renovation.

Special Revenue Funds - Used to account for specific revenue sources that are restricted by law to expenditures for specific purposes. In the operating budget, these include DARE, Livermore Pleasanton Fire Department, Asset Forfeiture, Recycling Funds (Measure D, Import Mitigation, Beverage Container Recycling, RPPP Recycled Products), Lower Income Housing, Downtown Parking, Landscape and Lighting Districts, Geologic Hazard Districts, HOME Program, Law Enforcement Services Grant, Used Oil Grant, HBPOA Maintenance District, Urban Forestry, Community Development Block Grant, Miscellaneous Donations, Community Services Donations, Library Donations, Youth Master Plan, Another H.A.P.P.Y. Public Art Donations, Downtown Economic Development Loan and Abandoned Vehicles.

Trust Funds - Used to account for assets held by the City in a trustee capacity. The City has a trust fund for the Pleasanton Township County Water District #3 (PTCWD #3).

Debt Service Funds - Used to account for the costs of paying the principal and interest for the 2003 Certificates of Participation and 2004 Certificates of Participation.

The City's accounting system operates on a modified accrual basis for the General Fund, the Debt Service Fund and the Special Revenue Funds. In these funds, revenues are recorded when they are received or when they are both measurable and available to finance the expenditures of the current period. Expenditures are recorded when liabilities are incurred. The City uses the accrual method of accounting for the Enterprise Funds and the Internal Service Funds where revenues and expenses are recorded when earned and incurred,

respectively. For budgeting purposes, the City uses a Working Capital basis. This means that the focus is on changes in current spendable resources. The budgeted funds are adopted on a basis consistent with generally accepted accounting principles in the United States.

# **APPENDIX C**

FINANCIAL POLICIES General Financial Policies Water Enterprise Financial Policy Sewer Enterprise Financial Policy Fee Policy Investment Policy and Guidelines

THE CITY OF PLEASANTON

# GENERAL FINANCIAL POLICIES

The following Financial Policies are established to see that the City's finances are managed in a manner which will (1) continue to provide for the delivery of quality services, (2) maintain an enhance service delivery as the community grows in accordance with the General Plan, (3) guarantee a balanced budget annually assuring that the City is always living within our means, and (4) establish reserves necessary to meet known and unknown future obligations. To achieve these goals the following Financial Policies are presented which include General Policies, Revenue Policies, cost of Service Policies, Reserve Policies, Expenditure and Budgeting Policies, Debt Policies, and Capital Improvement Policies.

#### A. GENERAL POLICIES

- The City will manage its financial assets in a sound and prudent manner.
- The City will maintain sound financial practices in accordance with State law, and direct its financial resources toward meeting the City's long-term goals.
- The City will maintain and further develop programs to assure its long-term ability to pay all the costs necessary to provide the level and quality of service required by its citizens.
- The City will maintain accounting systems in conformance with generally accepted accounting principles.
- The City will establish and maintain investment policies in accordance with State laws that stress safety and liquidity over yield.

#### B. REVENUE POLICIES

- The City will strive to maintain a diversified and stable revenue base that is not overly dependent on any land use, major taxpayer, revenue type, restricted revenue, inelastic revenue, or external revenue.
- The City will aggressively pursue revenue collection and auditing to assure that moneys due the City are accurately received in a timely manner.
- The City will seek Federal and State grants and reimbursements for mandated costs whenever possible.
- The City will investigate potential new revenue sources, particularly those which will not add to the tax burden of residents or local businesses.
- The City will work proactively with the League of California Cities and local communities to monitor legislation that may impact the City financially.
- The City will avoid targeting revenues for specific purposes whenever possible.
- The City will review user fees and charges and attempt to set them as close as possible to the cost of providing services, except as provided by the City's Fee Policy or specific direction.

- The City will impose user fees when appropriate.
- The City will adopt a user fee policy, which establishes desired levels of cost recovery and determines the minimum frequency of user fee reviews.
- The fees and charges will be set at a level that fully supports the total direct and indirect cost of the activity, including administrative overhead and depreciation, and in accordance with the City's Fee Policy.
- The City will prepare periodic financial reports of actual revenue received, for review by the City Council, to provide information on the status of the City's financial condition.
- The City will maintain and further develop methods to track major revenue sources and evaluate financial trends.
- The City will establish methods to maximize the accuracy of revenue forecasts.

### C. COST OF SERVICES POLICIES

- The City will recover the costs of new facilities and infrastructure necessitated by development, consistent with State law.
- The City will consider requiring large developments to prepare a fiscal analysis, which measures direct and indirect costs and benefits to the City.

#### D. RESERVE POLICIES

- The City will establish, dedicate and maintain reserves annually to meet known and estimated future obligations.
- The City will establish Specific Reserve Accounts which include but are not limited to designated reserves for the following:
  - Reserve for Economic Uncertainties equal to 10% of General Fund Revenues.
  - Totally funded workers compensation
  - Liability insurance
  - Estimated cost of retirees medical payments
  - Depreciation and replacement of vehicles and major equipment
  - Major maintenance and renovations of buildings, parks, and landscape maintenance
- The City will establish reserves for replacement of facilities and infrastructure.
- The City will establish reserves for cash flow purposes.

# EXPENDITURE AND BUDGETING POLICIES

- The operating budget will be prepared to fund current year expenditures with current year revenue. However, surplus fund balances may be used to increase reserves, fund Capital Improvement Projects, or be carried forward to fund future years' operating budgets when necessary to stabilize services and fund capital outlay.
- The City will deliver service in the most effective manner, including utilizing the services of volunteers in areas where it is economically viable.
- The budget will state the objectives of the operating programs, and identify the service and resources being provided to accomplish the specified objectives.
- The budget will fully account for and apportion all costs, fees, and General Fund transfers associated with the Enterprise Funds.
- Department expenditures are limited to:
  - Budgeted expenditures approved by the City Council as appropriated by major category:
    - Employee Services; Transportation and Training
    - Repairs and Maintenance, Materials, Supplies and Services; and Capital Outlay.
  - All budget transfers require the approval of the City Manager or designee except those affecting personnel and capital outlay, which must be approved by the City Manager.
  - Budget transfers required to hire additional permanent personnel require the City Council's approval.
- The City will fully fund accrued unused vacation annually.
- The City will periodically update replacement and maintenance financing plans, and incorporate them into the Budget.

# E. DEBT POLICIES

- The City will limit the use of debt so as not to place a burden on the fiscal resources of the City and its taxpayers.
- The City will limit long-term borrowing to capital improvements or projects that cannot be financed from current revenues.
- When capital projects are financed, the City will amortize the debt within a period not to exceed the expected useful life of the project.
- The City will attempt to limit the debt ratio (debt guaranteed by the General Fund) to 10%. The debt ratio is calculated by the relationship between the debt and the General Fund revenue.

- Whenever possible, the City will investigate the use of special assessment, revenue or other self-supporting bonds to limit the General Fund obligation for debt service payments.
- The City will not use long-term debt for current operations.
- The City will not use short-term borrowing to support routine operations, provided however, that it may be used to meet temporary cash flow needs.
- The City will maintain strong communications with bond rating agencies about the City's financial condition and will follow a policy of full disclosure on financial reports and bond prospectus.
- The City will strive to maintain or improve the City's bond rating.
- The City will utilize inter-fund loans when possible to reduce the cost of financing capital improvements.

### F. CAPITAL IMPROVEMENT POLICIES

- The City will construct all capital improvements in accordance with an adopted capital improvement program.
- The City will develop a five-year plan for capital improvements to be updated at least bi-annually. Future capital expenditures will be projected annually for a five-year period based on changes in the community population, real estate development or replacement of the infrastructure.
- The City will coordinate preparation of the Capital Improvement Budget with preparation of the Operating Budget. Future operating costs associated with new capital improvements will be projected and included in Operating Budget forecasts.
- The City will identify the estimated costs and potential funding sources for each proposed capital project before it is submitted to Council for approval.
- The City will attempt to determine the least costly financing method for all new projects.
- The estimated cost of Capital replacement for enterprise funds such as water and sewer will be updated at least every two years to ensure that rates and charges are covering the full cost of operating these programs.

# WATER ENTERPRISE FINANCIAL POLICY

(Adopted by Resolution No. 91-30)

The City of Pleasanton recognizes the importance of sound financial management of its water system utility. Its goals include the operation of the utility on an enterprise basis, with the maintenance of adequate reserves, and with financial provisions for funding future replacement and expansion of the system.

The purpose of this policy is to set forth guidelines to achieve these goals.

**SCOPE -** This policy applies to all Water Utility funds.

**POLICY -** The City shall operate the Water Utility on an enterprise basis, whereby the costs of service are borne entirely by the users.

The City shall maintain adequate reserves in the Water Maintenance and Operations (M&O) Fund to meet cash flow requirements and contingencies.

The City shall perform a water rate study at least bi-annually which determines water rates based on a cost of service analysis. Additionally, an annual cursory review shall be performed.

The water rate structure shall be designed to provide a balance between revenue stability and water conservation.

Water rates shall be set at a level to meet debt service requirements and to provide adequate annual capital replacement accruals.

The City shall establish and maintain a separate Water Expansion Fund and a Water Capital Replacement Fund.

The Water Expansion Fund shall be funded primarily by connection fees, and will provide for future expansion of the water system.

The City shall perform a water connection fee review at least bi-annually to ensure that future water customers contribute fairly and equitably towards expansion projects necessary to serve their needs. Reviews may be necessary within a shorter duration due to changing conditions or facility needs.

The Water Capital Replacement Fund shall be funded primarily by replacement accruals charged to existing users through the water rate structure.

To construct replacement and expansion facilities, the City may utilize other financing alternatives such as debt financing, and seek other funding sources such as development exactions. In addition to the specific financial policies stated above, the Water enterprise funds are subject to the "Financial Policies of the City of Pleasanton" which were adopted by Resolution No. 90-131.

# SEWER ENTERPRISE FINANCIAL POLICY

(Adopted by Resolution No. 91-28)

The City of Pleasanton recognizes the importance of sound financial management of its sewer system utility. Its goals include the operation of the utility on an enterprise basis, with the maintenance of adequate reserves, and with financial provisions for funding future replacement and expansion of the system.

The purpose of this policy is to set forth guidelines to achieve these goals.

**SCOPE -** This policy applies to all Sewer Utility funds.

**POLICY -** The City shall operate the Sewer Utility on an enterprise basis, whereby the costs of service are borne entirely by the users.

The City shall maintain adequate reserves in the Sewer Maintenance and Operations (M&O) Fund to meet cash flow requirements and contingencies.

The City shall perform a sewer rate study at least bi-annually which determines sewer rates based on a cost of service analysis.

Sewer rates shall be set at a level to meet debt service requirements and to provide adequate annual capital replacement accruals.

The City shall establish and maintain a separate Sewer Capital Improvement Fund and a Sewer Capital Replacement Fund.

The Sewer Capital Improvement Fund shall be funded primarily by connection fees, and will provide for future expansion of the sewer utility.

The Sewer Capital Replacement Fund shall be funded primarily by replacement accruals charged to existing users through the sewer rate structure.

To construct replacement and expansion facilities, the City may utilize other financing alternatives such as debt financing, and seek other funding sources such as development exactions.

In addition to the specific financial policies stated above, the Sewer enterprise funds are subject to the "Financial Policies of the City of Pleasanton" which were adopted by Resolution No. 90-131.

# FEE POLICY

#### (Adopted by Resolution No. 92-99)

The Fee Policy is established to assist all departments in determining how any specific fee should be established, to help assure equitable treatment of all citizens and to structure the maintenance of fees at a current cost level.

Furthermore, the Fee Policy establishes categories of services for which the City desires to collect such fees and upon which the level of cost recovery is determined.

#### A. GENERAL POLICY

It is the general policy of the City of Pleasanton to recover its costs of service from the individuals and/or groups served to the extent that individual members of the public are benefiting from specific City facilities or personnel in a way different from that enjoyed by all citizens. To the extent that the City organizes some of its activities into enterprise funds, such activities should recover all of their costs even if they benefit essentially all of the citizens.

#### B. CATEGORIES OF SERVICE

From a policy standpoint, the Council expects City services to be placed in one of six categories before a fee is established or considered for any specific service:

#### 1. <u>Development which impacts municipal infrastructure costs.</u>

When additional housing or commercial units are being built, it is the City's policy to charge them for the costs of the additional roadways, road widening(s), traffic control devices, water/sewer lines or processing capacity, and other related capital costs the City must spend to support the new development and the impacts it creates. The policy of the City Council is that these fees will include all cost expended or expected to be expended by the City in creating or performing these support activities, either in cash or in such in-kind as may be approved by the City Manager, as provided by State legislation.

#### 2. Fees or charges designed to discourage improper behavior.

This would include traffic fines, parking enforcement, vandalism repair, theft or willful destruction of City property, building code infractions, etc. There is no need for these charges to be constrained by the cost of the enforcement activity. While they should at least meet this cost, they will generally be expected to be more than the cost of enforcement to discourage repeat offenses.

# 3. <u>Services designed to control activities which could be harmful to others.</u>

This includes fire inspection fees, many types of police permits, building inspections, etc. In these cases, the individual has probably done nothing wrong, but is engaged in an activity which could be harmful to others if conducted incorrectly. These fees should be set at full cost recovery. Full cost recovery includes direct labor costs (salary and benefits), allocated cost of supervision, pro-rata departmental management costs, City-wide overhead allocation, and physical facility or equipment hourly costs. This does not include criminal activities for which there are other penalties.

# 4. <u>Services clearly required by the payee which the City would not otherwise be</u> required to perform.

These include most of category 3 above as well as most Planning, Engineering, and Building department activities which are focused on a single transaction or incident. Not included in this category are Police activities with criminal penalties. This would include copying costs when the nature of the transaction fits this description. All accidents resulting in harm to City property would fall into this category.

5. <u>Services which are supportive of general City service policies, but require out-of-</u> pocket expenses by the City for the benefit of the participating individuals.

Many recreation activities would fall into this category. It is the general policy of the City for these activities to pay for their out-of-pocket costs, including any City overtime involved, but not to be charged for the otherwise allocable overhead costs, indirect supervision time, or a pro-rata share of the facility being used. If the activities being offered preclude (or collectively preclude) the facility being available for general purpose use (such as swim classes vs. general "open pool" hours), a pro-rata share of facility costs may be assigned with consent of the Council. This category would also include copying costs in support of such programs.

# 6. Normal City services supporting all inhabitants.

The City performs a host of functions, from street maintenance to fire fighting to law enforcement as part of its services to all persons and property within the City limits. These general services are funded through a variety of taxing mechanisms and should not be funded by a fee for service. The key test for this type of service is that it is applied to all persons and property equally, not to a restricted subset of the population. Programs which are specifically tax or grant funded for a specific subset of the population (such as senior citizens) are also included in this category. Exhibit I summarizes these categories and the fee rules associated with each.

# EXHIBIT I

CATEGORY	COSTING METHODOLOGY	EXAMPLES OF FEES IN CATEGORY
A. Impact Fees	Based on capital costs of City infrastructure impacted by proposed development. Developed within AB1600 guidelines from State.	Residential construction fee Capital improvement fee Sewer connection fee Water connection fee Growth management fee "Affordable Housing" fee
B. Improper Behavior	Full City costs plus penalty amount where appropriate.	Traffic fines or parking enforcement Theft, willful destruction of property Vandalism
C. Control of Potentially Harmful Activities	Full cost recovery.	Fire Inspection Fees Pawn Shop Permits Building Inspection Fees
D. Services to/for an individual or group and enterprise fund activities	Full cost recovery.	Planning or Engineering work associated with processing of a subdivision map, building permits, or public R/W Company's exclusive rental of facility Water/Sewer monthly charges non-willful harm to City property
E. Service Supporting General City Policy	Out-of-pocket cost recovery.	Recreation Fee (unless facilities therefore not available to general public) Safety Training (CPR, fire prevention)
F. Normal City Services	No charge.	Street Maintenance, Park Maintenance, law enforcement, fire response, etc.

In addition to and overriding the above categories are enterprise fund activities. These are typically similar to category D above, in that the City would recover all of its costs and overhead. However, with enterprise funds including Water and Sewer, the capital costs required to support the activity are typically significant, and it is the City's policy to recover their costs directly from the users of the enterprise fund services. This includes depreciation or other method of provision for capital facility replacement. No other City services would normally include provision for replacement of capital facilities.

# C. MAINTENANCE OF FEE LEVEL

The Policy of the City is to maintain fees at a level consistent with the costs associated with each service. To accomplish this, the City will:

# 1. <u>Annual departmental submission of recommended fees.</u>

Each department is directed every November to review its costs associated with each existing fee for service and to determine whether it has added any services during the year, or is contemplating adding any services in the upcoming fiscal year for which a fee should be charged. It should then report to the Finance Director by December 31 of each year as to the changing costs of providing services and/or the proposed new fees and the basis for each. It is not necessary for the department to report to the Finance Director on fees for which the only changes are basic inflationary changes. This directive is not intended to preclude departments bringing forth recommended adjustments at other times if State law or other circumstances make mid-year changes appropriate.

### 2. Finance Director annual report to Manager/Council.

The Finance Director shall review the proposed fee changes and/or additions or deletions suggested by each department and report to the Manager and Council as part of the annual budget cycle on proposed changes. At this time, the Finance Director shall propose across the board adjustments to fees for City salary increases and other inflationary impacts.

#### 3. <u>Periodic review of overhead cost allocations.</u>

Every five years the Finance Director shall analyze or cause to be analyzed the overhead and departmental management costs allocated to each fee.

#### 4. <u>Annual master fee schedule adjustment.</u>

To facilitate annual adjustment, the City shall annually adopt a new master fee schedule. The City Attorney shall propose any new fee ordinances in a manner consistent with this intent, and revise any ordinances existing requiring such adjustment so that the amount of the fees can be changed with a single new resolution each year.

# D. DAMAGE REIMBURSEMENT

# 1. Overall basis for charges.

The City will charge the person who has damaged, destroyed, or taken City property for the cost to the City to process the incident and to replace that item or items with a comparable new item which conforms to current City policies for the purpose the item serves, or to repair the item to a state comparable to its state at the time of the incident. Where the item damaged, destroyed, etc. was a vehicle, the City charges will not exceed the cost to replace the vehicle with a comparable vehicle of similar capabilities and use, plus its processing costs. All costs incurred by the City shall be included in the time and materials charged to the perpetrator, including time to determine the nature and extent of the problem, time to determine the most effective way to restore the previous situation, time to handle the parties involved, court costs and time if needed, staff report preparation time, and the reasonable costs allocated to these direct expenses to cover their pro-rata share of direct supervision, management, support facilities, equipment used in the repair, the general City overhead.

# 2. <u>Costs of items acquired or installed to replace damaged property.</u>

The actual hydrant, lamp post, sign or signpost, or other item acquired or installed should be charged to the claim. This cost should be determined by the actual out-of-pocket cost if purchased for this specific repair or the replacement cost value if taken out of storage. If the replacement is an upgrade from the item which was damaged, the charge should only be for the cost of the comparable item with two exceptions. First, if the only readily available item (or in an emergency, the only immediately available item) differs from the replace item, the City will charge the full cost. (Example -- they no longer make the old type, or the old type is not available on nights and weekends and we could not wait.) Second, if a wooden signpost was damaged, but the City standard for a signpost is now to use a metal signpost (or a larger wooden signpost), the City will charge for replacement at the current standard.

#### 3. <u>Staff labor time.</u>

The City expends time handling the damage or theft. All of that time should be charged to the offending party at the fully burdened hourly rate of those staff members who deal with the problem(s). The types of time which might be incurred include:

a. Investigative Time

This is time required to determine who is responsible for the damage or theft. This could be incurred by a police officer, a member of the staff who observes the incident, or a staff member asking questions to find out what happened.

b. Solution Definition Time

This is time spent deciding the best thing to do to resolve the problem. It might include time spent taking a vehicle to three repair shops to get bids, time spent determining whether to sand-blast or paint over graffiti, etc.

c. Preparation Time

This is the time spent acquiring the materials needed to effect the repair or replacement. It could involve determining the specifications for the item, procurement time (including centralized purchasing if applicable), or adjustment of equipment centrally so that it can be used to effect the repair/replacement.

d. Repair/Replacement/Installation Time

This is the time actually spent replacing the item or repairing it. This included the travel time involved.

e. Participant Interaction Time

This is the time spent handling the parties involved in the incident.

f. Accounting/Billing/Office Time

This is the time spent determining the charges and preparing a bill. It would include Finance Department time.

g. Enforcement Time

This is the time spent in court, including officer testimony, City Attorney time, and Finance staff's small claims court appearance. These charges would be tracked for claiming in court if the incident goes to court.

4. <u>Staff labor rates.</u>

Each department involved in the claim should have a labor rate for the time it spends. The labor rate consists of the following items:

The direct annual salary of the individuals divided by their anticipated annual work hours ("hourly direct salary"). This can also be the average for a group of similar workers who might work on a claim -- i.e., a department-wide clerical rate or a division-wide electrician rate. Either of these approaches is equally valid.

The costs of the fringe benefits of the individual staff member divided by the anticipated number of hours to be worked that year. If you used a group rate above, you must use a group rate for this. If you used an individual rate above, it is permissible to use either an individual or group rate for fringe benefits. ("Direct Hourly Fringes") If the time spent was overtime, these costs should not be added.

Most City staff have a supervisor whose job is to manage and direct their time, provide technical or professional expertise and advice, etc. This person would typically manage

several people, and might also be a producer of products. (Example -- a supervising accountant might spend half of his or her time supervising a function and half time performing advanced level accounting work.) The percentage of the supervisor's time which is management and supervision oriented should be divided by the number of personnel supervised, and the result would be a direct overhead to the staff person. For example, if that supervising accountant managed four junior accountants, one eighth of his or her salary (50%/4 personnel) and fringes should be allocated as "Direct Supervision" costs.

In addition to the above, the general management of the department should be added to the rate. This consists of the department head, his/her secretary, and the general expenses of the department. These costs are then divided by the direct salary costs of the rest of the department to determine the percentage which departmental overhead is of the direct departmental costs.

Citywide overhead (determined by this study to be approximately 33.89%) would be added to the result from the above step.

Reviewing all of the above, the formula for determining the hourly rate would be a follows:

Rate = (hourly direct labor salary + direct fringe rate) x (1+supervision overhead %) x (1+ departmental overhead %) x 1.3389 (Citywide overhead factor)

If a rate for supervision or departmental overhead is not readily available, 15% and 5% will be used respectively. The actual rate, when calculated, will likely be higher than these, however.

#### 5. <u>Equipment used.</u>

In addition to labor and materials used to repair/replace the damaged item, some operations require the use of City equipment. This includes passenger vehicles, police cruisers, and heavy equipment. The Support Services Division will provide an estimate of the appropriate hourly rate for passenger vehicles or Police cruisers. A heavy equipment rate can be developed by taking the original cost of the unit and dividing it by the anticipated number of hours of use it will get in its life. For example, if a "cherry-picker" gets used 3 days each week for 8 hours a day and is expected to last 8 years, the procurement cost would be divided by 9,984 (23 hours per week x 52 weeks per year x 8 years). For example, if the units cost \$50,000 to procure, paint, decal, etc., the rate would be about \$5/hour. In addition to this, the appropriate hourly share of the annual maintenance, gas, oil, etc., must be added. An easier and equally acceptable approach for many types of equipment is to use 85% of the cost of renting the unit on a commercial basis. The 85% factor is used to eliminate the profit aspect of such a rate. (This approach should only be used if the City does not have similar equipment in another department.)

#### 6. <u>Materials, supplies, and out-of-pocket expenses.</u>

These expenses will be included in the charges. In the case of water losses from a hydrant, an estimate will be made based on pressure, size of opening, and estimated duration of the unchecked flow.

### E. PARK AND COMMUNITY SERVICES

The City Council authorizes staff to adjust fees and charges for services and facilities for up to twenty percent of the approved fees and charges without resubmitting the adjustment to the City Council.

The City Council authorizes staff to adjust to provide new programs/classes at a fee based on the cost of service or established guidelines, and that fees for such programs or classes be submitted to the Council for approval within a one-year period from initiation of the class or program.

The City Council authorizes the Recreation Supervisors or Director of Park and Community Services to continue to enter into contractual agreements for program services, in forms as approved by the City Attorney.

The cost of fee classes is set to attempt to return the full cost of the instructor(s) and materials plus an additional thirty percent for program supervision and office support.

# INVESTMENT POLICY AND GUIDELINES

Adopted April 19, 2011 (For Fiscal Year 2011/12)

# POLICY

It is the policy of the City of Pleasanton to invest public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands of the City and conforming to all state and local statutes governing the investment of public funds.

# SCOPE

This investment policy applies to all financial assets of the City, excluding the investment of medical retiree funds through CERBT. These funds are accounted for in the City's Comprehensive Annual Financial Report and include:

- General Fund
- Enterprise Funds
- Internal Service Funds
- Capital Projects Funds
- Special Revenue Funds
- Private-Purpose Trust Funds
- Agency Funds
- Debt Service Funds

# PRUDENCE

Investments shall be made with judgment and care – under circumstances then prevailing – in which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived (i.e. the "prudent person" standard as defined by Civil Code #2261).

Investment officers acting in accordance with written procedures and the investment policy and exercising due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments.

#### OBJECTIVE

The primary objectives, in priority order, of the City's investment action shall be:

a. <u>Safety</u>: Safety of principal is the foremost objective of the investment program. Investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. To attain this objective, diversification is required in order that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio.

- b. <u>Liquidity</u>: The City's investment portfolio will remain sufficiently liquid to enable the City to meet all operating requirements which might be reasonably anticipated.
- c. <u>Return on Investment</u>: The City's investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the City's investment risk constraints and the cash flow characteristics of the portfolio.

### CONCENTRATION OF RISK

Government Accounting Standards Board (GASB) 40 recognizes that there are many factors that can affect the value of investments. Investment risk factors include credit risk, custodial credit risk, concentration of credit risk, interest rate risk, and foreign currency risk.

**Credit risk** is the risk of loss due to failure of an issuer of a security or a financial institution. The City purchases U.S. Treasuries and high-grade securities which will lessen this type of risk. In addition, the portfolio will be diversified so that the failure of any one issuer will not unduly harm the City's cash flow.

**Custodial credit risk** is the risk that in the event of the failure of the custodian, the investments may not be returned. The City's investment securities are to be held by a third party custodian designated by the City and evidenced by safekeeping receipts.

**Concentration of credit risk** is the risk associated with a lack of diversification of having too much invested in a few individual issuers, thereby exposing the organization to greater risks resulting from adverse economic, political, regulatory, geographic, or credit developments. The City's investments will be diversified and will not exceed maximum percentages allowed in the California Government Code.

**Interest rate risk** is the risk that the market value of securities in the portfolio will fall due to an increase in general interest rates. Interest rate risk may be reduced by structuring the portfolio so that securities are maturing periodically to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities on the open market prior to maturity. The City will limit investments to a maximum maturity of five years (unless otherwise authorized by City Council).

**Foreign currency risk** results from investment in foreign currency-denominated securities. The City will not invest in foreign currency investments.

#### DELEGATION OF AUTHORITY

Authority to manage the City's investment program is derived from Section 53600 et seq. of the Government Code and Chapter 2.16 of the Pleasanton Municipal Code. Management

responsibility for the investment program is delegated by the City Council and City Manager to the Director of Finance. The authority to manage some or all of the City's investment portfolio can be further delegated to outside professional investment managers (Advisers) at the election and further approval of the City Council at the recommendation of the City Manager and Director of Finance. The Adviser shall be registered under the Investment Advisers Act of 1940. The Adviser shall follow this Investment Policy, written internal controls and such other written instructions as provided by the City. Such delegation is subject to City review and overriding discretion which will be exercised as needed.

### ETHICS AND CONFLICTS OF INTEREST

Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. Employees and investment officials who manage the investment of public funds must file an annual Statement of Economic Interests with the Fair Political Practices Commission.

### AUTHORIZED FINANCIAL DEALERS AND INSTITUTIONS

The Director of Finance will maintain a list of financial institutions authorized to provide investment services. In addition, a list will also be maintained of approved security broker/dealers selected by credit worthiness, who maintain an office in the State of California. These may include "primary" dealers or regional dealers that qualify under Security & Exchange Commission Rule 15C3-1 (uniform net capital rule). All broker investment transactions require the approval of authorized City staff. No public deposit shall be made except in a qualified public depository as established by state laws.

All financial institutions and broker/dealers who desire to become qualified bidders for investment transactions must supply the Director of Finance with the following: audited financial statements, completed broker/dealer questionnaire, and certification of having read the City's investment policy.

# AUTHORIZED AND SUITABLE INVESTMENTS

The City's investment portfolio may include the following instruments:

- a. Fully-insured by Federal Deposit Insurance Corporation (FDIC) or collateralized certificates of deposits (C/D's) of banks and savings and loan associations.
- b. Negotiable C/D's issued by the top 25 banks or top 15 regional banks.
- c. Bankers' Acceptances not to exceed 180 days maturity from date of purchase.
- d. U.S. Treasury Obligations (Bills, Notes, Bonds).

- e. Securities of the U.S. Government or its Agencies. These securities include U.S. Government sponsored enterprise obligations, such as the Federal Home Loan Bank (FHLB), Federal Farm Credit Bureau (FFCB) and Federal National Mortgage Association (FNMA).
- f. A1/P1 Commercial Paper not to exceed 270 days maturity from date of purchase.
- g. State of California Local Agency Investment Fund.
- h. Medium term corporate notes rated A or better by nationally recognized rating service.
- i. Repurchase agreements collateralized by securities of the U.S. Government or its Agencies.
- j. Money market and mutual funds whose portfolios consist of government securities or diversified money market securities such as acceptable C/D's, banker's acceptances, agency discount notes, commercial paper, and other full-faith and credit obligations of the U.S. Government or its Agencies.

### COLLATERALIZATION

Collateralization will be required on active and inactive deposits in accordance with Government Code Section 53651, 53651.2, and 53652, which set forth the eligible securities and the required value of the securities to collateralize these deposits. Whenever possible, the City shall request that U.S. Treasury and Government securities be used as collateral. Repurchase agreements will be collateralized 102% with securities of the U.S. Government or its Agencies, marked to market daily.

#### SAFEKEEPING AND CUSTODY

Securities purchased from brokers/dealers will be held by an independent third party for custodial safekeeping as designated by the Director of Finance and evidenced by safekeeping receipts. Securities do not literally have to be held in the name of the City but ownership is evidenced through safekeeping or custodial receipts and/or statements.

#### TRUST AGREEMENTS

The City shall direct the investment activities of trustees. Such direction shall be in keeping with the terms and conditions of its trust agreements, applicable law and policies set forth in this document.

#### DIVERSIFICATION

The City will diversify its instruments by security type and institution, meeting at least the minimum requirements as outlined in Government Code Section 53601 as follows:

Current limits of the California Government Code:

Bankers' Acceptance	40%	Code Section 53601 (g)
Commercial Paper	25%	Code Section 53601 (h)
Negotiable Cert. of Deposit	30%	Code Section 53601 (i)
Medium-Term Corporate Notes	30%	Code Section 53601 (k)
Government Security Mutual Funds	20%	Code Section 53601 (I)

#### MAXIMUM MATURITIES

To the extent possible, the City will attempt to match its investments with anticipated cash flow requirements. The City may directly invest in securities maturing more than 5 years from the date of purchase if they are authorized by the City Council. After Council authorization, no waiting period is required before such an investment is made.

The City may invest proceeds of bond issuances or Certificates of Participation for a term exceeding five years, provided the City Council authorizes such investments as part of the bond documents.

#### INTERNAL CONTROL

The City's annual independent audit will include the independent review by the external auditor of the City's compliance with its investment policies and procedures. This review will assure compliance with the City's policies and procedures.

#### PERFORMANCE STANDARDS

The investment portfolio will be designed to obtain a market average rate of return. Safety and liquidity, however, will continue to be the predominant emphasis.

#### REPORTING

The Director of Finance will submit a report to the City Council on the status of the City's investment portfolio within sixty days after each month end. This report shall include the types of investments, the amount of money invested with various institutions, purchase and maturity dates, and yield on investments. The Director of Finance will certify that the investment portfolio is in compliance with the investment policy and that it will meet cash flow needs for the next six months.

#### INVESTMENT POLICY ADOPTION

The City's investment policy will be submitted annually to Council for adoption.

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# **APPENDIX D**

# Discussion of Revenues And Revenue Forecasting



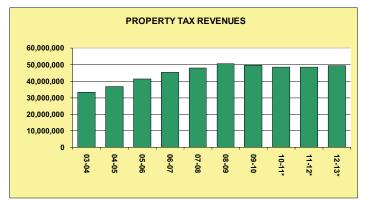
# DISCUSSION OF MAJOR REVENUES REVENUE FORECASTING ASSUMPTIONS GENERAL FUND FIVE YEAR FISCAL FORECAST

The following discussion outlines the major operating revenue sources of the City and describes the methods used to forecast the 2011/12FY and 2012/13FY revenues.

### Property Taxes

Pursuant to Proposition 13 passed by California voters in 1978, countywide property taxes are set at 1% of assessed value. After Proposition 13, initial assessed values were set at the 1976 level. Since that time, they have been increased in most years by a factor of 2%. Upon change of ownership, the assessed value of a property is reset to the current market value (sales price).

The City receives approximately 25% of the 1% countywide collected tax in Pleasanton. Secured property taxes are the single largest source of revenue to the City's General Fund, representing approximately 46% of the total.



Property taxes are collected on both secured (real property) and unsecured property (such as boats). If a property changes ownership in the middle of a tax vear, the reassessment appears on the tax rolls the following year. However, the property is reassessed for a prorata portion of the year of sale, and an additional or "supplemental tax" is applied in that year. County often lags behind The on reassessments. supplemental SO

assessments can span more than one year, causing great fluctuations in the revenue.

It has been a long time since Pleasanton experienced essentially no growth in assessed property value and the impact to the General Fund revenue is evident. The City is experiencing numerous negative property value reassessments based on revaluations of construction completed two to six years ago (at the height of the real estate market). In April, 2011, the County assessor's office provided the City with an estimate of growth in assessed value for fiscal year 2011/12. Using the County growth estimate for assessed value, staff is projecting secured property tax of \$39,500,000 which is unchanged from the 2010/11FY Midyear Budget. After factoring in all property tax related revenues (secured, unsecured, supplemental and delinquent) staff is projecting no increase in these revenues.

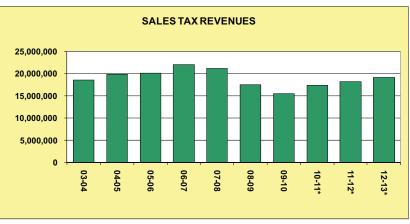
Staff estimates an increase of 2.0% in secured property tax revenue in 2012/13 FY to \$40,290,000. As noted, a 2% increase is typically derived from the Proposition 13 growth factor (but is not guaranteed). As the recession ends and development begins again, there is

a lag time between the time construction takes place and new assessed values are recognized. A cautious approach for 2012/13FY is therefore considered prudent for budgeting purposes. After factoring in all property tax related revenues (secured, unsecured, supplemental and delinquent) staff is projecting an increase of 1.95% in the 2012/13FY to \$49,341,560.

Note: The Property Tax Revenues chart includes not only secured property tax, but unsecured, delinquent and supplemental property tax revenues as well.

### Sales Tax

The sales tax rate in Alameda County is 9.75%, of which 1% is "local" share. the or City under 1950's However, а revenue sharing agreement with County, the Alameda City receives only 95% of the 1%, with the remaining dollars going to Alameda County. In exchange for sharing the sales tax, the County has shared (in varied degrees over the years) some of



its gas tax revenues with the City. Dublin, San Leandro, and Livermore are the only cities in Alameda County that are not party to this agreement.

Sales tax revenue had been slowly increasing from \$17,276,000 in 2001-02 to \$21,956,000 in 2006-07. However, the current recession, which officials say began in December 2007, has had a major impact on taxable sales transactions reducing these revenues to approximately \$15.4 million in 2009/10FY before they started a modest recovery in 2010/11FY. Pleasanton sales tax is expected to increase to \$18,215,713 in 2011/12FY followed by a modest rise of 5% in 2012/13FY, to \$19,126,499.

In addition to the impact of the recession, factors contributing to the slow recovery of sales tax revenue include increased retail competition in the I-580/I-680 corridor from Dublin, Livermore and San Ramon and the impact of internet sales that compete with local sales and do not generate sales tax dollars for the City.

# Hotel/Motel Tax

The City currently has thirteen hotels/motels with a total of 1,823 rooms. The City imposes a Transient Occupancy Tax ("Hotel/Motel Tax") of 8% on room rates for stays of 30 days or less. The tax was last raised in 1983, from 5% to 8%. The proceeds from this tax currently represent approximately 3.4% of the total General Fund revenue.

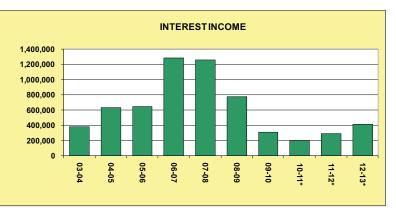
The 2001-2004 economic downturn in the Bay Area resulted in less business travel and therefore, a reduction in hotel tax revenues, from \$4 million in 2000/01FY to \$2.5 million in



2003/04FY. There had been a steady increase since the low point in 2003/04FY, and hotel tax had climbed back to \$3.3 million by 2007/08FY. For the current year, hotel tax revenues are projected to increase modestly to \$2,958,000 and to increase 2% in 2012/13FY to \$3,017,160.

#### Interest Income

Interest income is money derived from investing idle cash. On a daily basis, the City invests all its idle cash in accordance with the City's formal investment policy. The investment portfolio typically consists of securities issued or backed by the U.S. government, mutual funds which invest in such securities, certificates of deposit with local banks government collateralized with

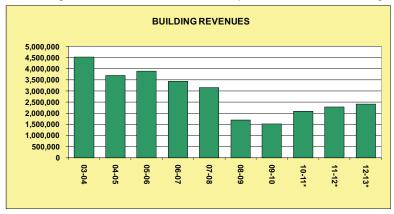


securities, and dollars invested in the State's Local Agency Investment Fund (LAIF). Only cash and money derived from the sale of bonds and Certificates of Participation are invested separately in compliance with Internal Revenue Service regulations regarding arbitrage calculations on tax-exempt bonds. All other funds are pooled and then invested, with interest earnings allocated to the funds quarterly based on cash balances.

Staff is currently investing idle funds at historically low interest rates, with three-month Treasury Bills yields averaging less than .02% and two-year yields under .60%. Since staff had been investing using a two-year ladder strategy, the City still has individual investments earning as much as 4.0% in its investment portfolio. However, as these higher yielding investments mature they will be replaced with investments earning at the interest rates noted above. Staff is projecting average interest rates of 1.1% on the portfolio for the 2011/12FY and interest earnings in the General Fund of \$290,000 based on estimated average General Fund cash balances for the year and 1.6% on the portfolio for the 2012/13FY with the interest earnings on the General Fund of \$413,000.

#### • Building-Related Revenues

The City's General Fund receives many types of building-related revenues. These include Planning, Public Works, Fire Inspection and Building Inspection fees. In general, these fees



are intended to recover the cost of providing services which benefit a select segment the of Citv's taxpayers. Staff has included for the Council's consideration a User Fee Study with recommended increases in the Master Fee Schedule for these fees. If approved, the fee increases could impact revenue for the 2011/12FY and beyond based on building activity. In 2009/10FY building related revenues fell to their

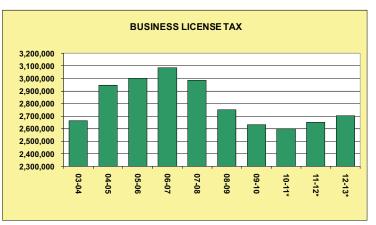
lowest levels since the early 1990's as the recession and tightening of the credit markets significantly impacted new construction. With signs that the recession may be ending, and projects that had been on hold suddenly resurfacing, staff is projecting building related revenue in 2011/12FY to be \$2,242,000 and \$2,402,000 in 2012/13FY. The increases are based on projects that have been delayed and are now projected to move forward in the next two years. Even with these projected increases, building related revenues will still be less than Pleasanton has experienced in the past decade.

# Business License Tax

The City imposes a license tax on businesses that conduct activities in the City, whether they have a physical location here or not. The license tax is based on gross receipts at a rate of 30 cents per \$1,000 (3/100 of 1%), subject to certain minimums. The rate has not changed since

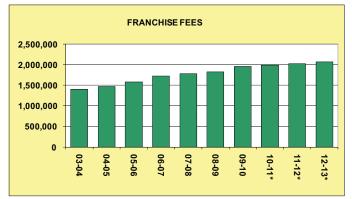
1983. However, due to the increased number of businesses in the City and due to an active enforcement program, revenues have grown from \$266,000 in 1983-84 to an estimated \$3.0 million in 2007/08FY.

Staff is projecting a slight increase in business license tax revenue of approximately 2.0% to \$2,652,000 in 2011/12FY, followed by a slight increase in 2012/13FY to \$2,705,000.



### • Franchise Fees

The City has franchise agreements with Pacific Gas & Electric, Pleasanton Garbage, Comcast and AT&T Cablevision. As compensation for wear and tear on City streets, these suppliers pay the City a franchise fee based on their revenue in Pleasanton as follows:



Electricity	0.5%
Gas	1.0%
Garbage	1.0%
Cable	5.0%

Therefore, franchise fees change when the customer base expands, when additional/ fewer services are used (garbage and cable), when weather impacts the use of gas or electricity, and when rates change. Based

on historical data and trends, customer base expansion and inflation projections staff is projecting total franchise fee revenue of \$2,028,000 in 2011/12FY and \$2,068,000 in the 2012/13FY.

#### • Recreation Revenues

The City, through its Community Services Department, offers a variety of recreational and cultural classes, activities and events, in addition to a paratransit system. In accordance with

the City's Fee Policy, the department attempts to recover through fees direct staff costs and related activity expenses for these programs (an average 62% cost recovery). The City's General Fund, however, provides the funding to maintain facilities associated with these programs and related overhead.

Staff spends considerable time each year developing programs for the coming year



and determining the fees required to meet cost recovery objectives. Staff has the authority to set fees for new programs offered during the course of the year, and to adjust existing fees by as much as 20%.

Based on the programs planned for the next two years, the Community Services Department staff has prepared line item projections of revenues. These projections have been reviewed by the Finance staff, and are incorporated into the revenue projections in the 2011/12FY and 2012/13FY Operating Budget.

The 2011/12FY recreation revenues are projected to be \$3,222,000 and the 2012/13FY revenues are projected to be \$3,290,000.

# General Fund Revenue Historical Trends

Over the past seven years (2001/02FY through 2007/08FY), the City had been experiencing sustained revenue growth (General Fund revenues increased from \$71 million in 2002 to over \$94 million in 2008), due mainly to an expanding commercial and residential property tax base, expanding retail and business license tax bases, and renewed growth in the hotel tax. The following table dramatically demonstrates the impact of the recession, which began in December 2007 (2007/08FY). The City of Pleasanton has not experienced this type of sustained decline in its General Fund in the past. Even during the downturns in 1991 and 2001 when sales tax and other business and development revenues slowed, General Fund revenue was not impacted to the extent of this current period, due mostly to increasing property tax revenue. It has been a long time since Pleasanton experienced no growth in assessed property value and the impact to the General Fund revenue is evident. Although there are signs that the economy is improving, staff is taking a cautiously optimistic approach to the 2011/12FY and 2012/13FY Budget.

	Total General Fund	
Fiscal Year	Revenues	% Change
03-04	\$77,431,866	4.82%
04-05	\$79,886,262	3.17%
05-06	\$86,057,094	7.72%
06-07	\$92,647,006	7.66%
07-08	\$94,101,869	1.57%
08-09	\$89,935,072	-4.43%
09-10	\$84,668,134	-5.86%
10-11	\$86,110,338	1.70%
11-12*	\$87,334,465	1.42%
12-13*	\$89,653,819	2.66%

#### SUMMARY OF GENERAL FUND REVENUE

\*projected

# Enterprise Fund Revenue

#### Water Fund

The Zone 7 Water Agency is the water wholesaler for the Livermore-Amador Valley, purchasing, treating, and delivering water to the City of Pleasanton, Livermore, Dublin San Ramon Services District and California Water Service Company in Livermore. The city in turn sells water directly to local businesses and household customers. The City receives 80% of its water supply from Zone 7 and the other 20% from City owned and operated wells. Transfers are made from the Water Operations and Maintenance Fund to Water Replacement Fund, where monies are accumulated and used to repair and replace the City's water system. The amount of the replacement transfer is based on periodic replacement studies that look at

projected future costs over a thirty to fifty year period, similar to the City's Replacement Plan for equipment, vehicles, parks, and computer equipment.

The City increased water rates in September 2010 and restructured the rates to pass through all future Zone 7 water rate increases as they occur and annually increase all the remaining components of the water rates by the increase in the Consumer Price Index (CPI). Revenues from water sales are expected to increase approximately 5.7% in 2011/12FY and 5.2% in 2012/13FY; mainly attributable to an estimated 6.5% annual increase in Zone 7 water rates. Expenses in the Water Fund are estimated to increase 5.0% in 2011/12FY and 5.2% in 2012/13FY. Once again mainly attributable to an estimated 6.5% annual increase in Zone 7 water rates.

### Sewer Fund

Sewer user charges contain two components: the City of Pleasanton charges for sewage collection, and the Dublin San Ramon Services District (DSRSD) charges for sewer treatment and Valley Water Management Agency (LAVWMA).

Replacement transfers from the Sewer Operations and Maintenance Fund are made to the Sewer Replacement Fund, where monies are accumulated and used for capital replacement. The amount of the replacement transfer is based on periodic replacement studies that look at projected future costs over a thirty to fifty year period, similar to the City's Replacement Plan for equipment, vehicles, parks, and computer equipment.

Sewer revenues are expected to increase 2.9% in 21011/12FY and 2.8% in 2012/13FY. Expenses in the Sewer Fund are increasing 2.4% in 2011/12FY and 1.86% in 2012/13FY. The City is not anticipating any increases, other than the allowable annual CPI (Consumer Price Index) increase in local city sewer fees. However, a majority of the customers' sewer fees are the regional sewer fees charged by DSRSD. No allowance has been assumed in the Budget either year for a rate increase in the DSRSD fees.

#### Callippe Preserve Golf Course

Golf revenues from green fees are projected based on 65,000 rounds of play for both 2011/12FY and 2012/13FY. The estimated number of golf rounds in 2010/11FY is 62,000 which is less than the 73,000 rounds achieved in 2006/07FY and 71,000 rounds in 2007/08FY. Revenues are projected to increase by 3.9% in 2011/12FY and 1.7% in 2012/13FY. Expenses are projected to increase by .1% in 2011/12FY and 2.9% in 2012/13FY. Net income from golf operations will be subsidized with a transfer from the General Fund of \$1,000,000 in 2011/12FY and \$1,050,000 in 2012/13FY to pay for the annual debt service of approximately \$1.6 million.

#### Storm Drain Fund

The Storm Drain Fund reflects the City's efforts to control and improve the quality of urban water runoff (storm water runoff) before it reaches the local Arroyos and ultimately flows into

San Francisco Bay. The primary revenue to the Fund is a property assessment charged to each developed and undeveloped parcel within the City (including City-owned parcels), based upon formulas that approximate each parcel's runoff. The General Fund subsidy for the storm drain maintenance fund is approximately \$330,000 per year because the assessment has been capped since its inception in 1992/93FY. Staff has included a transfer of \$330,000 in the 2011/12FY from the General Fund to subsidize the Storm Drain Fund.

### Internal Service Fund Revenue

Internal charges (accruals) are costs reflected in the operating budgets that represent accumulating future liabilities. These liabilities may not result in actual expenditures in the short term, but they will result in future expenditures. There are several examples of future expenditures for which current charges are made as the liability is accruing. These include accruals for the future replacement of equipment we are now using (similar to charges for depreciation). They also include accruals for renovation of parks and City facilities that age with usage, and employee costs that are accruing now but will be paid out later, such as unused vacation and retiree medical costs. In accordance with the City's adopted Financial Policies and the City's General Plan, the City recognizes these costs as they accrue, and sets the money aside to fund the future expenditures, rather than allowing these costs to accumulate and become a burden on future generations.

In accordance with its financial policies and the General Plan, the City maintains various Replacement/Renovation Funds. The purpose of these Funds is to provide ongoing replacement of City equipment, vehicles, and streetlights, and to make major repairs and renovations to City facilities, parks and medians in order to extend their lives. The funding sources are interest earnings and replacement accrual charges placed on the departments for their existing equipment, vehicles and facilities. These replacement charges are determined based on the replacement cost and estimated useful life (similar to depreciation) of the capital equipment.

In June 1999, the City completed its first formal "Replacement Plan" and has continued to update it on a regular basis. Staff has once again completed a major bi-annual update of the Replacement Plan as part of the Operating Budget preparation process. Updated estimates were made of the timelines and costs for replacing/renovating each City asset in the program, over a twenty-year time frame. The cash flow analysis was then updated using this information, and assuming inflation and interest income. From the cash flow analysis, the base annual accrual rate was updated, to ensure it would be adequate to fund the long term plans, without allowing the replacement/renovation fund balances to become negative or to build excessive reserves.

### Special Revenue Funds

The City has thirty-three Special Revenue Funds in its operating budget. These include the Miscellaneous Federal Block Grant; Abandoned Vehicle Fund; Urban Forestry Fund; Community Development Block Grant (CDBG) Fund; H.O.M.E. Program Fund; Used Oil Grant Fund; Law Enforcement Grant Fund; several Landscape and Lighting Assessment Districts;

several Geologic Hazard Assessment Districts; Asset Forfeiture Funds; D.A.R.E. Fund; Lower Income Housing Fund; Ridgeview Commons Mortgage Fund; Senior Center Donations Fund; Miscellaneous Donations Fund; Downtown Parking In-Lieu Fund; Recycling and Waste Management Fund; Library Donations Fund; the Livermore-Pleasanton Fire Department Fund; Downtown Economic Development Loan Fund; Youth Master Plan/Youth Center Donations Fund; H.A.P.P.Y. Public Art Donations Fund and the Hacienda Business Park Owners Association (HBPOA) Maintenance Fund.

Funding sources include special assessments, grant revenue, interest income, and donations. The use of these revenues is restricted to specific purposes. The revenue estimates for grants are based on the best available information. The revenue projections for the Lower Income Housing Fund are based on the projected number of building permits (the same assumptions used in the Capital Improvement Program). The Recycling and Waste Management Fund revenue projections are based on estimates of Alameda County Measure D recycling funds. Revenue estimates for assessments are based on staff's calculations of the revenue necessary to fund expenditure levels, within the limitations of Proposition 218. Most landscape districts contain CPI inflators; therefore, assessments are allowed to grow at a reasonable rate if needed to match rising costs. Furthermore, the budgets for the districts are very small.

### Transfers or Interfund Charges

Other sources of funding for many Funds include transfers or Interfund charges. Funds are separate accounting entities; therefore, money cannot be moved between Funds without Council authorization and this is known as a transfer. Transfers can also represent interfund charges, similar to financial transactions between two independent companies. For example, the General Fund pays the Water Fund for its water usage for parks and City facilities. On the other hand, the Water Fund pays the General Fund for its share of overhead, which includes accounting services, payroll, legal services, City Manager administration, etc. The City reflects any transfers between Funds that represent payments for overhead or reimbursements for services or other costs, as "Interfund revenue" to one Fund, offset by an "Interfund expenditure" to another. More importantly, these transactions are reflected at the program level rather than just the Fund level, in order to provide better program cost accounting.

### General Fund Five Year Fiscal Forecast: 2011/12FY to 2015/16FY

### Summary of Forecast Findings

The purpose of this forecast is to assess the General Fund's ability over the next five years – on an "order of magnitude" basis – to do three things:

- 1. Maintain current service levels
- 2. Maintain our existing infrastructure and facilities based on past funding levels
- 3. Preserve our long-term fiscal heath by aligning operating revenues and costs, and maintaining fund balance at policy levels.

The national, state, and regional economies continue to struggle for a sustainable economic recovery due to a lack of growth in jobs. While the City is financially better positioned than most local communities, we have not been immune from the past downturns in the economy. We are experiencing very slow growth (recovery) in sales tax, property tax, hotel/motel tax and development services fees and for now the growth seems to be sustainable. New revenues from updated development services fees are included beginning with the 2013/14FY and also increased sales and property tax from new commercial development planned in the Staples Ranch area. The City continues to have a balanced budget and the growth between revenues and expenditures are kept in balance by moderating the growth in contributions to certain reserves (self insurance, replacement funds, retiree medical) over the course of this five year forecast. If revenues and expenditures perform better than expected contributions to these reserves will be restored. General Fund reserves for the 10% for Economic Uncertainty, and the Temporary Recession Reserve will be maintained at policy levels.

Assumptions:

- General Fund revenue is projected to increase approximately 3.39% in 2013/14FY; and 5% per year thereafter.
- Property tax is projected to increase approximately 3% in 2013/14FY and 5% per year thereafter.
- Sales tax is projected to increase 5% in 2013/14FY and each year thereafter.
- Development fees are projected to increase approximately 5.82% in 2013/14FY due to both an increase in number of development projects and the implementation of the proposed increases in fees; and a 5% projected increase each year thereafter.
- Salaries are based on existing labor contracts
- PERS rates are projected to increase by 3% per year; offset by increasing the payment by employees of their employee contribution to PERS (up to 100% of the employee contribution rate 8% and 9%).
- Non-personnel is projected to increase approximately 2% in 2013/14FY and 5% each year thereafter due to increasing contributions to certain reserves.

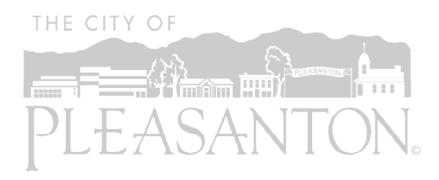
#### CITY OF PLEASANTON FIVE YEAR FINANCIAL FORECAST - GENERAL FUND

	2011-12	2012-13	Percent	2013-14	Percent	2014-15	Percent	2015-16	Percent
	Projected	Projected	Change	Projected	Change	Projected	Change	Projected	Change
REVENUES									
Sales Tax	\$ 18,215,713	\$ 19,126,499	5.00%	\$ 20,082,800	5.00%	\$ 21,086,900	5.00%	\$ 22,141,200	5.00%
Other Taxes	6,517,314	6,674,880	2.42%	6,875,100	3.00%	7,218,900	5.00%	7,579,800	5.00%
Property Taxes	48,397,608	49,341,560	1.95%	50,821,800	3.00%	53,362,900	5.00%	56,031,000	5.00%
Development Services	2,299,730	2,460,085	6.97%	2,603,300	5.82%	2,733,500	5.00%	2,870,200	5.00%
Fines & Forfeits	409,102	417,284	2.00%	425,600	2.00%	446,900	5.00%	469,200	5.00%
Interest Income & Rent	362,402	486,850	34.34%	511,200	5.00%	536,800	5.00%	563,600	5.00%
Subventions & Grants	782,500	805,363	2.92%	829,500	3.00%	871,000	5.00%	914,600	5.00%
Franchise Fees	2,028,002	2,068,561	2.00%	2,109,900	2.00%	2,215,400	5.00%	2,326,200	5.00%
Current Service Fees	1,006,808	1,014,312	0.75%	1,034,600	2.00%	1,086,300	5.00%	1,140,600	5.00%
Miscellaneous	1,132,477	1,122,595	-0.87%	1,145,000	2.00%	1,202,300	5.00%	1,262,400	5.00%
Recreation Revenues	3,222,323	3,290,643	2.12%	3,356,500	2.00%	3,524,300	5.00%	3,700,500	5.00%
Interfund Revenues	2,960,486	2,845,187	-3.89%	2,902,200	2.01%	3,047,300	5.00%	3,199,700	5.00%
TOTAL REVENUES	\$ 87,334,465	\$ 89,653,819	2.66%	\$ 92,697,500	3.39%	\$ 97,332,500	5.00%	\$ 102,199,000	5.00%
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EXPENDITURES									
Personnel									
Regular Salaries	28,781,706	28,896,783	0.40%	28,911,200	0.05%	30,356,800	5.00%	31,874,600	5.00%
Temporary Salaries	1,776,474	1,763,936	-0.71%	1,764,800	0.05%	1,853,000	5.00%	1,945,700	5.00%
Overtime	906,821	906,821	0.00%	907,300	0.05%	952,700	5.00%	1,000,300	5.00%
PERS	9,152,961	9,090,540	-0.68%	9,276,400	2.05%	9,740,200	5.00%	10,227,200	5.00%
Benefits	9,522,044	11,246,094	18.11%	11,471,000	2.00%	12,044,600	5.00%	12,646,800	5.00%
Other	2,651,182	2,656,118	0.19%	2,701,500	1.71%	2,836,600	5.00%	2,978,400	5.00%
Fire (Pleasanton's cost share)	13,731,261	13,725,591	-0.04%	13,862,800	1.00%	14,555,900	5.00%	15,283,700	5.00%
Subtotal Personnel Costs	\$ 66,522,449	\$ 68,285,883	2.65%	\$ 68,895,000	0.89%	\$ 72,339,800	5.00%	\$ 75,956,700	5.00%
Non-Personnel									
Transportation & Training	1,201,022	1,456,714	21.29%	1,485,903	2.00%	1,545,300	4.00%	1,622,500	5.00%
Repairs & Maintenance	1,673,082	2,352,176	40.59%	2,399,200	2.00%	2,495,200	4.00%	2,620,000	5.00%
Materials & Supplies	13,462,441	13,539,094	0.57%	13,809,900	2.00%	14,460,003	4.70%	15,183,000	5.00%
Capital Outlay	412,400	406,000	-1.55%	410,100	1.00%	430,600	5.00%	452,100	5.00%
Fire (Pleasanton cost share)	1,051,342	1,258,555	19.71%	1,283,700	2.00%	1,347,900	5.00%	1,415,300	5.00%
Subtotal Non-Personnel Costs	\$ 17,800,287	\$ 19,012,539	6.81%	\$ 19,388,803	1.98%	\$ 20,279,003	4.59%	\$ 21,292,900	5.00%
TOTAL EXPENDITURES	\$ 84,322,736	\$ 87,298,422	3.53%	\$ 88,283,803	1.13%	\$ 92,618,803	4.91%	\$ 97,249,600	5.00%
Operating & Capital Transfers	3,011,729	2,355,397	-21.79%	4,413,697	87.34%	4,713,697	6.80%	4,949,400	5.00%
TOTAL EXPENDITURES & TRANSFERS	\$ 87,334,465	\$ 89,653,819	2.66%	\$ 92,697,500	3.39%	\$ 97,332,500	5.00%	\$ 102,199,000	5.00%
SURPLUS/(DEFICIT)	\$-	\$ -		\$-		\$-		\$-	

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## **APPENDIX E**

## Comparative Information 2003 – 2013 History of General Fund Revenue History of Full-Time City Staffing Historical Financial Trends



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## CITY OF PLEASANTON COMPARATIVE INFORMATION

	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL
	2003-04	2004-05	2005-06	2006-07	2007-08
	2003-04	2004-03	2003-00	2000-07	2007-08
(1) <b>Population</b> (calendar year)	67,036	67,292	67,728	68,567	69,388
Percentage Change	0.34%	0.38%	0.65%	1.02%	1.20%
(4) General Fund Staffing	402.35	403.05	406.62	408.08	411.95
Percentage Change	-1.37%	0.17%	0.89%	0.36%	0.95%
Staffing per 1,000 Capita	6	6	6	6	5.9
Percentage Change	-1.64%	0.00%	0.00%	0.00%	-1.67%
General Fund Revenue	\$77,431,866	\$79,886,262	\$86,057,094	\$92,647,006	\$94,101,869
Percentage Change	4.82%	3.17%	7.72%	7.66%	1.57%
Revenue Per Capita	\$1,155	\$1,187	\$1,271	\$1,354	\$1,383
Percentage Change	4.46%	2.78%	7.03%	6.53%	2.18%
Net Assessed Value	\$12,472,001,447	\$13,208,821,529	\$14,520,263,766	\$15,760,212,488	\$16,841,297,705
Percentage Change	6.69%	5.91%	9.93%	8.87%	7.59%
(2) <b>Jobs</b> (calendar year)	57,997	60,289	56,875	58,874	53,873
Percentage Change	1.84%	3.95%	-5.66%	3.51%	-8.49%
City Square Miles	23.9	23.9	23.9	23.9	23.9
Acres of Developed					
Parks Maintained	360.0	363.6	366.2	397.0	397.0
Miles of City Streets	194	194	198	206	208
Housing Units (calendar year)	25,042	25,253	25,470	25,682	25,805
(3) Median Household					
Income (Family of 4)	\$82,200	\$82,200	\$101,022	\$111,124	\$119,695
Prop 4 Limit	\$251,753,922	\$274,879,551	\$303,378,112	\$317,978,099	\$336,349,156
Revenue Subject to					
The Prop 4 Limit	\$62,210,028	\$65,186,032	\$67,335,795	\$73,460,884	\$78,007,318

(1) CA Dept of Finance (Demographic Research Unit)

(2) CA Economic Development Dept

(3) Based on Census Income Data as of 2009

(4) Excludes limited term staffing

## CITY OF PLEASANTON COMPARATIVE INFORMATION

	ACTUAL	ACTUAL	MIDYEAR	PROJECTED	PROJECTED
	2008-09	2009-10	2010-11*	2011-12*	2012-13*
(1) <b>Population</b> (calendar year)	70,145	70,711	71,534	72,249	72,972
Percentage Change	1.02%	1.02%	1.02%	1.00%	1.00%
(4) General Fund Staffing	407.08	392.02	372.81	364.40	364.40
Percentage Change	-1.18%	-3.70%	-4.90%	-2.26%	0.00%
Staffing per 1,000 Capita	6	6	6	5	5
Percentage Change	0.00%	0.00%	0.00%	-16.67%	0.00%
General Fund Revenue	\$89,935,072	\$84,668,134	\$86,110,338	\$87,334,465	\$89,653,819
Percentage Change	-4.43%	-5.86%	1.70%	1.42%	2.66%
Revenue Per Capita	\$1,430	\$1,197	\$1,204	\$1,209	\$1,229
Percentage Change	3.40%	-16.27%	0.53%	0.42%	1.64%
Net Assessed Value	\$17,372,884,460	\$17,288,705,467	\$16,972,068,674	\$16,955,096,605	\$17,294,198,537
Percentage Change	5.16%	-0.48%	-1.83%	-0.10%	2.00%
(2) <b>Jobs</b> (calendar year)	52,257	51,374	52,401	52,925	53,454
Percentage Change	-3.00%	-1.69%	2.00%	1.00%	1.00%
City Square Miles	23.9	23.9	24.2	24.2	24.2
Acres of Developed					
Parks Maintained	397.0	397.0	397.0	397.0	397.0
Miles of City Streets	215	215	216	216	216
Housing Units (calendar year)	25,897	25,982	26,053	26,127	26,183
(3) Median Household					
Income (Family of 4)	\$114,929	\$109,000	\$111,180	\$111,180	\$111,180
Prop 4 Limit	\$355,408,811	\$384,141,392	\$378,502,427	\$391,068,060	\$419,970,375
Revenue Subject to					
The Prop 4 Limit	\$70,176,940	\$68,101,459	\$67,819,126	\$68,823,905	\$70,858,347

(1) CA Dept of Finance (Demographic Research Unit)

(2) CA Economic Development Dept

(3) Based on Census Income Data as of 2009

(4) Excludes limited term staffing

## CITY OF PLEASANTON HISTORY OF GENERAL FUND REVENUE

	ACTUAL 2003-04	ACTUAL 2004-05	ACTUAL 2005-06	ACTUAL 2006-07	ACTUAL 2007-08
TAXES					
Secured Property	\$28,750,500	\$30,423,570	\$33,021,867	\$35,475,098	\$37,678,704
Unsecured Property	2,107,069	2,069,715	2,175,335	2,126,386	2,221,728
Delinquent Taxes	1,000,586	886,402	955,480	856,922	1,342,062
Property Tax in Lieu of VLF		3,579,806	4,322,655	4,448,173	4,752,873
Supplemental Assessment	1,452,621	1,592,462	2,662,998	2,434,570	1,978,106
Library Property Tax	N/A	N/A	N/A	N/A	0
ERAF III	N/A	(1,881,089)	(1,881,089)	0	0
Subtotal	\$33,310,776	\$36,670,866	\$41,257,246	\$45,341,149	\$47,973,474
OTHER TAXES					
Sales & Use Tax	\$18,555,644	\$19,885,692	\$20,133,618	\$21,955,875	21,130,683
Public Safety Sales Tax	343,147	355,906	350,237	403,714	307,019
Documentary Tax	932,435	1,127,173	1,225,845	921,221	688,974
Hotel/Motel	2,528,156	2,798,869	3,053,013	3,347,851	3,401,582
Misc. Taxes	0	0	51	0	25
Business Licenses	2,662,803	2,947,848	3,000,762	3,086,552	2,987,376
Off Track Fees	218,299	207,056	204,462	179,429	179,427
Subtotal	\$25,240,483	\$27,322,544	\$27,967,988	\$29,894,641	\$28,695,087
PERMITS	2,401,185	2,275,465	2,031,209	1,950,100	\$1,701,275
FINES & FORFEITURES	513,301	550,122	492,548	451,799	470,103
INTEREST INCOME & RENT	380,713	631,869	643,881	1,281,226	1,256,596
SUBVENTIONS & GRANTS	3,643,409	1,304,527	2,100,921	1,195,712	1,094,886
FRANCHISES	1,403,790	1,465,139	1,578,689	1,727,617	1,783,405
PLANNING & ZONING FEES	420,701	162,172	261,583	429,696	373,762
PLAN CHECK FEES	1,149,384	922,259	1,117,442	924,558	994,891
PUBLIC WORKS	554,576	341,032	480,217	135,611	77,186
CURRENT SERVICE FEES	880,088	1,011,529	1,054,891	984,612	994,364
LIBRARY SERVICES	78,333	82,572	90,065	80,135	79,728
RECREATION REVENUE	3,142,721	3,232,459	3,497,962	3,850,632	3,731,718
MISCELLANEOUS	1,943,597	1,205,949	926,399	1,538,089	1,652,238
INTERFUND REVENUES	2,368,808	2,707,759	2,556,054	2,861,430	3,223,156
TOTAL REVENUE	\$77,431,866	\$79,886,263	\$86,057,094	\$92,647,006	\$94,101,869
PERCENTAGE CHANGE	4.82%	3.17%	7.72%	7.66%	1.57%
VLF Only (included in subventions above)	2,916,339	714,960	1,538,398	403,401	304,886

## CITY OF PLEASANTON HISTORY OF GENERAL FUND REVENUE

	ACTUAL 2008-09	ACTUAL 2009-10	MIDYEAR 2010-11	Projected 2011-12	Projected 2012-13
TAXES					
Secured Property	\$39,665,560	\$39,509,558	\$39,500,000	\$39,500,000	\$40,290,000
Unsecured Property	2,283,179	2,403,347	2,315,400	2,315,400	2,361,708
Delinquent Taxes	2,219,607	2,281,672	1,200,000	1,200,000	1,200,000
Property Tax in Lieu of VLF	4,996,695	4,972,711	4,882,208	4,882,208	4,979,852
Supplemental Assessment	1,249,326	556,736	500,000	500,000	510,000
Library Property Tax	0	0	0	0	0
ERAF III	0	0	0	0	0
Subtotal	\$50,414,366	\$49,724,024	\$48,397,608	\$48,397,608	\$49,341,560
OTHER TAXES					
Sales & Use Tax	17,535,784	15,420,066	17,348,298	18,215,713	19,126,499
Public Safety Sales Tax	339,923	306,751	324,200	330,684	347,218
Documentary Tax	322,058	455,169	431,500	440,130	462,137
Hotel/Motel	2,802,319	2,719,621	2,900,000	2,958,000	3,017,160
Misc. Taxes	39	91	0		
Business Licenses	2,752,040	2,632,848	2,600,000	2,652,000	2,705,040
Off Track Fees	155,435	149,626	130,000	136,500	143,325
Subtotal	\$23,907,598	\$21,684,172	\$23,733,998	\$24,733,027	\$25,801,379
PERMITS	974,211	852,900	1,196,593	1,289,642	1,390,082
FINES & FORFEITURES	400,958	374,171	401,080	409,102	417,284
INTEREST INCOME & RENT	853,295	391,607	260,335	362,402	486,850
SUBVENTIONS & GRANTS	985,029	862,416	787,037	782,500	805,363
FRANCHISES	1,829,153	1,955,493	1,988,237	2,028,002	2,068,561
PLANNING & ZONING FEES	131,052	43,630	93,984	95,864	97,595
PLAN CHECK FEES	483,353	428,476	730,000	795,406	851,214
PUBLIC WORKS	93,559	194,692	68,000	106,882	109,019
CURRENT SERVICE FEES	1,027,089	1,047,273	905,835	1,006,808	1,014,312
LIBRARY SERVICES	75,744	84,421	82,520	84,171	85,855
RECREATION REVENUE	3,708,827	3,210,479	3,148,596	3,222,323	3,290,643
MISCELLANEOUS	1,940,788	1,362,962	1,099,564	1,060,242	1,048,915
INTERFUND REVENUES	3,110,050	2,451,418	3,216,951	2,960,486	2,845,187
TOTAL REVENUE	\$89,935,072	\$84,668,134	\$86,110,338	\$87,334,465	\$89,653,819
PERCENTAGE CHANGE	-4.43%	-5.86%	1.70%	1.42%	2.66%
VLF Only (included in subventions above)	236,475	225,000	205,000	209,100	219,555



## CITY OF PLEASANTON HISTORY OF FULL-TIME CITY STAFFING

	ACTUAL 2003-04	ACTUAL 2004-05	ACTUAL 2005-06	ACTUAL 2006-07	ACTUAL 2007-08	ACTUAL 2008-09		UPDATED 2010-2011		BUDGET 2012-13
			2000 00		2001 00	2000 00				
GENERAL FUND										
GENERAL GOVERNMENT										
City Manager	3.50	4.00	4.00	4.00	4.50	4.50	4.50	5.00	5.00	5.00 4.00
Law Finance	3.75 15.30	3.75 15.30	3.50 15.43	3.50 16.23	3.50 16.03	4.00	4.00	4.00 14.61	4.00	4.00
Administrative Services:	10.00	10.00	10.40	10.25	10.05	10.75	10.07	14.01	11.00	11.00
Administration			0.35	0.50	0.50	0.50	0.75	0.75	0.65	0.6
Human Resources	moved from	m HR Dept	5.50	5.25	5.25	5.25	5.00	4.00	4.00	4.00
City Clerk			5.75	5.75	5.75	5.50	5.50	4.75	4.75	4.7
Information Technologies	0.50		8.80	8.80	8.80	8.80	8.80	7.80	7.70	7.7
Human Resources (HR)	6.50 14.77			Admin Ser						
General Services PUBLIC SAFETY	14.77	14.77	moved to	Admin Serv	lices					
Fire (LPFD - Pleasanton only)	64.78	65.48	65.44	66.14	65.42	65.38	64.50	64.50	64.50	64.50
Police	117.00	117.00	120.00	121.00	121.00	121.00	119.00	115.00	112.00	112.0
COMMUNITY DEVELOPMENT										
Administration				ed from Pu		4.00	3.00	3.00	3.00	3.0
Planning	13.00	13.00	14.00	14.00	15.00	12.80	11.00	10.00	10.50	10.5
Engineering and Inspection				ed from Pu		23.00	19.00	19.00	18.00	18.0
Building & Safety Housing Division	1.15	1.15	mov 1.15	ed from Pu 1.25	blic Works 1.25	13.00 1.25	12.00 1.25	12.00 1.25	11.50 1.35	11.5 1.3
Economic Development	3.00	3.00	3.00	3.00	4.00	3.50	3.50	2.50	5.00	5.0
PUBLIC WORKS	0.00	0.00	0.00	0.00		0.00	0.00		0.00	0.0
Administration	3.95	3.95	3.95	3.95				/ Developm		
Engineering and Inspection	20.75	20.75	20.75	20.75				/ Developm		
Building & Safety	12.65	12.65	13.00	12.71				/ Developm	ent	
Field Services Administration	3.50	3.50	3.50	3.50			Operations			
Streets Support Services	20.00	20.00	20.00	19.00 14.00			Operations Operations			
OPERATIONS SERVICES	14.00	14.00	14.00	14.00	13.00	moveu to	Operations	Services		
Administration		move	d from Cor	nmunity De	velopment	4.00	3.20	3.10	3.10	3.1
Support Services				nmunity De		12.55	14.40	13.30	13.30	13.3
Streets				nmunity De		18.65	18.40	14.30	14.30	14.3
Parks				n	noved from	Communi	y Activities	31.30	29.30	29.30
COMMUNITY ACTIVITIES										
Community Services	25.50	25.50	25.50	25.50	25.50	22.40	21.40	19.90	20.90	20.90
Parks Maintenance Library Services	33.00 26.25	33.00 26.25	33.00 26.00	33.00 26.25	33.00 26.75	33.00 27.25	24.25	23.75	Operations 23.25	Services 23.2
TOTAL GENERAL FUND	402.35	403.05	406.62	408.08	411.95	407.08	392.02	373.81	367.90	367.9
Percentage Change	-1.4%	0.2%	0.9%	0.4%	0.9%	-1.2%	-3.7%	-4.6%	-1.6%	0.09
ENTERPRISE FUNDS										
PARATRANSIT		n	noved from	Communi	tv Services	4.10	4.10	4.10	4.10	4.10
WATER	22.67	22.67	22.59	22.79	22.77	22.62	22.57	19.97	19.97	19.9
SEWER	9.16	9.16	9.16	9.16	8.98	9.66	8.83	8.60	8.60	8.60
STORM DRAIN/URBAN RUNOFF	3.25	3.25	3.20	3.20	3.10	3.30	3.22	3.07	3.07	3.07
TOTAL ENTERPRISE FUNDS	35.08	35.08	34.95	35.15	34.85	39.68	38.72	35.74	35.74	35.7
Percentage Change	0.0%	0.0%	-0.4%	0.6%	-0.9%	13.9%	-2.4%	-7.7%	0.0%	0.0
TOTAL GENERAL FUND AND										
ENTERPRISE FUNDS	437.43	438.13	441.57	443.23	446.80	446.76	430.74	409.55	403.64	403.64
Percentage Change			0.8%	0.4%	0.8%	0.0%	-3.6%	-4.9%	-1.4%	0.09
	1									
SPECIAL REVENUE FUNDS	400.00	400.00	400.50	404.00	404.00	404.00	400.00	400.00	400.00	400.00
LIVERMORE-PLEASANTON FIRE	128.00	128.00	130.50	131.00	131.00	131.00	129.00	123.00	123.00	123.00
TOTAL SPECIAL REVENUE FUNDS Percentage Change	<b>128.00</b> -0.8%	<b>128.00</b> 0.0%	<b>130.50</b> 2.0%	131.00 0.4%	131.00 0.0%	<b>131.00</b> 0.0%	<b>129.00</b> -1.5%	<b>123.00</b> -4.7%	<b>123.00</b> 0.0%	<b>123.0</b>
× ×										
LIMITED TERM STAFFING		-	1	1	1	0.00	0.00	1		
City Manager Law				0.50	0.50	0.80	0.80			
Police		+		0.50	0.50			1.00	1.00	1.0
Planning	1.00	1.00	1.00	1.00	1.00			1.00	1.00	1.0
Economic Development	1.00	1.00	1.00	1.00	1.00					 I
Community Development						1.00	1.00	2.00	2.00	2.0
Public Works	0.75	0.75	0.75	0.75						
Operations Services								1.00	1.00	
Community Services									2.00	2.0
Water						0.10	0.10			
Sewer	1 75	1 75	2 75	3 25	2 50	0.10	0.10	4.00	6.00	5.0

2.50

2.00

2.00

4.00

5.00

6.00

3.25

1.75

TOTAL LIMITED TERM

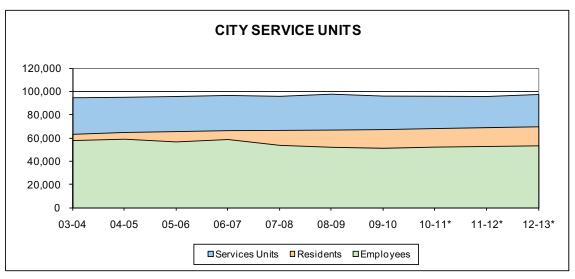
1.75

2.75

### HISTORY OF FINANCIAL TRENDS

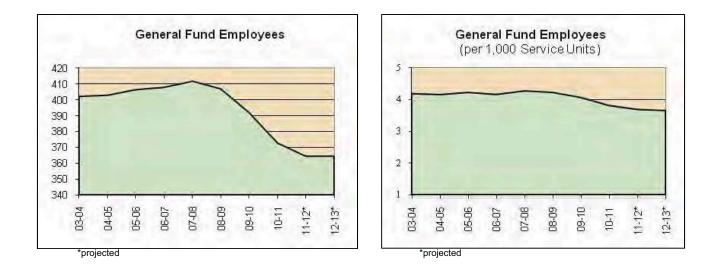
The City of Pleasanton is fortunate to have several business parks contributing to approximately 53,000 local jobs (employment). Any financial trend analysis which utilizes only per capita information ignores the revenue generated by businesses and services provided to them. Therefore, staff has chosen to use a "per service unit" approach whenever possible in analyzing trends and making comparisons to other agencies. A common assumption used in fiscal impact analysis is that a resident is equivalent to one service unit, while a local job is equivalent to one-half a service unit. This is the assumption staff has utilized in each graph or table that refers to "service units".

The following graph displays the residential and employment growth in Pleasanton over the last 10 years, and reflects the combination of these two statistics into equivalent "Service Units".



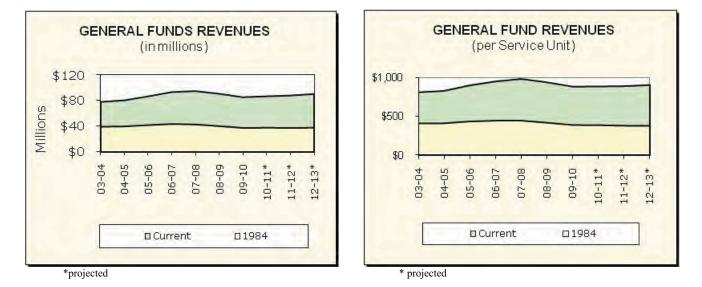
\*Projected

The following graphs display the number of General Fund employees over a 10-year period. The first graph reflects the number of employees, and the second graph reflects the number of employees "per 1,000 service units".

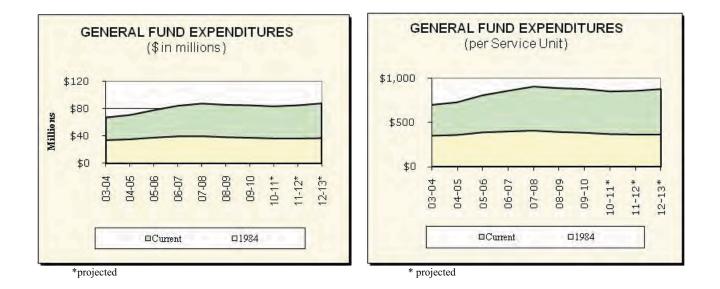


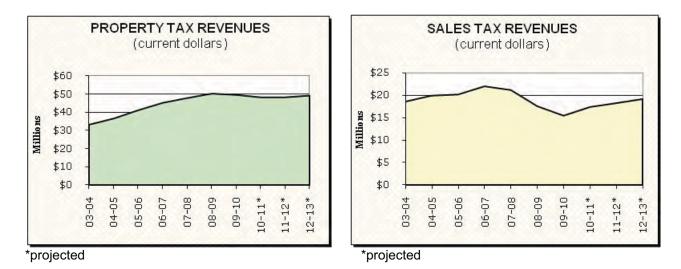
While the number of residents and employed persons in the City of Pleasanton has continued to grow at a steady pace, the number of City employees has decreased slightly and has resulted in a constant number of General Fund employees per service unit. Better equipment and improved technology has enabled staff to more productively do their jobs and lessen the growth in the number of employees.

General Fund revenues have grown steadily until the recent economic downturn. The City is currently experiencing a slight increase in revenues that is projected to be sustainable over the next two years. However, General Fund revenues per service unit have remained level in the last ten years (in constant dollars), matching the trend reflected in the expenditure graphs below.



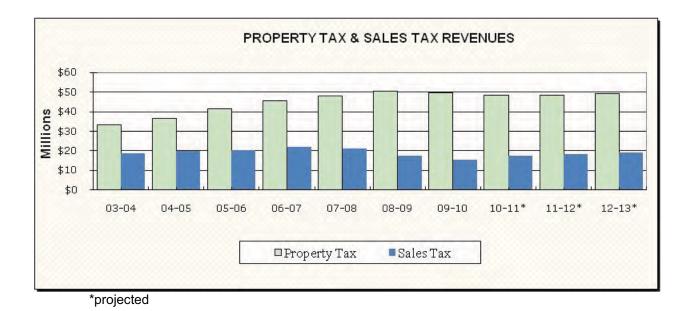
General Fund expenditures have grown, again until the recent economic downturn. However, expenditures per service unit (adjusted for inflation) have shown little change for the last decade, although during this same time period service levels have remained constant or actually expanded in some areas such as Library and Youth Services. Efficiencies in operations and economies of scale have allowed the increase in service levels without the corresponding increase in costs.





Property taxes have grown steadily. The rate of property tax growth has slowed as a result of the recent economic downturn.

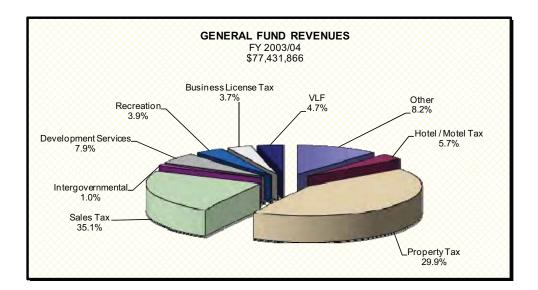
Sales Tax has grown and then declined in recent years. The volatility of this revenue makes it difficult to project its long term trends, but for now, sales tax is projected to decline slightly in the next couple of years. Fortunately, the tax base is comprised of a very diverse mix of businesses, which helps smooth out the ups and downs.

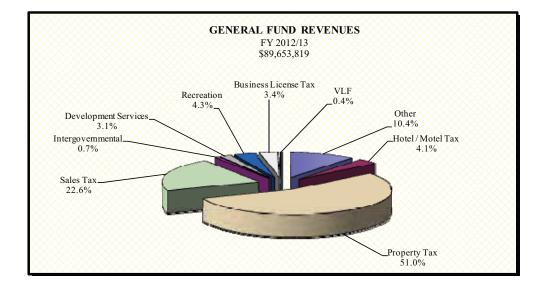


The following graph compares Pleasanton's Stoneridge Mall to malls in nearby cities. Stoneridge Mall continues to be the highest sales tax revenue generator in the area.

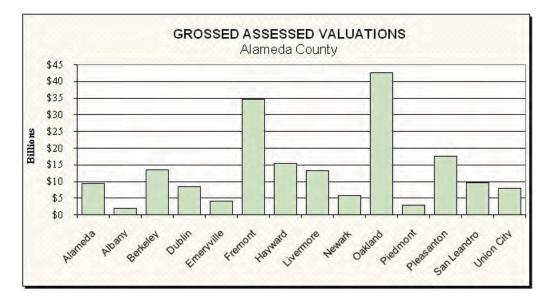


As the following pie charts display, the General Fund Revenue make-up has changed in the last ten years. Sales tax and property taxes continue to be the General Fund's primary revenue sources, with property tax now becoming a larger percent.

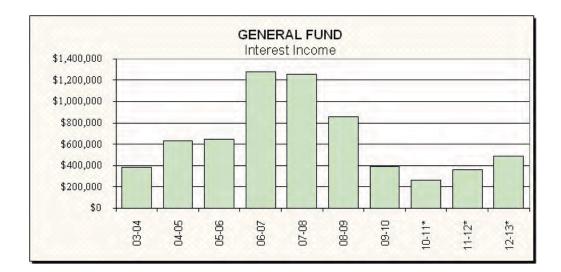


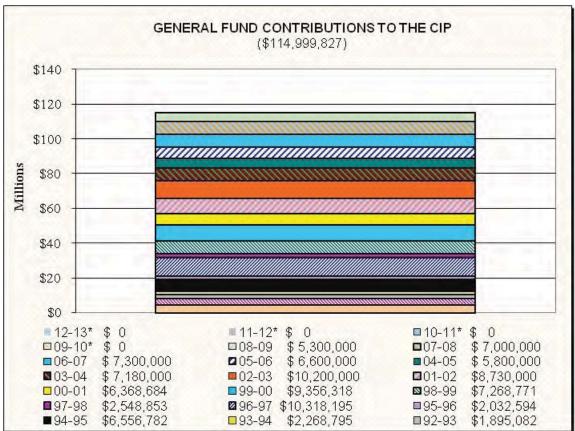


A comparison of Pleasanton's gross assessed property values to other cities in Alameda County reveals that Pleasanton ranks third behind the much larger cities of Oakland and Fremont for 2010/11FY:



The following graph displays the interest earnings of the General Fund for the last 10 years. On a daily basis, the City invests all its idle cash, in accordance with the City's formal investment policy. In 2001, interest earnings peaked due to buildups of General Fund Reserves which were being set aside for major capital improvements. After the reserves were transferred to the CIP to fund projects, less General Fund money was available for investment, and thus interest income subsequently fell. The ups and downs of interest rates over the last twenty years have also impacted the amount of interest income.





General Fund contributions to CIP before 2009/10FY include debt service payments.

Begining in 2009/10FY the General Fund has been directly paying the debt service payments.

From the 1990/91FY through projected 2010/11FY the General Fund contributed \$115 million to Capital Improvement Projects including joint City School District gymnasiums, Veteran's Hall renovations, participation in the County's animal shelter, the expanded aquatic center, the Alviso Adobe project, Val Vista Park expansion, the Bernal Property, the Callippe Golf Course in South Pleasanton, the Firehouse Arts Center and major street and park improvements. Since the 2009/10FY the General Fund has been unable to contribute any monies to the Capital Improvement Program due to the downturn in the economy. The City is planning to restore this transfer in the 2013/14FY.

## **APPENDIX F**

## **Debt Summary**



	DEBT SUMMARY AS OF 6/30/2012 AND OF 6/30/2013								
ISSUE	ISSUER	PURPOSE	SECURITY	DATE OF ISSUE	ORIGINAL	PROJECTED* PRINC.AMT. OUTSTANDING AT 6/30/12	PROJECTED* PRINC.AMT. OUTSTANDING AT 6/30/13	SAMPLE ANNUAL DEBT SERVICE	PAYOFF
2003 Golf Course Open Space Project	City of Pleasanton	Construction of golf course/ open space	Operations Service Center; General Fund	4/30/2003	\$25,335,000	\$21,300,000	\$20,650,000	\$1,592,000	10/1/2032
2004 Refunding Certificates of Participation	City of Pleasanton	Refund portion of 1994B Refunding Lease Revenue Bonds - 123 Main St & Corp Yard	Fire Station 2 and 3	11/18/2004	\$4,040,000	1,105,000	750,000	390,000	9/1/2014
REV ENUE BONDS: 2004 Sew er Revenue Refunding Bond	s City of Pleasanton	Refund the Sew er portion of 1994A Refunding Water and Sew er Hevenue Bonds	Pledge of sew er revenues	11/18/2004	1,760,000	520,000	355,000	184,000	9/1/2014
In addition, we have the follow ing Mortgage	Revenue Bonds. The	e City has no obligation but acts as the	e conduit agency.						
HOME MORT GAGE REVENUE BONDS: 1989A Variable Rate Multifamily Mortgage Revenue Demand Bonds (Valley Plaza II Apts)	City	Refinance multifamily rental housing development	FNMA collateral pledge	10/20/1989	8,160,000.00	Ow ner's responsibility			8/1/2018
2001A Variable Rate Demand Multifamily Housing Revenue Bonds (Bernal Apartments)	City	Construction of multifamily residential housing development	FNMA under a credit facility	8/9/2001	18,925,000.00	Ow ner's responsibility			9/15/2034
2003 Variable Rate Demand Multifamily Housing Revenue Bonds (Busch Sr Housing)	City	Construction of multifamily senior residential housing development	FNMA credit enhancement	11/01/2003	13,360,000.00	Ow ner's responsibility			6/15/2037
2005 Variable Rate Demand Certificates - Reasanton Assisted Living Facility	City	Construction of Parkview Assisted Living Center	Citibank Irrevocable Letter of Credit	9/28/2005	19,700,000.00	Ow ner's responsibility			11/1/2040

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## **APPENDIX G**

Resolution Housing and Human Services Grant (HHSG) Program



### **RESOLUTION NO.**

### A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF PLEASANTON, ADOPTING THE 2011/12FY and 2012/13FY OPERATING BUDGET AND THE 2011/12FY COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM

WHEREAS, biannually the City Council adopts a two-year operating budget; and

WHEREAS, a public workshop to review the budget was held in May 2011; and

**WHEREAS**, at a public hearing on June 21, 2011, staff presented a report regarding the recommended Operating Budget for 2011/12FY and 2012/13FY and Community Development Block Grant Program for 2011/12FY.

# NOW, THEREFORE BE IT RESOLVED THAT THE CITY COUNCIL OF THE CITY OF PLEASANTON DOES RESOLVE, DECLARE, DETERMINE AND ORDER THE FOLLOWING:

<u>Section 1:</u> Council adopts the 2011/12FY and 2012/13FY Operating Budget provided in Attachment A.

<u>Section 2:</u> Council adopts the 2011/12FY Community Development Block Grant program as outlined in Attachment B.

**Section 3:** This resolution shall become effective immediately upon its passage and adoption.

**Section 4:** City Clerk shall certify to the passage of this resolution and enter it into the book of original resolutions.

PASSED, APPROVED AND ADOPTED by the City Council of the City of Pleasanton at a regular meeting held on June 21, 2011.

I, Karen Diaz, City Clerk of the City of Pleasanton, California, certify that the foregoing resolution was adopted by the City Council at a regular meeting held on the 21<sup>st</sup> day of June, by the following vote:

Ayes: Noes: Absent: Abstain:

Karen Diaz, City Clerk

APPROVED AS TO FORM:

Jonathan Lowell, City Attorney

### <u>City of Pleasanton Housing and Human Services Grant (HHSG) Program</u> Approved by City Council (April 2011)

AGENCY	PROJECT	FUNDI	NG ALLOC	ATION: (b	ysource)
CAPITAL PROJECTS:		CDBG	HOME	LIHF	Gen Fund
Axis Community Health	Pre-Development for Capital Project	\$ 18,000			
City of Pleasanton	City Section 108 Loan Repayment	\$ 22,211			
GRID Alternatives	Solar Affordable Housing Program	\$ 27,000			
Neighborhood Solutions	Housing Rehabilitation Program	\$ 80,000	\$120,000		
REACH	Fence Replacement	\$ 3,000			
[Contingency]	[Hold for regional food refrigeration project]	\$ 11,967			
PUBLIC SERVICES: (max. 15% of CDI	3G grant)	\$162,178	\$120,000	\$-	\$-
Axis Community Health	Access to Health Care for Unins Low-Income	\$ 13,861			
Bay Area Community Services, Inc.	Valley Creative Living Center				\$ 5,000
East Bay Innovations	Connect University				\$ 5,000
Easter Seals Bay Area	Community Inclusion Group				\$ 5,000
Hope Hospice, Inc.	The Grief Support Center				\$ 5,000
Legal Assistance for Seniors	Legal Assistance for Seniors				\$ 10,000
Open Heart Kitchen	Senior Meals Program	\$ 12,013			\$ 10,000
Open Heart Kitchen	Trinity Hot Meal Program	\$ 9,241			
Spectrum Community Services	Congregate Meals for Pleasanton Seniors				\$ 14,000
Spectrum Community Services	Meals on Wheels for Homebound Elderly				\$ 6,000
The Arc of Alameda County	Tri Valley Van Upgrade				\$ 5,000
Tri-City Health Center	East County HIV Client Advocacy				\$ 5,000
Tri-Valley Haven	Counseling and Temp Restraining Order Clinic				\$ 10,000
Tri-Valley Haven	Shiloh Domestic Violence Shelter & Services				\$ 15,000
Tri-Valley Haven	Sojourner House Homeless Shelter	\$ 2,311			\$ 15,000
Tri-Valley Haven	Food Pantry				\$ 10,000
	·	\$ 37,426	\$ -	\$-	\$120,000

#### GRANT ADMINISTRATION: (max. 20% of CDBG grant)

\$ 49,900 \$ - \$ - \$ -

#### HOUSING SERVICES:

Abode Services	Tri-Valley Housing Scholarship Program		\$ 50,000		\$ 20,000
Comm. Res. For Indep. Living (CRIL)	Housing & Indep Living Svcs for Disabled			\$ 15,000	
Eden Council for Hope and Opp (ECHO)	Housing Counseling Services			\$ 50,000	
Eden Council for Hope and Opp (ECHO)	Senior Reverse Mortgage Counseling			\$ 5,000	
Tri-Valley Housing Opportunity Center	Community Stabilization Program			\$ 23,000	
		¢ _	\$ 50,000	\$ 03 000	\$ 20,000

\$ - **\$** 50,000 **\$** 93,000 **\$** 20,000

TOTAL: \$249,504 \$170,000 \$ 93,000 \$140,000





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